



# Budget 2021/22



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## Mayor and CEO introduction

We are pleased to present the 2021/22 budget to the Swan Hill Rural City community.

This budget comes as we continue to see recovery in our communities around the COVID-19 pandemic.

The budget plans for a rate rise of 1.47%, and continues the Council focus of striving for efficiency in our operations, while ensuring we deliver high-quality services and facilities to our community, as well as a capital works program.

In terms of financial position, Council is on track to be debt free within the next ten years. An interest only loan maturing in 2021/22 reduces loan liability from \$7.7 million to \$2.6 million by year-end in FY2022. As a percentage of rate revenue, our repayment of loan principal and interest will reduce to 1.1% in 2022/23.

In terms of capital works, this budget plans for a number of projects to be delivered across our municipality, in partnership with the State and Federal government.

This includes the iconic Our Place project, our Ronald Street housing development in Robinvale, the Swan Hill Regional Soccer Hub, Lake Boga Flying Boat Museum carpark upgrade, vehicle access from Latje Road to Robinvale Riverside Park and the Robinvale Leisure Centre.

We will also see on-the-ground works get underway for the Vibrant Villages: Small town enhancement project.

Vibrant Villages will provide a coordinated and strategic approach to enhance the liveability and economic prospects for the nine rural townships of Woorinen South, Manangatang, Lake Boga, Boundary Bend, Piangil, Beverford, Ultima, Nyah and Nyah West.

This financial year the project will begin to deliver critical public infrastructure, beautification/landscaping works and public art across the nine townships.

A number of other big projects are also planned within this budget, subject to funding. These include upgrading of netball courts at the Woorinen Recreation Reserve, a shared path along Swan Hill's McCallum Street and expansion of the Swan Hill and Robinvale leisure centres.

We look forward to continuing to work with and delivering for our communities during the next 12 months.

Councillor Bill Moar  
Mayor

John McLinden  
Chief Executive Officer

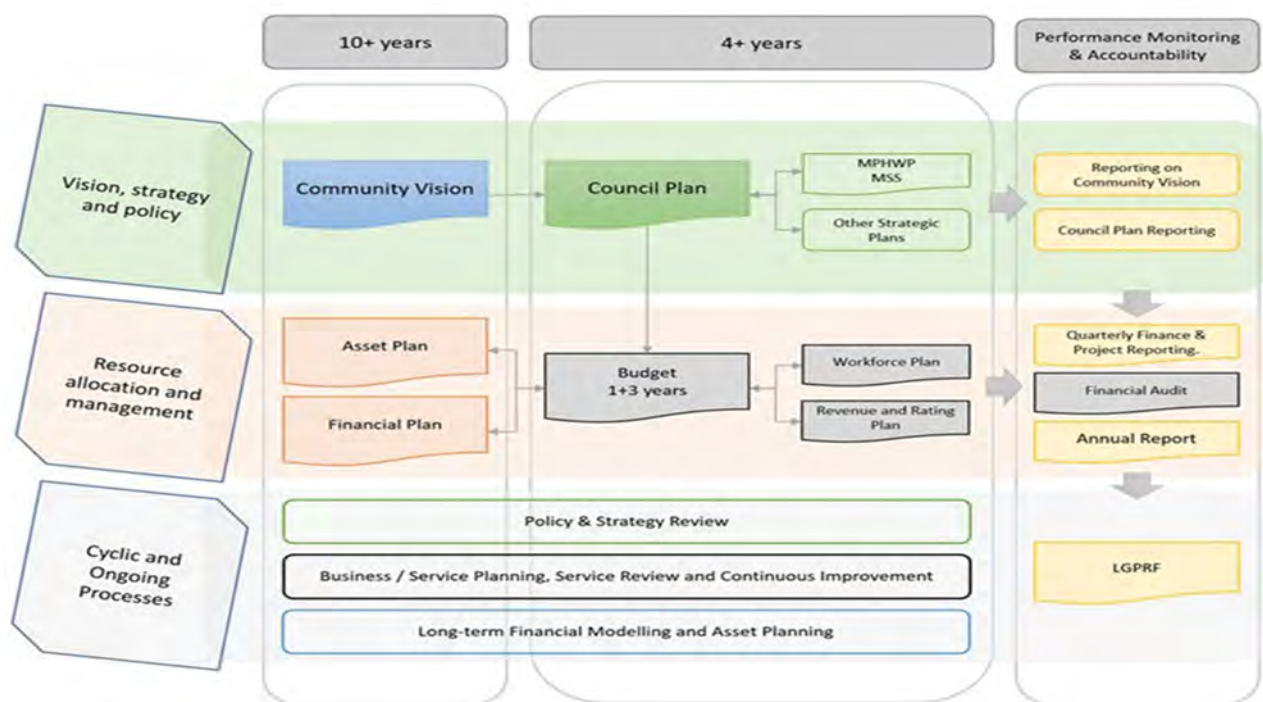
Key statistics	2020/21 Forecast \$'000	2021/22 Budget \$'000
Total operating expenditure	58,022	51,634
Comprehensive operating surplus	11,645	10,740
Underlying operating surplus/(deficit)	(900)	1,355
Rates determination result	160	102
Capital works program	30,297	26,355
Funding the capital works program:		
Grants	14,232	11,281
Contributions	1,563	2,677
Council cash	14,002	12,397
Borrowings	500	-

# 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

## 1.2 Our purpose

### Our vision

A prosperous and healthy community enjoying quality facilities and services.

### Our mission

We will lead, advocate, partner and provide efficient services and opportunities for growth and the wellbeing of our community and environment.

### Our values

Council values our residents and community and will be responsive to their needs. In pursuing our objectives, we believe in, and are committed to, the following values:

- **Community Engagement** – We will ensure that our communities are consulted, listened to and informed.
- **Leadership** – We will be at the centre of our community and by actively engaging our community we will form the collective view on strategic issues and will then express our views through strong advocacy.
- **Fairness** – We will value and embrace the diversity of our community and ensure that all people are treated equally.
- **Accountability** – We will be transparent and efficient in our activities and we will always value feedback.
- **Trust** – We will act with integrity and earn the community's trust by being a reliable partner in delivering services and providing facilities.

## 1.3 Strategic objectives

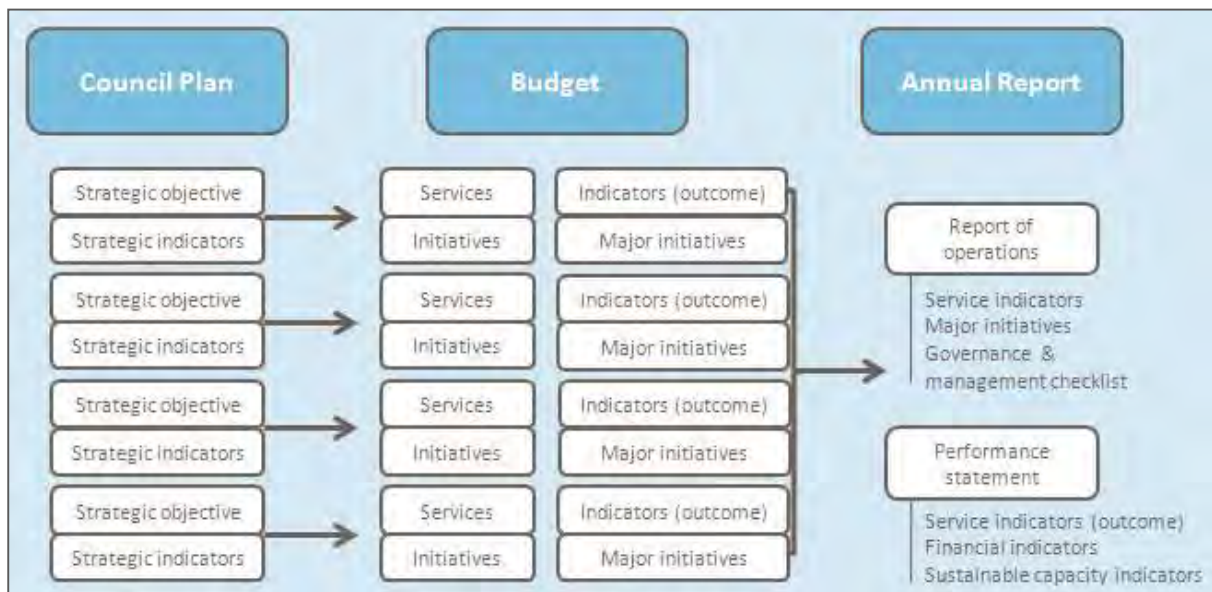
Council delivers services and initiatives under 22 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan 2017-21. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Economic growth	We will encourage new business development, provide support for business expansion and will continuously seek to help our existing businesses to prosper.
2. Community enrichment	We will provide a range of services to individuals and to the broader community that assist all in our community to live healthy, fulfilling lives. We will embrace our role as a regional centre by providing a range of cultural opportunities.
3. Infrastructure	We will provide and maintain publicly accessible infrastructure that is appropriate for the community's needs in the most effective and efficient manner possible.
4. Governance and leadership	We will represent our community's interests and conduct our affairs openly and with integrity, reflecting the high levels of governance our community expects. We will plan for our municipality's long term growth and development by committing to a robust program of strategic planning.
5. Environment	We will adopt work practices and implement policies that reduce our environmental impact, advocate for the protection of our environment and fulfil our regulatory obligations.

## 2. Services and initiatives and service performance outcome indicators

This section provides a description of the services and initiatives to be funded in the budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

## 2.1 Strategic Objective 1 – Economic growth

To succeed in our strategic objective of Economic growth, we will encourage new business development, provide support for business expansion and will continuously seek to help our existing businesses to prosper. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000	
Building and planning statutory services	Provide <b>statutory planning</b> services including processing all planning applications, providing advice and making decisions about development proposals that require a planning permit. Represent Council at the Victorian Civil and Administrative Tribunal where necessary. Monitor Council's Planning Scheme and prepare major policy documents shaping the future of the municipality. Provide statutory building services to the community, including processing building permits, emergency management responsibilities, fire safety inspections, swimming pool barrier audits and complaints, and illegal building works investigations.				
		Operational Expenditure	844	950	1,071
		Capital Expenditure	-	-	-
		Revenue	(546)	(655)	(661)
		NET	298	295	410
Caravan parks	Provide and maintain caravan park facilities to a standard that promotes local tourism and supports a high quality of life.				
		Operational Expenditure	223	117	258
		Capital Expenditure	287	263	20
		Revenue	(454)	(232)	(295)
		NET	56	148	(17)
Economic development	Assist the organisation with economic development to facilitate an environment that is conducive to a sustainable and growing local business sector, and provide opportunities for local residents to improve their skill levels and access employment.				
		Operational Expenditure	4,167	8,933	2,833
		Capital Expenditure	2,206	5,457	9,480
		Revenue	(4,806)	(13,843)	(9,142)
		NET	1,567	547	3,171
Livestock exchange	Provide a livestock selling facility and associated services to primary producers, purchasers and stock agents.				
		Operational Expenditure	735	545	532
		Capital Expenditure	195	4	-
		Revenue	(1,188)	(569)	(664)
		NET	(258)	(20)	(132)



Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Pioneer Settlement	Care for and conserve the Pioneer Settlement and its collection. Market and promote the Settlement as a tourist destination, provide quality visitor programs and promote the sale of merchandise as an additional source of income.			
	Operational Expenditure	3,119	2,101	2,921
	Capital Expenditure	-	-	-
	Revenue	(1,736)	(1,295)	(2,034)
	NET	1,383	806	887

## Major Initiatives

- 1) Provide seed funding for economic development initiatives as identified in the Economic Development Strategy (\$108,000).
- 2) Tower Hill residential estate development (\$1,644,230).
- 3) Art Gallery and interpretive centre development – Our Region Our Rivers funding (\$6,206,840).
- 4) Art Gallery and interpretive centre Monash Avenue carparking and footpath – Our Region Our Rivers funding (\$1,597,500).

## Other Initiatives

- 5) Formulate new ways to encourage new business development.
- 6) Identify the types of businesses suited to this region and develop investment prospectuses.
- 7) Investigate and identify potential export opportunities and facilitate connections.
- 8) Pursue new businesses that are upstream processors for our local produce.
- 9) Promote new technologies and new ways of working.
- 10) Increase the availability of appropriate housing to support growth of industry and agriculture.
- 11) Encourage the growth of agriculture through appropriate advocacy and strategic planning.
- 12) Investigate opportunities for agricultural businesses to establish new enterprises.
- 13) Encourage organisations to jointly tender for works and services.
- 14) Actively pursue opportunities for regionally focused infrastructure.
- 15) Investigate options for investment in renewable energy technologies for the municipality.
- 16) Encourage and assist existing business to pursue value adding to their industry.
- 17) Improve the commercial position of the Pioneer Settlement.
- 18) In partnership with Swan Hill Incorporated, market and promote the region as a place to live, work and invest.
- 19) Assist local businesses to up-skill and retrain their workforce.
- 20) Promote the benefits of the region as a place to live, work and invest.
- 21) Implement the Workforce Development Strategy.
- 22) Encourage the development of appropriate accommodation for various workforces.
- 23) Identify and zone appropriate land for future development.
- 24) Investigate and develop options for de-watered farming land.
- 25) Review the availability and suitability of industrial land in Swan Hill and Robinvale.
- 26) Review small towns for further housing development.

## Service Performance Outcome Indicators\*

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Statutory planning	Decision making (Council planning decisions upheld at VCAT)	0%	0%	0%

\*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## 2.2 Strategic Objective 2 – Community enrichment

To achieve our objective of Community enrichment, we will provide a range of services to individuals and to the broader community that assist all in our community to live healthy, fulfilling lives. We will embrace our role as a regional centre by providing a range of cultural opportunities. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Aged and disability services	A range of home and community care services for the aged and people with a disability including home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs.			
		Operational Expenditure 2,329	2,620	2,471
		Capital Expenditure -	-	-
		Revenue (2,467)	(2,676)	(2,550)
		NET (138)	(56)	(79)
Family and children services	Family oriented support services including pre-schools, <b>maternal and child health</b> , youth services, out of school hours, and holiday programs.			
		Operational Expenditure 1,919	2,113	2,204
		Capital Expenditure -	-	-
		Revenue (1,172)	(1,198)	(1,086)
		NET 747	915	1,118
Community development	Effective and ongoing liaison with, and support to, community and recreation groups. Support for the development and implementation of Community Plans and liaison with our Indigenous community.			
		Operational Expenditure 1,074	4,002	1,210
		Capital Expenditure 60	2,527	1,944
		Revenue (1,234)	(4,673)	(2,089)
		NET (100)	1,856	1,065
Leisure centres	A wide range of programs and services giving the community a chance to participate in cultural, health, education, and leisure activities that contribute to the community's general wellbeing.			
		Operational Expenditure 887	846	1,136
		Capital Expenditure 42	523	125
		Revenue (98)	(319)	(45)
		NET 831	1,050	1,216

Service area	Description of services provided
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Public health and regulatory services

Co-ordinate **food safety**, immunisations and management of public health concerns to ensure an acceptable state of physical, mental and social wellbeing is maintained within the community. This service also provides staff at school crossings throughout the municipality, **animal management** services, parking control and enforcement and provides education, regulation and enforcement of the general Local Law and relevant state legislation.

	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Operational Expenditure	1,223	1,284	1,402
Capital Expenditure	29	90	103
Revenue	(706)	(622)	(794)
NET	546	752	711

Cultural services

Performing arts, art gallery and **library** services. A customer-focused service that caters for the cultural, educational and recreational needs of residents, while offering a place for the community to meet, relax and enjoy the facilities and services. Includes the operation and maintenance of the Swan Hill Town Hall and Performing Arts Centre.

	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Operational Expenditure	2,106	2,312	2,217
Capital Expenditure	161	178	185
Revenue	(780)	(601)	(665)
NET	1,487	1,889	1,737

## Major Initiatives

- 27) Catalina Museum Carpark Upgrade (\$570,000).
- 28) Swan Hill Leisure Centre Gym expansion (\$150,000).
- 29) Riverside Park irrigation and pump shed upgrade (\$500,000).
- 30) Refurbishment of the Swan Hill Indoor Sports Stadium basketball equipment (\$100,000).
- 31) Deliver the Empower Youth Initiative (\$288,380).
- 32) Art Gallery National Print and Drawing Awards (\$31,000).

## Other Initiatives

- 33) Review and implement the Aboriginal Partnership Plan.
- 34) Investigate opportunities to develop Aboriginal leadership capabilities.
- 35) Establish and maintain partnership with organisations that support Culturally and Linguistically Diverse (CALD) communities.
- 36) Develop and implement the Disability Action Plan.
- 37) Implement actions from the Youth Strategy.
- 38) Strengthen our connection with youth.
- 39) Develop and implement Cultural Services Plan.
- 40) Review and implement actions from the Public Health and Wellbeing Plan.
- 41) Strategically position Council's ongoing role regarding the community-based aged care reforms.
- 42) Review and determine Council's role in early years and child care services.
- 43) Improve personal and community safety by working with partners on community safety issues.
- 44) Plan for the future provision of sport and recreation facilities and services.
- 45) Expand library services in Robinvale and review the delivery of library services in our small communities.
- 46) Support the capacity of communities to self-manage and self-regulate.
- 47) Review each of our Community Plans.
- 48) Plan for the development of the Swan Hill Regional Art Gallery precinct.

## Service Performance Outcome Indicators\*

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Maternal and child health	Participation in the MCH service	75.04%	76.45%	77.00%
	Participation in the MCH service by Aboriginal children	66.20%	69.11%	70.00%
Libraries	Participation by municipal population.	16.28%	17.50%	17.50%
Animal management	Health and safety (number of successful animal management prosecutions).	0	2	2
Food safety	Health and safety (percentage of critical and major non-compliance outcome notifications that are followed up by Council).	100.00%	100.00%	100.00%

\*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

### 2.3 Strategic Objective 3 - Infrastructure

To achieve our objective of Infrastructure, we will provide and maintain publicly accessible infrastructure that is appropriate for the community's needs in the most effective and efficient manner possible. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000	
Amenity and safety	Provide the community with well-maintained public areas with a focus on community access and safety. Maintain urban streets and public areas, including footpaths, in a clean and litter-free state and provide access to public conveniences and lighting of public areas. Provide and maintain efficient and effective open and underground drainage systems.				
		Operational Expenditure	3,921	2,894	3,189
		Capital Expenditure	97	2,023	121
		Revenue	(136)	(226)	-
		NET	3,882	4,691	3,310
Community buildings	Maintain and renew community buildings and facilities, including community centres, public halls and pre-schools.				
		Operational Expenditure	981	693	957
		Capital Expenditure	285	833	540
		Revenue	(256)	(64)	(106)
		NET	1,010	1,462	1,391

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000	
Infrastructure planning and management	Provide for the planning, design and project management of Council's capital works program, and manage Council's plant and fleet assets and depot operations.				
		Operational Expenditure	1,622	775	1,203
		Capital Expenditure	1,202	2,598	3,114
		Revenue	(800)	(1,726)	(2,151)
		NET	2,024	1,647	2,166
Recreation	Maintain Council's parks, reserves, playgrounds and streetscapes in a functional and visually pleasing landscape.				
		Operational Expenditure	2,984	2,539	2,117
		Capital Expenditure	2,350	5,830	2,076
		Revenue	(1,996)	(3,642)	(1,215)
		NET	3,338	4,727	2,978
Swimming pools	Provide quality, accessible <b>aquatic facilities</b> that support a high quality of life for residents and visitors.				
		Operational Expenditure	437	516	574
		Capital Expenditure	-	140	-
		Revenue	(65)	(65)	(4)
		NET	372	591	570
Traffic and transportation services	Manage Council's <b>roads</b> and associated infrastructure assets. Ongoing maintenance and renewal work to municipal infrastructure assets including sealed roads, unsealed roads, footpaths and aerodromes.				
		Operational Expenditure	8,413	3,464	3,172
		Capital Expenditure	6,055	9,028	8,309
		Revenue	(6,306)	(5,626)	(4,696)
		NET	8,162	6,866	6,785

## Major Initiatives

- 49) Re-seal sealed roads (\$1,217,000).
- 50) Re-sheet unsealed gravel roads (\$1,000,000).
- 51) Complete road works funded by the Federal Roads to Recovery Program (\$1,434,000).
- 52) Ken Harrison Sporting Complex Soccer Pavilion (\$1,421,205).
- 53) Installation of Bus Shelters (\$110,000).
- 54) Lake Boga Foreshore works (\$300,000).
- 55) Swan Hill Aerodrome Lighting and Runway reconstruction (\$2,443,000).
- 56) Ronald Street Sub-division – increase housing supply (\$1,750,000).

## Other Initiatives

- 57) Manage Council's roads and road related infrastructure in line with the Road Management Plan.
- 58) Advocate for funding for an active trail between Lake Boga and Swan Hill.
- 59) Advocate for improved transport routes across the region.
- 60) Review the Swan Hill Active Transport Strategy.
- 61) Review the way we procure and maintain our infrastructure.
- 62) Maximise community benefit from the opportunities presented at Chisholm Motorsports Complex.
- 63) Implement Swan Hill and Robinvale riverfront masterplans.
- 64) Ensure developers comply with the Infrastructure Design Manual where relevant to local standards.
- 65) Review the road network and classify each road.
- 66) Plan and deliver Council's Capital Works Program and Major Projects Plan.
- 67) Actively pursue opportunities from decommissioned irrigation infrastructure.
- 68) Review current use of Council facilities.
- 69) Plan and deliver assets for current and future needs of our growing community and changing environment.

## Service Performance Outcome Indicators\*

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Aquatic facilities	Utilisation (number of visits per head of municipal population).	4.56	5.0	6.3
Roads	Satisfaction (community satisfaction rating out of 100).	44	50	50

\*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## 2.4 Strategic Objective 4 – Governance and Leadership

To achieve our objective of Governance and leadership, we will represent our community's interests, conduct our affairs openly and with integrity, reflecting the high levels of governance expected by our community. We will plan for the long term growth and development of our municipality by committing to a robust program of strategic planning. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000	
Councillors and corporate management	<b>Governance</b> includes the Mayor, Councillors, Chief Executive Officer, Executive Leadership Team and associated support, which cannot easily be attributed to the direct service provision areas.				
		Operational Expenditure	2,099	2,274	2,123
		Capital Expenditure	28	162	67
		Revenue	(110)	(21)	-
		<b>NET</b>	<b>2,017</b>	<b>2,415</b>	<b>2,190</b>

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000	
Community relationships	Proactively communicate Council decisions, programs and events to the community using a range of methods, and assist the organisation to respond to community issues as they arise.				
		Operational Expenditure	162	207	345
		Capital Expenditure	-	-	-
		Revenue	-	-	-
		NET	162	207	345
Management of resources	Manage Council's offices along with human and financial resources to effectively and efficiently fulfil Council objectives. This includes rate raising and collection, customer service, human resource management, depot and office site management, Council finances, information technology and records management.				
		Operational Expenditure	3,572	4,715	9,127
		Capital Expenditure	352	238	250
		Revenue	(28,203)	(28,827)	(31,331)
		NET	(24,279)	(23,874)	(21,954)

## Major Initiatives

- 70) Municipal Office alterations (\$67,000).
- 71) Further develop Council IT processes as identified in the IT Strategy (\$120,000).
- 72) Scanning of building and planning files (\$65,750).

## Other Initiatives

- 73) Develop Council's systems and processes to improve our customer service, efficiency and effectiveness of our operations.
- 74) Use social media as a medium for community consultation and communication.
- 75) Establish new and alternative methods of consultation.
- 76) Champion a culture that values strong community engagement.
- 77) Develop a strong positive message and image for Council and the region.
- 78) Continually improve workplace safety, staff health and wellbeing.
- 79) Review results of community satisfaction surveys to identify and respond to changes in service demand or expectations.
- 80) Implement a project management system.
- 81) Review Council services for efficiency, effectiveness and quality.
- 82) Engage and partner with organisations, business and individuals to increase co-operation and avoid duplication of resources when common objectives are identified.
- 83) Encourage and support Council representatives to obtain positions on relevant boards that support Council's activities, providing these duties do not conflict with Council responsibilities.
- 84) Ensure regular dialogue with neighbouring municipalities to assist in reducing cross border issues.
- 85) Ensure we have appropriately skilled staff that are aligned to the organisational values of Council and are recognised accordingly.
- 86) Lead the conversation on Swan Hill bridge placement with the community.
- 87) Improve effectiveness of Council's advocacy.
- 88) Work with Swan Hill District Health and Robinvale District Health Services to develop joint advocacy strategies for improved health services for our community.
- 89) Advocate to State and Federal governments to fund priorities in Community Plans, Major Projects Plan and other key Council plans and strategies.

## Service Performance Outcome Indicators\*

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Governance	Satisfaction (community satisfaction rating out of 100).	45	50	50

\*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## 2.5 Strategic Objective 5 – Environment

To achieve our objective of Environment, we will adopt work practices and implement policies that reduce our environmental impact, advocate for the protection of our environment and fulfil our regulatory obligations. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000	
Environmental management	Advocate for, and assist to deliver environmental projects as part of Council's aim to become more sustainable in both built and natural environments.				
		Operational Expenditure	396	457	369
		Capital Expenditure	-	-	-
		Revenue	(141)	(170)	(75)
		NET	255	287	294
Waste management	Provide <b>waste collection</b> services, including kerbside collection of garbage, hard waste and green waste from households and some commercial properties. This service area aims to operate at a surplus in order to make provision for future waste management service and compliance costs, including the construction of new cells and compliance with environmental protection guidelines.				
		Operational Expenditure	3,357	3,922	4,339
		Capital Expenditure	9	402	22
		Revenue	(3,677)	(3,920)	(4,230)
		NET	(311)	404	131

### Major Initiatives

- 90) Deliver the roadside weeds and pest management program (\$75,000).
- 91) Develop a waste education program and supporting website (\$27,000).
- 92) Undertake capping works at the Swan Hill Landfill (\$150,000).
- 93) Replace a section of the boundary fence at the Swan Hill Landfill (\$21,700).

### Other Initiatives

- 94) Be actively involved in external discussions that affect the Murray River, its tributaries and lake systems.
- 95) Maintain and improve the condition of Lake Boga foreshore and its environs within our area of control in collaboration with other stakeholders.
- 96) Seek to influence how environmental water is used within the municipality.
- 97) Investigate opportunities to improve stormwater run-off from townships into the river.
- 98) Investigate alternative energy for Council buildings, and a community solar option.



- 99) Advocate for improved control on private and public land of feral pests and weeds.
- 100) Review our work methods to reduce the environmental impact of what we do.
- 101) Define Council's approach to fulfilling our environmental enforcement obligations.
- 102) Review and implement the Waste Management Plan.
- 103) Investigate opportunities for green waste and organic collection services.
- 104) Continue to lobby for a state wide container deposit scheme.
- 105) Develop projects that can be funded from the Victoria Sustainability Fund to provide environmental benefits for our community.

## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Waste collection	Waste diversion (percentage of waste diverted from landfill).	27.67%	31.20%	33.00%

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Animal management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.6 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Strategic Objective 1 – Economic growth	4,319	17,115	(12,796)
Strategic Objective 2 – Community enrichment	5,768	12,997	(7,229)
Strategic Objective 3 – Infrastructure	17,200	25,372	(8,172)
Strategic Objective 4 – Governance and leadership	(19,419)	11,912	(31,331)
Strategic Objective 5 – Environment	425	4,730	(4,305)
<b>Total</b>	<b>8,293</b>	<b>72,126</b>	<b>(63,833)</b>
<b><i>Expenses added in:</i></b>			
Depreciation and amortisation	11,423		
Written down value of disposals	1,333		
<b><i>Deficit before capital items and additional funding sources</i></b>	<b>21,049</b>		
<b><i>Less capital items and additional funding sources</i></b>			
Capital expenditure and asset purchases	26,355		
Loan principal repayments	5,165		
Repayment of lease liabilities	269		
<b>Surplus funds</b>	<b>(10,740)</b>		

## 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projections to 2024/25.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

Council also prepares a Rates Determination Statement as part of the budget process which is in section 3.7. The Rates Determination Statement is not one of the financial statements mandated by the Local Government Regulations. Council prepares this statement so we can determine the surplus based on the level of rates and charges raised and budgeted operational and capital transactions.

The Rates Determination Statement does not include profit/loss on sale of assets or depreciation, which are both non-cash. It shows both the income and expenses for capital projects and net monies transferred to/from reserves, such as loan principal to repay interest only loans when they mature.

### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	2022/23 \$'000	Projections 2023/24 \$'000	2024/25 \$'000
	<b>NOTES</b>					
<b>Income</b>						
Rates and charges	4.1.1	29,206	<b>30,022</b>	31,036	32,269	33,306
Statutory fees and fines	4.1.2	887	<b>1,045</b>	1,073	1,105	1,130
User fees	4.1.3	3,472	<b>4,539</b>	3,987	4,156	4,292
Grants - operating	4.1.4	17,191	<b>11,565</b>	10,710	8,804	9,016
Grants - capital	4.1.4	14,231	<b>11,281</b>	1,881	5,859	2,102
Contributions - monetary	4.1.5	461	<b>255</b>	19	417	30
Net gain on disposal of property, infrastructure, plant and equipment		190	<b>332</b>	343	394	437
Other income	4.1.6	4,029	<b>3,335</b>	3,547	3,614	3,698
<b>Total income</b>		<b>69,667</b>	<b>62,374</b>	<b>52,596</b>	<b>56,618</b>	<b>54,011</b>
<b>Expenses</b>						
Employee costs	4.1.7	21,777	<b>21,407</b>	19,839	20,388	20,949
Materials and services	4.1.8	23,862	<b>17,386</b>	18,302	16,515	16,881
Depreciation	4.1.9	10,372	<b>11,183</b>	11,260	11,776	12,219
Amortisation – right of use assets		406	<b>240</b>	73	73	20
Bad and doubtful debts		1	<b>2</b>	20	14	15
Borrowing costs		324	<b>198</b>	73	66	58
Finance Costs - leases		27	<b>18</b>	8	4	2
Other expenses	4.1.10	1,253	<b>1,200</b>	1,224	1,252	1,283
<b>Total expenses</b>		<b>58,022</b>	<b>51,634</b>	<b>50,799</b>	<b>50,088</b>	<b>51,427</b>
<b>Surplus for the year</b>		<b>11,645</b>	<b>10,740</b>	<b>1,797</b>	<b>6,530</b>	<b>2,584</b>
<b>Other comprehensive income items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment		350	<b>6,760</b>	6,748	9,770	9,140
<b>Total comprehensive result</b>		<b>11,995</b>	<b>17,500</b>	<b>8,545</b>	<b>16,300</b>	<b>11,724</b>

## 3.2 Balance Sheet

For the four years ending 30 June 2025

		Forecast Actual	Budget	Projections		
	NOTES	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		32,059	<b>22,969</b>	18,640	18,901	19,702
Trade and other receivables		3,685	<b>3,909</b>	3,084	3,293	3,130
Inventories		270	<b>146</b>	139	146	138
Other assets		285	<b>311</b>	311	311	311
<b>Total current assets</b>	4.2.1	<u>36,299</u>	<u><b>27,335</b></u>	<u>22,174</u>	<u>22,651</u>	<u>23,281</u>
<b>Non-current assets</b>						
Trade and other receivables		130	<b>130</b>	119	118	118
Property, infrastructure, plant and equipment		510,204	<b>530,745</b>	542,753	558,036	568,790
Right-of-use assets		444	<b>204</b>	131	58	38
Intangible assets		3,133	<b>3,196</b>	3,196	3,196	3,196
<b>Total non-current assets</b>	4.2.1	<u>513,911</u>	<u><b>534,275</b></u>	<u>546,199</u>	<u>561,408</u>	<u>572,142</u>
<b>Total assets</b>		<u>550,210</u>	<u><b>561,610</b></u>	<u>568,373</u>	<u>584,059</u>	<u>595,423</u>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		3,940	<b>3,375</b>	2,039	1,881	1,930
Trust funds and deposits		2,514	<b>2,514</b>	2,514	2,514	2,514
Provisions		5,936	<b>5,835</b>	5,734	5,633	5,532
Interest-bearing liabilities	4.2.3	5,433	<b>268</b>	274	282	790
Lease Liabilities		269	<b>75</b>	78	22	10
<b>Total current liabilities</b>	4.2.2	<u>18,092</u>	<u><b>12,067</b></u>	<u>10,639</u>	<u>10,332</u>	<u>10,776</u>
<b>Non-current liabilities</b>						
Provisions		1,654	<b>1,650</b>	1,646	1,642	1,639
Interest-bearing liabilities	4.2.3	2,349	<b>2,350</b>	2,078	1,796	1,007
Lease Liabilities		216	<b>142</b>	64	43	32
<b>Total non-current liabilities</b>	4.2.2	<u>4,219</u>	<u><b>4,142</b></u>	<u>3,788</u>	<u>3,481</u>	<u>2,678</u>
<b>Total liabilities</b>		<u>22,311</u>	<u><b>16,209</b></u>	<u>14,427</u>	<u>13,813</u>	<u>13,454</u>
<b>Net assets</b>		<u>527,899</u>	<u><b>545,401</b></u>	<u>553,946</u>	<u>570,246</u>	<u>581,969</u>
<b>Equity</b>						
Accumulated surplus		292,618	<b>311,757</b>	317,491	323,490	325,612
Reserves		235,281	<b>233,644</b>	236,455	246,756	256,358
<b>Total equity</b>		<u>527,899</u>	<u><b>545,401</b></u>	<u>553,946</u>	<u>570,246</u>	<u>581,969</u>

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2025

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2021 Forecast Actual</b>					
Balance at beginning of the financial year		515,904	273,204	209,993	32,707
Surplus for the year		11,645	11,645	-	-
Net asset revaluation increment		350	-	350	-
Transfers to other reserves		-	(13,016)	-	13,016
Transfers from other reserves		-	20,785	-	(20,785)
<b>Balance at end of the financial year</b>		<b>527,899</b>	<b>292,618</b>	<b>210,343</b>	<b>24,938</b>
<b>2022 Budget</b>					
Balance at beginning of the financial year		527,899	292,618	210,343	24,938
Surplus for the year		10,740	10,740	-	-
Net asset revaluation increment		6,760	-	6,760	-
Transfers to other reserves		-	(5,466)	-	5,466
Transfers from other reserves		2	13,865	-	(13,863)
<b>Balance at end of the financial year</b>	4.3.1	<b>545,401</b>	<b>311,757</b>	<b>217,103</b>	<b>16,541</b>
<b>2023</b>					
Balance at beginning of the financial year		545,401	311,757	217,103	16,541
Surplus for the year		1,797	1,797	-	-
Net asset revaluation increment		6,748	-	6,748	-
Transfers to other reserves		-	(1,357)	-	1,357
Transfers from other reserves		-	5,294	-	(5,294)
<b>Balance at end of the financial year</b>		<b>553,946</b>	<b>317,491</b>	<b>223,851</b>	<b>12,604</b>
<b>2024</b>					
Balance at beginning of the financial year		553,946	317,491	223,851	12,604
Surplus for the year		6,530	6,530	-	-
Net asset revaluation increment		9,770	-	9,770	-
Transfers to other reserves		-	(899)	-	899
Transfers from other reserves		-	368	-	(368)
<b>Balance at end of the financial year</b>		<b>570,246</b>	<b>323,490</b>	<b>233,621</b>	<b>13,135</b>
<b>2025</b>					
Balance at beginning of the financial year		570,246	323,490	233,621	13,135
Surplus for the year		2,584	2,584	-	-
Net asset revaluation increment		9,140	-	9,140	-
Transfers to other reserves		-	(1,010)	-	1,010
Transfers from other reserves		-	548	-	(548)
<b>Balance at end of the financial year</b>		<b>581,969</b>	<b>325,612</b>	<b>242,761</b>	<b>13,597</b>

### 3.4 Statement of Cash Flows

For the four years ending 30 June 2025

		Forecast Actual	Budget	Projections		
		2020/21	2021/22	2022/23	2023/24	2024/25
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows	Inflows	Inflows	Inflows	Inflows
	NOTES	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		29,129	<b>29,797</b>	31,704	32,265	33,312
Statutory fees and fines		887	<b>1,045</b>	1,203	1,213	1,241
User fees		3,761	<b>4,993</b>	4,470	4,561	4,711
Grants – operating		17,191	<b>11,565</b>	10,916	8,906	9,001
Grants - capital		14,231	<b>11,281</b>	1,917	5,641	2,305
Contributions - monetary		461	<b>255</b>	19	417	30
Interest received		408	<b>311</b>	250	249	255
Other receipts		4,030	<b>3,352</b>	3,699	3,715	3,808
Net GST refund / payment		1,630	<b>1,124</b>	648	599	660
Employee costs		(21,001)	<b>(21,513)</b>	(20,123)	(20,486)	(21,046)
Materials and services		(26,186)	<b>(20,957)</b>	(22,629)	(19,715)	(19,933)
<b>Net cash provided by operating activities</b>	4.4.1	24,541	<b>21,253</b>	12,074	17,365	14,344
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(30,297)	<b>(26,355)</b>	(18,138)	(19,015)	(15,554)
Proceeds from sale of property, infrastructure, plant and equipment		952	<b>1,662</b>	2,157	2,333	2,374
<b>Net cash used in investing activities</b>	4.4.2	(29,345)	<b>(24,693)</b>	(15,981)	(16,682)	(13,180)
<b>Cash flows from financing activities</b>						
Finance costs		(324)	<b>(198)</b>	(73)	(66)	(58)
Proceeds from borrowings		500	-	-	-	-
Interest paid – lease liability		(27)	<b>(18)</b>	(8)	(4)	(2)
Repayment of lease liabilities		(427)	<b>(269)</b>	(75)	(78)	(21)
Repayment of borrowings		(569)	<b>(5,165)</b>	(266)	(274)	(282)
<b>Net cash provided by / (used in) financing activities</b>	4.4.3	(847)	<b>(5,650)</b>	(422)	(422)	(363)
<b>Net increase/(decrease) in cash and cash equivalents</b>		(5,651)	<b>(9,090)</b>	(4,329)	261	801
Cash and cash equivalents at the beginning of the financial year		37,710	<b>32,059</b>	22,969	18,640	18,901
<b>Cash and cash equivalents at the end of the financial year</b>		32,059	<b>22,969</b>	18,640	18,901	19,702



### 3.5 Statement of Capital Works

For the four years ending 30 June 2025

	NOTES	Forecast	Budget	Projections		
		Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Property</b>						
Land		4,708	<b>3,409</b>	2,121	1,414	1,455
Buildings		4,848	<b>8,511</b>	5,534	3,555	2,650
<b>Total property</b>		9,556	<b>11,920</b>	7,655	4,969	4,105
<b>Plant and equipment</b>						
Plant, machinery and equipment		1,273	<b>1,414</b>	1,427	1,638	1,819
Fixtures, fittings and furniture		340	<b>63</b>	33	33	34
Computers and telecommunications		258	<b>250</b>	590	285	299
<b>Total plant and equipment</b>		1,871	<b>1,727</b>	2,050	1,956	2,152
<b>Infrastructure</b>						
Sealed roads		6,641	<b>6,613</b>	4,435	4,302	4,401
Unsealed roads		1,401	<b>1,295</b>	1,177	1,113	1,210
Footpaths and cycleways		545	<b>115</b>	116	116	428
Drainage		2,023	<b>121</b>	254	124	104
Recreational, leisure and community facilities		1,904	<b>175</b>	60	2,990	80
Waste management		402	<b>22</b>	960	-	-
Parks, open space and streetscapes		2,824	<b>1,134</b>	1,127	2,631	2,807
Other infrastructure		2,923	<b>3,078</b>	147	652	102
<b>Total infrastructure</b>		18,663	<b>12,553</b>	8,276	11,928	9,132
<b>Cultural and heritage</b>						
Library books		150	<b>155</b>	157	162	165
Artworks		7	-	-	-	-
Pioneer Settlement – buildings		50	-	-	-	-
<b>Total cultural and heritage</b>		207	<b>155</b>	157	162	165
<b>Total capital works expenditure</b>	4.5.1	30,297	<b>26,355</b>	18,138	19,015	15,554
<b>Expenditure types represented by:</b>						
New asset expenditure		16,436	<b>14,017</b>	8,598	8,277	4,733
Asset renewal expenditure		13,166	<b>11,055</b>	9,066	10,049	10,601
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		695	<b>1,283</b>	474	689	220
<b>Total capital works expenditure</b>	4.5.1	30,297	<b>26,355</b>	18,138	19,015	15,554
<b>Funding sources represented by:</b>						
Grants		14,232	<b>11,281</b>	1,881	5,859	2,102
Contributions		1,563	<b>2,677</b>	-	190	20
Council cash		14,002	<b>12,397</b>	16,257	12,966	13,432
Borrowings		500	-	-	-	-
<b>Total capital works expenditure</b>	4.5.1	30,297	<b>26,355</b>	18,138	19,015	15,554

### 3.6 Statement of Human Resources

For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	21,777	<b>21,407</b>	19,839	20,388	20,949
Employee costs - capital	697	<b>698</b>	714	730	746
<b>Total staff expenditure</b>	<b>22,474</b>	<b>22,105</b>	<b>20,553</b>	<b>21,118</b>	<b>21,695</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	214.4	<b>218.7</b>	203.8	203.8	203.8
Total staff numbers	214.4	<b>218.7</b>	203.8	203.8	203.8

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2020/21 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Corporate services	5,669	4,275	1,394
Infrastructure	6,192	6,014	178
Development and planning	4,312	2,784	1,528
Community and cultural services	4,841	1,606	3,235
Total permanent staff expenditure	21,014		
Temporary agency staff	393		
Capitalised labour costs	698		
Total Expenditure	22,105		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full time	Permanent Part Time
Corporate services	47.4	33.0	14.4
Infrastructure	78.8	76.0	2.8
Development and planning	43.0	25.0	18.0
Community and cultural services	45.6	15.0	30.6
Total permanent staff	214.8	149.0	65.8

### 3.6.1 Summary of Planned Human Resources Expenditure

	Budget	Projections		
	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Corporate Services</b>				
Permanent – Full time	4,275	4,371	4,470	4,621
Female	2,303	2,355	2,408	2,462
Male	1,972	2,016	2,062	2,159
Permanent – Part time	1,393	1,424	1,456	1,489
Female	1,393	1,424	1,456	1,489
Male	-	-	-	-
<b>Total Corporate Services</b>	<b>5,668</b>	5,795	5,926	6,110
<b>Infrastructure</b>				
Permanent – Full time	6,014	6,149	6,288	6,480
Female	1,017	1,040	1,064	1,138
Male	4,997	5,109	5,224	5,342
Permanent – Part time	178	182	186	190
Female	137	140	143	146
Male	41	42	43	44
<b>Total Corporate Services</b>	<b>6,192</b>	6,331	6,474	6,670
<b>Development and Planning</b>				
Permanent – Full time	2,784	2,846	3,014	3,082
Female	1,307	1,336	1,469	1,503
Male	1,477	1,510	1,545	1,579
Permanent – Part time	1,528	1,562	1,598	1,633
Female	1,201	1,228	1,256	1,283
Male	327	334	342	350
<b>Total Corporate Services</b>	<b>4,312</b>	4,408	4,612	4,715
<b>Community and Cultural Services</b>				
Permanent – Full time	1,606	1,297	1,326	1,356
Female	969	770	787	805
Male	637	527	539	551
Permanent – Part time	3,236	2,006	2,051	2,097
Female	3,015	1,780	1,820	1,861
Male	221	226	231	236
<b>Total Corporate Services</b>	<b>4,842</b>	3,303	3,377	3,453
Temporary agency staff	393	376	384	393
Capitalised labour costs	698	338	346	353
<b>Total staff expenditure</b>	<b>22,105</b>	20,551	21,119	21,694

	Budget 2021/22 FTE	2022/23 FTE	Projections 2023/24 FTE	2024/25 FTE
<b>Corporate Services</b>				
Permanent – Full time	33.0	33.0	33.0	33.0
Female	21.0	21.0	21.0	21.0
Male	12.0	12.0	12.0	12.0
Permanent – Part time	14.4	14.4	14.4	14.4
Female	14.4	14.4	14.4	14.4
Male	-	-	-	-
<b>Total Corporate Services</b>	<b>47.4</b>	47.4	47.4	47.4
<b>Infrastructure</b>				
Permanent – Full time	76.0	76.0	76.0	76.0
Female	9.0	9.0	9.0	9.0
Male	67.0	67.0	67.0	67.0
Permanent – Part time	2.8	2.8	2.8	2.8
Female	2.3	2.3	2.3	2.3
Male	0.5	0.5	0.5	0.5
<b>Total Corporate Services</b>	<b>78.8</b>	78.8	78.8	78.8
<b>Development and Planning</b>				
Permanent – Full time	25.0	25.0	25.0	25.0
Female	13.0	13.0	13.0	13.0
Male	12.0	12.0	12.0	12.0
Permanent – Part time	18.0	18.0	18.0	18.0
Female	14.3	14.3	14.3	14.3
Male	3.7	3.7	3.7	3.7
<b>Total Corporate Services</b>	<b>43.0</b>	43.0	43.0	43.0
<b>Community and Cultural Services</b>				
Permanent – Full time	15.0	12.0	12.0	12.0
Female	8.0	6.0	6.0	6.0
Male	7.0	6.0	6.0	6.0
Permanent – Part time	30.6	22.6	22.6	22.6
Female	28.0	20.0	20.0	20.0
Male	2.6	2.6	2.6	2.6
<b>Total Corporate Services</b>	<b>45.6</b>	34.6	34.6	34.6
Total staff numbers	<b>214.8</b>	203.8	203.8	203.8

### 3.7 Rates Determination Statement

For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Income</b>					
Rates and charges	29,206	<b>30,022</b>	31,036	32,269	33,306
Statutory fees and fines	887	<b>1,045</b>	1,073	1,105	1,130
User fees	3,472	<b>4,539</b>	3,987	4,156	4,292
Grants - operating	17,191	<b>11,565</b>	10,710	8,804	9,016
Grants – capital	14,231	<b>11,281</b>	1,881	5,859	2,102
Contributions - monetary	461	<b>255</b>	19	417	30
Proceeds from disposal of property, infrastructure, plant and equipment	952	<b>1,662</b>	1,961	2,121	2,158
Other income	4,029	<b>3,335</b>	3,547	3,614	3,698
<b>Total income</b>	<b>70,429</b>	<b>63,704</b>	<b>54,214</b>	<b>58,345</b>	<b>55,732</b>
<b>Expenses</b>					
Employee costs	21,777	<b>21,407</b>	19,944	20,493	21,054
Materials and services	24,316	<b>17,673</b>	18,385	16,597	16,905
Bad and doubtful debts	1	<b>2</b>	20	14	15
Borrowing costs	324	<b>198</b>	73	66	58
Other expenses	1,253	<b>1,200</b>	1,224	1,252	1,283
<b>Total expenses</b>	<b>47,671</b>	<b>40,480</b>	<b>39,646</b>	<b>38,422</b>	<b>39,315</b>
<b>Net operating result</b>	<b>22,758</b>	<b>23,224</b>	<b>14,568</b>	<b>19,923</b>	<b>16,417</b>
<b>Less capital items/loans</b>					
Capital expenditure and asset purchases	(30,297)	<b>(26,355)</b>	(18,138)	(19,015)	(15,554)
Loan principal redemption	(569)	<b>(5,165)</b>	(266)	(274)	(282)
Proceeds from loans	500	-	-	-	-
<b>Rates determination result</b>	<b>(30,366)</b>	<b>(31,520)</b>	<b>(18,404)</b>	<b>(19,289)</b>	<b>(15,836)</b>
<b>Reserve transfers (net)</b>	<b>7,768</b>	<b>8,398</b>	<b>3,937</b>	<b>(531)</b>	<b>(462)</b>
<b>Budget result surplus</b>	<b>160</b>	<b>102</b>	<b>101</b>	<b>103</b>	<b>119</b>

## 4. Notes to the financial statements

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Budget, rates and charges were identified as a significant source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rates will increase by 1.47% which is just below the rate cap. Council does not have a municipal charge and no longer offers an early rates payment discount, due to low investment interest rates currently available from banking institutions. The kerbside waste collection will increase by 2.37% and the cost for the green waste service remains the same at \$95.

This will raise total rates and charges for 2021/22 of \$30.02 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
General rates*	25,060	<b>25,580</b>	520	<b>2.1%</b>
Waste management charge	3,553	<b>3,663</b>	110	<b>3.1%</b>
Special marketing rate	366	<b>372</b>	6	<b>1.6%</b>
Rate agreements – Electricity Industry Act	291	<b>296</b>	5	<b>1.7%</b>
Supplementary rates and rate adjustments	184	<b>157</b>	(27)	<b>(14.7%)</b>
Rates abandonments and other adjustments	(129)	<b>(46)</b>	83	<b>64.3%</b>
Rates early payment discount	(119)	-	119	<b>100.0%</b>
<b>Total rates and charges</b>	<b>29,206</b>	<b>30,022</b>	<b>816</b>	<b>2.8%</b>

\*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2020/21 cents/\$CIV	2021/22 cents/\$CIV	Change
Residential – Swan Hill	0.606844	<b>0.564138</b>	<b>(7.0%)</b>
Residential – Robinvale	0.606844	<b>0.564138</b>	<b>(7.0%)</b>
Residential vacant land – Swan Hill and Robinvale	1.213686	<b>1.735751</b>	<b>43.0%</b>
Urban – other	0.583502	<b>0.542439</b>	<b>(7.0%)</b>
Commercial – Swan Hill	0.656440	<b>0.705171</b>	<b>7.4%</b>
Commercial – Robinvale	0.656440	<b>0.705171</b>	<b>7.4%</b>
Industrial – Swan Hill	0.606844	<b>0.564138</b>	<b>(7.0%)</b>
Industrial – Robinvale	0.606844	<b>0.564138</b>	<b>(7.0%)</b>
Industrial and commercial – other	0.583502	<b>0.542439</b>	<b>(7.0%)</b>
Recreational	0.583502	<b>0.542439</b>	<b>(7.0%)</b>
Farm – irrigation and non-irrigation	0.583502	<b>0.542439</b>	<b>(7.0%)</b>
Farm – dry land	0.423039	<b>0.433951</b>	<b>2.6%</b>

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2020/21 \$'000	2021/22 \$'000	Change \$'000	%
Residential – Swan Hill	7,016	<b>7,187</b>	171	<b>2.4%</b>
Residential – Robinvale	824	<b>870</b>	46	<b>5.6%</b>
Residential vacant land – Swan Hill and Robinvale	63	<b>95</b>	32	<b>50.8%</b>
Urban – other	2,821	<b>2,898</b>	77	<b>2.7%</b>
Commercial – Swan Hill	1,366	<b>1,439</b>	73	<b>5.3%</b>
Commercial – Robinvale	111	<b>123</b>	12	<b>10.8%</b>
Industrial – Swan Hill	494	<b>491</b>	(3)	<b>(0.6%)</b>
Industrial – Robinvale	80	<b>75</b>	(5)	<b>(6.3%)</b>
Industrial and commercial – other	417	<b>390</b>	(27)	<b>(6.5%)</b>
Recreational	15	<b>14</b>	(1)	<b>(6.7%)</b>
Farming – irrigation and non-irrigation	8,291	<b>8,090</b>	(201)	<b>(2.4%)</b>
Farming – dry land	3,562	<b>3,908</b>	346	<b>9.7%</b>
<b>Total amount to be raised by general rates</b>	<b>25,060</b>	<b>25,580</b>	<b>520</b>	<b>2.1%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2020/21 Number	2021/22 Number	Change Number	%
Residential – Swan Hill	4,556	<b>4,611</b>	55	<b>1.2%</b>
Residential – Robinvale	761	<b>770</b>	9	<b>1.2%</b>
Residential vacant land – Swan Hill and Robinvale	43	<b>41</b>	(2)	<b>(4.7%)</b>
Urban – other	2,577	<b>2,590</b>	13	<b>0.5%</b>
Commercial – Swan Hill	403	<b>407</b>	4	<b>1.0%</b>
Commercial – Robinvale	90	<b>90</b>	-	-
Industrial – Swan Hill	236	<b>240</b>	4	<b>1.7%</b>
Industrial – Robinvale	50	<b>49</b>	(1)	<b>(2.0%)</b>
Industrial and commercial – other	107	<b>107</b>	-	-
Recreational	8	<b>8</b>	-	-
Farming – irrigation and non-irrigation	2,003	<b>2,002</b>	(1)	<b>(0.05%)</b>
Farming – dry land	1,206	<b>1,208</b>	2	<b>0.2%</b>
<b>Total number of assessments</b>	<b>12,040</b>	<b>12,123</b>	<b>83</b>	<b>0.7%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
Residential – Swan Hill	1,156,071	<b>1,273,934</b>	117,863	<b>10.2%</b>
Residential – Robinvale	135,792	<b>154,155</b>	18,363	<b>13.5%</b>
Residential vacant land – Swan Hill and Robinvale	5,195	<b>5,471</b>	276	<b>5.3%</b>
Urban – other	483,501	<b>534,276</b>	50,775	<b>10.5%</b>
Commercial – Swan Hill	208,095	<b>204,130</b>	(3,965)	<b>(1.9%)</b>
Commercial – Robinvale	16,865	<b>17,472</b>	607	<b>3.6%</b>
Industrial – Swan Hill	81,393	<b>87,012</b>	5,619	<b>6.9%</b>
Industrial – Robinvale	13,270	<b>13,250</b>	(20)	<b>(0.2%)</b>
Industrial and commercial – other	71,414	<b>71,853</b>	439	<b>0.6%</b>
Recreational	2,626	<b>2,600</b>	(26)	<b>(1.0%)</b>
Farming – irrigation and non-irrigation	1,420,941	<b>1,491,361</b>	70,420	<b>5.0%</b>
Farming – dry land	841,962	<b>900,618</b>	58,656	<b>7.0%</b>
<b>Total value of land</b>	<b>4,437,125</b>	<b>4,756,132</b>	<b>319,007</b>	<b>7.2%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020/21	Per Rateable Property 2021/22	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2020/21	2021/22	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020/21	Per Rateable Property 2021/22	Change	
	\$	\$	\$	%
120 litre garbage bin and 240 litre recycling bin	335	<b>343</b>	8	<b>2.4%</b>
240 litre garbage bin and 240 litre recycling bin	508	<b>520</b>	12	<b>2.4%</b>
240 litre green waste bin	95	<b>95</b>	-	-

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020/21	2021/22	Change	
	\$	\$	\$	%
120 litre garbage bin and 240 litre recycling bin	1,776,030	<b>1,815,842</b>	39,812	<b>2.2%</b>
240 litre garbage bin and 240 litre recycling bin	1,643,380	<b>1,704,560</b>	61,180	<b>3.7%</b>
240 litre green waste bin	107,065	<b>118,275</b>	11,210	<b>10.5%</b>
<b>Total</b>	<b>3,526,475</b>	<b>3,638,677</b>	<b>112,202</b>	<b>3.2%</b>



4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
General rates	25,060	25,580	520	2.1%
Kerbside collection and recycling	3,553	3,663	110	3.1%
Special marketing rate	366	371	5	1.4%
Rate agreements – Electricity Industry Act	291	296	5	1.7%
Supplementary rates and charges	184	157	(27)	(14.7%)
<b>Total Rates and charges</b>	29,454	30,067	613	2.1%

4.1.1(l) Fair Go Rates System Compliance

Swan Hill Rural City Council is fully compliant with the State Government's Fair Go Rates System.

	2020/21	2021/22
Total Rates (annualised)	\$24,602,189	\$25,209,638
Number of rateable properties	12,040	12,108
Base Average Rate	\$2,043.37	\$2,082.06
Maximum Rate Increase (set by the State Government)	2.00%	1.5%
Capped Average Rate	\$2,084.24	\$2,113.29
Budgeted Average Rate	\$2,081.41	\$2,112.62
Maximum General Rates and Municipal Charges Revenue	\$25,094,250	\$25,587,726
Budgeted General Rates and Municipal Charges Revenue	\$25,060,200	\$25,579,600

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22: \$157,500 and 2020/21: \$162,750)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.
- Changes in rating from CIV to rate agreements (solar farms).

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.542439 per cent (0.00542439 cents in the dollar of CIV) for all rateable properties not covered by a specific differential rate.
- An urban rate of 0.564138 per cent (0.00564138 cents in the dollar of CIV) for all rateable residential and industrial properties serviced with Council provided drainage infrastructure.
- A vacant residential land rate of 1.735751 per cent (0.01735751 cents in the dollar of CIV) for vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- A commercial rate of 0.705171 per cent (0.00705171 cents in the dollar of CIV) for land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- A dry land farming rate of 0.433951 per cent (0.00433951 cents in the dollar of CIV) for farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production with an allocated Australia Valuation Property Classification Codes (AVPCC) of 510, 520, 523, 524 or 530.

Each differential rate will be determined by multiplying the CIV of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

#### Urban rate

- a. **Objective** – The differential is to help reflect the easier access to any additional services, such as drainage and kerb and channel for properties in Swan Hill and Robinvale.
- b. **Types and classes of land** – Residential and industrial land serviced with Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential or industrial.
- e. **Planning scheme zone** – Residential or industrial zoned land.
- f. **Types of buildings** – Any including vacant land unless specifically covered by the vacant land rate.
- g. **Rate** – The rate is set at 4 per cent higher than the general rate.

#### Vacant residential land

- a. **Objective** – To discourage land banking and speculation, encourage the construction of residences and help offset the additional infrastructure costs incurred to service residential land.
- b. **Types and classes of land** – Vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential.
- e. **Planning scheme zone** – All residential zones.
- f. **Types of buildings** – Vacant land and land without a permanent dwelling.
- g. **Rate** – The rate is set at 320 per cent of the general rate (307.7 per cent of the urban rate), where applicable.

#### Commercial rate

- a. **Objective** – The differential is set to help reflect the higher level of services and infrastructure to commercial properties in the serviced areas of Swan Hill and Robinvale townships and to help reflect the lower level in movement in commercial property values compared to other properties over the last 20 years. For 2021/22 the differential has been returned to pre Coronavirus pandemic levels.
- b. **Types and classes of land** – Land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of Land** – Commercial.
- e. **Planning scheme zoning** – Business, industrial or residential 1 zones.
- f. **Types of buildings** – Any building used for a commercial purpose and vacant business land.
- g. **Rate** – The rate is set 30 per cent higher than the general rate (12.5 per cent higher in 2020/21), and 25 per cent higher than the urban rate, where applicable.

## Dry land farming rate

- a. **Objective** – The differential rate is to help reflect the increased difficulty in accessing the full range of Council services that dry land farming properties face, the disproportionate increase in property values over the last several years and the increased risk of seasonal income variations than faced by other properties.
- b. **Types and classes of land** – Farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production within AVPCC of 510, 520, 523, 524 or 530.
- c. **Geographic location** – Anywhere in the municipality.
- d. **Use of land** – Broadacre cropping and sheep production with AVPCC of 510, 520, 523, 524 or 530.
- e. **Planning scheme zoning** – Farmland.
- f. **Types of buildings** – Any or none.
- g. **Rate** – The rate is set 20 per cent below the general rate (27.5 per cent in 2020/21).

## 4.1.2 Statutory fees and fines

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Infringements and costs	64	100	36	56.3%
Building and planning fees	552	590	38	6.9%
Animal registration / release fees	133	138	5	3.8%
Health registration fees	89	172	83	93.3%
Other fees and fines	49	45	(4)	(8.2%)
<b>Total statutory fees and fines</b>	887	1,045	158	17.8%

Statutory fees and fines relate mainly to charges levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees and fines are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 17.8 per cent compared to 2020/21. The increase is due to a rise in Environmental Control fines and fees and an increase in septic tank registration fees.

A detailed listing of statutory fees is included in Appendix A.

### 4.1.3 User fees

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Aged and health services	746	771	25	3.4%
Child care / children's programs	106	106	-	-
Parking	150	265	115	76.7%
Sales – admissions	710	1,189	479	67.5%
Sales – merchandise, catering, other sales	369	545	176	47.7%
Hire and leasing fees	681	844	163	23.9%
Livestock exchange	527	646	119	22.6%
Other fees and charges	183	173	(10)	(5.5%)
<b>Total user fees</b>	<b>3,472</b>	<b>4,539</b>	<b>1,067</b>	<b>30.7%</b>

User charges relate mainly to the recovery of service delivery costs through charging fees to Council service users. This includes use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels. User charges are projected to increase by 30.7 per cent or \$1.07 million from 2021/22. As a number of services were closed or at reduced capacity due to the COVID-19 pandemic the forecast result is much lower than prior years (\$4.6 million 2020/21). The significant increase in fees for the 2021/22 year is due to the assumption that services will return to pre COVID-19 service levels. A detailed listing of fees and charges is included in Appendix A.

### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
<b>Grants to be received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	22,010	19,819	(2,191)	(9.9%)
State funded grants	9,412	3,027	(6,385)	(67.8%)
<b>Total grants received</b>	<b>31,422</b>	<b>22,846</b>	<b>(8,576)</b>	<b>(27.3%)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Victoria Grants Commission – general purpose	2,328	4,816	2,488	106.9%
Victoria Grants Commission – local roads	1,177	2,334	1,157	98.3%
Out of school hours care	315	280	(35)	(11.1%)
Home and community care	1,382	1,427	45	3.3%
<b>Recurrent - State Government</b>				
Home and community care	230	230	-	-
Public Health	21	21	-	-
Art gallery and performing arts	150	150	-	-
School crossing supervisors	48	44	(4)	(8.3%)
Libraries	207	209	2	1.0%
Maternal and child health	236	236	-	-
Other	164	146	(18)	(11.0%)
<b>Total recurrent operating grants</b>	<b>6,258</b>	<b>9,893</b>	<b>3,635</b>	<b>58.1%</b>

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
<b>Non-recurrent - Commonwealth Government</b>				
Our Region Our Rivers – Regional Growth Fund	6,422	619	(5,803)	(90.4%)
Drought Communities Program	50	-	(50)	(100.0%)
Building Better Regions Funding	60	-	(60)	(100.0%)
Home and Community Care	21	-	(21)	(100.0%)
<b>Non-recurrent - State Government</b>				
Community projects	88	90	2	2.3%
Environmental protection	170	75	(95)	(55.9%)
Cultural and heritage	5	65	60	1200.0%
Employment programs	75	75	-	-
Economic development	275	25	(250)	(90.9%)
Home and community care	208	111	(97)	(46.6%)
Recreation	357	100	(257)	(72.0%)
Family and children	532	455	(77)	(14.5%)
Working for Victoria Jobs program	2,180	-	(2,180)	(100.0%)
Emergency Management	380	-	(380)	(100.0%)
Information technology	100	-	(100)	(100.0%)
Other	10	57	47	470.0%
<b>Total non-recurrent operating grants</b>	<b>10,933</b>	<b>1,672</b>	<b>(9,261)</b>	<b>(84.7%)</b>
<b>Total operating grants</b>	<b>17,191</b>	<b>11,565</b>	<b>(5,626)</b>	<b>(32.7%)</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	2,151	1,434	(717)	(33.3%)
<b>Total recurrent capital grants</b>	<b>2,151</b>	<b>1,434</b>	<b>(717)</b>	<b>(33.3%)</b>
<b>Non-recurrent – Commonwealth Government</b>				
Our Region Our Rivers – Regional Growth Fund	3,762	5,842	2,080	55.3%
Building Better Regions Funding	380	710	330	86.8%
Drought Communities Program	950	200	(750)	(78.9%)
Local Roads and Community Infrastructure	1,434	1,499	65	4.5%
Bridges renewal program	480	-	(480)	(100.0%)
Regional Airports Program	1,098	658	(440)	(40.1%)
<b>Non-recurrent – State Government</b>				
Buildings	998	50	(948)	(95.0%)
Land	1,438	50	(1,388)	(96.5%)
Roads	8	205	197	2462.5%
Drainage	224	-	(224)	(100.0%)
Parks, playgrounds and street beautification	872	250	(622)	(71.3%)
Recreation and leisure	19	-	(19)	(100.0%)
Cultural and heritage	7	8	1	14.3%
Other infrastructure	410	365	(45)	(11.0%)
Furniture and equipment	-	10	10	100.0%
<b>Total non-recurrent capital grants</b>	<b>12,080</b>	<b>9,847</b>	<b>(2,233)</b>	<b>(18.5%)</b>
<b>Total capital grants</b>	<b>14,231</b>	<b>11,281</b>	<b>(2,949)</b>	<b>(20.7%)</b>
<b>Total Grants</b>	<b>31,422</b>	<b>22,846</b>	<b>(8,576)</b>	<b>(27.3%)</b>

**Operating grants** - include all monies received from State and Federal sources for the purposes of delivering Council services to ratepayers.

Overall, the level of operating grants is projected to decrease by 32.7 per cent or \$5.6 million compared to 2020/21. The 2020/21 grants commission allocation had 50% of the allocation prepaid in the 2019/20 year. The 2021/22 allocation is budgeted to be received in full in the year it's due. Non-recurrent operating grants relating to the Our Region Our Rivers project is forecast to decrease by \$5.8 million due to the progress of the project and claims received for completed works over its three

year design and construction period. Grant funding of the Working for Victoria Jobs Program (\$2.18 million) was completed in the 2020/21 year.

**Capital grants** - include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Overall the level of capital grants has decreased by 20.7 per cent or \$2.9 million compared to 2020/21. Refer to Section 4.5 for a detailed analysis of the capital grants and contributions expected to be received during the 2021/22 year.

#### 4.1.5 Contributions - monetary

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Car parking	5	5	-	-
Community projects	9	10	1	11.1%
Community care	91	-	(91)	(100.0%)
Cultural and heritage	107	102	(5)	(4.7%)
Recreational, leisure and community facilities	219	138	(81)	(37.0%)
Sealed roads	30	-	(30)	(100.0%)
<b>Total contributions</b>	<b>461</b>	<b>255</b>	<b>(206)</b>	<b>(44.7%)</b>

Monetary contributions relate to money paid by developers for public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Community and user groups also pay contributions towards capital projects for assets at their sporting facility or community organisation.

Contributions are projected to decrease by \$0.21 million or 44.7 per cent compared to 2020/21.

#### 4.1.6 Other income

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Interest	408	311	(97)	(23.8%)
Reimbursements	544	736	192	35.3%
Tower Hill land sales	2,979	2,164	(815)	(27.3%)
Other	98	124	26	26.5%
<b>Total other income</b>	<b>4,029</b>	<b>3,335</b>	<b>(694)</b>	<b>17.2%</b>

Other income relates to a range of items that do not fit the earlier classifications. The majority of this income is represented by land sales at Tower Hill and interest revenue from investments.

Interest income of \$0.31 million and Tower Hill land sales of \$2.16 million is forecast for 2021/22.

## 4.1.7 Employee costs

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Wages and salaries	16,336	17,500	1,164	7.1%
WorkCover	489	506	17	3.5%
Agency staff	2,286	393	(1,893)	(82.8%)
Long service leave	607	631	24	4.0%
Staff training	148	203	55	37.2%
Superannuation	1,737	1,974	237	13.6%
Fringe benefits	39	39	-	-
Other	135	161	26	19.3%
<b>Total employee costs</b>	21,777	21,407	(370)	(1.7%)

Employee costs include all direct labour related expenditure such as wages, salaries and indirect costs (overheads) such as staff training, leave entitlements, employer superannuation and WorkCover. It also includes temporary staff employed through agencies. It does not include direct labour associated with capital projects (\$0.70 million). See Section 3.6.

Employee costs are forecast to decrease by 1.7 per cent or \$0.37 million compared to 2020/21 forecast actuals or 3.1 per cent increase compared to the 2020/21 budget. Key factors of this movement are:

- Filling a number of vacant permanent positions. These positions were vacant for part of 2020/21 resulting in savings during the year.
- The 2020/21 forecast result included \$2.2 million of wages paid to agency staff employed via the Working for Victoria Jobs Program. This program was funded by the Victorian Government and concluded in March 2021.
- Council's Enterprise Bargaining Agreement increase.
- A reduction in temporary staff employed through employment agencies, resulting in a saving of \$0.11 million.
- Merit based salary movements paid in addition to the general EBA increase.

## 4.1.8 Materials and services

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Contract payments	7,512	6,624	(888)	(11.8%)
Community grants sponsorship & contributions	1,297	1,372	75	5.8%
Building maintenance	746	722	(24)	(3.2%)
General maintenance	2,040	1,812	(228)	(11.2%)
Utilities	1,215	1,415	200	16.5%
Office administration	733	876	143	19.5%
Information technology	845	776	(69)	(8.2%)
Insurance	927	1,107	180	19.4%
Consultants	837	1,069	232	27.7%
Our Region Our Rivers grant distribution	6,422	619	(5,803)	(90.4%)
Emergency response	475	83	(392)	(82.5%)
Other materials and services	813	911	98	12.1%
<b>Total materials and services</b>	23,862	17,386	(6,476)	(27.1%)

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs and non-recurrent major operational projects. Non-recurrent major projects are those operational projects identified via Council's Major Projects Plan. Budgeted major

project expenditure in 2021/22 is \$2.74 million compared with project expenditure in 2020/21 of \$10.63 million. A full list of non-capitalised major projects is provided in Appendix B.

Materials and services are forecast to decrease by 27.1 per cent or \$6.48 million compared to 2020/21. This decrease is primarily due to the decrease in non-recurrent Major Project expenditure.

## 4.1.9 Depreciation

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Property	1,908	<b>2,006</b>	98	<b>5.1%</b>
Plant and equipment	1,296	<b>1,555</b>	259	<b>20.0%</b>
Infrastructure	6,949	<b>7,401</b>	452	<b>6.5%</b>
Cultural and heritage	219	<b>221</b>	2	<b>0.9%</b>
<b>Total depreciation</b>	<b>10,372</b>	<b>11,183</b>	<b>811</b>	<b>7.8%</b>

Depreciation is an accounting measure that attempts to allocate the value (consumption) of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$0.81 million for 2021/22 is due mainly to the completion of the 2020/21 capital works program and the full year effect of depreciation on these capital projects, along with the effects of the revaluation performed in 2020/21 on buildings, drainage, parks, recreation and other infrastructure assets. Refer to Section 4.5 for a more detailed analysis of Council's capital works program for the 2021/22 year.

## 4.1.10 Amortisation – right of use assets

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Property	406	<b>240</b>	(166)	<b>(40.9%)</b>
<b>Total amortisation – right of use assets</b>	<b>406</b>	<b>240</b>	<b>(166)</b>	<b>(40.9%)</b>

Amortisation is the decline in value of a right of use asset over the period of a lease.

## 4.1.11 Other expenses

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Auditors remuneration	107	<b>79</b>	(28)	<b>(26.2%)</b>
Vehicle registrations	103	<b>111</b>	8	<b>7.8%</b>
Bank charges	53	<b>54</b>	1	<b>1.9%</b>
Legal costs	189	<b>116</b>	(73)	<b>(38.6%)</b>
Fire services levy	78	<b>80</b>	2	<b>2.6%</b>
Councillor allowances	247	<b>261</b>	14	<b>5.7%</b>
Operating lease rentals	423	<b>429</b>	6	<b>1.4%</b>
Other	53	<b>70</b>	17	<b>32.1%</b>
<b>Total other expenses</b>	<b>1,253</b>	<b>1,200</b>	<b>(53)</b>	<b>(4.2%)</b>

Other expenses include audit fees, Councillor allowances, legal costs, bank charges, fire service levy on Council properties, computer software and vehicle registrations.



## 4.2 Balance Sheet

### 4.2.1 Assets

#### Current Assets (\$8.96 million decrease) and Non-Current Assets (\$20.36 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash, and the value of investments in term deposits or other highly liquid investments with short term maturities. Current asset balances are projected to decrease by \$8.96 million during the year as new and carried forward capital works projects are completed.

Trade and other receivables are monies owed to Council. Short term debtors are not expected to change significantly in the budget. Long term debtors (non-current) also remain unchanged as the outstanding debt to Council is yet to fall due. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and accrued income.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment that Council has built up over many years. The \$20.54 million increase in this balance is attributable to the net result of the capital works program (\$26.35 million of capital works) and the revaluation of infrastructure assets (\$6.76 million), less the depreciation of assets (\$11.18 million) and the sale of property, plant and equipment (\$0.33million).

### 4.2.2 Liabilities

#### Current Liabilities (\$6.03 million decrease) and Non-Current Liabilities (\$0.77 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2020/21 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of leave entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing liabilities are borrowings of Council. Council is budgeting to repay loan principal of \$5.17 million over the year. No new borrowings are required to help fund our future capital works programs. The significant decrease in current liabilities is due to the maturity of an interest only loan of \$4.8 million in 2021/22.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	7,851,139	7,782,619	2,617,996	2,352,053	2,077,709
Amount proposed to be borrowed	500,000	-	-	-	-
Amount projected to be redeemed	568,520	5,164,623	265,943	274,344	282,179
Amount of borrowings as at 30 June	7,782,619	2,617,996	2,352,053	2,077,709	1,795,530

Council also sets aside cash to fund the principal repayment of interest only loans when they mature. The first of these repayments occur in 2021/22. As at 30 June 2021 Council will have \$4.795 million in cash reserves to fund these repayments. Therefore net borrowings will be \$2,987,619 at 30 June 2021.

## 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000
<b>Right-of-use assets</b>		
Property	444	204
<b>Total right-of-use assets</b>	<b>444</b>	<b>204</b>
<b>Lease liabilities</b>		
<b>Current lease liabilities</b>		
Land and buildings	269	75
<b>Total current lease liabilities</b>	<b>269</b>	<b>75</b>
<b>Non-current lease liabilities</b>		
Land and buildings	216	142
<b>Total non-current lease liabilities</b>	<b>216</b>	<b>142</b>
<b>Total lease liabilities</b>	<b>485</b>	<b>217</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 1.91%.

## 4.3 Statement of changes in Equity

### 4.3.1 Equity

#### Equity (\$17.5 million increase)

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets less reserves that have accumulated over time. The increase is due to the budgeted operational surplus and asset revaluations.
- Reserves, including the asset revaluation reserve, represents the difference between the previously recorded value of assets and their current valuations, as well as other reserves that Council wishes to set aside to meet a specific purpose in the future and to which there is no existing liability.

## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by operating activities

#### **Operating activities (\$3.29 million decrease)**

The net cash flows from operating activities refer to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for service provision to the community might be available for investment in capital works or repayment of debt. Operating activities will generate \$21.25 million during 2021/22. This is a 13.4 per cent decrease on the forecast \$24.54 million generated in 2020/21.

### 4.4.2 Net cash flows used in investing activities

#### **Investing activities (\$4.65 million decrease)**

The significant value of payments for investing activities represents the capital works expenditure detailed in Section 4.5 of this budget report. Proceeds from sale of assets are forecast to increase by \$0.71 million.

### 4.4.3 Net cash flows used in financing activities

#### **Financing activities (\$4.80 million increase)**

For 2021/22 the total of principal repayments is projected to be \$5.17 million and finance charges to be \$0.2 million. Repayment of lease liabilities is forecasts to be \$0.27 million with interest on the lease liabilities to be \$0.02 million. No new borrowings are forecast after 2020/21.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken in 2021/22, classified by expenditure type and funding source. Works are also disclosed as current budget (4.5.2) or carried forward projects from prior year (4.5.3).

### 4.5.1 Summary

	Forecast	Budget	Change	
	Actual 2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Property	9,556	<b>11,920</b>	2,364	<b>24.7%</b>
Plant and equipment	1,871	<b>1,727</b>	(144)	<b>(7.7%)</b>
Infrastructure	18,663	<b>12,553</b>	(6,110)	<b>(32.7%)</b>
Culture and Heritage	207	<b>155</b>	(52)	<b>(25.1%)</b>
<b>Total</b>	30,297	<b>26,355</b>	(3,942)	<b>(13.0%)</b>

	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	11,920	11,187	733	-	-	(6,121)	(1,310)	(4,489)	-
Plant and equipment	1,727	30	1,697	-	-	(10)	(1,364)	(353)	-
Infrastructure	12,553	2,799	8,471	1,283	-	(5,143)	-	(7,410)	-
Culture and Heritage	155	-	155	-	-	(7)	(3)	(145)	-
<b>Total</b>	26,355	14,016	11,056	1,283	-	(11,281)	(2,677)	(12,397)	-

## 4.5.2 – 2021/22 Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Tower Hill Residential Development	1,644	1,644	-	-	-	-	-	(1,644)	-
Implement Robinvale Housing Strategy	1,250	1,250	-	-	-	(50)	(1,200)	-	-
<b>Total Land</b>	<b>2,894</b>	<b>2,894</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(50)</b>	<b>(1,200)</b>	<b>(1,644)</b>	<b>-</b>
<b>Buildings</b>									
Soccer Pavilion – Ken Harrison Sporting Complex	820	820	-	-	-	(760)	(60)	-	-
Art Gallery redevelopment – Design and construction (Our Region Our Rivers)	2,096	2,096	-	-	-	(5,035)	-	2,939	-
Swan Hill Stadium – Basketball equipment renewal	100	-	100	-	-	(100)	-	-	-
Tyntynder South Hall – Roof renewal	26	-	26	-	-	(26)	-	-	-
Swan Hill Leisure Centre – Gym expansion	150	150	-	-	-	(150)	-	-	-
Swan Hill Town Hall – Building and equipment renewal	100	-	100	-	-	-	-	(100)	-
Renewal and refurbishment of Council buildings	440	-	440	-	-	-	-	(440)	-
<b>Total Buildings</b>	<b>3,732</b>	<b>3,066</b>	<b>666</b>	<b>-</b>	<b>-</b>	<b>(6,171)</b>	<b>(60)</b>	<b>2,499</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>6,626</b>	<b>5,960</b>	<b>666</b>	<b>-</b>	<b>-</b>	<b>(6,121)</b>	<b>(1,260)</b>	<b>855</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Robinvale Irrigation Pump Replacement	50	-	50	-	-	-	-	(50)	-
Parking Ticket Machine - Installation and replacement	33	-	33	-	-	-	-	(33)	-
Plant and fleet acquisitions	1,364	-	1,364	-	-	-	(1,364)	-	-
<b>Total Plant, Machinery and Equipment</b>	<b>1,447</b>	<b>-</b>	<b>1,447</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,364)</b>	<b>(83)</b>	<b>-</b>
<b>Furniture and Equipment</b>									
Robinvale Library Fit out	30	30	-	-	-	(10)	-	(20)	-
<b>Total Furniture and Equipment</b>	<b>30</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(10)</b>	<b>-</b>	<b>(20)</b>	<b>-</b>
<b>Computers and Telecommunications</b>									
IT equipment replacement	130	-	130	-	-	-	-	(130)	-
Implement recommendations of the IT Strategy	120	-	120	-	-	-	-	(120)	-
<b>Total Computers and Telecommunications</b>	<b>250</b>	<b>-</b>	<b>250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(250)</b>	<b>-</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,727</b>	<b>30</b>	<b>1,697</b>	<b>-</b>	<b>-</b>	<b>(10)</b>	<b>(1,364)</b>	<b>(353)</b>	<b>-</b>

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>									
<b>Sealed Roads</b>									
Carparking – Art Gallery (Our Region Our Rivers)	1,598	1,598	-	-	-	(799)	-	(799)	-
Carparking – Catalina Museum	570	-	-	570	-	-	-	(570)	-
Sealed roads reseals	1,217	-	1,217	-	-	-	-	(1,217)	-
Sealed roads reconstruction	1,370	-	1,370	-	-	-	-	(1,370)	-
Sealed roads shoulder resheeting	415	-	415	-	-	(205)	-	(210)	-
Roads to Recovery (R2R) - shoulder resheeting	210	-	210	-	-	(210)	-	-	-
R2R – Road reconstructions	929	-	929	-	-	(929)	-	-	-
Robinvale Recreation Reserve Entry	99	99	-	-	-	(99)	-	-	-
<b>Total Sealed Roads</b>	<b>6,408</b>	<b>1,697</b>	<b>4,141</b>	<b>570</b>	<b>-</b>	<b>(2,242)</b>	<b>-</b>	<b>(4,166)</b>	<b>-</b>
<b>Unsealed Roads</b>									
R2R - gravel roads resheeting program	295	-	295	-	-	(295)	-	-	-
Gravel roads resheeting program	1,000	-	1,000	-	-	(200)	-	(800)	-
<b>Total Unsealed Roads</b>	<b>1,295</b>	<b>-</b>	<b>1,295</b>	<b>-</b>	<b>-</b>	<b>(495)</b>	<b>-</b>	<b>(800)</b>	<b>-</b>
<b>Kerb and Channel</b>									
Kerb and channel capital renewal	205	-	205	-	-	-	-	(205)	-
<b>Total Kerb and Channel</b>	<b>205</b>	<b>-</b>	<b>205</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(205)</b>	<b>-</b>
<b>Footpaths and Cycleways</b>									
Bicycle path construction program	33	33	-	-	-	-	-	(33)	-
Disabled kerb crossings, Swan Hill and Robinvale	32	-	-	32	-	-	-	(32)	-
Footpath replacement program	50	-	50	-	-	-	-	(50)	-
<b>Total Footpaths and Cycleways</b>	<b>115</b>	<b>33</b>	<b>50</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(115)</b>	<b>-</b>
<b>Drainage</b>									
Upgrade Stormwater Network - Swan Hill	54	-	-	54	-	-	-	(54)	-
Drainage Improvements – Butterworth St, Suttie Dr, Berrybank Dr and Graemar Dr.	40	-	-	40	-	-	-	(40)	-
Drainage Improvements – Chapman street	27	-	-	27	-	-	-	(27)	-
<b>Total Drainage</b>	<b>121</b>	<b>-</b>	<b>-</b>	<b>121</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(121)</b>	<b>-</b>
<b>Recreational, Leisure and Community Facilities</b>									
Robinvale Recreation Reserve - change rooms	50	-	50	-	-	-	-	(50)	-
<b>Total Recreational, Leisure and Community Facilities</b>	<b>50</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(50)</b>	<b>-</b>

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Parks, Open Space and Streetscapes</b>									
Activate River Towns (Our Region Our Rivers)	16	16	-	-	-	(8)	-	(8)	-
Lake Boga Foreshore Works	300	300	-	-	-	(250)	-	(50)	-
Off Leash Dog Park – Tower Hill	70	70	-	-	-	-	-	(70)	-
Playground Equipment Renewal	85	-	85	-	-	-	-	(85)	-
Renewal Irrigation Systems	110	-	110	-	-	-	-	(110)	-
Tower Hill Lighting renewal	53	53	-	-	-	(53)	-	-	-
Upgrade Riverside Park - Irrigation and pump shed	500	-	-	500	-	(500)	-	-	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>1,134</b>	<b>439</b>	<b>195</b>	<b>500</b>	<b>-</b>	<b>(811)</b>	<b>-</b>	<b>(323)</b>	<b>-</b>
<b>Waste Management</b>									
Replace Boundary Fence - Swan Hill Landfill	22	-	22	-	-	-	-	(22)	-
<b>Total Waste Management</b>	<b>22</b>	<b>-</b>	<b>22</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(22)</b>	<b>-</b>
<b>Other Infrastructure</b>									
Bus Shelters	110	110	-	-	-	(80)	-	(30)	-
Caravan Park - assets renewal Robinvale	20	20	-	-	-	-	-	(20)	-
Riverside Park Robinvale – improve entrance and access	60	-	-	60	-	-	-	(60)	-
Vibrant Villages	375	375	-	-	-	(250)	-	(125)	-
Implementation of the community plans	70	-	70	-	-	(35)	-	(35)	-
<b>Total Other Infrastructure</b>	<b>635</b>	<b>505</b>	<b>70</b>	<b>60</b>	<b>-</b>	<b>(365)</b>	<b>-</b>	<b>(270)</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>9,985</b>	<b>2,674</b>	<b>6,028</b>	<b>1,283</b>	<b>-</b>	<b>(3,913)</b>	<b>-</b>	<b>(6,072)</b>	<b>-</b>
<b>CULTURE AND HERITAGE</b>									
<b>Library books</b>									
Library collection purchases	145	-	145	-	-	-	-	(145)	-
Public Libraries Book Bonanza - book purchases	7	-	7	-	-	(7)	-	-	-
Murray River Council library book purchases	3	-	3	-	-	-	(3)	-	-
<b>TOTAL CULTURE AND HERITAGE</b>	<b>155</b>	<b>-</b>	<b>155</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>(3)</b>	<b>(145)</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS 2021/22</b>	<b>18,493</b>	<b>8,664</b>	<b>8,546</b>	<b>1,283</b>	<b>-</b>	<b>(10,051)</b>	<b>(2,627)</b>	<b>(5,715)</b>	<b>-</b>

### 4.5.3 Works carried forward from the 2020/21 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Tower Hill Development Stage 12	15	15	-	-	-	-	-	(15)	-
Ronald Street Sub-division	500	500	-	-	-	-	(50)	(450)	-
<b>Total Land</b>	<b>515</b>	<b>515</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(50)</b>	<b>(465)</b>	<b>-</b>
<b>Buildings</b>									
Soccer Pavilion – Ken Harrison Sporting Complex	601	601	-	-	-	-	-	(601)	-
Art Gallery Redevelopment – Designs & Construction (Our Region Our Rivers)	4,111	4,111	-	-	-	-	-	(4,111)	-
Municipal Office Alterations	67	-	67	-	-	-	-	(67)	-
<b>Total Buildings</b>	<b>4,779</b>	<b>4,712</b>	<b>67</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(4,779)</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>5,294</b>	<b>5,227</b>	<b>67</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(50)</b>	<b>(5,244)</b>	<b>-</b>
<b>Recreational, Leisure and Community Facilities</b>									
Swan Hill Outdoor Pool – preliminary designs	125	125	-	-	-	-	-	(125)	-
<b>Total Recreational, Leisure and Community Facilities</b>	<b>125</b>	<b>125</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(125)</b>	<b>-</b>
<b>Other Infrastructure</b>									
Swan Hill Aerodrome – Lighting and Runway Reconstruction	2,443	-	2,443	-	-	(658)	-	(1,785)	-
<b>Total Other Infrastructure</b>	<b>2,443</b>	<b>-</b>	<b>2,443</b>	<b>-</b>	<b>-</b>	<b>(658)</b>	<b>-</b>	<b>(1,785)</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>2,568</b>	<b>125</b>	<b>2,443</b>	<b>-</b>	<b>-</b>	<b>(658)</b>	<b>-</b>	<b>(1,910)</b>	<b>-</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS FROM 2020/21</b>	<b>7,862</b>	<b>5,352</b>	<b>2,510</b>	<b>-</b>	<b>-</b>	<b>(658)</b>	<b>(50)</b>	<b>(7,154)</b>	<b>-</b>



## 4.5.4 Summary of planned capital works expenditure

For the four years ended 30 June 2025

2022/23	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	2,121	2,121	-	-	-	-	-	(2,121)	-
Buildings	5,534	4,894	540	100	-	-	-	(5,534)	-
<b>Total Property</b>	<b>7,655</b>	<b>7,015</b>	<b>540</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(7,655)</b>	<b>-</b>
<b>Plant and equipment</b>									
Plant, machinery and equipment	1,427	-	1,427	-	-	-	-	(1,427)	-
Furniture and equipment	33	-	33	-	-	-	-	(33)	-
Computer and telecommunications	590	-	590	-	-	-	-	(590)	-
<b>Total Plant and equipment</b>	<b>2,050</b>	<b>-</b>	<b>2,050</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,050)</b>	<b>-</b>
<b>Infrastructure</b>									
Sealed Roads	4,435	150	4,285	-	-	(1,139)	-	(3,296)	-
Unsealed Roads	1,177	-	1,177	-	-	(295)	-	(882)	-
Footpaths and Cycleways	116	33	50	33	-	-	-	(116)	-
Drainage	254	-	-	254	-	-	-	(254)	-
Recreational, Leisure and Community Facilities	60	60	-	-	-	-	-	(60)	-
Parks, Open Space and Streetscapes	1,127	380	747	-	-	(440)	-	(687)	-
Waste Management	960	960	-	-	-	-	-	(960)	-
Other Infrastructure	147	-	60	87	-	-	-	(147)	-
<b>Total Infrastructure</b>	<b>8,276</b>	<b>1,583</b>	<b>6,319</b>	<b>374</b>	<b>-</b>	<b>(1,874)</b>	<b>-</b>	<b>(6,402)</b>	<b>-</b>
<b>Culture and heritage</b>									
Library Books	157	-	157	-	-	(7)	-	(150)	-
<b>Total Culture and Heritage</b>	<b>157</b>	<b>-</b>	<b>157</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(150)</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS EXPENDITURE</b>	<b>18,138</b>	<b>8,598</b>	<b>9,066</b>	<b>474</b>	<b>-</b>	<b>(1,881)</b>	<b>-</b>	<b>(16,257)</b>	<b>-</b>

2023/24	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	1,414	1,414	-	-	-	-	-	(1,414)	-
Buildings	3,555	1,375	1,600	580	-	(700)	(180)	(2,675)	-
<b>Total Property</b>	<b>4,969</b>	<b>2,789</b>	<b>1,600</b>	<b>580</b>	<b>-</b>	<b>(700)</b>	<b>(180)</b>	<b>(4,089)</b>	<b>-</b>
<b>Plant and equipment</b>									
Plant, machinery and equipment	1,638	-	1,638	-	-	-	-	(1,638)	-
Furniture and equipment	33	-	33	-	-	-	-	(33)	-
Computer and telecommunications	285	30	255	-	-	-	-	(285)	-
<b>Total Plant and equipment</b>	<b>1,956</b>	<b>30</b>	<b>1,926</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,956)</b>	<b>-</b>
<b>Infrastructure</b>									
Sealed Roads	4,302	-	4,302	-	-	(1,139)	-	(3,163)	-
Unsealed Roads	1,113	-	1,113	-	-	(295)	-	(818)	-
Footpaths and Cycleways	116	33	50	33	-	-	-	(116)	-
Drainage	124	50	20	54	-	-	-	(124)	-
Recreational, Leisure and Community Facilities	2,990	2,990	-	-	-	(2,000)	(10)	(980)	-
Parks, Open Space and Streetscapes	2,631	1,835	796	-	-	(1,168)	-	(1,463)	-
Other Infrastructure	652	550	80	22	-	(550)	-	(102)	-
<b>Total Infrastructure</b>	<b>11,928</b>	<b>5,458</b>	<b>6,361</b>	<b>109</b>	<b>-</b>	<b>(5,152)</b>	<b>(10)</b>	<b>(6,766)</b>	<b>-</b>
<b>Culture and heritage</b>									
Library Books	162	-	162	-	-	(7)	-	(155)	-
<b>Total Culture and Heritage</b>	<b>162</b>	<b>-</b>	<b>162</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(155)</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS EXPENDITURE</b>	<b>19,015</b>	<b>8,277</b>	<b>10,049</b>	<b>689</b>	<b>-</b>	<b>(5,859)</b>	<b>(190)</b>	<b>(12,966)</b>	<b>-</b>

2024/25	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	1,455	1,455	-	-	-	-	-	(1,455)	-
Buildings	2,650	1,430	1,190	30	-	-	-	(2,650)	-
<b>Total Property</b>	<b>4,105</b>	<b>2,885</b>	<b>1,190</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(4,105)</b>	<b>-</b>
<b>Plant and equipment</b>									
Plant, machinery and equipment	1,819	-	1,819	-	-	-	-	(1,819)	-
Furniture and equipment	34	-	34	-	-	-	-	(34)	-
Computer and telecommunications	299	34	265	-	-	-	-	(299)	-
<b>Total Plant and equipment</b>	<b>2,152</b>	<b>34</b>	<b>2,118</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,152)</b>	<b>-</b>
<b>Infrastructure</b>									
Sealed Roads	4,401	-	4,401	-	-	(790)	-	(3,611)	-
Unsealed Roads	1,210	-	1,210	-	-	(310)	-	(900)	-
Footpaths and Cycleways	428	344	50	34	-	-	-	(428)	-
Drainage	104	50	-	54	-	-	-	(104)	-
Recreational, Leisure and Community Facilities	80	-	-	80	-	(20)	(20)	(40)	-
Parks, Open Space and Streetscapes	2,807	1,420	1,387	-	-	(975)	-	(1,832)	-
Other Infrastructure	102	-	80	22	-	-	-	(102)	-
<b>Total Infrastructure</b>	<b>9,132</b>	<b>1,814</b>	<b>7,128</b>	<b>190</b>	<b>-</b>	<b>(2,095)</b>	<b>(20)</b>	<b>(7,017)</b>	<b>-</b>
<b>Culture and heritage</b>									
Library Books	165	-	165	-	-	(7)	-	(158)	-
<b>Total Culture and Heritage</b>	<b>165</b>	<b>-</b>	<b>165</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(158)</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS EXPENDITURE</b>	<b>15,554</b>	<b>4,733</b>	<b>10,601</b>	<b>220</b>	<b>-</b>	<b>(2,102)</b>	<b>(20)</b>	<b>(13,432)</b>	<b>-</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend +/-
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5.0%	(1.6%)	2.6%	2.6%	3.3%	2.9%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	370.0%	200.6%	226.5%	208.4%	219.2%	216.0%	-
Unrestricted cash	Unrestricted cash / current liabilities		267.2%	175.6%	187.9%	209.5%	213.1%	207.4%	+
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	28.4%	26.8%	8.8%	7.8%	6.6%	5.5%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.0%	3.1%	18.0%	1.1%	1.1%	1.0%	+
Indebtedness	Non-current liabilities / own source revenue		25.8%	11.2%	10.5%	9.5%	8.4%	6.2%	+
Asset renewal	Asset renewal and upgrade expenses / Asset depreciation	4	93.3%	133.6%	110.3%	87.4%	91.2%	88.6%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	54.3%	50.8%	56.3%	58.0%	60.7%	61.3%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	+/-
<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments		\$4,051.22	\$4,818.30	\$4,275.90	\$4,206.70	\$4,147.90	\$4,258.80	o
Revenue level	Total rate revenue / no. of property assessments		\$2,028.86	\$2,113.66	\$2,152.02	\$2,202.22	\$2,265.74	\$2,317.92	+

**Key to Forecast Trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

**Notes to indicators**

**1. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

**2. Working Capital**

The proportion of current liabilities represented by current assets. Working capital is forecast to decrease due to the use of funds put aside for the repayment of interest only loans as they fall due. The last of the interest only loans falls due in 2024/25.

**3. Debt compared to rates**

Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

**4. Asset renewal**

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5. Rates concentration**

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

# Appendices

## Appendix A

### Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2021/22 year.



## Fees & Charges

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# Swan Hill Rural City Council

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Swan Hill Rural City Council

### Aerodrome

#### Aerodrome – Robinvale

##### Pavement Concession Charge

Per tonne maximum take-off mass of aircraft	Per tonne maximum take-off mass of aircraft (CPI Increase)	\$9.90	\$9.90	0.00%	\$0.00	Y
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#### Aerodrome – Swan Hill

Fuel Facility Lease	-	\$200 per annum - September CPI				Y
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##### Pavement Concession Charge

Fee per tonne	Per tonne maximum take-off mass of aircraft (CPI Increase)	\$9.90	\$9.90	0.00%	\$0.00	Y
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### Art Gallery

#### Admission

General Admission	Entry by donation. Entry fee may apply for specific exhibitions.	\$0.00	\$0.00	∞	∞	N
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#### Equipment Hire

Grand Piano	Fee additional to gallery hire charge, bookings required, must only be played by experienced pianists.	\$170.00	\$175.00	2.94%	\$5.00	Y
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#### Floor talks

Guided Tour	Bookings required	\$5.90	\$6.10	3.39%	\$0.20	Y
Non Local Schools	Bookings required	\$6.50	\$6.70	3.08%	\$0.20	Y
Local Schools	Booking required	\$0.00	\$0.00	∞	∞	Y

#### Gallery Hire

Commercial Hire	Bookings required and Director retains the right to determine suitability of activity. Venue staff required to be present if Gallery is hired after official opening hours	\$675.00	\$695.00	2.96%	\$20.00	Y
Community Groups	Bookings required and Director retains the right to determine suitability of activity	\$340.00	\$350.00	2.94%	\$10.00	Y
Commercial Hire up to 3 hours	Booking required and Director retains the right to determine suitability of activity	\$340.00	\$350.00	2.94%	\$10.00	Y



Name	Description	Year 20/21 Fee	Year 21/22 Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Gallery Hire [continued]

Community Groups/Youth Groups	Bookings required. Per Hour.	\$54.50	\$56.50	3.67%	\$2.01	Y
Community Groups up to 3 hours	Booking required and Director retains the right to determine suitability of activity	\$165.00	\$170.00	3.03%	\$5.00	Y
Lock up/security – Per Hour	Required if Gallery is hired outside official opening hours	\$64.50	\$66.50	3.10%	\$2.00	Y

## Aged Care

### Brokered Works

Brokered Domestic Assistance	Fee charged per hour – domestic assistance (including unassisted shopping shifts)	\$69.50	\$72.00	3.60%	\$2.50	Y
Brokered Personal Care & Flexible Respite	Fee charged per hour – within core hours	\$75.00	\$77.50	3.33%	\$2.50	Y
Brokered Personal Care & Flexible Respite	Fee charged per hour – outside core hours and weekends. As documented in CCS Agency letter (to be used as reference only)	\$120.00	\$124.00	3.33%	\$4.00	Y
Brokered Personal Care & Flexible Respite	Fee charged per hour – public holidays	\$160.75	\$166.00	3.27%	\$5.25	Y
Brokered Delivered Meals	Fee charged per meal delivered	\$16.50	\$17.00	3.03%	\$0.50	Y
Brokered Social Support – Individual	Fee charged per hour of service for assisted shopping shifts	\$69.50	\$72.00	3.60%	\$2.50	Y
Brokered Social Support – Group	Fee charged per hour of Social Support or individually negotiated per activity	\$22.50	\$23.00	2.22%	\$0.50	Y
Brokered Travel Reimbursement	Applicable to all services at per kilometre rate	\$2.50	\$2.60	4.00%	\$0.10	Y
Brokered Transport (Through Taxis)	As charged by taxi plus \$10 administration – fee per booking					Y
Fee charged per hour of Case Management provided	As documented in CCS Agency letter	\$90.25	\$93.00	3.05%	\$2.75	Y

### Senior Citizens Centre – Robinvale

Bond (no alcohol)	-	\$155.00	\$160.00	3.23%	\$5.00	N
Bond (alcohol)	-	\$515.00	\$530.00	2.91%	\$15.00	N
Meeting / Gathering	First 2 hours	\$45.00	\$46.50	3.33%	\$1.50	Y
Meeting / Gathering	Every hour thereafter	\$20.00	\$20.00	0.00%	\$0.00	Y
Half Day	-	\$51.50	\$53.00	2.91%	\$1.50	Y
Full Day	-	\$97.00	\$100.00	3.09%	\$3.00	Y
Party / Large Function	-	\$155.00	\$160.00	3.23%	\$5.00	Y
Public Liability Insurance	If the user does not have their own insurance, this will be charged to provide the hirer their mandatory cover	\$26.00	\$30.00	15.38%	\$4.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Senior Citizens Centre – Swan Hill

Bond (no alcohol)	-	\$155.00	\$160.00	3.23%	\$5.00	N
Bond (alcohol)	-	\$515.00	\$530.00	2.91%	\$15.00	N
Meeting / Gathering	First 2 hours	\$44.00	\$45.50	3.41%	\$1.50	Y
Meeting / Gathering	Every hour thereafter	\$19.50	\$20.00	2.56%	\$0.50	Y
Half Day	-	\$57.00	\$59.00	3.51%	\$2.00	Y
Full Day	-	\$100.00	\$103.00	3.00%	\$3.00	Y
Party / Large Function	-	\$160.00	\$165.00	3.13%	\$5.00	Y
Public Liability Insurance	If the user does not have their own insurance, this will be charged to provide the hirer their mandatory cover	\$26.00	\$30.00	15.38%	\$4.00	Y

## Building Department

### Building Enforcement Administration Fee

Domestic	-	\$1,250.00	\$1,250.00	0.00%	\$0.00	N
Commercial	-	\$1,620.00	\$1,620.00	0.00%	\$0.00	N

### Building Permit – Commercial / Industrial

Building Inspection Fee	If applicable	\$0.00	\$250.00	∞	∞	Y
Building Permit Amendment Fee	-	Dependent on extent of works \$450 minimum \$1,000 maximum				Y
Construction costs up to \$100,000	-	\$430.00	\$678.00	57.67%	\$248.00	Y
Construction costs exceeding \$100,000	Permit fee determined by Municipal Building Surveyor (MBS)	0.75% of \$cost + GST + Lodgement Fee				Y

### Building Permit – Extend Time

Domestic	Extension of time & permit	\$200.00	\$200.00	0.00%	\$0.00	Y
Commercial	Extension of time & permit	\$430.00	\$430.00	0.00%	\$0.00	Y

### Building Permit – Domestic

Building Inspection Fee	If applicable	\$0.00	\$160.00	∞	∞	Y
Building Permit Amendment Fee	-	\$0.00	\$165.00	∞	∞	Y
Houses (class 1) & Outbuildings (class 10) Construction value up to \$41,000	-	\$340.00	\$478.10	40.62%	\$138.10	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Building Permit – Domestic [continued]

Houses (class 1) & Outbuildings (class 10) Construction value over \$41,000	Permit fee determined by Municipal Building Surveyor (MBS)		0.70% of \$cost + GST + Lodgement Fee			Y
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## Building Regulation & Modification

Preparation of Report	-	\$200.00	\$200.00	0.00%	\$0.00	N
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## Checks (Structural, Mechanical, Electrical & Hydraulic)

Fee	Checking of specialist system designs where necessary and/or where an appropriate design certificate is not provided is charged on a cost recovery basis.		Charged on a 'cost recovery basis'			N
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## Information Requests

Retrieval of archived Building & Planning records	-	\$85.00	\$150.00	76.47%	\$65.00	N
Retrieval fee of Building records	-	\$0.00	\$85.00	∞	∞	N

## Place of Public Entertainment Permits (POPE)

Permit Fee	-	\$650.00	\$650.00	0.00%	\$0.00	Y
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## Swimming Pool & Spa

Pool Audit Fee – Including 2 inspections	-	\$0.00	\$330.00	∞	∞	Y
Pool Audit Fee – Third and subsequent inspections	-	\$0.00	\$110.00	∞	∞	Y

## Children's Services

### Children's Services – After School Care

Per Session (3 hours)	-	\$30.00	\$31.00	3.33%	\$1.00	N
Bus Pick Up	-	\$2.70	\$3.00	11.11%	\$0.30	N

### Children's Services – Swan Hill Vacation Care

Per Session	-	\$99.00	\$102.00	3.03%	\$3.00	N
Excursion Fee	Need to cost each excursion and charge for full cost recovery		Calculated for each excursion			N

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Youth Services

Youth Inc Building Rental – Weekly	Rental fee per office space	\$160.00	\$165.00	3.13%	\$5.00	Y
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## Community Centres

### Community Centre – Lake Boga

#### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

Skip Bin Hire – 1.5 m3	Per hire	\$165.00	\$170.00	3.03%	\$5.00	Y
Skip Bin Hire – 3 m3	Per hire	\$200.00	\$206.00	3.00%	\$6.00	Y
240L Wheelie Bin	Per bin	\$103.00	\$20.00	-80.58%	-\$83.00	Y

#### Bond

No alcohol	-	\$155.00	\$160.00	3.23%	\$5.00	N
Alcohol	-	\$515.00	\$530.00	2.91%	\$15.00	N

#### Catering Facilities

Kitchen – Commercial	Full use	\$77.50	\$80.00	3.23%	\$2.50	Y
Kitchen – Community/Charities	Full use	\$46.50	\$48.00	3.23%	\$1.50	Y

#### Foyer

Commercial – Foyer or one room full day	-	\$103.00	\$106.00	2.91%	\$3.00	Y
Community – Foyer or one room full day	-	\$77.50	\$80.00	3.23%	\$2.50	Y
Community – Foyer or one room half day	-	\$41.50	\$43.00	3.61%	\$1.50	Y

#### Hall Hire

Commercial hire rate	Per day	\$185.00	\$190.00	2.70%	\$5.00	Y
Community/Charities hire rate	Per day	\$130.00	\$135.00	3.85%	\$5.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$92.50	\$95.00	2.70%	\$2.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$65.00	\$67.50	3.85%	\$2.50	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Meetings

Community and NFP	Per hour	\$13.00	\$13.50	3.85%	\$0.50	Y
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## Public Liability Insurance

Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover	\$26.00	\$30.00	15.38%	\$4.00	Y
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## Stadium Hire

Stadium hire	Per hour	\$32.50	\$33.50	3.08%	\$1.00	Y
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## Community Centre – Nyah

### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

Skip Bin Hire – 1.5 m3	Per hire	\$165.00	\$170.00	3.03%	\$5.00	Y
Skip Bin Hire – 3 m3	Per hire	\$200.00	\$206.00	3.00%	\$6.00	Y
240L Wheelie Bin	Per bin	\$103.00	\$20.00	-80.58%	-\$83.00	Y

### Bond

No alcohol	-	\$155.00	\$160.00	3.23%	\$5.00	N
Alcohol	-	\$515.00	\$530.00	2.91%	\$15.00	N

### Catering Facilities

Kitchen – Commercial	Full use	\$77.50	\$80.00	3.23%	\$2.50	Y
Kitchen – Community/Charities	Full use	\$46.50	\$48.00	3.23%	\$1.50	Y

### Foyer

Commercial – Foyer or one room full day	-	\$103.00	\$106.00	2.91%	\$3.00	Y
Community – Foyer or one room full day	-	\$77.50	\$80.00	3.23%	\$2.50	Y
Community – Foyer or one room half day	-	\$41.50	\$43.00	3.61%	\$1.50	Y

### Hall Hire

Commercial hire rate	Per day	\$185.00	\$190.00	2.70%	\$5.00	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Hall Hire [continued]

Community/Charities hire rate	Per day	\$130.00	\$135.00	3.85%	\$5.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$92.50	\$95.00	2.70%	\$2.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$65.00	\$67.50	3.85%	\$2.50	Y

## Meetings

Community and NFP	Per hour	\$13.00	\$13.50	3.85%	\$0.50	Y
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## Public Liability Insurance

Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover	\$26.00	\$30.00	15.38%	\$4.00	Y
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## Community Centre – Manangatang

### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

Skip Bin Hire – 1.5 m3	Per hire	\$160.00	\$170.00	6.25%	\$10.00	Y
Skip Bin Hire – 3 m3	Per hire	\$195.00	\$206.00	5.64%	\$11.00	Y
240L Wheelie Bin	Per bin	\$100.00	\$20.00	-80.00%	-\$80.00	Y

### Bond

No alcohol	-	\$150.00	\$160.00	6.67%	\$10.00	N
Alcohol	-	\$500.00	\$530.00	6.00%	\$30.00	N

### Hall Hire

Commercial hire rate	Per day	\$35.00	\$36.00	2.86%	\$1.00	Y
Community/Charities hire rate	Per day	\$25.00	\$26.00	4.00%	\$1.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$17.50	\$18.00	2.86%	\$0.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$12.50	\$12.80	2.40%	\$0.30	Y

### Meetings

Community and NFP	Per hour	\$12.50	\$13.00	4.00%	\$0.50	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Public Liability Insurance

Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover	\$26.00	\$30.00	15.38%	\$4.00	Y
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## Community Centre – Woorinen

### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

Skip Bin Hire – 1.5 m3	Per hire	\$160.00	\$170.00	6.25%	\$10.00	Y
Skip Bin Hire – 3 m3	Per hire	\$195.00	\$206.00	5.64%	\$11.00	Y
240L Wheelie Bin	Per bin	\$100.00	\$20.00	-80.00%	-\$80.00	Y

### Bond

No alcohol	-	\$150.00	\$160.00	6.67%	\$10.00	N
Alcohol	-	\$500.00	\$530.00	6.00%	\$30.00	N

### Hall Hire

Commercial hire rate	Per day	\$35.00	\$36.00	2.86%	\$1.00	Y
Community/Charities hire rate	Per day	\$25.00	\$26.00	4.00%	\$1.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$17.50	\$18.00	2.86%	\$0.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$12.50	\$12.80	2.40%	\$0.30	Y

### Meetings

Community and NFP	Per hour	\$12.50	\$13.00	4.00%	\$0.50	Y
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## Public Liability Insurance

Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover	\$26.00	\$30.00	15.38%	\$4.00	Y
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## Community Arts Centre – Robinvale

### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

2.6m3 Skip Bin	Per hire	\$88.00	\$91.00	3.41%	\$3.00	Y
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### Bond

No alcohol	-	\$150.00	\$160.00	6.67%	\$10.00	N
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Bond [continued]

Alcohol	-	\$500.00	\$530.00	6.00%	\$30.00	N
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## Catering Facilities

Kitchen – Commercial	Full use	\$150.00	\$155.00	3.33%	\$5.00	Y
Kitchen – Community/Charities	Full use	\$125.00	\$130.00	4.00%	\$5.00	Y

## Foyer

Commercial	Foyer or one room full day	\$130.00	\$134.00	3.08%	\$4.00	Y
Community	Foyer or one room full day	\$75.00	\$77.00	2.67%	\$2.00	Y
Community	Foyer or one room half day	\$50.00	\$51.50	3.00%	\$1.50	Y

## Hall Hire

Commercial hire rate	Per day	\$525.00	\$540.00	2.86%	\$15.00	Y
Community/Charities hire rate	Per day	\$340.00	\$350.00	2.94%	\$10.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$262.50	\$270.00	2.86%	\$7.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$170.00	\$175.00	2.94%	\$5.00	Y

## Meetings

Community and NFP	Per hour	\$15.50	\$16.00	3.23%	\$0.50	Y
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## Public Liability Insurance

Public Liability Insurance	-	\$26.00	\$30.00	15.38%	\$4.00	Y
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## Theatre

Commercial	-	\$450.00	\$465.00	3.33%	\$15.00	Y
Community	-	\$340.00	\$350.00	2.94%	\$10.00	Y

## Customer Service & Revenue Control

### Community Tree (Kiosk)

Public Liability Insurance	If the hirer does not have their own insurance, this will be charged to provide the hirer mandatory cover	\$26.00	\$30.00	15.38%	\$4.00	Y
Bond	-	\$110.00	\$110.00	0.00%	\$0.00	N
Per Event	-	\$29.00	\$30.00	3.45%	\$1.00	Y



Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Copy Rate Notice

Copy Rate Notice	-	\$12.00	\$12.00	0.00%	\$0.00	N
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## Garbage Service Charge Fee

For upsizing garbage bins or removing green waste service	Per service	\$55.00	\$55.00	0.00%	\$0.00	N
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## Land Information Certificate

Urgent requests incur additional fee	Certificate completed within 24 hours	\$120.00	\$125.00	4.17%	\$5.00	N
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## Engineering Services

### Road Closure – Temporary

Advertisement	-	Cost as invoiced from relevant publisher				N
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### Traffic Management Plan Preparation

Plan	Hourly rate plus disbursements	\$446.00	\$460.00	3.14%	\$14.00	Y
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## Information Management Services

### Documents Copied to CD/USB

Documents Copied to CD/USB	-	\$7.85	\$8.00	1.91%	\$0.15	Y
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### Historic Information Request

Application Fee (Inc 1hr search)	FOI application fee plus GST	\$32.55	\$33.50	2.92%	\$0.95	Y
Hourly Rate (after 1st hour)	-	\$50.00	\$51.00	2.00%	\$1.00	Y

## Leisure Centres

### Leisure Centre – Robinvale

Fees Collected and Retained by Contractor

#### General Admission (Aquatics)

Adult	-	\$3.80	\$3.80	0.00%	-\$0.01	Y
Child/Concession	-	\$3.00	\$3.00	0.00%	\$0.00	Y
Spectator	-	\$1.90	\$1.90	0.00%	\$0.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## General Admission (Aquatics) [continued]

Aqua Aerobics	Per class	\$3.20	\$3.20	0.00%	\$0.00	Y
Family	-	\$17.00	\$17.00	0.00%	-\$0.01	Y
Infants Under 5 years old	-	\$1.90	\$1.90	0.00%	\$0.00	Y
Lane Hire	Per hour	\$12.30	\$12.30	0.00%	\$0.00	Y
Pool Hire	Per hour	\$120.00	\$120.00	0.00%	\$0.00	Y
User Group – Pool entry fees	Per entry	\$2.60	\$2.60	0.00%	\$0.00	Y
Swim teacher hire	Per hour	\$39.20	\$39.20	0.00%	\$0.00	Y
Additional lifeguard	User group	\$36.00	\$36.00	0.00%	\$0.00	Y

## Facility Membership

3 Month Membership	Up front	\$210.00	\$210.00	0.00%	\$0.00	Y
6 Month Membership	Up front	\$340.00	\$340.00	0.00%	\$0.00	Y
12 Month Membership	Up front	\$500.00	\$500.00	0.00%	\$0.00	Y

## Health Club

Casual	Per session	\$6.00	\$6.00	0.00%	\$0.00	Y
Concession	Per session	\$5.00	\$5.00	0.00%	\$0.00	Y
Youth Hour 12-16 years	-	\$2.90	\$2.90	0.00%	\$0.00	Y
10 Visit passes	Adult	\$53.00	\$53.00	0.00%	\$0.00	Y
20 Visit passes	Adult	\$104.00	\$104.00	0.00%	\$0.00	Y
50 Visit passes	Adult	\$260.00	\$260.00	0.00%	\$0.00	Y

## Season Ticket

Family of 4	\$10 extra per child	\$175.00	\$175.00	0.00%	\$0.00	Y
Adult	-	\$110.00	\$110.00	0.00%	\$0.00	Y
Child/concession	-	\$90.00	\$90.00	0.00%	\$0.00	Y

## Sports Hall

Casual hire	Per hour	\$4.60	\$4.60	0.00%	\$0.00	Y
Full court hire (peak) per hour	Peak hours 4pm to 9pm Mon-Fri & Weekends	\$50.00	\$50.00	0.00%	\$0.00	Y
1/2 court hire (peak) per hour	Peak hours 4pm to 9pm Mon-Fri & Weekends	\$25.00	\$25.00	0.00%	\$0.00	Y
Full court hire (non peak) per hour	Peak hours 4pm to 9pm Mon-Fri & Weekends	\$30.60	\$30.60	0.00%	\$0.00	Y
1/2 court hire (non peak) per hour	Peak hours 4pm to 9pm Mon-Fri & Weekends	\$20.80	\$20.80	0.00%	\$0.00	Y
Out of Hours Staffing per hour	-	\$36.00	\$36.00	0.00%	\$0.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Swimming Multi Passes – 10 Visits

Adult – Pool only	-	\$35.00	\$35.00	0.00%	\$0.00	Y
Child/concession – Pool only	-	\$25.00	\$25.00	0.00%	\$0.00	Y

## Water Safety Lessons

Preschool and School Age	Per lesson	\$13.90	\$13.90	0.00%	\$0.00	N
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## Leisure Centre – Swan Hill

Fees Collected and Retained by Contractor

### Birthday Parties

Non-Catered	Per child	\$11.80	\$11.80	0.00%	\$0.00	Y
Catered	Per child	\$17.40	\$17.40	0.00%	\$0.00	Y

### Badminton

Badminton	Per court, per hour	\$15.10	\$15.10	0.00%	\$0.00	Y
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### Creche – Member

Member 1 Hour	Per hour/ per child	\$6.40	\$6.40	0.00%	\$0.00	Y
Member 2 Hours	Per hour/ per child	\$12.80	\$12.80	0.00%	\$0.00	Y
Member 3 Hours	Per hour/ per child	\$19.20	\$19.20	0.00%	-\$0.01	Y

### Creche – Non member

Non Member 1 Hour	Per hour/ per child	\$7.70	\$7.70	0.00%	\$0.00	Y
Non Member 2 Hours	Per hour/ per child	\$15.50	\$15.50	0.00%	\$0.00	Y
Non Member 3 Hours	Per hour/ per child	\$23.20	\$23.20	0.00%	\$0.00	Y

### General Admission

Adult	-	\$6.50	\$6.50	0.00%	\$0.00	Y
Child	-	\$4.50	\$4.50	0.00%	\$0.00	Y
Concession	-	\$4.50	\$4.50	0.00%	\$0.00	Y
Infant	Under 4	\$2.10	\$2.10	0.00%	\$0.00	Y
Spectator	Adult	\$2.90	\$2.90	0.00%	\$0.00	Y
Family	All immediate	\$18.50	\$18.50	0.00%	\$0.00	Y
10 Visit passes	Adult	\$57.20	\$57.20	0.00%	\$0.00	Y
10 Visit passes	Child / Concession	\$38.60	\$38.60	0.00%	\$0.00	Y
Swim Club	Per person	\$7.20	\$7.20	0.00%	\$0.00	Y
Schools	Per student	\$2.80	\$2.80	0.00%	\$0.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Group Fitness

Casual	Per class	\$9.90	\$9.90	0.00%	\$0.00	Y
Concession	Per class	\$7.30	\$7.30	0.00%	\$0.00	Y

## Health Club

Casual	Gymnasium only	\$14.40	\$14.40	0.00%	\$0.00	Y
Concession	Gymnasium only	\$10.80	\$10.80	0.00%	\$0.00	Y
10 Visit passes	Adult - Gymnasium only	\$120.10	\$120.10	0.00%	\$0.00	Y
Youth Hour 12-16 years	Members	\$6.50	\$6.50	0.00%	\$0.00	Y

## Learn to Swim

1st Child	Per lesson	\$14.10	\$14.10	0.00%	\$0.00	N
2nd Child	Per lesson	\$12.80	\$12.80	0.00%	\$0.00	N
1st Child < 3 years	Per lesson	\$12.30	\$12.30	0.00%	\$0.00	N
2+ Child < 3 years	Per lesson	\$11.00	\$11.00	0.00%	\$0.00	N
Private	One on one	\$33.70	\$33.70	0.00%	\$0.00	N

## Platinum Membership

Includes gym, pool and group fitness classes

12 months	Up front	\$930.00	\$930.00	0.00%	\$0.00	Y
12 months concession	Up front	\$730.00	\$730.00	0.00%	\$0.00	Y
6 months	Up front	\$540.00	\$540.00	0.00%	\$0.00	Y
6 months concession	Up front	\$400.00	\$400.00	0.00%	\$0.00	Y
3 months	Up front	\$310.00	\$310.00	0.00%	\$0.00	Y
12 months – Direct debit per week + joining fee \$60	-	\$17.70	\$17.70	0.00%	\$0.00	Y
12 month concession – Direct debit per week + joining fee \$60	-	\$14.60	\$14.60	0.00%	\$0.00	Y
Joining Fee	-	\$60.00	\$60.00	0.00%	\$0.00	Y

## Premium Membership

Includes gym and pool

12 months	Up front	\$770.00	\$770.00	0.00%	\$0.00	Y
12 months concession	Up front	\$610.00	\$610.00	0.00%	\$0.00	Y
6 months	Up front	\$430.00	\$430.00	0.00%	\$0.00	Y
6 months concession	Up front	\$350.00	\$350.00	0.00%	\$0.00	Y
3 months	Up front	\$270.00	\$270.00	0.00%	\$0.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Premium Membership [continued]

12 months – Direct debit per week + joining fee \$60	-	\$15.60	\$15.60	0.00%	\$0.00	Y
12 months – Concession direct debit per week + joining fee \$60	-	\$11.70	\$11.70	0.00%	\$0.00	Y
Joining Fee	-	\$60.00	\$60.00	0.00%	\$0.00	Y

## Sports Hall Room Hire

Sports Hall Room Hire	Per hour	\$51.90	\$51.90	0.00%	\$0.00	Y
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## Stadium – Casual Use

Stadium – Casual Use	Per hour	\$5.20	\$5.20	0.00%	\$0.00	Y
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## Library Service

### Computer Bookings

Per hour	-	\$5.70	\$5.90	3.51%	\$0.20	Y
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### Copying of Oral History Discs

Including disc	-	\$10.30	\$10.60	2.91%	\$0.30	Y
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### Fax

Fax (sending within Australia)	First page - Only available to fax numbers within Australia	\$5.20	\$5.40	3.85%	\$0.20	Y
Fax (sending)	Subsequent pages - Per page	\$1.55	\$1.60	3.23%	\$0.05	Y
Faxes Incoming	Per page	\$1.55	\$1.60	3.23%	\$0.05	Y

### Headphones

Per set	-	\$3.80	\$3.90	2.63%	\$0.10	Y
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### Inter Library Loans

From Public Libraries	Per item	\$4.80	\$5.00	4.17%	\$0.20	Y
From Tertiary Institutions	Per item	\$21.50	\$22.00	2.33%	\$0.50	Y

### Internet Bookings

Per 15 minutes	Per booking	\$1.50	\$1.55	3.33%	\$0.05	Y
Per half hour	Per booking	\$2.90	\$3.00	3.45%	\$0.10	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Internet Bookings [continued]

Per hour	Per booking	\$5.70	\$5.90	3.51%	\$0.20	Y
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## Invigilator for Exams

Per hour	Library staff member to act as invigilator for exams	\$47.00	\$48.50	3.19%	\$1.50	Y
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## Library Bags

Per bag	-	\$2.20	\$2.30	4.55%	\$0.10	Y
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## Lost Books

Per Item	-				Cost + \$6.00	Y
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## Lost Magazines

Per Item	-				Cost + \$3.00	Y
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## Meeting Room – Commercial

Fees apply for bookings by Commercial and Government bodies

Per hour	Per booking. Booking required.	\$13.50	\$14.00	3.70%	\$0.50	Y
Per day	Per booking.	\$77.00	\$79.50	3.25%	\$2.50	Y

## Membership Cards

Replacement of lost library card	Per card	\$5.80	\$6.00	3.45%	\$0.20	N
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## Photocopying / Printing

A4 Single Black	Per page	\$0.30	\$0.30	0.00%	\$0.00	Y
A4 Single Colour	Per page	\$2.00	\$2.00	0.00%	\$0.00	Y
A4 Double sided Black	Per page	\$0.60	\$0.60	0.00%	\$0.00	Y
A4 Double sided Colour	Per page	\$4.00	\$4.00	0.00%	\$0.00	Y
A3 Single Black	Per page	\$0.60	\$0.60	0.00%	\$0.00	Y
A3 Single Colour	Per page	\$4.00	\$4.00	0.00%	\$0.00	Y
A3 Double sided Black	Per page	\$1.20	\$1.20	0.00%	\$0.00	Y
A3 Double sided Colour	Per page	\$8.00	\$8.00	0.00%	\$0.00	Y

## USB

Per USB stick purchased	-	\$7.00	\$7.50	7.14%	\$0.50	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Livestock Exchange

Call Out Fee	-	\$0.00	\$50.00	∞	∞	Y
Cattle Weigh Fee – Per lot during sale	Cattle sold in prime market	\$3.10	\$3.20	3.23%	\$0.10	Y
Sheep Yard – Per head per day	Stock not sold through yard	\$5.00	\$5.20	4.00%	\$0.20	Y
Cattle Yard – Per head per day	Stock not sold through yard	\$10.00	\$10.40	4.00%	\$0.40	Y
Stock removed from Sale – Sheep	for drafting / per head	\$1.00	\$1.05	5.00%	\$0.05	Y
Stock removed from sale – cattle	for drafting / per head	\$5.00	\$5.20	4.00%	\$0.20	Y
Private Weigh Cattle – Per head	Occurs when cattle are weighed but not in a sale	\$6.50	\$6.70	3.08%	\$0.20	Y
Sheep	For sheep sold through the yards on sale days. Yard stock sold				1.10%	Y
Cattle	For cattle sold through the yards on sale days. Yard stock sold				1.20%	Y

## Dead Stock Removal

Sheep destroyed and disposed from yards	Presented to yards in condition deemed not fit for sale	\$50.00	\$51.50	3.00%	\$1.50	Y
Cattle destroyed and disposed from yards	Presented to yards in condition deemed not fit for sale	\$200.00	\$206.50	3.25%	\$6.50	Y

## NLIS Tags

Cattle – Faulty / Non reader tag assigned with transport number.	Per tag	\$5.00	\$5.20	4.00%	\$0.20	Y
Untagged Cattle. Fee to Agent/Vendor.	Per tag	\$15.00	\$15.50	3.33%	\$0.50	Y
Untagged Sheep	Fee to agent/vendor	\$5.00	\$5.20	4.00%	\$0.20	Y

## Stock Feeding

Staff and machinery resource only. Agent/Vendor to supply feed.

Stock not sold through yards	Per bale fed out	\$50.00	\$51.50	3.00%	\$1.50	Y
Post Sale	Per bale fed out	\$50.00	\$51.50	3.00%	\$1.50	Y

## Truck Wash

Per minute	-	\$0.70	\$0.70	0.00%	\$0.00	Y
Access Key	Per key	\$39.00	\$40.50	3.85%	\$1.50	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Marketing & Tourism

### Booking Office Tickets

Non Profit Organisations	Per ticket	\$2.70	\$2.80	3.70%	\$0.10	Y
Commercial Hirers	Per ticket	\$3.70	\$3.80	2.70%	\$0.10	Y
Pre Printed Tickets	Per ticket	\$0.50	\$0.50	0.00%	\$0.00	Y
Ticket price \$10 & under/ticket	Per ticket	\$1.25	\$1.30	4.00%	\$0.05	Y

### Guided Tour of Swan Hill

Weekdays (Mon-Fri) excluding Public Holidays	Per tour (1 hour)	\$95.00	\$98.00	3.16%	\$3.00	Y
Weekends and Public Holidays	Per tour (1 hour)	\$140.00	\$145.00	3.57%	\$5.00	Y

### Information Bay Advertising

Annually	-	\$68.00	\$70.00	2.94%	\$2.00	Y
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### Room Hire

Whole room hire 1/2 day	-	\$160.00	\$165.00	3.13%	\$5.00	Y
Whole room hire whole day	-	\$210.00	\$215.00	2.38%	\$5.00	Y
Half room hire with projector 1/2 day	-	\$100.00	\$105.00	5.00%	\$5.00	Y
Half room hire with projector whole day	-	\$150.00	\$155.00	3.33%	\$5.00	Y
Half room hire 1/2 day no projector	-	\$87.00	\$90.00	3.45%	\$3.00	Y
Half room hire whole day no projector	-	\$140.00	\$145.00	3.57%	\$5.00	Y

### Skilled Migration

Regional Certification	-	\$575.00	\$595.00	3.48%	\$20.00	Y
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### Tea & Coffee Facilities

Flat fee (not per head)	Per booking	\$21.00	\$22.00	4.76%	\$1.00	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Parking Control & School Crossings

### Parking Meters

One Hour Meters	Per hour	\$1.20	\$1.20	0.00%	\$0.00	Y
Daily Car Park Hire – per park in metered area	For tradesman and community groups conducting approved raffles (calculated on hourly fee).	\$9.50	\$10.00	5.26%	\$0.50	Y
6 monthly car park hire rate per park in metered area	For tradesman working in a metered or signed area. Fee is per car park	\$300.00	\$310.00	3.33%	\$10.00	Y
Annual car park hire rate per park in metered area	For tradesman working in a metered or signed area. Fee is per car park	\$600.00	\$620.00	3.33%	\$20.00	Y

## Photocopying & Printing

### Photocopying Fee

A4 Single Black	Photocopying fees have been consolidated across Council, except for Library.	\$0.60	\$0.60	0.00%	\$0.00	Y
A4 Single Colour	-	\$2.50	\$2.60	4.00%	\$0.10	Y
A4 Double sided Black	-	\$1.00	\$1.20	20.00%	\$0.20	Y
A4 Double sided Colour	-	\$5.00	\$5.20	4.00%	\$0.20	Y
A3 Single Black	-	\$1.10	\$1.15	4.55%	\$0.05	Y
A3 Single Colour	-	\$5.00	\$5.20	4.00%	\$0.20	Y
A3 Double sided Black	-	\$1.70	\$2.20	29.41%	\$0.50	Y
A3 Double sided Colour	-	\$10.00	\$10.40	4.00%	\$0.40	Y

### Printing (Plotter)

A0 Black	-	\$9.25	\$9.50	2.70%	\$0.25	Y
A1 Black	-	\$6.65	\$6.90	3.76%	\$0.25	Y
A2 Black	-	\$4.00	\$4.10	2.50%	\$0.10	Y
A0 Colour	-	\$16.50	\$17.00	3.03%	\$0.50	Y
A1 Colour	-	\$14.00	\$14.50	3.57%	\$0.50	Y
A2 Colour	-	\$14.00	\$14.50	3.57%	\$0.50	Y

## Pioneer Settlement

### General Admission

Adult	-	\$30.00	\$30.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$26.50	\$27.00	1.89%	\$0.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$22.00	\$21.00	-4.55%	-\$1.00	Y
Family	Family – 2 adults and up to 2 children	\$85.00	\$91.50	7.65%	\$6.50	Y
Extra child	On family ticket	\$16.00	\$15.00	-6.25%	-\$1.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## General Admission [continued]

Local Residents	New Local ambassador program introduced in Dec 2017 Identification required showing address within municipality	\$0.00	\$0.00	∞	∞	Y
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## Heartbeat (Laser Light Show)

Adult	-	\$28.00	\$29.00	3.57%	\$1.00	Y
Concession	Pensioner, Student, Senior	\$25.50	\$26.00	1.96%	\$0.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$20.50	\$20.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$76.50	\$88.75	16.01%	\$12.25	Y
Extra child	On family ticket	\$15.50	\$14.50	-6.45%	-\$1.00	Y
Home Town Hero – Discount	25% Discount for 1 full paying adult guest	\$21.00	\$21.75	3.57%	\$0.75	Y
Home Town Hero – Discount	50% Discount for 2 full paying adult guests	\$12.75	\$14.50	13.73%	\$1.75	Y

## Pyap Cruise

Adult	-	\$23.50	\$25.00	6.38%	\$1.50	Y
Concession	Pensioner, Student, Senior	\$20.00	\$22.50	12.50%	\$2.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$16.00	\$17.50	9.38%	\$1.50	Y
Family	Family – 2 adults and up to 2 children	\$65.00	\$76.25	17.31%	\$11.25	Y
Extra child	On family ticket	\$15.50	\$12.50	-19.35%	-\$3.00	Y

## General Admission & Heartbeat (Laser Light Show)

Adult	-	\$58.00	\$53.10	-8.45%	-\$4.90	Y
Concession	Pensioner, Student, Senior	\$52.00	\$47.70	-8.27%	-\$4.30	Y
Child	Child 5 to 16 years (children under 5 are free)	\$42.50	\$37.35	-12.12%	-\$5.15	Y
Family	Family – 2 adults and up to 2 children	\$158.50	\$144.20	-9.02%	-\$14.30	Y
Extra child	On family ticket	\$15.50	\$26.55	71.29%	\$11.05	Y

## General Admission & Pyap Cruise

Adult	-	\$48.00	\$49.50	3.13%	\$1.50	Y
Concession	Pensioner, Student, Senior	\$41.50	\$44.55	7.35%	\$3.05	Y
Child	Child 5 to 16 years (children under 5 are free)	\$35.00	\$34.65	-1.00%	-\$0.35	Y
Family	Family – 2 adults and up to 2 children	\$130.00	\$134.20	3.23%	\$4.20	Y
Extra child	On family ticket	\$15.50	\$24.75	59.68%	\$9.25	Y

## General Admission, Heartbeat (Laser Light Show) & Pyap Cruise

Adult	-	\$75.00	\$75.60	0.80%	\$0.60	Y
Concession	Pensioner, Student, Senior	\$67.00	\$67.95	1.42%	\$0.95	Y
Child	Child 5 to 16 years (children under 5 are free)	\$55.50	\$53.10	-4.32%	-\$2.40	Y
Family	Family – 2 adults and up to 2 children	\$200.00	\$205.20	2.60%	\$5.20	Y
Extra child	On family ticket	\$15.50	\$37.80	143.87%	\$22.30	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Heartbeat (Laser Light Show) & Pyap Cruise

Adult	-	\$51.50	\$48.60	-5.63%	-\$2.90	Y
Concession	Pensioner, Student, Senior	\$44.00	\$43.65	-0.80%	-\$0.35	Y
Child	Child 5 to 16 years (children under 5 are free)	\$36.50	\$34.20	-6.30%	-\$2.30	Y
Family	Family – 2 adults and up to 2 children	\$139.50	\$132.00	-5.38%	-\$7.50	Y
Extra child	On family ticket	\$15.50	\$24.30	56.77%	\$8.80	Y

## Pioneer Settlement – Commercial Product Purchases

### General Admission (Commercial)

Adult	-	\$22.50	\$25.50	13.33%	\$3.00	Y
Concession	Pensioner, Student, Senior	\$16.50	\$22.95	39.09%	\$6.45	Y
Child	Child 5 to 16 years (children under 5 are free)	\$15.50	\$17.85	15.16%	\$2.35	Y
Family	Family – 2 adults and up to 2 children	\$60.00	\$77.78	29.63%	\$17.78	Y
Extra child	On family ticket	\$16.00	\$12.75	-20.31%	-\$3.25	Y

### Pyap Cruise (Commercial)

Adult	-	\$18.50	\$21.25	14.86%	\$2.75	Y
Concession	Pensioner, Student, Senior	\$15.00	\$19.13	27.53%	\$4.13	Y
Child	Child 5 to 16 years (children under 5 are free)	\$13.00	\$14.88	14.46%	\$1.88	Y
Family	Family – 2 adults and up to 2 children	\$49.50	\$64.81	30.93%	\$15.31	Y
Extra child	On family ticket	\$15.50	\$10.63	-31.42%	-\$4.87	Y

### Heartbeat (Laser Light Show) (Commercial)

Adult	-	\$25.00	\$24.65	-1.40%	-\$0.35	Y
Concession	Pensioner, Student, Senior	\$21.00	\$22.10	5.24%	\$1.10	Y
Child	Child 5 to 16 years (children under 5 are free)	\$15.50	\$17.43	12.45%	\$1.93	Y
Family	Family – 2 adults and up to 2 children	\$72.00	\$75.44	4.78%	\$3.44	Y
Extra child	On family ticket	\$15.50	\$12.33	-20.45%	-\$3.17	Y

### General Admission & Pyap Cruise (Commercial)

Adult	-	\$35.00	\$42.08	20.23%	\$7.08	Y
Concession	Pensioner, Student, Senior	\$27.00	\$37.87	40.26%	\$10.87	Y
Child	Child 5 to 16 years (children under 5 are free)	\$23.00	\$29.45	28.04%	\$6.45	Y
Family	Family – 2 adults and up to 2 children	\$94.00	\$114.07	21.35%	\$20.07	Y
Extra child	On family ticket	\$15.50	\$21.04	35.74%	\$5.54	Y

### General Admission & Heartbeat (Laser Light Show) (Commercial)

Adult	-	\$47.00	\$45.14	-3.96%	-\$1.86	Y
Concession	Pensioner, Student, Senior	\$37.00	\$40.55	9.59%	\$3.55	Y
Child	Child 5 to 16 years (children under 5 are free)	\$30.00	\$31.75	5.83%	\$1.75	Y
Family	Family – 2 adults and up to 2 children	\$125.00	\$122.57	-1.94%	-\$2.43	Y
Extra child	On family ticket	\$15.50	\$22.57	45.61%	\$7.07	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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### General Admission, Heartbeat (Laser Light Show) & Pyap Cruise (Commercial)

Adult	-	\$60.00	\$64.26	7.10%	\$4.26	Y
Concession	Pensioner, Student, Senior	\$47.00	\$57.76	22.89%	\$10.76	Y
Child	Child 5 to 16 years (children under 5 are free)	\$42.00	\$45.14	7.48%	\$3.14	Y
Family	Family – 2 adults and up to 2 children	\$165.00	\$174.42	5.71%	\$9.42	Y
Extra child	On family ticket	\$15.50	\$32.13	107.29%	\$16.63	Y

### Heartbeat (Laser Light Show) & Pyap Cruise (Commercial)

Adult	-	\$42.00	\$41.31	-1.64%	-\$0.69	Y
Concession	Pensioner, Student, Senior	\$36.00	\$37.10	3.06%	\$1.10	Y
Child	Child 5 to 16 years (children under 5 are free)	\$28.00	\$29.07	3.82%	\$1.07	Y
Family	Family – 2 adults and up to 2 children	\$112.00	\$112.20	0.18%	\$0.20	Y
Extra child	On family ticket	\$15.50	\$20.66	33.29%	\$5.16	Y

### Pioneer Settlement – Education Program

Registered Education Facility (P-12 Schools)

General Admission	Per student	\$13.00	\$15.75	21.15%	\$2.75	Y
Pyap Cruise	Per student	\$11.00	\$13.13	19.36%	\$2.13	Y
Heartbeat (Laser Light Show)	Per student	\$18.00	\$15.38	-14.56%	-\$2.62	Y
General Admission & Pyap Cruise	Per student	\$20.00	\$25.99	29.95%	\$5.99	Y
General Admission & Heartbeat (Laser Light Show)	Per student	\$29.00	\$28.01	-3.41%	-\$0.99	Y
General Admission, Pyap Cruise & Heartbeat (Laser Light Show)	Per student	\$39.00	\$39.83	2.13%	\$0.83	Y

### Pioneer Settlement – Lodges

#### Accommodation

Student	Per night	\$30.00	\$30.00	0.00%	\$0.00	Y
General	Per person	\$30.00	\$35.00	16.67%	\$5.00	Y

#### Breakfast

Student	Per person	\$9.50	\$9.50	0.00%	\$0.00	Y
General	Per person	\$9.50	\$9.50	0.00%	\$0.00	Y

#### Lunch

Student	Per person	\$12.00	\$12.00	0.00%	\$0.00	Y
General	Menu choices now developed ranging from \$15 – \$25 pp				Per menu	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Morning / Afternoon Tea

Student	Per person	\$2.50	\$2.50	0.00%	\$0.00	Y
General	Per person	\$7.00	\$8.00	14.29%	\$1.00	Y

## Dinner

Student	Per person	\$15.00	\$15.50	3.33%	\$0.50	Y
General	Menu choices now developed ranging from \$15 – \$25 pp				Per menu	Y

## Supper

Student	Per person	\$2.50	\$2.50	0.00%	\$0.00	Y
General	Per person	\$5.00	\$5.25	5.00%	\$0.25	Y

## Birthday Cake

Student	Cost to purchase cake				Cost	Y
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## Linen Hire

General	Per person	\$16.00	\$16.50	3.13%	\$0.50	Y
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## Pioneer Settlement – Special Functions

### Amphitheatre Hire

Amphitheatre day hire only	2 hour hire between 9.30am and 5.00pm with use of fountains	\$1,600.00	\$1,650.00	3.13%	\$50.00	Y
Amphitheatre day hire only – additional hour	For each additional hour after initial 2 hours hire	\$250.00	\$260.00	4.00%	\$10.00	Y

### Lower Murray Inn

Site for 6 hours up to 110 people	-	\$850.00	\$850.00	0.00%	\$0.00	Y
Additional hour	-	\$120.00	\$124.00	3.33%	\$4.00	Y
Site (4hrs)	-	\$800.00	\$800.00	0.00%	\$0.00	Y
Site (additional hours)	-	\$115.00	\$118.00	2.61%	\$3.00	Y

### PS Pyap

Luncheon Cruise per head	Available for group bookings only	\$75.00	\$75.00	0.00%	\$0.00	Y
Cruise Private Hire	1 Hour	\$900.00	\$900.00	0.00%	\$0.00	Y
Cruise Private Hire – additional hour	Additional one hour hire	\$450.00	\$450.00	0.00%	\$0.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Photos

Grounds for Photos	-	\$160.00	\$165.00	3.13%	\$5.00	Y
Grounds for photos after hours	-	\$260.00	\$260.00	0.00%	\$0.00	Y

## Site & Pyap Cruise Package

Pyap – 1 hour cruise & site hire 4 hours	-	\$1,500.00	\$1,500.00	0.00%	\$0.00	Y
Pyap – 2 hour cruise & site hire 4 hours	-	\$1,900.00	\$1,900.00	0.00%	\$0.00	Y

## Weddings

Wedding Hire – site	For any ceremony held anywhere on site	\$800.00	\$800.00	0.00%	\$0.00	Y
Double Site Hire – Ceremony & Reception Package	4 hours site hire for ceremony and 4 hours site hire for reception	\$1,400.00	\$1,400.00	0.00%	\$0.00	Y
Double Site Hire & Pyap Charter Package	4 hours site hire for ceremony and 4 hours site hire for reception and 1 hour Pyap Charter	\$2,300.00	\$2,200.00	-4.35%	-\$100.00	Y

## Planning Department

### Planning Permit Applications

Applications for Extension of Time	Per application.	\$230.00	\$250.00	8.70%	\$20.00	N
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### Amend Planning Permits

Secondary consent of time	-	\$135.00	\$145.00	7.41%	\$10.00	N
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### Written Advice Letter

Provision of Letter	Current fee is not representative of officer time spent on providing written advice. Some Councils charge as much as \$130 per request	\$110.00	\$120.00	9.09%	\$10.00	Y
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### Planning Notification

Per Notice Letter	Per letter	\$6.60	\$8.00	21.21%	\$1.40	N
Notification in paper	Includes cost of advertisement and staff time.	\$260.00	\$244.00	-6.15%	-\$16.00	N

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Plan of Subdivision

Provision of Copy of Plan	-	\$65.00	\$61.00	-6.15%	-\$4.00	N
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## Planning Permit

Provision of copy of Planning Permit	Permit <10 years old	\$80.00	\$75.00	-6.25%	-\$5.00	N
Provision of copy of Planning Permit	Permit >10 years old	\$150.00	\$141.00	-6.00%	-\$9.00	N

## Exhibition of Planning Scheme Amendments

Public Notice Letter by mail	Per letter	\$9.15	\$8.60	-6.01%	-\$0.55	N
Public Notice by Newspaper	Per advertisement				Set by Publisher	N
Public Notice by Government Gazette	Per letter				Set by Publisher	N

## Public Health

### Additional non-mandatory / requested inspection

Additional non-mandatory / requested inspection fee	Officer and administration cost	\$278.00	\$287.00	3.24%	\$9.00	N
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### Failed Subsequent Sample

Failed subsequent sample fee	Fee to cover cost of samples, officer time and administration.	\$160.00	\$165.00	3.13%	\$5.00	N
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### New Premises Assessment/Application

New Premises or Vehicle plus the applicable registration fee	-	\$188.00	\$190.00	1.06%	\$2.00	N
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## Registrations

Public Health and Wellbeing Registration (Prescribed Accommodation, Beauty, Skin Penetration)	New business - Fee based on the risk of procedure (skin penetration, tattooing)	\$300.00	\$310.00	3.33%	\$10.00	N
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Registrations [continued]

Public Health and Wellbeing Registration (Hairdressers Only)	Renewal - One off registration fee for hair dressers/makeup application only	\$175.00	\$180.00	2.86%	\$5.00	N
Temporary Food Premises – Class 2	Registration fee applied to 1-2 day events only.	\$60.00	\$62.00	3.33%	\$2.00	N
Temporary Food Premises – Class 3	Registration fee applied to 1-2 day events only.	\$40.00	\$42.00	5.00%	\$2.00	N
Temporary/ Mobile Food Trade associated Fixed Food Premises	Registration	\$182.00	\$187.00	2.75%	\$5.00	N
Class 3A Food Premises	Registration	\$278.00	\$285.00	2.52%	\$7.00	N
Class 3B Food Premises	Registration – low risk	\$210.00	\$215.00	2.38%	\$5.00	N
Class 2A Food Premises	Registration – Higher risk and/or larger premises that prepare and sell a significant variety of preparation methods.	\$786.00	\$805.00	2.42%	\$19.00	N
Class 2B Food Premises	Registration – Premises that prepare and sell a variety of low and high risk ready to eat foods.	\$526.00	\$535.00	1.71%	\$9.00	N
Class 2C Food Premises	Registration – Premises that prepare and sell a variety of low and high risk ready to eat foods	\$395.00	\$404.00	2.28%	\$9.00	N
Class 1 Food Premises	Registration – External audits	\$370.00	\$380.00	2.70%	\$10.00	N
Late Registrations	Late registration fee - Officer and administration cost				50% of Regn Fee	N
Transfer of Registration Fee	Transfer of registration fee				50% of Regn Fee	N
Pro Rata Registration Fee	From February to April				75% of Regn Fee	N
Pro Rata Registration Fee	From May to July				50% of Regn Fee	N
Pro Rata Registration Fee	From August to October				25% of Regn Fee	N

## Septic Tanks

New installation / major alteration – Permit Fee	Officer and administration cost	\$350.00	\$724.00	106.86%	\$374.00	N
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## Vaccinations

Twinrix Hep A+B Junior Dose	1-15 years – 3 doses	\$180.00	\$180.00	0.00%	\$0.00	N
Twinrix Hep A+B Senior Dose	16 years+ – 3 doses Price of vaccine has decreased	\$250.00	\$250.00	0.00%	\$0.00	N
Hepatitis A Vaqta – Junior	2-17 years – 2 doses	\$120.00	\$120.00	0.00%	\$0.00	N
Hepatitis A Vaqta	18 years+ – 2 doses	\$150.00	\$150.00	0.00%	\$0.00	N
Fluvax 4 strain	-	\$25.00	\$25.00	0.00%	\$0.00	N
IPOL	-	\$60.00	\$60.00	0.00%	\$0.00	N



Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Vaccinations [continued]

Boostrix	-	\$45.00	\$45.00	0.00%	\$0.00	N
Hepatitis B Paediatric	0-19 years – 3 doses	\$60.00	\$60.00	0.00%	\$0.00	N
Hepatitis B Adult	20 years+ – 3 doses	\$90.00	\$90.00	0.00%	\$0.00	N
Chicken Pox Varicella	-	\$80.00	\$80.00	0.00%	\$0.00	N
Meningococcal B Bexsero	3 doses for under 12 months of age	\$380.00	\$380.00	0.00%	\$0.00	N
Meningococcal B Bexsero	2 doses for 12 months plus of age	\$270.00	\$270.00	0.00%	\$0.00	N

## Regulatory Services

### Animal Control

Pound release fee for dogs & cats	1st offence	\$75.00	\$77.00	2.67%	\$2.00	N
Pound release fee for dogs & cats	2nd offence	\$190.00	\$200.00	5.26%	\$10.00	N
Pound release fee for dogs & cats	3rd offence	\$320.00	\$330.00	3.13%	\$10.00	N
Pound release fee for sheep	Per head, plus expenses incurred in impounding the animal	\$15.00	\$16.00	6.67%	\$1.00	N
Pound release fee for livestock (other than sheep)	Per head, plus expenses incurred in impounding the animal	\$70.00	\$77.00	10.00%	\$7.00	N
Daily sustenance fee for impounded dogs and cats	Feed and officer time caring for animal/pound duties	\$12.00	\$13.00	8.33%	\$1.00	N
Daily sustenance fee for impounded sheep	Feed and officer time caring for animals	\$7.00	\$8.00	14.29%	\$1.00	N
Daily sustenance fee for impounded livestock (other than sheep)	Feed and officer time caring for animals	\$10.50	\$11.00	4.76%	\$0.50	N
Surrender fee for dogs and cats	Collection/relocation	\$55.00	\$65.00	18.18%	\$10.00	Y
Cat trap hire	Cat trap hire is free however \$50 bond required to ensure trap return and to contribute to replacement if lost or damaged cages.				\$50 Bond	N
After hours call out fee for livestock on roads	Per hour	\$315.00	\$325.00	3.17%	\$10.00	N

### Dog / Cat Registration

Dangerous or Menacing dog, Restricted Breed Dog	Officer time required to monitor and inspect the premises where these dogs are kept.	\$230.00	\$240.00	4.35%	\$10.00	N
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Dog / Cat Registration [continued]

Entire dog or cat	Not desexed or microchipped	\$132.00	\$132.00	0.00%	\$0.00	N
Pensioner – Maximum fee	50% discount for eligible concession cardholders	\$66.00	\$66.00	0.00%	\$0.00	N
Desexed and microchip implant	-	\$44.00	\$44.00	0.00%	\$0.00	N
Pensioner – Desexed and microchip implant	50% discount for eligible concession cardholders	\$22.00	\$22.00	0.00%	\$0.00	N
Working dog	-	\$22.00	\$22.00	0.00%	\$0.00	N
Animal registration renewal late payment fee	Officer and administration cost	\$24.00	\$25.00	4.17%	\$1.00	N
Registration tag replacement	-	\$5.00	\$2.00	-60.00%	-\$3.00	N
New Registration from 1 Oct each year – 31 Dec	-			50% of applicable fee		N

## Domestic Animal Business

Registration fee for Domestic Animal Business	i.e. Boarding/Breeding establishments	\$185.00	\$190.00	2.70%	\$5.00	N
Late fee for Domestic Animal Business registration	50% of registration fee	\$92.50	\$95.00	2.70%	\$2.50	N

## Local Laws

Release Fee for impounded vehicles	-	\$420.00	\$430.00	2.38%	\$10.00	N
Release fee for impounded thing	In line with Local Law Penalty Fee of \$100	\$100.00	\$100.00	0.00%	\$0.00	N
Busking Permit Application	Administration cost	\$10.00	\$10.00	0.00%	\$0.00	N
Busking Fee Per day	Administration cost	\$5.00	\$5.00	0.00%	\$0.00	N
Itinerant Trading 1 day only	-	\$35.00	\$40.00	14.29%	\$5.00	N
Itinerant Trading <12 days per year	-	\$55.00	\$60.00	9.09%	\$5.00	N
Itinerant Trading >12 days per year	-	\$170.00	\$170.00	0.00%	\$0.00	N
Miscellaneous Local Law Permit Fee – Intermediate Size Event	100-999 people. e.g. Triathlons, Markets, Harmony Days, Regatta. Not-for-profit/charitable 50% discount.	\$0.00	\$100.00	∞	∞	N
Miscellaneous Local Law Permit fee – Major Event	1000+ people. Fee to be added to offset increasing administration and inspection costs for major events.	\$110.00	\$200.00	81.82%	\$90.00	N
Miscellaneous Local Law Permit fee – Minor Event	0-99 people. Not-for-profit/charitable 50% discount.	\$55.00	\$60.00	9.09%	\$5.00	N

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Local Laws [continued]

50% Discount of set fee for non-for-profit/charitable organisations	-				50% of applicable fee	N
Excess Animal Permit fee	For more than 2 cats or 2 dogs	\$35.00	\$37.00	5.71%	\$2.00	N
Administration fee to engage contractors	Fee to offset increasing administrative and inspection costs associated with clean up requirements for unsightly properties that pose a fire risk	\$190.00	\$200.00	5.26%	\$10.00	Y

## Use of Council Land (Footpath Trading)

Permit fee for outdoor eating facility	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$170.00	\$175.00	2.94%	\$5.00	N
Permit fee for advertising sign on footpath	Maximum allowed is 2 signs. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$70.00	\$72.00	2.86%	\$2.00	N
Permit fee to display goods for sale on footpath	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$70.00	\$72.00	2.86%	\$2.00	N
Permit to consume liquor on Council land	Permit for licensed premises to serve alcohol on footpath. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$170.00	\$175.00	2.94%	\$5.00	N

## Late Payment Fee (Footpath Trading)

Late payment fee for all footpath trading Permit renewals	A late payment penalty has been introduced to all footpath trading activity to off set administrative duties. A set fee has been introduced rather than the previous 50% calculation.	\$35.00	\$35.00	0.00%	\$0.00	N
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## Pro rata Fee (Footpath Trading)

Pro rata fee (Footpath Trading) (Sept-Dec)	-				75% (Sept-Dec)	N
Pro rata fee (Footpath Trading) (Jan-Mar)	-				50% (Jan-Mar)	N
Pro rata fee (Footpath Trading) (Mar-Jun)	-				25% (Mar-Jun)	N

## Use of Council Land (Trading on Roadside)

Permit to trade from roadside	One (1) Year Permit - Mobile food vans. (Pro-rata fee will apply).	\$170.00	\$175.00	2.94%	\$5.00	N
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Recreation – Sportsfields

### Sportsfield Ground Rental & Pavilion Rental

Levied on basis of marginal cost recovery. Calculations based on size of sportsground and insured value of pavilion.

#### Alan Garden Reserve

Tyntynder Football Netball Club	-	\$1,630.00	\$1,685.00	3.37%	\$55.00	Y
Swan Hill Football Netball Club – Juniors	-	\$850.00	\$880.00	3.53%	\$30.00	Y
Tyntynder United Football Cricket Club	-	\$1,615.00	\$1,665.00	3.10%	\$50.00	Y

#### Alan Garden Reserve Netball Centre

General Use – Court Hire	Without lights per hour per court	\$21.00	\$22.00	4.76%	\$1.00	Y
General Use – Court Hire with lights per hour per court	With lights per hour per court	\$28.00	\$29.00	3.57%	\$1.00	Y
General Use – Netball Pavilion	Change room and kiosk (per day)	\$21.00	\$21.50	2.38%	\$0.50	Y
Primary User Group – Annual Fee	Netball pavilion, storage shed use	\$760.00	\$785.00	3.29%	\$25.00	Y
Primary User Group	Without lights per hour per court	\$21.00	\$21.50	2.38%	\$0.50	Y
Primary User Group	With lights per hour per court	\$28.00	\$29.00	3.57%	\$1.00	Y
Schools Events	Per day	\$81.00	\$83.50	3.09%	\$2.50	Y
Schools Annual Fee	-	\$520.00	\$535.00	2.88%	\$15.00	Y

#### Gurnett Oval

Mallee Eagles Football Netball Club – Junior training	-	\$560.00	\$580.00	3.57%	\$20.00	Y
Mallee Eagles Football Netball Club – Senior training	-	\$435.00	\$450.00	3.45%	\$15.00	Y
RSL Cricket Club	-	\$1,055.00	\$1,090.00	3.32%	\$35.00	Y
Central Murray Umpires Assoc	-	\$285.00	\$295.00	3.51%	\$10.00	Y

#### Ken Harrison Sporting Complex

Swan Hill Soccer Association	-	\$970.00	\$1,000.00	3.09%	\$30.00	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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### Ken Harrison Sporting Complex [continued]

St Mary's Tyntynder Cricket Club	-	\$1,640.00	\$1,695.00	3.35%	\$55.00	Y
Swan Hill Little Athletics Centre	-	\$450.00	\$465.00	3.33%	\$15.00	Y

### Lake Boga Reserve

Lake Boga Football Netball Club	-	\$1,055.00	\$1,090.00	3.32%	\$35.00	Y
Lakers Cricket Club	-	\$1,250.00	\$1,290.00	3.20%	\$40.00	Y

### Nyah Recreation Reserve – includes building charge

Nyah / Nyah West United Football Netball Club	User fee includes building charge	\$2,680.00	\$2,765.00	3.17%	\$85.00	Y
Nyah / Nyah West United Football Netball Club – Juniors	Junior oval only	\$540.00	\$555.00	2.78%	\$15.00	Y
Nyah District Cricket Club	User fee includes building charge	\$3,285.00	\$3,400.00	3.50%	\$115.00	Y

### Other General Reserves – Pre Season sports training for Non Recreation Reserve Agreement Users (6 weeks)

Pre Season sports training for Non Recreation Reserve Agreement Users (6 weeks)	Per session	\$30.00	\$31.00	3.33%	\$1.00	Y
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### Other General Reserves – Secondary Colleges

Mackillop College	Various sporting facilities	\$465.00	\$480.00	3.23%	\$15.00	Y
Swan Hill Secondary College	Various sporting facilities	\$1,270.00	\$1,310.00	3.15%	\$40.00	Y

### Robinvale Riverside Park

Robinvale Storm Rugby League Club	-	\$570.00	\$590.00	3.51%	\$20.00	Y
Robinvale Football Club	-	\$2,400.00	\$2,480.00	3.33%	\$80.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Robinvale Recreation Reserve

Robinvale & District Cricket Club	-	\$385.00	\$400.00	3.90%	\$15.00	Y
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## Swan Hill Recreation Reserve

Circus Fee	-	\$1,365.00	\$1,410.00	3.30%	\$45.00	Y
Circus Bond	-	\$900.00	\$930.00	3.33%	\$30.00	N
Swan Hill Football Netball Club	-	\$4,295.00	\$4,435.00	3.26%	\$140.00	Y
Tyntynder Football Netball Club – Juniors	-	\$890.00	\$920.00	3.37%	\$30.00	Y
Swan Hill Cricket Club	-	\$1,690.00	\$1,745.00	3.25%	\$55.00	Y
Swan Hill Fire Brigade	Fire track	\$185.00	\$190.00	2.70%	\$5.00	Y

## Swan Hill Riverside Park

### Hire

Sound Shell	Price per session	\$18.50	\$19.00	2.70%	\$0.50	Y
Public Address System	Price per session	\$107.00	\$110.00	2.80%	\$3.00	Y
Commercial Function	Price per day	\$295.00	\$305.00	3.39%	\$10.00	Y

### Public Liability Insurance

Public Liability Insurance	If user does not have their own insurance. This will be charged to provide the hirer their mandatory cover	\$26.00	\$30.00	15.38%	\$4.00	Y
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## Robinvale Resource Centre & Network House

### Hire

Casual Office Space	Per day	\$57.00	\$60.00	5.26%	\$3.00	Y
Conference Room Hire	Per day	\$82.50	\$85.00	3.03%	\$2.50	Y
Permanent Office Space	Per week	\$140.00	\$145.00	3.57%	\$5.00	Y
Open Area	Per day	\$103.00	\$106.00	2.91%	\$3.00	Y

## Swan Hill Indoor Sports & Recreation Centre (The Stadium)

### Regular Competitions (Basketball, Badminton, Futsal & Netball)

Peak Per Hour	-	\$35.00	\$36.00	2.86%	\$1.00	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Regular Competitions (Basketball, Badminton, Futsal & Netball) [continued]

Off Peak Per hour (not regular competition)	-	\$30.00	\$31.00	3.33%	\$1.00	Y
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## Squash

Club Competitions	Per hour / per court	\$20.00	\$21.00	5.00%	\$1.00	Y
Casual Hire	Per hour / per court	\$20.00	\$21.00	5.00%	\$1.00	Y

## Training Sessions

Basketball, Badminton, Futsal & Netball	Per hour / per court	\$30.00	\$31.00	3.33%	\$1.00	Y
Schools	Per hour / per court	\$30.00	\$31.00	3.33%	\$1.00	Y
Ladies Tennis	Per person	\$8.00	\$8.30	3.75%	\$0.30	Y

## Swan Hill Town Hall

### Swan Hill Town Hall – Bonds

Entire Complex	With alcohol	\$600.00	\$620.00	3.33%	\$20.00	N
Entire Complex	Without alcohol	\$350.00	\$360.00	2.86%	\$10.00	N
Auditorium & Stage	With alcohol	\$450.00	\$465.00	3.33%	\$15.00	N
Auditorium, Stage, Dressing Rooms & Green Room	Commercial touring	\$450.00	\$465.00	3.33%	\$15.00	N
Auditorium & Stage	Without alcohol	\$220.00	\$230.00	4.55%	\$10.00	N
Cafe area (with alcohol)	With alcohol	\$150.00	\$155.00	3.33%	\$5.00	N
Cafe area (without alcohol)	Without alcohol - no bond required	\$0.00	\$0.00	∞	∞	N
Meeting Room – Small – Community	No bond required	\$0.00	\$0.00	∞	∞	N
Meeting Room – Small – Commercial	No bond required	\$0.00	\$0.00	∞	∞	N
Meeting Room – Large	No bond required	\$0.00	\$0.00	∞	∞	N

### Swan Hill Town Hall – Cleaning Fees

#### Post event cleaning

Whole Complex	Per hire / per day	\$530.00	\$540.00	1.89%	\$10.00	Y
Auditorium, Stage & Foyer	Per hire / per day	\$160.00	\$163.00	1.88%	\$3.00	Y
Cafe / Bar & Foyer	Per hire / per day	\$120.00	\$122.00	1.67%	\$2.00	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Post event cleaning [continued]

Kitchen	Per hire / per day	\$82.50	\$84.00	1.82%	\$1.50	Y
Meeting Room & Mezzanine Floor	Per hire / per day	\$92.50	\$94.00	1.62%	\$1.50	Y
Dressing Rooms	Per hire / per day	\$82.50	\$84.00	1.82%	\$1.50	Y
Mezzanine Seating & Toilets	Per hire / per day	\$140.00	\$142.00	1.43%	\$2.00	Y

## Swan Hill Town Hall – Equipment & Staff

### Bar Manager

Bar Manager	Per person per hour	\$50.00	\$51.00	2.00%	\$1.00	Y
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### Bar Staff

Bar Staff	Per person per hour	\$45.00	\$47.00	4.44%	\$2.00	Y
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### Box Office / Ticket Check Staff

Box Office / Ticket Check Staff	Per person per hour	\$45.00	\$47.00	4.44%	\$2.00	Y
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### Butchers Paper & Stand

Local Business/Individual (70% discount)	Per day	\$8.00	\$8.10	1.25%	\$0.10	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$13.00	\$13.50	3.85%	\$0.50	Y
Commercial – Outside SHRCC	Per day	\$26.00	\$27.00	3.85%	\$1.00	Y

### Catering Station

Local Business/Individual (70% discount)	Per station/per day	\$12.00	\$12.45	3.75%	\$0.45	Y
Not for Profit – Outside SHRCC (50% discount)	Per station/per day	\$20.00	\$20.75	3.75%	\$0.75	Y
Commercial – Outside SHRCC	Per station/per day	\$40.00	\$41.50	3.75%	\$1.50	Y

### Computer / Laptop

Local Business/Individual (70% discount)	Per day	\$6.00	\$5.00	-16.67%	-\$1.00	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$8.00	\$8.30	3.75%	\$0.30	Y



Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Computer / Laptop [continued]

Commercial – Outside SHRCC	Per day	\$16.00	\$16.60	3.75%	\$0.60	Y
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## Counter Weight Fly System and Lighting Rig

Requires 2 qualified rigging operators – included in hire fee

Local Business/Individual (70% discount)	Per hour	\$39.00	\$40.20	3.08%	\$1.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$65.00	\$67.00	3.08%	\$2.00	Y
Commercial – Outside SHRCC	Per hour	\$130.00	\$134.00	3.08%	\$4.00	Y

## Crockery & Cutlery

Includes plates, bowls, spoons, knives and forks

Local Business/Individual (70% discount)	Per person	\$0.35	\$0.40	14.29%	\$0.05	Y
Not for Profit – Outside SHRCC (50% discount)	Per person	\$0.60	\$0.65	8.33%	\$0.05	Y
Commercial – Outside SHRCC	Per person	\$1.20	\$1.30	8.33%	\$0.10	Y

## Data Projector (meeting rooms / cafe)

Local Business/Individual (70% discount)	Per day	\$6.00	\$6.25	4.17%	\$0.25	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$10.00	\$10.40	4.00%	\$0.40	Y
Commercial – Outside SHRCC	Per day	\$18.00	\$20.80	15.56%	\$2.80	Y

## Festoon Lighting

Includes set up/pack down

Local Business/Individual (70% discount)	Per day	\$47.00	\$48.30	2.77%	\$1.30	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$78.00	\$80.50	3.21%	\$2.50	Y
Commercial – Outside SHRCC	Per day	\$156.00	\$161.00	3.21%	\$5.00	Y

## Follow Spotlight

Requires qualified operator – included in hire fee

Local Business/Individual (70% discount)	Per hour	\$22.00	\$22.20	0.91%	\$0.20	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Follow Spotlight [continued]

Not for Profit – Outside SHRCC (50% discount)	Per hour	\$36.00	\$37.00	2.78%	\$1.00	Y
Commercial – Outside SHRCC	Per hour	\$72.00	\$74.00	2.78%	\$2.00	Y

## Front of House Manager

Front of House Manager	Per person per hour	\$50.00	\$51.50	3.00%	\$1.50	Y
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## Glassware

Includes wine, beer, spirit and water glasses

Local Business/Individual (70% discount)	Per person	\$0.25	\$0.20	-20.00%	-\$0.05	Y
Not for Profit – Outside SHRCC (50% discount)	Per person	\$0.35	\$0.35	0.00%	\$0.00	Y
Commercial – Outside SHRCC	Per person	\$0.70	\$0.70	0.00%	\$0.00	Y

## Hazer Machine

Includes liquid for machine

Local Business/Individual (70% discount)	Per day	\$10.00	\$9.30	-7.00%	-\$0.70	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$15.00	\$15.50	3.33%	\$0.50	Y
Commercial – Outside SHRCC	Per day	\$30.00	\$31.00	3.33%	\$1.00	Y

## In-House PA, Sound Desk & Foldbacks

Requires qualified operator – included in hire fee

Local Business/Individual (70% discount)	Per hour	\$22.00	\$22.20	0.91%	\$0.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$36.00	\$37.00	2.78%	\$1.00	Y
Commercial – Outside SHRCC	Per hour	\$72.00	\$74.00	2.78%	\$2.00	Y

## Lectern

Not for Profit – Local (70% discount)	Per day	\$5.00	\$5.00	0.00%	\$0.00	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Lectern [continued]

Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day	\$8.00	\$8.30	3.75%	\$0.30	Y
Commercial – Outside SHRCC	Per day	\$16.00	\$16.60	3.75%	\$0.60	Y

## MECH

Commercial Touring	Per person per hour	\$65.00	\$67.00	3.08%	\$2.00	Y
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## Microphone

Local Business/Individual (70% discount)	Per day	\$6.00	\$6.00	0.00%	\$0.00	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$10.00	\$10.00	0.00%	\$0.00	Y
Commercial – Outside SHRCC	Per day	\$18.00	\$20.00	11.11%	\$2.00	Y

## Piano – Baby Grand

Not for Profit – Local (70% discount)	Per day	\$36.00	\$37.20	3.33%	\$1.20	Y
Local Commercial Business OR Not For Profit – Outside SHRCC (50% discount)	Per day	\$60.00	\$62.00	3.33%	\$2.00	Y
Commercial – Outside SHRCC	Per day	\$120.00	\$124.00	3.33%	\$4.00	Y

## Piano – Baby Grand with Tune

Commercial Touring	Per day	\$285.00	\$295.00	3.51%	\$10.00	Y
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## Piano Tuning Services

Piano Tuning Services Fee	Per tuning	\$173.00	\$178.00	2.89%	\$5.00	Y
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## Pipe and Drape

Includes set up/pack down

Local Business/Individual (70% discount)	Per day	\$31.00	\$32.10	3.55%	\$1.10	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Pipe and Drape [continued]

Not for Profit – Outside SHRCC (50% discount)	Per day	\$52.00	\$53.50	2.88%	\$1.50	Y
Commercial – Outside SHRCC	Per day	\$104.00	\$107.00	2.88%	\$3.00	Y

## Poster Flyer Delivery Staff – Swan Hill CBD

Commercial Touring	Per person per run	\$90.00	\$93.00	3.33%	\$3.00	Y
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## Poster Flyer Delivery Staff – Swan Hill Greater Region

Commercial Touring	Per person per run	\$225.00	\$232.50	3.33%	\$7.50	Y
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## Security

Security Fee	Per licensed guard per hour	\$55.00	\$57.00	3.64%	\$2.00	Y
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## Smoke Machine

Includes liquid for machine

Local Business/Individual (70% discount)	Per hour	\$10.00	\$9.30	-7.00%	-\$0.70	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$15.00	\$15.50	3.33%	\$0.50	Y
Commercial – Outside SHRCC	Per hour	\$30.00	\$31.00	3.33%	\$1.00	Y

## Storage

Storage Fee	Per day	\$25.00	\$26.00	4.00%	\$1.00	Y
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## Tea / Coffee

Fee Per Person	-	\$1.50	\$1.55	3.33%	\$0.05	Y
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## Table Cloths

Includes dry cleaning

Large round table cloth	Per item	\$19.00	\$19.50	2.63%	\$0.50	Y
Square/Rectangle table cloths	Per item	\$16.00	\$16.50	3.13%	\$0.50	Y

## Table Skirts

Includes dry cleaning

Fee	Per item	\$13.00	\$13.50	3.85%	\$0.50	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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### Technician (Lighting or Audio)

Local Business/Individual (70% discount)	Per person per hour	\$17.00	\$21.00	23.53%	\$4.00	Y
Not for Profit – Outside SHRCC (50% discount)	Per person per hour	\$34.00	\$35.00	2.94%	\$1.00	Y
Commercial – Outside SHRCC	Per person per hour	\$68.00	\$70.00	2.94%	\$2.00	Y

### Teleconference Equipment (Polycom)

Includes technical set-up

Local Business/Individual (70% discount)	Per day	\$7.50	\$7.80	4.00%	\$0.30	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$12.00	\$13.00	8.33%	\$1.00	Y
Commercial – Outside SHRCC	Per day	\$25.00	\$26.00	4.00%	\$1.00	Y

### Ushers / FOH staff

Ushers / FOH staff	Per person per hour	\$45.00	\$46.50	3.33%	\$1.50	Y
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### Venue – Event Set-up / Pack Down staff

Required for any set up outside of standard layouts.

Local Business/Individual (70% discount)	Per hour	\$16.00	\$19.20	20.00%	\$3.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$31.00	\$32.00	3.23%	\$1.00	Y
Commercial – Outside SHRCC	Per hour	\$62.00	\$64.00	3.23%	\$2.00	Y

### Video Conference Equipment (Webcam)

Includes technical set-up

Local Business/Individual (70% discount)	Per day	\$7.50	\$7.80	4.00%	\$0.30	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$12.00	\$13.00	8.33%	\$1.00	Y
Commercial – Outside SHRCC	Per day	\$25.00	\$26.00	4.00%	\$1.00	Y

### Video & Projection Equipment (Auditorium)

Includes operator

Not for Profit – Local (70% discount)	Per day	\$16.00	\$15.60	-2.50%	-\$0.40	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Video & Projection Equipment (Auditorium) [continued]

Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day	\$26.00	\$26.00	0.00%	\$0.00	Y
Commercial – Outside SHRCC	Per day	\$50.00	\$52.00	4.00%	\$2.00	Y

## Whiteboard

Not for Profit – Local (70% discount)	Per day	\$5.50	\$5.00	-9.09%	-\$0.50	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day	\$8.00	\$8.30	3.75%	\$0.30	Y
Commercial – Outside SHRCC	Per day	\$16.00	\$16.60	3.75%	\$0.60	Y

## Swan Hill Town Hall – Miscellaneous Fees

Posters A3 Print	Per page	\$1.50	\$1.55	3.33%	\$0.05	Y
Poster A4 Print	Per page	\$1.00	\$1.05	5.00%	\$0.05	Y
Postage	Per standard item	\$1.50	\$1.55	3.33%	\$0.05	Y
Merchandise Commission	Standard Industry Practice			10% of Commercial Sales		Y
Promotion of External Event by Town Hall – Commercial Touring Shows	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer	\$210.00	\$215.00	2.38%	\$5.00	Y
Promotion of Community Event by Town Hall – Local Business/Individual or Not for Profit Organisation	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer	\$52.00	\$53.50	2.88%	\$1.50	Y

## Swan Hill Town Hall – Package Fees

### Awards Ceremony Package (no bar)

Local Business/Individual (70% discount)	Per day full hire rate = \$2,630	\$844.00	\$790.00	-6.40%	-\$54.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day full hire rate = \$2,630	\$1,276.00	\$1,315.00	3.06%	\$39.00	Y

Name	Description	Year 20/21 Fee	Year 21/22 Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Dance/Theatre Concert Package

Contact Town Hall Bookings Officer for full package inclusions

Local Business/Individual (70% discount)	Per day full hire rate = \$7,820	\$2,699.00	\$2,346.00	-13.08%	-\$353.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day full hire rate = \$7,820	\$3,786.00	\$3,910.00	3.28%	\$124.00	Y

## Debutante Ball Package

Contact Town Hall Bookings Officer for full package inclusions

Local Business/Individual (70% discount)	Per day full hire rate = \$7,600	\$2,586.00	\$2,280.00	-11.83%	-\$306.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day full hire rate = \$7,600	\$3,678.00	\$3,800.00	3.32%	\$122.00	Y

## Wedding Package

Contact Town Hall Bookings Officer for full package inclusions

Local Individual	-	\$3,245.00	\$3,350.00	3.24%	\$105.00	Y
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## Swan Hill Town Hall – Technical Consumables

Testing and Tagging	Per hour	\$25.00	\$26.00	4.00%	\$1.00	Y
Gaff Tape	Per day	\$10.00	\$10.40	4.00%	\$0.40	Y
Mark Up Tape	Per day	\$5.00	\$5.20	4.00%	\$0.20	Y
Electrical Tape	Per day	\$2.00	\$2.10	5.00%	\$0.10	Y

## Swan Hill Town Hall – Venue Hire Fees

### Auditorium & Stage

Includes a Duty Officer and a Stage Manager. Standard layout is empty room. Includes lectern and microphone.

Not for Profit – Local (70% discount)	Per hour	\$70.00	\$74.40	6.29%	\$4.40	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$120.00	\$124.00	3.33%	\$4.00	Y
Commercial – Outside SHRCC	Per hour	\$240.00	\$248.00	3.33%	\$8.00	Y

### Auditorium, Stage, Dressing Rooms and Green Room

Includes a Duty Officer and Stage Manager. Standard layout includes theatre style seating Auditorium floor only.

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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### Auditorium, Stage, Dressing Rooms and Green Room [continued]

Commercial Touring	Per hour	\$250.00	\$260.00	4.00%	\$10.00	Y
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### Auditorium, Stage, Balcony Seating, Dressing Rooms and Green Room

Includes a Duty Officer and Stage Manager. Standard layout includes theatre style seating Auditorium plus Balcony seats.

Commercial Touring	Per hour	\$270.00	\$280.00	3.70%	\$10.00	Y
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### Café Area (stand alone hire)

Includes a dedicated Duty Officer. Includes table & chair hire/set up & pack down.

Local Business/Individual (70% discount)	Per hour	\$28.00	\$30.00	7.14%	\$2.00	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$50.00	\$50.00	0.00%	\$0.00	Y
Commercial – Outside SHRCC	Per hour	\$97.50	\$100.00	2.56%	\$2.50	Y

### Hire of total Complex

Local Business/Individual (70% discount)	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$95.00	\$100.80	6.11%	\$5.80	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$162.50	\$168.00	3.38%	\$5.50	Y
Commercial – Outside SHRCC	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$325.00	\$336.00	3.38%	\$11.00	Y
Commercial Touring	Per hour (includes a dedicated Duty Officer and Stage manager)	\$325.00	\$336.00	3.38%	\$11.00	Y

### Kitchen & Bar (stand alone hire)

Includes a dedicated Duty Officer. Does not include access to glassware/crockery.

Local Business/Individual (70% discount)	Per hour	\$29.00	\$32.10	10.69%	\$3.10	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$52.00	\$53.50	2.88%	\$1.50	Y
Commercial – Outside SHRCC	Per hour	\$100.00	\$107.00	7.00%	\$7.00	Y

### Single Meeting Room (includes access to Mezzanine Foyer)

Includes a dedicated Duty Officer. Includes Table & Chair Hire/Set up & pack down.

Not for Profit – Local (70% discount)	Per hour	\$16.00	\$16.20	1.25%	\$0.20	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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### Single Meeting Room (includes access to Mezzanine Foyer) [continued]

Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per hour	\$26.00	\$27.00	3.85%	\$1.00	Y
Commercial – Outside SHRCC	Per hour	\$52.00	\$54.00	3.85%	\$2.00	Y

### Double Meeting / Function Room (Incl access to mezzanine Foyer)

Includes a dedicated Duty Officer. Includes Table & Chair Hire/Set up & pack down.

Local Business/Individual (70% discount)	Per hour	\$40.00	\$40.20	0.50%	\$0.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$65.00	\$67.00	3.08%	\$2.00	Y
Commercial – Outside SHRCC	Per hour	\$120.00	\$134.00	11.67%	\$14.00	Y

## Swimming Pools

### Swimming Pool – Swan Hill

Fees set by Contract Management

Collected by Contractor

#### Admission

Adult	-	\$4.20	\$4.20	0.00%	\$0.00	Y
Child 3-15 years	-	\$3.20	\$3.20	0.00%	\$0.00	Y
Spectator	-	\$3.20	\$3.20	0.00%	\$0.00	Y
Concession	-	\$3.20	\$3.20	0.00%	\$0.00	Y
Family – 2 adults & 3 children	-	\$16.50	\$16.50	0.00%	\$0.00	Y
Infant < 2 years	-	\$1.90	\$1.90	0.00%	\$0.00	Y

#### Admission – School Group

Swim	Per head	\$3.10	\$3.10	0.00%	\$0.00	Y
Swim & Slide	Per head	\$5.60	\$5.60	0.00%	\$0.00	Y

#### Centre Hire

50mt Pool only	-	\$300.00	\$300.00	0.00%	\$0.00	Y
Whole complex	-	\$490.00	\$490.00	0.00%	-\$0.01	Y

#### Fitness Classes

Aqua Aerobics	-	\$8.50	\$8.50	0.00%	\$0.00	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Fitness Classes [continued]

Deep Water Running	-	\$8.50	\$8.50	0.00%	\$0.00	Y
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## Lane Hire

Per hour	-	\$18.50	\$18.50	0.00%	\$0.00	Y
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## Season Pass

Family – 2 adults & 3 children (additional children \$10.00 each)	-	\$200.00	\$200.00	0.00%	\$0.00	Y
Adult	-	\$135.00	\$135.00	0.00%	\$0.00	Y
Child & Concession Card	-	\$115.00	\$115.00	0.00%	\$0.00	Y

## Squad Club

Squad Club	-	\$7.30	\$7.30	0.00%	\$0.00	Y
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## Waterslide

8 Rides	-	\$5.60	\$5.60	0.00%	\$0.00	Y
Private Water Slide Hire	Per half hour plus entry to pool	\$60.00	\$60.00	0.00%	\$0.00	Y
Private Water Slide Hire	Per hour plus entry to pool	\$90.00	\$90.00	0.00%	\$0.00	Y

## Waste Management

### Kerbside Garbage

120 Litre Bin	Weekly waste collection and fortnightly recycling collection	\$335.00	\$343.00	2.39%	\$8.00	N
240 Litre Bin	Weekly waste collection and fortnightly recycling collection	\$508.00	\$520.00	2.36%	\$12.00	N
Green Waste	Fortnightly collection	\$95.00	\$95.00	0.00%	\$0.00	N

### Landfill – Robinvale

Collected by Contractor

### General Waste

Garbage Bag	Fees have been set by contract	\$2.15	\$4.00	86.05%	\$1.85	Y
120 Litre Wheelie Bin	-	\$3.80	\$6.00	57.89%	\$2.20	Y
Car Boot Only, 240ltr Wheelie Bin	Landfill fees	\$6.45	\$12.00	86.05%	\$5.55	Y
Station Wagon	-	\$6.45	\$24.50	279.84%	\$18.05	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## General Waste [continued]

Mattress (any size)	-	\$25.00	\$25.00	0.00%	\$0.00	Y
Commercial / industrial	Per tonne	\$80.00	\$90.00	12.50%	\$10.00	Y
Scrap metal	Free	\$0.00	\$0.00	∞	∞	Y
Clean concrete	Per tonne	\$55.00	\$55.00	0.00%	\$0.00	Y
Uncontaminated Mulched Green	-	\$0.00	\$0.00	∞	∞	Y
Used Motor Oil	-	\$0.00	\$0.00	∞	∞	Y
Gas Cylinders Small (up to 9kg)	-	\$0.00	\$10.00	∞	∞	Y
Gas Cylinders Large (over 9kg)	-	\$0.00	\$20.00	∞	∞	Y
Chemical Containers (Drum MUSTER)	-	\$0.00	\$0.00	∞	∞	Y
Power Poles	-	\$250.00	\$258.00	3.20%	\$8.00	Y

## Single Axle Trailer (6x4)

Level	-	\$10.75	\$24.00	123.26%	\$13.25	Y
Heaped	-	\$13.95	\$30.00	115.05%	\$16.05	Y
High Sided	-	\$15.05	\$36.00	139.20%	\$20.95	Y

## Tandem Axle Trailer (8x5)

Level	-	\$17.20	\$40.00	132.56%	\$22.80	Y
Heaped	-	\$23.70	\$53.00	123.63%	\$29.30	Y
High Sided	-	\$32.30	\$63.00	95.05%	\$30.70	Y

## Small Rubble (clean bricks, crushed concrete etc.)

Residential – 0.5m3 limit	-	\$0.00	\$0.00	∞	∞	Y
Bulk – per tonne	Bulk loads account for the majority of brick and rubble delivered to site.	\$36.00	\$20.00	-44.44%	-\$16.00	Y

## E-Waste

To be implemented if a cost is required for transport to Melbourne. E-Waste ban will increase volume of material needing to be transported off site.

Per item	Per item	\$5.30	\$5.00	-5.66%	-\$0.30	Y
Commercial E-waste (large / volume)	-	\$0.00	\$1.10	∞	∞	Y

## Tyres

Car & Motorcycle	-	\$10.00	\$10.00	0.00%	\$0.00	Y
Light Commercial / 4WD – per tyre	-	\$14.20	\$14.50	2.11%	\$0.30	Y
Truck & Forklift	-	\$25.60	\$26.50	3.52%	\$0.90	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Tyres [continued]

Tractor – Earth Moving Small (up to 1.1m diameter)	-	\$112.40	\$113.00	0.53%	\$0.60	Y
Tractor – Earth Moving Medium (1.1m – 1.5m diameter)	-	\$168.30	\$168.50	0.12%	\$0.20	Y
Tractor – Earth Moving Large (1.5m – 1.8m diameter – maximum width 500mm)	-	\$252.50	\$252.50	0.00%	\$0.00	Y
Tractor – Earth Moving Extra Large (above 1.8m diameter – wider than 500mm)	Per tyre				POA	Y
Tyre on rim (extra charge)	-	\$0.00	\$5.00	∞	∞	Y

## Utility

Level	-	\$9.75	\$24.00	146.15%	\$14.25	Y
High Sided	-	\$15.05	\$37.50	149.17%	\$22.45	Y

## White Goods

Fridges, freezers, air conditioners. Charge to cover degassing as per regulation and upcoming E-Waste ban implementation.

Non refrigerated	Free	\$0.00	\$0.00	∞	∞	Y
Refrigerated	Charge per item	\$20.00	\$20.00	0.00%	\$0.00	Y

## Green Waste

### Car Boot Only, 240ltr Wheelie Bin

Clean Green Waste	-	\$3.25	\$6.50	100.00%	\$3.25	Y
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### Single Axle Trailer (6x4)

Commercial lawn clippings	-	\$0.00	\$5.50	∞	∞	Y
Level Clean Green Waste	-	\$5.40	\$13.00	140.74%	\$7.60	Y
Heaped Clean Green Waste	-	\$6.45	\$16.00	148.06%	\$9.55	Y
High Sided Clean Green Waste	-	\$7.55	\$20.00	164.90%	\$12.45	Y

### Tandem Axle Trailer (8x5)

Commercial lawn clippings	-	\$0.00	\$11.00	∞	∞	Y
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Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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### Tandem Axle Trailer (8x5) [continued]

Level Clean Green Waste	-	\$8.60	\$22.50	161.63%	\$13.90	Y
Heaped Clean Green Waste	-	\$11.85	\$29.50	148.95%	\$17.65	Y
High Sided Clean Green Waste	-	\$16.15	\$34.50	113.62%	\$18.35	Y

### Station Wagon

Clean Green Waste	-	\$3.25	\$12.50	284.62%	\$9.25	Y
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### Utility

Level	-	\$4.85	\$13.00	168.04%	\$8.15	Y
High Sided Clean Green Waste	-	\$0.00	\$20.00	∞	∞	Y

## Landfill – Swan Hill

Collected by Contractor

### General Waste

Car Boot / 240 wheelie bin	-	\$12.50	\$12.80	2.40%	\$0.30	Y
Station Wagon	-	\$25.30	\$26.00	2.77%	\$0.70	Y
Garbage Bag	-	\$3.10	\$4.00	29.03%	\$0.90	Y
120 wheelie bin	-	\$6.20	\$6.50	4.84%	\$0.30	Y
Mattress (any size)	-	\$22.00	\$25.00	13.64%	\$3.00	Y
Commercial industrial waste	Per tonne	\$113.50	\$150.00	32.16%	\$36.50	Y
Contaminated soil – Category C	Low level contamination – Per tonne	\$155.00	\$190.00	22.58%	\$35.00	Y
Asbestos	Fee per tonne - minimum charge commercial 0.5 tonne	\$165.00	\$170.50	3.33%	\$5.50	Y
Scrap Metal	Free	\$0.00	\$0.00	∞	∞	Y
Residential – 0.5m3 limit	Residential 0.5m3 - Bricks, crushed concrete etc.	\$0.00	\$0.00	∞	∞	Y
Bulk – per tonne	-	\$0.00	\$20.00	∞	∞	Y
Clean mulched green waste	Uncontaminated	\$0.00	\$0.00	∞	∞	Y
Contaminated soil – Category D	-	\$0.00	\$190.00	∞	∞	Y
Used Motor Oil Fee	Free	\$0.00	\$0.00	∞	∞	Y
Chemical Containers (Drum Musters)	Free	\$0.00	\$0.00	∞	∞	Y
Household batteries	Free - Detox your home program	\$0.00	\$0.00	∞	∞	Y
Fluorescent tubes	Free - Detox your home program	\$0.00	\$0.00	∞	∞	Y
Paint	Free - Detox your home program	\$0.00	\$0.00	∞	∞	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## General Waste [continued]

Power Pole	Per pole	\$250.00	\$258.00	3.20%	\$8.00	Y
Clean concrete	Per tonne	\$55.00	\$55.00	0.00%	\$0.00	Y
Contaminated soil acceptance from outside of Municipality	Per tonne plus normal fee	\$80.00	\$270.00	237.50%	\$190.00	Y
Asbestos acceptance from outside of Municipality	Per tonne plus normal asbestos fee	\$80.00	\$245.00	206.25%	\$165.00	Y
Gas Cylinders Small (up to 9kg)	-	\$12.00	\$10.00	-16.67%	-\$2.00	Y
Gas Cylinders Large (over 9kg)	-	\$20.00	\$20.00	0.00%	\$0.00	Y
Mixed cover	Per tonne	\$67.00	\$102.00	52.24%	\$35.00	Y
Commercial cardboard and recycling (per m3)	-	\$0.00	\$15.00	∞	∞	Y

## E-Waste

To be implemented if a cost is required for transport to Melbourne.

E-Waste ban will increase volume of material needing to be transported off site.

Per item	-	\$5.65	\$5.00	-11.50%	-\$0.65	Y
Commercial E-waste (large / volume)	Per kilogram	\$1.10	\$1.10	0.00%	\$0.00	Y

## Single Axle Trailer (6x4)

Level	-	\$26.40	\$30.00	13.64%	\$3.60	Y
Heaped	-	\$31.90	\$35.00	9.72%	\$3.10	Y
High Sided	-	\$40.40	\$44.00	8.91%	\$3.60	Y

## Tandem Axle Trailer (8x5)

Level	-	\$45.80	\$50.00	9.17%	\$4.20	Y
Heaped	-	\$60.40	\$65.00	7.62%	\$4.60	Y
High Sided	-	\$70.60	\$76.00	7.65%	\$5.40	Y

## Tyres

Car & Motorcycle	Per tyre	\$10.00	\$10.00	0.00%	\$0.00	Y
Light Commercial – 4WD	Per tyre	\$14.20	\$14.50	2.11%	\$0.30	Y
Truck & Forklift	Per tyre	\$25.60	\$26.50	3.52%	\$0.90	Y
Tractor – Earth Moving Small (up to 1.1m diameter)	Per tyre	\$112.40	\$113.00	0.53%	\$0.60	Y
Tractor – Earth Moving Medium (1.1m – 1.5m diameter)	Per tyre	\$168.30	\$168.50	0.12%	\$0.20	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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## Tyres [continued]

Tractor – Earth Moving Large (1.5m – 1.8m diameter – maximum width 500mm)	Per tyre	\$252.50	\$252.50	0.00%	\$0.00	Y
Tractor – Earth Moving Extra Large (above 1.8m diameter – wider than 500mm)	Per tyre				POA	Y
Tyre on rim (extra charge)	Plus tyre fee per size	\$10.00	\$5.00	-50.00%	-\$5.00	Y

## Utility

Level	-	\$26.40	\$28.00	6.06%	\$1.60	Y
High Sided	-	\$40.40	\$42.50	5.20%	\$2.10	Y

## White Goods

Fridges, freezers, air conditioners. Charge to cover degassing as per regulation and upcoming E-Waste ban implementation.

Non refrigerated	Free	\$0.00	\$0.00	∞	∞	Y
Refrigerated	Charge per item	\$20.00	\$20.00	0.00%	\$0.00	Y

## Green Waste

### Car Boot / 240 Ltr Bin

Clean Green Waste	-	\$6.30	\$6.50	3.17%	\$0.20	Y
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### Single Axle Trailer (6x4)

Commercial lawn clippings	-	\$0.00	\$5.50	∞	∞	Y
Level Clean Green Waste	-	\$12.80	\$13.00	1.56%	\$0.20	Y
Heaped Clean Green Waste	-	\$15.50	\$16.00	3.23%	\$0.50	Y
High Sided Clean Green Waste	-	\$19.60	\$20.00	2.04%	\$0.40	Y

### Tandem Axle Trailer (8x5)

Commercial lawn clippings	-	\$0.00	\$11.00	∞	∞	Y
Level Clean Green Waste	-	\$22.20	\$22.50	1.35%	\$0.30	Y
Heaped Clean Green Waste	-	\$29.30	\$29.50	0.68%	\$0.20	Y
High Sided Clean Green Waste	-	\$34.30	\$34.50	0.58%	\$0.20	Y

Name	Description	Year 20/21 Fee	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	GST
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### Station Wagon

Clean Green Waste	-	\$12.30	\$12.50	1.63%	\$0.20	Y
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### Utility

Clean Green Waste	-	\$12.80	\$13.00	1.56%	\$0.20	Y
High Sided Clean Green Waste	-	\$19.60	\$20.00	2.04%	\$0.40	Y



## Appendix B - Major projects (non-capitalised operating projects)

Strategic Objective	Project Name	Project cost \$'000	Summary of funding sources		
			Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Economic growth</b>					
	Economic Development Initiatives	108	(25)	-	(83)
	Loddon Shire - Regional Growth Fund distribution	160	(160)	-	-
	Gannawarra Shire - Regional Growth Fund distribution	105	(105)	-	-
	Edward River Council - Regional Growth Fund distribution	354	(354)	-	-
		<b>727</b>	<b>(644)</b>	<b>-</b>	<b>(83)</b>
<b>Community enrichment</b>					
	Seniors Week	7	-	(3)	(4)
	L2P Program Swan Hill/Robinvale	100	(90)	-	(10)
	Sport and recreation grants	146	(100)	-	(46)
	Harmony Day	18	(3)	-	(15)
	FREEZA activities	19	(12)	-	(7)
	Fairfax Festival 2021	26	(60)	-	34
	Fairfax Festival 2022 (early expenditure)	10	-	-	(10)
	Robinvale Library Signage	20	-	-	(20)
	Empower Youth Initiative	288	(142)	-	(146)
	Swan Hill Art Gallery Student Excursion Program	15	-	-	(15)
	Art Gallery – National Print & Drawing Awards	31	-	(16)	(15)
	Enhanced Maternal Child Health	349	(300)	-	(49)
		<b>1,029</b>	<b>(707)</b>	<b>(19)</b>	<b>(303)</b>
<b>Infrastructure</b>					
	Pit lid replacement program	22	-	-	(22)
	Upgrade street lighting	37	-	-	(37)
	Purchase Christmas decorations	13	-	-	(13)
	Asset condition survey	75	-	-	(75)
	Tree planting program	41	-	-	(41)
	Intersection Improvements – McCallum & Murlong Streets	25	-	-	(25)
	Painting of Swan Hill Olympic and Toddler Pools	85	-	-	(85)
		<b>298</b>	<b>-</b>	<b>-</b>	<b>(298)</b>
<b>Governance and leadership</b>					
	Yamagata Student Exchange	23	-	-	(23)
	Scanning of Building & Planning Files	66	-	-	(66)
	Microsoft Office 2016 Upgrade	50	-	-	(50)
		<b>139</b>	<b>-</b>	<b>-</b>	<b>(139)</b>
<b>Environment</b>					
	Internal native vegetation offset program	71	-	-	(71)
	Waste Management - Operational Daily Cover	42	-	-	(42)
	2021-22 Weed & Rabbit Control	75	(75)	-	-
	DELWP Transition Plan Registration 2020	30	(30)	-	-
	Waste Education Program & Website	27	(27)	-	-
	Robinvale - Caravan Park Bank Protection	150	-	-	(150)
	Swan Hill Landfill Capping	150	-	-	(150)
		<b>545</b>	<b>(132)</b>	<b>-</b>	<b>(413)</b>
<b>Total Major Projects</b>		<b>2,738</b>	<b>(1,483)</b>	<b>(19)</b>	<b>(1,236)</b>

# Glossary of Terms

<b>Act</b>	Local Government Act 2020.
<b>Accounting standards</b>	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
<b>Adjusted underlying revenue</b>	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
<b>Adjusted underlying surplus (or deficit)</b>	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
<b>Annual reporting requirements</b>	Annual reporting requirements include the financial reporting requirements of the Act, accounting standards and other mandatory professional reporting requirements.
<b>Asset expansion expenditure</b>	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
<b>Asset renewal expenditure</b>	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
<b>Asset upgrade expenditure</b>	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life.
<b>AVPC Code</b>	Australian Valuation Property Code
<b>Balance sheet</b>	<p>The budgeted statement of financial position shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The budgeted balance sheet is prepared in accordance with the requirements of AASB 1040 – Balance Sheet.</p>
<b>Comprehensive income statement</b>	The budgeted comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The budgeted income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
<b>Financial statements</b>	Financial statements and notes prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report.

<b>Statement of capital works</b>	The budgeted statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The budgeted statement of capital works should be prepared in accordance with Regulation 9.
<b>Statement of cash flows</b>	The budgeted statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 – Statement of cash flows and the Local Government Model Financial Report.
<b>Statement of changes in equity</b>	The budgeted statement of changes in equity shows the expected movement in accumulated surplus and reserves for the year. The budgeted statement of changes in equity should be prepared in accordance with the requirements of AASB 101 – Presentation of financial statements and the Local Government Model Financial Report.
<b>Budget preparation requirement</b>	Under the Act, a Council is required to prepare and adopt the annual budget by 30 June each year, or any other date fixed by the Minister by notice published in the Government Gazette.
<b>Capital expenditure</b>	Capital expenditure is relatively large (material) expenditure which produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
<b>Capital works program</b>	A detailed list of capital works expenditure that will be undertaken during the financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
<b>Carry forward capital works</b>	Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.
<b>Council Plan</b>	<p>This document sets out the medium-term goals and objectives as part of the overall strategic planning framework.</p> <p>Prepared under Section 90 of the Act, the Council Plan is part of the overall strategic planning framework. The strategic planning framework includes:</p> <ul style="list-style-type: none"> <li>• The rates and charges strategy</li> <li>• Asset management plan, and;</li> <li>• Other strategic documents</li> </ul> <p>While each of these detailed strategic planning documents are specific to their own purposes and can have different timeframes, the Council Plan brings together information from each of these documents to report to the community in a concise form.</p> <p>As a minimum a Council Plan must include:</p> <ul style="list-style-type: none"> <li>• The strategic objective of the Council</li> <li>• Strategic objectives for achieving the strategic direction</li> <li>• Strategies for achieving those objectives for at least the next four years</li> </ul>

	<ul style="list-style-type: none"> <li>• Strategic indicators for monitoring the achievement of those objectives</li> <li>• A description of the Council's initiatives and priorities for services, infrastructure and amenity</li> <li>• any other matters prescribed by the regulations.</li> </ul>
<b>Discretionary reserves</b>	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
<b>External funding sources (analysis of capital budget)</b>	External funding sources relate to grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
<b>Financial sustainability</b>	A key outcome of the Budget. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
<b>Financing activities</b>	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity and borrowings not falling within the definition of cash.
<b>Infrastructure</b>	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
<b>Investing activities</b>	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
<b>Key assumptions</b>	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
<b>Key budget outcomes</b>	The key activities and initiatives that will be achieved in line with the Council Plan.
<b>Legislative framework</b>	The Act, Regulations and other laws and statutes under which Council governance and reporting requirements are set.
<b>Local Government Model Financial Report</b>	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
<b>Local Government (Planning and Reporting) Regulations 2020</b>	<p>The objective of these Regulations, made under section 325 of the Local Government Act 2020 and which came into operation on 24 October 2020, is to prescribe:</p> <ol style="list-style-type: none"> <li>a. The content and preparation of the financial statements of a Council.</li> <li>b. The performance indicators and measures to be included in a budget, revised budget and annual report of a Council.</li> <li>c. The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report.</li> <li>d. Other matters required to be prescribed under Parts 9 of the Act.</li> </ol>
<b>New asset expenditure</b>	Expenditure that creates a new asset that provides a service that does not currently exist.
<b>Non-financial resources</b>	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.

<b>Non-recurrent grant</b>	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's projected budget.
<b>New capital expenditure</b>	New capital expenditure does not have any element of upgrade to existing assets. New capital expenditure may or may not result in additional revenue for Council and will result in an additional burden for future operation, maintenance and capital renewal.
<b>Operating activities</b>	Operating activities means those activities that relate to the provision of goods and services.
<b>Operating expenditure</b>	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities and that result in a decrease in equity during the reporting period.
<b>Operating revenue</b>	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
<b>Own-source revenue</b>	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
<b>Performance statement</b>	Performance statement prepared by a Council under section 98 of the Act. A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year.
<b>Rate structure (rating strategy)</b>	Site value (SV) and capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.
<b>Rates determination statement</b>	The rates determination statement is used to determine the surplus/deficit based on the level of rates and charges raised. It does not include profit/loss on sale of assets or depreciation, which are both non-cash items. It shows both the income and expenses for capital projects and net monies from reserve transfers.
<b>Rating strategy</b>	A rating strategy is the process by which the Council's rate structure is established and how the quantum of rate changes has been determined, taking into consideration longer term philosophy issues and framework.
<b>Recurrent grant</b>	A grant other than a non-recurrent grant.
<b>Regulations</b>	Local Government (Planning and Reporting) Regulations 2020.
<b>Reserve investments</b>	Monies set aside for statutory and discretionary reserves.
<b>Restricted cash</b>	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted and include cash to be used to fund capital works expenditure from the previous financial year.

<b>Services, initiatives and major initiatives</b>	<p>Section 94 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year. The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives mean actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives mean significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.</p>
<b>Statement of capital works</b>	Means a statement of capital works prepared in accordance with the Local Government Model Financial Report. Refer also Commentary Budgeted Statements section 3.5.
<b>Statement of human resources</b>	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Commentary Budgeted Statements section 3.6.
<b>Statutory reserves</b>	Statutory reserves are funds set aside for special statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.
<b>Strategic planning framework</b>	A 'community owned' document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
<b>Unrestricted cash</b>	Unrestricted cash represents all cash and cash equivalents other than restricted cash.
<b>VCAT</b>	Victorian Civil and Administrative Tribunal.
<b>Working capital</b>	Working capital is the balance of cash and investments not set aside for statutory and discretionary reserves.