



# Budget 2020/21



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## Mayor and CEO introduction

There's no doubt we are releasing our 2020/21 budget at an uncertain and difficult time.

We are still in the grip of the coronavirus pandemic, and the full impact on local businesses, community groups and individuals is unknown.

Council's own operating revenue has seen a significant downturn too with tourist attractions closed, mass gatherings cancelled and parking meters switched off.

This budget is our 12-month plan to balance all these financial challenges with the need to deliver high quality services and facilities to our community.

With that in mind, we have released this budget using the most up-to-date information included. But, we might have to revise the budget later in the year, after the full implications of coronavirus are better known.

Council has worked to reduce the rate burden on Commercial ratepayers with a 17.5 per cent reduction in the rate in the dollar. When combined with revaluations, this means that, on average, a Commercial ratepayer will pay about 10 per cent less than they did on their 2019/20 rates.

While it is not in this budget document, Councillors and staff are also working on proposals to provide more targeted support to local businesses impacted by coronavirus.

For other ratepayers, we have adjusted our rating strategy to keep increases to a minimum – with an average rate increase of 1.86 per cent. We have also simplified the system where Residential, Industrial and other ratepayers can apply for special consideration with their rate payments, if they are impacted by coronavirus.

In terms of capital works across the municipality, many projects will be delivered with State and Federal government support.

In recent years, we have successfully worked to leverage rate income to attract maximum government investment into our community.

Examples in 2020/21 will be the much-awaited Robinvale levee, the Robinvale netball upgrades, the Our Place building in Swan Hill and the Vibrant Villages project across nine of our rural towns.

We will also deliver some major road reconstruction projects thanks to the Federal Roads to Recovery program, in Campbell Street and Naretha Street in Swan Hill and Pira Road at Nyah West.

Unfortunately rubbish and recycling collection charges will increase this year, primarily due to the increased costs of processing recycling. Greenwaste collection charges will stay the same for those who opt in.

We look forward to continuing to work with our communities as we all navigate these challenging times.

Councillor Bill Moar  
Mayor

John McLinden  
Chief Executive Officer

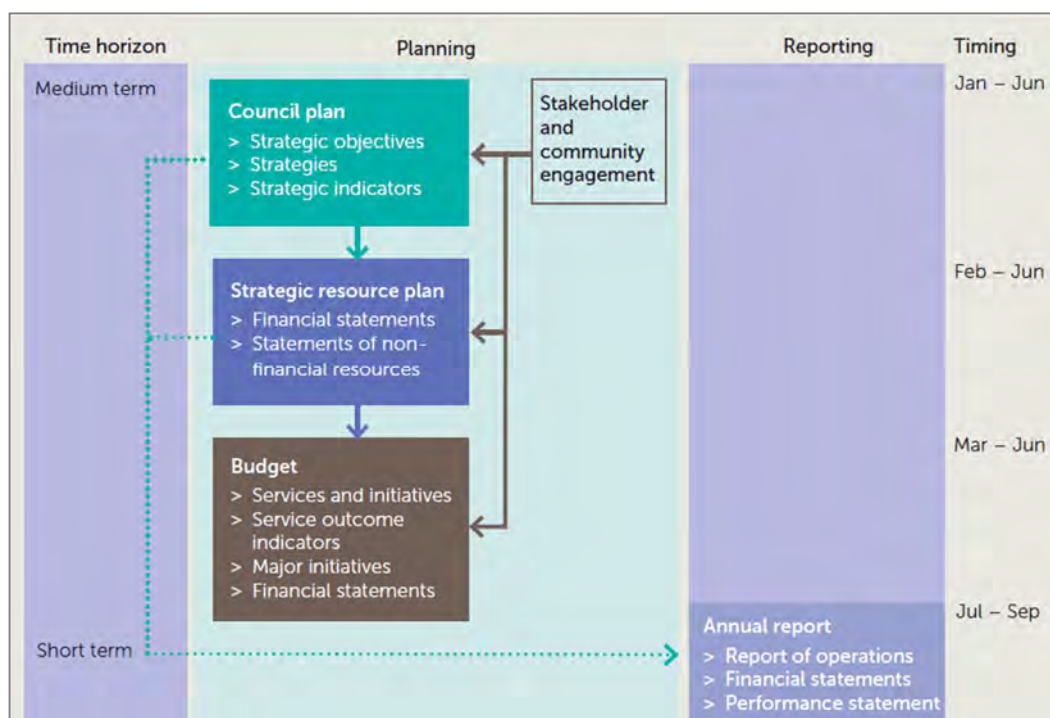
<b>Key statistics</b>	<b>2019/20 Forecast \$'000</b>	<b>2020/21 Budget \$'000</b>
Total operating expenditure	54,082	51,188
Comprehensive operating surplus	8,665	7,903
Underlying operating surplus/(deficit)	(1,820)	2,034
Rates determination result	1,871	57
Capital works program	25,984	23,603
Funding the capital works program:		
Grants	(12,482)	(7,808)
Contributions	(74)	(333)
Council cash	(12,928)	(14,962)
Borrowings	(500)	(500)

# 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives outlined in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives that contribute to achieving the Strategic Objectives from the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

The Council Plan is prepared with reference to Council's 10-year long term financial plan.

The timing of each component in the planning framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

## 1.2 Our purpose

### Our vision

A prosperous and healthy community enjoying quality facilities and services.

### Our mission

We will lead, advocate, partner and provide efficient services and opportunities for growth and the wellbeing of our community and environment.

### Our values

Council values our residents and community and will be responsive to their needs. In pursuing our objectives, we believe in, and are committed to, the following values:

- **Community Engagement** – We will ensure that our communities are consulted, listened to and informed.
- **Leadership** – We will be at the centre of our community and by actively engaging our community we will form the collective view on strategic issues and will then express our views through strong advocacy.
- **Fairness** – We will value and embrace the diversity of our community and ensure that all people are treated equally.
- **Accountability** – We will be transparent and efficient in our activities and we will always value feedback.
- **Trust** – We will act with integrity and earn the community's trust by being a reliable partner in delivering services and providing facilities.

## 1.3 Strategic objectives

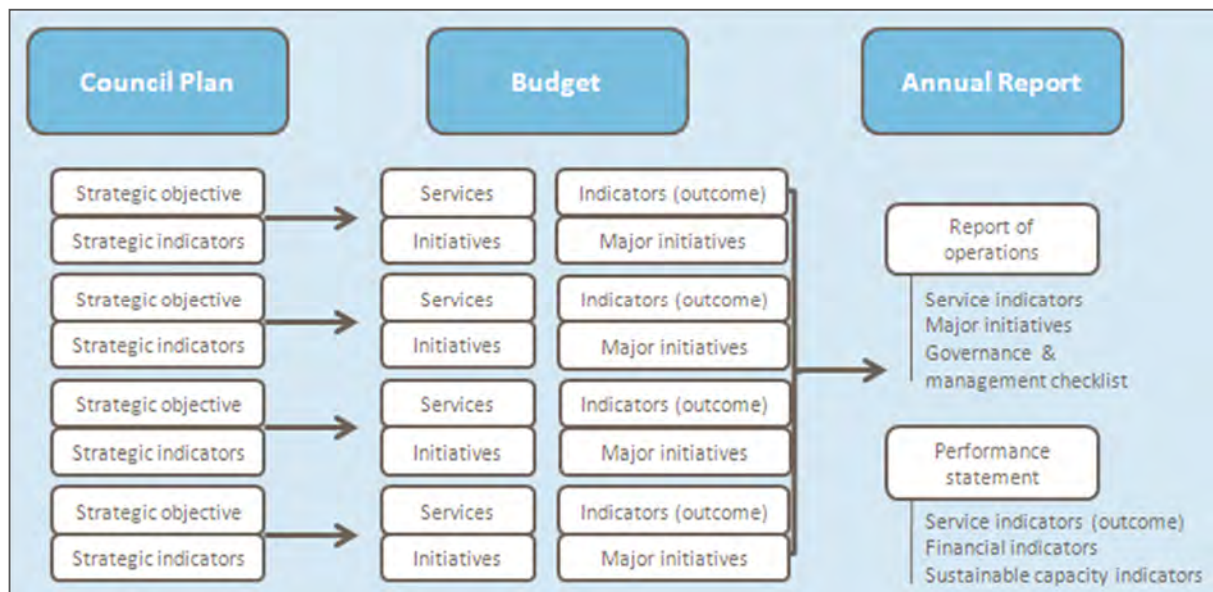
Council delivers services and initiatives under 22 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan 2017-21. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Economic growth	We will encourage new business development, provide support for business expansion and will continuously seek to help our existing businesses to prosper.
2. Community enrichment	We will provide a range of services to individuals and to the broader community that assist all in our community to live healthy, fulfilling lives. We will embrace our role as a regional centre by providing a range of cultural opportunities.
3. Infrastructure	We will provide and maintain publicly accessible infrastructure that is appropriate for the community's needs in the most effective and efficient manner possible.
4. Governance and leadership	We will represent our community's interests and conduct our affairs openly and with integrity, reflecting the high levels of governance our community expects. We will plan for our municipality's long term growth and development by committing to a robust program of strategic planning.
5. Environment	We will adopt work practices and implement policies that reduce our environmental impact, advocate for the protection of our environment and fulfil our regulatory obligations.

## 2. Services and initiatives and service performance outcome indicators

This section provides a description of the services and initiatives to be funded in the budget for the 2020/21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

## 2.1 Strategic Objective 1 – Economic growth

To succeed in our strategic objective of Economic growth, we will encourage new business development, provide support for business expansion and will continuously seek to help our existing businesses to prosper. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000	
Building and planning statutory services	Provide <b>statutory planning</b> services including processing all planning applications, providing advice and making decisions about development proposals that require a planning permit. Represent Council at the Victorian Civil and Administrative Tribunal where necessary. Monitor Council's Planning Scheme and prepare major policy documents shaping the future of the municipality. Provide statutory building services to the community, including processing building permits, emergency management responsibilities, fire safety inspections, swimming pool barrier audits and complaints, and illegal building works investigations.				
		Operational Expenditure	889	976	1,046
		Capital Expenditure	-	-	-
		Revenue	(510)	(536)	(547)
		NET	379	440	499
Caravan parks	Provide and maintain caravan park facilities to a standard that promotes local tourism and supports a high quality of life.				
		Operational Expenditure	189	89	97
		Capital Expenditure	66	477	20
		Revenue	(271)	(448)	(299)
		NET	(16)	118	(182)
Economic development	Assist the organisation with economic development to facilitate an environment that is conducive to a sustainable and growing local business sector, and provide opportunities for local residents to improve their skill levels and access employment.				
		Operational Expenditure	1,873	8,801	4,168
		Capital Expenditure	450	5,981	5,668
		Revenue	(1,835)	(11,015)	(6,153)
		NET	488	3,767	3,683
Livestock exchange	Provide a livestock selling facility and associated services to primary producers, purchasers and stock agents.				
		Operational Expenditure	531	603	518
		Capital Expenditure	2,120	204	-
		Revenue	(1,099)	(1,253)	(636)
		NET	1,552	(446)	(118)



Service area	Description of services provided			
Pioneer Settlement	Care for and conserve the Pioneer Settlement and its collection. Market and promote the Settlement as a tourist destination, provide quality visitor programs and promote the sale of merchandise as an additional source of income.			
		<b>2018/19 Actual</b>	<b>2019/20 Forecast</b>	<b>2020/21 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	3,319	2,858	2,804
	Capital Expenditure	138	-	-
	Revenue	(2,071)	(1,901)	(2,014)
	<b>NET</b>	<b>1,386</b>	<b>957</b>	<b>790</b>

## Major Initiatives

- 1) Provide seed funding for economic development initiatives as identified in the Economic Development Strategy (\$107,000).
- 2) Tower Hill residential estate development (\$1,350,000).
- 3) Distribution of grant funds to partner councils in the Our Region Our Rivers Federal Government funding projects (\$1,967,750).
- 4) Art Gallery and interpretive centre development – Our Region Our Rivers funding (\$4,250,210).

## Other Initiatives

- 5) Formulate new ways to encourage new business development.
- 6) Identify the types of businesses suited to this region and develop investment prospectuses.
- 7) Investigate and identify potential export opportunities and facilitate connections.
- 8) Pursue new businesses that are upstream processors for our local produce.
- 9) Promote new technologies and new ways of working.
- 10) Increase the availability of appropriate housing to support growth of industry and agriculture.
- 11) Encourage the growth of agriculture through appropriate advocacy and strategic planning.
- 12) Investigate opportunities for agricultural businesses to establish new enterprises.
- 13) Encourage organisations to jointly tender for works and services.
- 14) Actively pursue opportunities for regionally focused infrastructure.
- 15) Investigate options for investment in renewable energy technologies for the municipality.
- 16) Encourage and assist existing business to pursue value adding to their industry.
- 17) Improve the commercial position of the Pioneer Settlement.
- 18) In partnership with Swan Hill Incorporated, market and promote the region as a place to live, work and invest.
- 19) Assist local businesses to up-skill and retrain their workforce.
- 20) Promote the benefits of the region as a place to live, work and invest.
- 21) Implement the Workforce Development Strategy.
- 22) Encourage the development of appropriate accommodation for various workforces.
- 23) Identify and zone appropriate land for future development.
- 24) Investigate and develop options for de-watered farming land.
- 25) Review the availability and suitability of industrial land in Swan Hill and Robinvale.
- 26) Review small towns for further housing development.

## Service Performance Outcome Indicators\*

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Statutory planning	Decision making (Council planning decisions upheld at VCAT)	0%	0%	0%

\*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## 2.2 Strategic Objective 2 – Community enrichment

To achieve our objective of Community enrichment, we will provide a range of services to individuals and to the broader community that assist all in our community to live healthy, fulfilling lives. We will embrace our role as a regional centre by providing a range of cultural opportunities. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Aged and disability services	A range of home and community care services for the aged and people with a disability including home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs.			
		Operational Expenditure 2,339	2,407	2,422
		Capital Expenditure -	-	-
		Revenue (2,385)	(2,394)	(2,513)
		NET (46)	13	(91)
Family and children services	Family oriented support services including pre-schools, <b>maternal and child health</b> , youth services, out of school hours, and holiday programs.			
		Operational Expenditure 1,943	2,139	1,965
		Capital Expenditure -	-	-
		Revenue (1,345)	(1,038)	(1,031)
		NET 598	1,101	934
Community development	Effective and ongoing liaison with, and support to, community and recreation groups. Support for the development and implementation of Community Plans and liaison with our Indigenous community.			
		Operational Expenditure 1,230	1,310	1,129
		Capital Expenditure 751	454	510
		Revenue (382)	(1,087)	(659)
		NET 1,599	677	980
Leisure centres	A wide range of programs and services giving the community a chance to participate in cultural, health, education, and leisure activities that contribute to the community's general wellbeing.			
		Operational Expenditure 1,084	1,125	1,232
		Capital Expenditure 4	666	705
		Revenue (165)	(354)	(382)
		NET 923	1,437	1,555

Service area	Description of services provided
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Public health and regulatory services

Co-ordinate **food safety**, immunisations and management of public health concerns to ensure an acceptable state of physical, mental and social wellbeing is maintained within the community.  
 This service also provides staff at school crossings throughout the municipality, **animal management** services, parking control and enforcement and provides education, regulation and enforcement of the general Local Law and relevant state legislation.

	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Operational Expenditure	1,255	1,227	1,350
Capital Expenditure	18	32	10
Revenue	(766)	(750)	(758)
NET	507	509	602

Cultural services

Performing arts, art gallery and **library** services. A customer-focused service that caters for the cultural, educational and recreational needs of residents, while offering a place for the community to meet, relax and enjoy the facilities and services. Includes the operation and maintenance of the Swan Hill Town Hall and Performing Arts Centre.

	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Operational Expenditure	2,192	2,235	2,396
Capital Expenditure	256	158	170
Revenue	(738)	(679)	(649)
NET	1,710	1,714	1,917

## Major Initiatives

- 27) Group fitness room at the Swan Hill Leisure Centre (\$480,000).
- 28) Contribution towards the establishment of a library in Robinvale (\$200,000).
- 29) Continue implementing Community Plans and projects including vibrant village projects (\$510,000).
- 30) Host the Fairfax Festival (\$84,600).
- 31) Refurbishment of the Swan Hill Indoor Sports Stadium (\$100,000).
- 32) Deliver the Empower Youth Initiative (\$163,920).
- 33) Art Gallery ACRE programs (\$45,000).

## Other Initiatives

- 34) Review and implement the Aboriginal Partnership Plan.
- 35) Investigate opportunities to develop Aboriginal leadership capabilities.
- 36) Establish and maintain partnership with organisations that support Culturally and Linguistically Diverse (CALD) communities.
- 37) Develop and implement the Disability Action Plan.
- 38) Implement actions from the Youth Strategy.
- 39) Strengthen our connection with youth.
- 40) Develop and implement Cultural Services Plan.
- 41) Review and implement actions from the Public Health and Wellbeing Plan.
- 42) Strategically position Council's ongoing role regarding the community-based aged care reforms.
- 43) Review and determine Council's role in early years and child care services.
- 44) Improve personal and community safety by working with partners on community safety issues.
- 45) Plan for the future provision of sport and recreation facilities and services.
- 46) Expand library services in Robinvale and review the delivery of library services in our small communities.
- 47) Support the capacity of communities to self-manage and self-regulate.
- 48) Review each of our Community Plans.
- 49) Plan for the development of the Swan Hill Regional Art Gallery precinct.

## Service Performance Outcome Indicators\*

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Maternal and child health	Participation in the MCH service	73.14%	72.18%	73%
	Participation in the MCH service by Aboriginal children	60.08%	63.86%	62%
Libraries	Participation by municipal population.	16.9%	16.5%	16.5%
Animal management	Health and safety (number of successful animal management prosecutions).	0	2	2
Food safety	Health and safety (percentage of critical and major non-compliance outcome notifications that are followed up by Council).	81.25%	90%	90%

\*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## 2.3 Strategic Objective 3 - Infrastructure

To achieve our objective of Infrastructure, we will provide and maintain publicly accessible infrastructure that is appropriate for the community's needs in the most effective and efficient manner possible. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000	
Amenity and safety	Provide the community with well-maintained public areas with a focus on community access and safety. Maintain urban streets and public areas, including footpaths, in a clean and litter-free state and provide access to public conveniences and lighting of public areas. Provide and maintain efficient and effective open and underground drainage systems.				
		Operational Expenditure	4,003	2,853	3,133
		Capital Expenditure	305	987	1,363
		Revenue	(449)	(13)	(347)
		NET	3,859	3,827	4,149
Community buildings	Maintain and renew community buildings and facilities, including community centres, public halls and pre-schools.				
		Operational Expenditure	1,033	871	1,045
		Capital Expenditure	703	492	730
		Revenue	(393)	(297)	(115)
		NET	1,343	1,066	1,660

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000	
Infrastructure planning and management	Provide for the planning, design and project management of Council's capital works program, and manage Council's plant and fleet assets and depot operations.				
		Operational Expenditure	1,765	357	781
		Capital Expenditure	1,303	1,582	3,003
		Revenue	(1,976)	(1,005)	(1,339)
		NET	1,092	934	2,445
Recreation	Maintain Council's parks, reserves, playgrounds and streetscapes in a functional and visually pleasing landscape.				
		Operational Expenditure	2,576	2,132	2,230
		Capital Expenditure	836	5,854	1,892
		Revenue	(785)	(3,389)	(1,816)
		NET	2,627	4,597	2,306
Swimming pools	Provide quality, accessible <b>aquatic facilities</b> that support a high quality of life for residents and visitors.				
		Operational Expenditure	386	462	443
		Capital Expenditure	-	-	140
		Revenue	-	(2)	(124)
		NET	386	460	459
Traffic and transportation services	Manage Council's <b>roads</b> and associated infrastructure assets. Ongoing maintenance and renewal work to municipal infrastructure assets including sealed roads, unsealed roads, footpaths and aerodromes.				
		Operational Expenditure	7,701	3,386	3,475
		Capital Expenditure	5,776	8,266	8,834
		Revenue	(3,854)	(5,336)	(5,435)
		NET	9,623	6,316	6,874

## Major Initiatives

- 50) Re-seal sealed roads (\$1,183,000).
- 51) Re-sheet sealed road shoulders (\$205,000).
- 52) Re-sheet unsealed gravel roads (\$957,800).
- 53) Complete road works funded by the Federal Roads to Recovery Program (\$2,151,240).
- 54) Robinvale Town Levee construction (\$900,000).
- 55) Swan Hill Aerodrome renewal and upgrades (\$2,780,000).
- 56) Pritchard Street Swan Hill drainage main upgrade (\$400,000).
- 57) Robinvale Riverside Park netball courts and change rooms (\$640,000).
- 58) Manangatang Swimming Pool Upgrades (\$120,000).

## Other Initiatives

- 59) Manage Council's roads and road related infrastructure in line with the Road Management Plan.
- 60) Advocate for funding for an active trail between Lake Boga and Swan Hill.
- 61) Advocate for improved transport routes across the region.
- 62) Review the Swan Hill Active Transport Strategy.
- 63) Review the way we procure and maintain our infrastructure.
- 64) Maximise community benefit from the opportunities presented at Chisholm Motorsports Complex.
- 65) Implement Swan Hill and Robinvale riverfront masterplans.
- 66) Ensure developers comply with the Infrastructure Design Manual where relevant to local standards.
- 67) Review the road network and classify each road.
- 68) Plan and deliver Council's Capital Works Program and Major Projects Plan.
- 69) Actively pursue opportunities from decommissioned irrigation infrastructure.
- 70) Review current use of Council facilities.
- 71) Plan and deliver assets for current and future needs of our growing community and changing environment.

## Service Performance Outcome Indicators\*

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Aquatic facilities	Utilisation (number of visits per head of municipal population).	5.57	6.30	6.30
Roads	Satisfaction (community satisfaction rating out of 100).	46	50	50

\*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## 2.4 Strategic Objective 4 – Governance and Leadership

To achieve our objective of Governance and leadership, we will represent our community's interests, conduct our affairs openly and with integrity, reflecting the high levels of governance expected by our community. We will plan for the long term growth and development of our municipality by committing to a robust program of strategic planning. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000	
Councillors and corporate management	<b>Governance</b> includes the Mayor, Councillors, Chief Executive Officer, Executive Leadership Team and associated support, which cannot easily be attributed to the direct service provision areas.				
		Operational Expenditure	2,210	2,221	2,330
		Capital Expenditure	84	148	75
		Revenue	(34)	(76)	(21)
		NET	2,260	2,293	2,384

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Community relationships	Proactively communicate Council decisions, programs and events to the community using a range of methods, and assist the organisation to respond to community issues as they arise.			
		Operational Expenditure 177	166	198
		Capital Expenditure -	-	-
		Revenue -	-	-
		<b>NET 177</b>	<b>166</b>	<b>198</b>
Management of resources	Manage Council's offices along with human and financial resources to effectively and efficiently fulfil Council objectives. This includes rate raising and collection, customer service, human resource management, depot and office site management, Council finances, information technology and records management.			
		Operational Expenditure 3,971	4,328	4,388
		Capital Expenditure 200	508	200
		Revenue (30,172)	(28,561)	(31,710)
		<b>NET (26,001)</b>	<b>(23,725)</b>	<b>(27,122)</b>

## Major Initiatives

- 72) Municipal Office alterations (\$75,000).
- 73) Further develop Council IT processes as identified in the IT Strategy (\$120,000).
- 74) Municipal elections (\$140,000).

## Other Initiatives

- 75) Develop Council's systems and processes to improve our customer service, efficiency and effectiveness of our operations.
- 76) Use social media as a medium for community consultation and communication.
- 77) Establish new and alternative methods of consultation.
- 78) Champion a culture that values strong community engagement.
- 79) Develop a strong positive message and image for Council and the region.
- 80) Continually improve workplace safety, staff health and wellbeing.
- 81) Review results of community satisfaction surveys to identify and respond to changes in service demand or expectations.
- 82) Implement a project management system.
- 83) Review Council services for efficiency, effectiveness and quality.
- 84) Engage and partner with organisations, business and individuals to increase co-operation and avoid duplication of resources when common objectives are identified.
- 85) Encourage and support Council representatives to obtain positions on relevant boards that support Council's activities, providing these duties do not conflict with Council responsibilities.
- 86) Ensure regular dialogue with neighbouring municipalities to assist in reducing cross border issues.
- 87) Ensure we have appropriately skilled staff that are aligned to the organisational values of Council and are recognised accordingly.
- 88) Lead the conversation on Swan Hill bridge placement with the community.
- 89) Improve effectiveness of Council's advocacy.
- 90) Work with Swan Hill District Health and Robinvale District Health Services to develop joint advocacy strategies for improved health services for our community.
- 91) Advocate to State and Federal governments to fund priorities in Community Plans, Major Projects Plan and other key Council plans and strategies.

## Service Performance Outcome Indicators\*

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Governance	Satisfaction (community satisfaction rating out of 100).	51	48	50

\*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## 2.5 Strategic Objective 5 – Environment

To achieve our objective of Environment, we will adopt work practices and implement policies that reduce our environmental impact, advocate for the protection of our environment and fulfil our regulatory obligations. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000	
Environmental management	Advocate for, and assist to deliver environmental projects as part of Council's aim to become more sustainable in both built and natural environments.				
		Operational Expenditure	235	518	350
		Capital Expenditure	-	-	30
		Revenue	(87)	(151)	(75)
		NET	148	367	305
Waste management	Provide <b>waste collection</b> services, including kerbside collection of garbage, hard waste and green waste from all households and some commercial properties. This service area aims to operate at a surplus in order to make provision for future waste management service and compliance costs, including the construction of new cells and compliance with environmental protection guidelines.				
		Operational Expenditure	3,060	3,780	3,768
		Capital Expenditure	235	173	252
		Revenue	(3,493)	(3,640)	(3,818)
		NET	(198)	313	202

### Major Initiatives

- 92) Deliver the roadside weeds and pest management program (\$75,000).
- 93) Deliver the Emerging Weeds Control Program (\$20,000).
- 94) Undertake capping works at the Swan Hill Landfill (\$150,000).
- 95) Swan Hill Landfill tarp armour deployment system (\$120,000).
- 96) Implement the Solar Garden project (\$30,000).
- 97) Upgrade and expansion of resource recovery at Swan Hill Landfill (\$60,000).

### Other Initiatives

- 98) Be actively involved in external discussions that affect the Murray River, its tributaries and lake systems.
- 99) Maintain and improve the condition of Lake Boga foreshore and its environs within our area of control in collaboration with other stakeholders.
- 100) Seek to influence how environmental water is used within the municipality.



- 101) Investigate opportunities to improve stormwater run-off from townships into the river.
- 102) Investigate alternative energy for Council buildings, and a community solar option.
- 103) Advocate for improved control on private and public land of feral pests and weeds.
- 104) Review our work methods to reduce the environmental impact of what we do.
- 105) Define Council's approach to fulfilling our environmental enforcement obligations.
- 106) Review and implement the Waste Management Plan.
- 107) Investigate opportunities for green waste and organic collection services.
- 108) Continue to lobby for a state wide container deposit scheme.
- 109) Develop projects that can be funded from the Victoria Sustainability Fund to provide environmental benefits for our community.

## Service Performance Outcome Indicators

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Waste collection	Waste diversion (percentage of waste diverted from landfill).	30.26%	30.00%	32.00%

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Animal management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.6 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost	Expenditure	Revenue
	(Revenue)		
	\$'000	\$'000	\$'000
Strategic Objective 1 – Economic growth	4,672	14,321	(9,649)
Strategic Objective 2 – Community enrichment	5,897	11,889	(5,992)
Strategic Objective 3 – Infrastructure	17,893	27,069	(9,176)
Strategic Objective 4 – Governance and leadership	(24,540)	7,191	(31,731)
Strategic Objective 5 – Environment	507	4,400	(3,893)
<b>Total</b>	<b>4,429</b>	<b>64,870</b>	<b>(60,441)</b>
<b>Expenses added in:</b>			
Depreciation	10,607		
Written down value of disposals	754		
<b>Deficit before capital items and additional funding sources</b>	<b>15,790</b>		
<b>Less capital items and additional funding sources</b>			
Capital expenditure and asset purchases	23,603		
Loan principal repayments	590		
Proceeds from loans	(500)		
<b>Surplus funds</b>	<b>(7,903)</b>		

## 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2020/21 has been supplemented with projections to 2023/24 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

Council also prepares a Rates Determination Statement as part of the budget process which is in section 3.7. The Rates Determination Statement is not one of the financial statements mandated by the Local Government Regulations. Council prepares this statement so we can determine the surplus based on the level of rates and charges raised and budgeted operational and capital transactions.

The Rates Determination Statement does not include profit/loss on sale of assets or depreciation, which are both non-cash. It shows both the income and expenses for capital projects and net monies transferred to/from reserves, such as loan principal to repay interest only loans when they mature.

### Pending Accounting Standards

The 2020/21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of AASB 16 Leases, AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities, but pending accounting standards that will be in effect from the 2020-21 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include:

AASB 1059 Service Concession Arrangements: Grantors.

## 3.1 Comprehensive Income Statement

For the four years ending 30 June 2024

	NOTES	Forecast Actual	Budget	Strategic Resource Plan Projections		
		2019/20	2020/21	2021/22	2022/23	2023/24
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and charges	4.1.1	28,260	<b>29,230</b>	30,313	31,411	32,363
Statutory fees and fines	4.1.2	921	<b>981</b>	1,016	1,042	1,068
User fees	4.1.3	4,527	<b>4,636</b>	4,862	4,240	4,418
Grants - operating	4.1.4	13,594	<b>13,052</b>	11,304	9,261	9,434
Grants - capital	4.1.4	12,482	<b>7,808</b>	5,734	2,056	5,339
Contributions - monetary	4.1.5	150	<b>212</b>	1,223	1,149	1,532
Net gain on disposal of property, infrastructure, plant and equipment		145	<b>189</b>	327	363	394
Other income	4.1.6	2,668	<b>2,983</b>	3,710	3,803	3,984
<b>Total income</b>		<b>62,747</b>	<b>59,091</b>	<b>58,489</b>	<b>53,325</b>	<b>58,532</b>
<b>Expenses</b>						
Employee costs	4.1.7	19,855	<b>20,764</b>	20,922	19,450	20,026
Materials and services	4.1.8	22,811	<b>18,342</b>	16,317	16,670	16,834
Depreciation and amortisation	4.1.9	9,854	<b>10,607</b>	11,275	11,745	12,236
Bad and doubtful debts		2	<b>2</b>	14	16	15
Borrowing costs		351	<b>339</b>	191	86	77
Other expenses	4.1.10	1,209	<b>1,134</b>	1,163	1,195	1,224
<b>Total expenses</b>		<b>54,082</b>	<b>51,188</b>	<b>49,882</b>	<b>49,162</b>	<b>50,412</b>
<b>Surplus for the year</b>		<b>8,665</b>	<b>7,903</b>	<b>8,607</b>	<b>4,163</b>	<b>8,120</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment		9,478	<b>291</b>	8,259	6,742	8,731
<b>Total comprehensive result</b>		<b>18,143</b>	<b>8,194</b>	<b>16,866</b>	<b>10,905</b>	<b>16,851</b>

## 3.2 Balance Sheet

For the four years ending 30 June 2024

	NOTES	Forecast Actual	Budget	Strategic Resource Plan Projections		
		2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		24,008	19,457	12,968	14,842	16,465
Trade and other receivables		2,690	2,781	3,384	3,060	3,370
Inventories		238	141	148	141	148
Other assets		411	442	442	442	442
<b>Total current assets</b>	4.2.1	27,347	22,821	16,942	18,485	20,425
<b>Non-current assets</b>						
Trade and other receivables		130	130	120	109	108
Property, infrastructure, plant and equipment		483,748	496,281	512,279	521,657	536,571
Intangible assets		2,765	2,765	2,765	2,765	2,765
<b>Total non-current assets</b>	4.2.1	486,643	499,176	515,164	524,531	539,444
<b>Total assets</b>		513,990	521,997	532,106	543,016	559,869
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		4,038	3,689	1,863	1,878	1,898
Trust funds and deposits		239	239	239	239	239
Provisions		5,307	5,550	5,794	6,037	6,279
Interest-bearing liabilities	4.2.3	590	5,158	262	271	281
<b>Total current liabilities</b>	4.2.2	10,174	14,636	8,158	8,425	8,697
<b>Non-current liabilities</b>						
Provisions		1,379	1,389	1,399	1,409	1,419
Interest-bearing liabilities	4.2.3	7,312	2,654	2,365	2,093	1,813
<b>Total non-current liabilities</b>	4.2.2	8,691	4,043	3,764	3,502	3,232
<b>Total liabilities</b>		18,865	18,679	11,922	11,927	11,929
<b>Net assets</b>		495,125	503,318	520,184	531,089	547,940
<b>Equity</b>						
Accumulated surplus		290,032	302,419	315,256	318,032	324,349
Reserves		205,093	200,899	204,928	213,057	223,591
<b>Total equity</b>		495,125	503,318	520,184	531,089	547,940

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2024

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
<b>2020 Forecast Actual</b>					
Balance at beginning of the financial year		476,982	272,592	178,667	25,723
Surplus for the year		8,665	8,665	-	-
Net asset revaluation increment		9,478	-	9,478	-
Transfers to other reserves		-	(5,977)	-	5,977
Transfers from other reserves		-	14,752	-	(14,752)
<b>Balance at end of the financial year</b>		<b>495,125</b>	<b>290,032</b>	<b>188,145</b>	<b>16,948</b>
<b>2021 Budget</b>					
Balance at beginning of the financial year		495,125	290,032	188,145	16,948
Surplus for the year		7,903	7,903	-	-
Net asset revaluation increment		291	-	291	-
Transfers to other reserves		-	(3,098)	-	3,098
Transfers from other reserves		(1)	7,582	-	(7,583)
<b>Balance at end of the financial year</b>	4.3.1	<b>503,318</b>	<b>302,419</b>	<b>188,436</b>	<b>12,463</b>
<b>2022</b>					
Balance at beginning of the financial year		503,318	302,419	188,436	12,463
Surplus for the year		8,607	8,607	-	-
Net asset revaluation increment		8,259	-	8,259	-
Transfers to other reserves		-	(2,264)	-	2,264
Transfers from other reserves		-	6,494	-	(6,494)
<b>Balance at end of the financial year</b>		<b>520,184</b>	<b>315,256</b>	<b>196,695</b>	<b>8,233</b>
<b>2023</b>					
Balance at beginning of the financial year		520,184	315,256	196,695	8,233
Surplus for the year		4,163	4,163	-	-
Net asset revaluation increment		6,742	-	6,742	-
Transfers to other reserves		-	(3,323)	-	3,323
Transfers from other reserves		-	1,936	-	(1,936)
<b>Balance at end of the financial year</b>		<b>531,089</b>	<b>318,032</b>	<b>203,437</b>	<b>9,620</b>
<b>2024</b>					
Balance at beginning of the financial year		531,089	318,032	203,437	9,620
Surplus for the year		8,120	8,120	-	-
Net asset revaluation increment		8,731	-	8,731	-
Transfers to other reserves		-	(1,975)	-	1,975
Transfers from other reserves		-	172	-	(172)
<b>Balance at end of the financial year</b>		<b>547,940</b>	<b>324,349</b>	<b>212,168</b>	<b>11,423</b>

## 3.4 Statement of Cash Flows

For the four years ending 30 June 2024

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2019/20	2020/21	2021/22	2022/23	2023/24
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		28,222	<b>29,138</b>	30,629	32,157	32,778
Statutory fees and fines		921	<b>981</b>	1,027	1,066	1,081
User fees		4,959	<b>5,100</b>	4,912	4,340	4,475
Grants – operating		13,594	<b>13,052</b>	11,422	9,481	9,555
Grants - capital		12,483	<b>7,808</b>	5,793	2,105	5,407
Contributions - monetary		150	<b>212</b>	1,223	1,149	1,532
Interest received		832	<b>812</b>	663	679	780
Other receipts		2,035	<b>2,410</b>	3,091	3,226	3,265
Net GST refund / payment		1,631	<b>1,271</b>	2,116	1,938	2,293
Employee costs		(19,671)	<b>(20,511)</b>	(22,605)	(20,115)	(20,706)
Materials and services		(25,099)	<b>(21,735)</b>	(19,122)	(18,711)	(18,919)
<b>Net cash provided by operating activities</b>	4.4.1	20,057	<b>18,538</b>	19,149	17,315	21,541
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(25,984)	<b>(23,603)</b>	(20,913)	(15,820)	(20,292)
Proceeds from sale of property, infrastructure, plant and equipment		726	<b>943</b>	651	727	722
<b>Net cash used in investing activities</b>	4.4.2	(25,258)	<b>(22,660)</b>	(20,262)	(15,093)	(19,570)
<b>Cash flows from financing activities</b>						
Finance costs		(351)	<b>(339)</b>	(191)	(86)	(77)
Proceeds from borrowings		500	<b>500</b>	-	-	-
Repayment of borrowings		(519)	<b>(590)</b>	(5,185)	(262)	(271)
<b>Net cash provided by / (used in) financing activities</b>	4.4.3	(370)	<b>(429)</b>	(5,376)	(348)	(348)
<b>Net increase/(decrease) in cash and cash equivalents</b>		(5,571)	<b>(4,551)</b>	(6,489)	1,874	1,623
Cash and cash equivalents at the beginning of the financial year		29,579	<b>24,008</b>	19,457	12,968	14,842
<b>Cash and cash equivalents at the end of the financial year</b>		24,008	<b>19,457</b>	12,968	14,842	16,465



## 3.5 Statement of Capital Works

For the four years ending 30 June 2024

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2019/20	2020/21	2021/22	2022/23	2023/24
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		1,990	1,650	2,940	3,281	2,573
Buildings		3,854	7,440	6,244	975	2,150
<b>Total property</b>		5,844	9,090	9,184	4,256	4,723
<b>Plant and equipment</b>						
Plant, machinery and equipment		1,495	1,243	1,306	1,427	1,639
Fixtures, fittings and furniture		532	275	32	33	33
Computers and telecommunications		-	220	250	590	285
<b>Total plant and equipment</b>		2,027	1,738	1,588	2,050	1,957
<b>Infrastructure</b>						
Sealed roads		8,070	4,676	4,151	4,450	4,522
Unsealed roads		1,460	1,236	1,364	1,182	1,323
Footpaths and cycleways		818	82	114	206	242
Drainage		1,068	1,364	27	200	20
Recreational, leisure and community facilities		1,184	1,275	20	-	2,950
Waste management		168	252	22	982	22
Parks, open space and streetscapes		3,498	760	963	1,137	2,680
Other infrastructure		1,702	2,980	1,694	60	80
<b>Total infrastructure</b>		17,968	12,625	8,355	8,217	11,839
<b>Cultural and heritage</b>						
Library books		145	150	152	157	162
<b>Total cultural and heritage</b>		145	150	152	157	162
<b>Total capital works expenditure</b>	4.5.1	25,984	23,603	19,279	14,680	18,681
<b>Expenditure types represented by:</b>						
New asset expenditure		10,794	12,252	9,650	5,129	7,547
Asset renewal expenditure		14,159	11,295	8,045	9,226	9,749
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		1,031	56	1,584	325	1,385
<b>Total capital works expenditure</b>	4.5.1	25,984	23,603	19,279	14,680	18,681
<b>Funding sources represented by:</b>						
Grants		12,482	7,808	5,734	2,056	5,339
Contributions		74	333	1,185	1,125	1,305
Council cash		12,928	14,962	12,360	11,499	12,037
Borrowings		500	500	-	-	-
<b>Total capital works expenditure</b>	4.5.1	25,984	23,603	19,279	14,680	18,681

## 3.6 Statement of Human Resources

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	19,855	<b>20,764</b>	20,922	19,450	20,026
Employee costs - capital	1,070	<b>517</b>	532	548	565
<b>Total staff expenditure</b>	<b>20,925</b>	<b>21,281</b>	<b>21,454</b>	<b>19,998</b>	<b>20,591</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	213.8	<b>212.6</b>	212.6	212.6	212.6
<b>Total staff numbers</b>	<b>213.8</b>	<b>212.6</b>	<b>212.6</b>	<b>212.6</b>	<b>212.6</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2019/20 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Corporate services	5,679	4,416	1,263
Infrastructure	5,319	4,977	342
Development and planning	4,313	2,667	1,646
Community and cultural services	5,031	2,034	2,997
Total permanent staff expenditure	20,342		
Temporary agency staff	422		
Capitalised labour costs	517		
<b>Total Expenditure</b>	<b>21,281</b>		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full time	Permanent Part Time
Corporate services	<b>47.6</b>	37	10.6
Infrastructure	<b>74.8</b>	70	4.8
Development and planning	<b>43.7</b>	27	16.7
Community and cultural services	<b>46.5</b>	18	28.5
<b>Total permanent staff</b>	<b>212.6</b>	<b>152</b>	<b>60.6</b>

### 3.7 Rates Determination Statement

For the four years ending 30 June 2024

	Forecast Actual	Budget	Strategic Resource Plan		
	2019/20	2020/21	Projections		
	\$'000	\$'000	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>					
Rates and charges	28,260	<b>29,230</b>	30,313	31,411	32,363
Statutory fees and fines	921	<b>981</b>	1,016	1,042	1,068
User fees	4,527	<b>4,636</b>	4,862	4,240	4,418
Grants - operating	13,594	<b>13,052</b>	11,304	9,261	9,434
Grants - capital	12,482	<b>7,808</b>	5,734	2,056	5,339
Contributions - monetary	150	<b>212</b>	1,223	1,149	1,532
Proceeds from disposal of property, infrastructure, plant and equipment	726	<b>943</b>	651	727	722
Other income	2,668	<b>2,983</b>	3,610	3,803	3,984
<b>Total income</b>	<b>63,328</b>	<b>59,845</b>	<b>58,713</b>	<b>53,689</b>	<b>58,860</b>
<b>Expenses</b>					
Employee costs	19,855	<b>20,764</b>	20,669	19,197	19,773
Materials and services	22,811	<b>18,342</b>	16,317	16,670	16,834
Bad and doubtful debts	2	<b>2</b>	14	16	15
Borrowing costs	351	<b>339</b>	191	86	77
Other expenses	1,209	<b>1,134</b>	1,162	1,194	1,224
<b>Total expenses</b>	<b>44,228</b>	<b>40,581</b>	<b>38,353</b>	<b>37,163</b>	<b>37,923</b>
<b>Net operating result</b>	<b>19,100</b>	<b>19,264</b>	<b>20,360</b>	<b>16,526</b>	<b>20,937</b>
<b>Less capital items/loans</b>					
Capital expenditure and asset purchases	(25,984)	<b>(23,603)</b>	(19,279)	(14,680)	(18,681)
Loan principal redemption	(519)	<b>(590)</b>	(5,185)	(262)	(271)
Proceeds from loans	500	<b>500</b>	-	-	-
<b>Rates determination result</b>	<b>(6,903)</b>	<b>(4,429)</b>	<b>(4,104)</b>	<b>1,584</b>	<b>1,985</b>
<b>Reserve transfers (net)</b>	<b>8,774</b>	<b>4,486</b>	<b>4,160</b>	<b>(1,498)</b>	<b>(1,903)</b>
<b>Budget result surplus</b>	<b>1,871</b>	<b>57</b>	<b>56</b>	<b>86</b>	<b>82</b>

## 4. Notes to the financial statements

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2.0%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rates will increase by 1.86% which is 0.14% below the rate cap. Council does not have a municipal charge. The kerbside waste collection will increase by 11.7% due to the additional costs of processing recyclable materials. The cost for the green waste service remains the same at \$95.

This will raise total rates and charges for 2020/21 to \$29.23 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast	Budget	Change	
	Actual 2019/20	2020/21	\$'000	%
	\$'000	\$'000	\$'000	%
General rates*	24,472	<b>25,060</b>	588	<b>2.4%</b>
Waste management charge	3,154	<b>3,526</b>	372	<b>11.8%</b>
Special marketing rate	363	<b>365</b>	2	<b>0.5%</b>
Rate agreements – Electricity Industry Act	288	<b>294</b>	6	<b>2.1%</b>
Supplementary rates and rate adjustments	141	<b>163</b>	22	<b>15.6%</b>
Rates abandonments and other adjustments	(50)	<b>(69)</b>	(19)	<b>(38.0%)</b>
Rates early payment discount	(108)	<b>(109)</b>	(1)	<b>0.9%</b>
<b>Total rates and charges</b>	28,260	<b>29,230</b>	970	<b>3.4%</b>

\*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2019/20	2020/21	Change
	cents/\$CIV	cents/\$CIV	
Residential – Swan Hill	0.603384	<b>0.606844</b>	<b>0.57%</b>
Residential – Robinvale	0.603384	<b>0.606844</b>	<b>0.57%</b>
Residential vacant land – Swan Hill and Robinvale	1.206767	<b>1.213686</b>	<b>0.57%</b>
Urban – other	0.580176	<b>0.583502</b>	<b>0.57%</b>
Commercial – Swan Hill	0.754229	<b>0.656440</b>	<b>(12.96%)</b>
Commercial – Robinvale	0.754229	<b>0.656440</b>	<b>(12.96%)</b>
Industrial – Swan Hill	0.603384	<b>0.606844</b>	<b>0.57%</b>
Industrial – Robinvale	0.603384	<b>0.606844</b>	<b>0.57%</b>
Industrial and commercial – other	0.580176	<b>0.583502</b>	<b>0.57%</b>
Recreational	0.580176	<b>0.583502</b>	<b>0.57%</b>
Farm – irrigation and non-irrigation	0.580176	<b>0.583502</b>	<b>0.57%</b>
Farm – dry land	0.464141	<b>0.423039</b>	<b>(8.86%)</b>

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Residential – Swan Hill	6,801	<b>6,998</b>	197	<b>2.9%</b>
Residential – Robinvale	812	<b>824</b>	12	<b>1.5%</b>
Residential vacant land – Swan Hill and Robinvale	68	<b>64</b>	(4)	<b>(5.9%)</b>
Urban – other	2,704	<b>2,838</b>	134	<b>4.9%</b>
Commercial – Swan Hill	1,529	<b>1,366</b>	(163)	<b>(10.7%)</b>
Commercial – Robinvale	122	<b>111</b>	(11)	<b>(9.0%)</b>
Industrial – Swan Hill	488	<b>494</b>	6	<b>1.2%</b>
Industrial – Robinvale	78	<b>80</b>	2	<b>2.6%</b>
Industrial and commercial – other	413	<b>417</b>	4	<b>1.0%</b>
Recreational	15	<b>15</b>	-	-
Farming – irrigation and non-irrigation	8,040	<b>8,291</b>	251	<b>3.1%</b>
Farming – dry land	3,402	<b>3,562</b>	160	<b>4.7%</b>
<b>Total amount to be raised by general rates</b>	<b>24,472</b>	<b>25,060</b>	<b>588</b>	<b>2.4%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2019/20	2020/21	Change	
	Number	Number	Number	%
Residential – Swan Hill	4,536	<b>4,550</b>	14	<b>0.3%</b>
Residential – Robinvale	759	<b>761</b>	2	<b>0.3%</b>
Residential vacant land – Swan Hill and Robinvale	46	<b>44</b>	(2)	<b>(4.3%)</b>
Urban – other	2,575	<b>2,582</b>	7	<b>0.3%</b>
Commercial – Swan Hill	397	<b>403</b>	6	<b>1.5%</b>
Commercial – Robinvale	89	<b>90</b>	1	<b>1.1%</b>
Industrial – Swan Hill	237	<b>236</b>	(1)	<b>(0.4%)</b>
Industrial – Robinvale	50	<b>50</b>	-	-
Industrial and commercial – other	107	<b>107</b>	-	-
Recreational	8	<b>8</b>	-	-
Farming – irrigation and non-irrigation	2,000	<b>2,003</b>	3	<b>0.2%</b>
Farming – dry land	1,206	<b>1,206</b>	-	-
<b>Total number of assessments</b>	<b>12,010</b>	<b>12,040</b>	<b>30</b>	<b>0.2%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Residential – Swan Hill	1,127,104	1,153,134	26,030	2.3%
Residential – Robinvale	134,646	135,792	1,146	0.9%
Residential vacant land – Swan Hill and Robinvale	5,603	5,313	(290)	(5.2%)
Urban – other	466,044	486,320	20,276	4.4%
Commercial – Swan Hill	202,746	208,095	5,349	2.6%
Commercial – Robinvale	16,198	16,865	667	4.1%
Industrial – Swan Hill	80,832	81,393	561	0.7%
Industrial – Robinvale	12,887	13,270	383	3.1%
Industrial and commercial – other	71,176	71,414	238	0.3%
Recreational	2,623	2,626	3	0.1%
Farming – irrigation and non-irrigation	1,385,767	1,420,941	35,174	2.5%
Farming – dry land	732,999	841,962	108,963	14.9%
<b>Total value of land</b>	<b>4,238,625</b>	<b>4,437,125</b>	<b>198,500</b>	<b>4.7%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019/20	Per Rateable Property 2020/21	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019/20	Per Rateable Property 2020/21	Change	
	\$	\$	\$	%
120 litre garbage bin and 240 litre recycling bin	300	335	35	11.7%
240 litre garbage bin and 240 litre recycling bin	455	508	53	11.7%
240 litre green waste bin	95	95	-	-

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	\$	\$	\$	%
120 litre garbage bin and 240 litre recycling bin	1,595,140	1,776,030	180,890	11.3%
240 litre garbage bin and 240 litre recycling bin	1,456,455	1,643,380	186,925	12.8%
240 litre green waste bin	102,315	107,065	4,750	4.6%
<b>Total</b>	<b>3,153,910</b>	<b>3,526,475</b>	<b>372,565</b>	<b>11.8%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast	Budget	Change	
	2019/20	2020/21	\$'000	%
	\$'000	\$'000	\$'000	%
General rates	24,472	25,060	588	2.4%
Kerbside collection and recycling	3,154	3,526	372	11.8%
Special marketing rate	363	365	2	0.6%
Rate agreements – Electricity Industry Act	288	294	6	2.1%
Supplementary rates and charges	141	163	22	15.6%
<b>Total Rates and charges</b>	28,418	29,408	990	3.5%

4.1.1(l) Fair Go Rates System Compliance

Swan Hill Rural City Council is fully compliant with the State Government's Fair Go Rates System.

	2019/20	2020/21
Total Rates (annualised)	\$24,222,521	\$24,602,189
Number of rateable properties	12,002	12,040
Base Average Rate	\$2,018.21	\$2,043.37
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$2,068.66	\$2,084.24
Budgeted Average Rate	\$2,038.71	\$2,081.41
Maximum General Rates and Municipal Charges Revenue	\$24,828,084	\$25,094,250
Budgeted General Rates and Municipal Charges Revenue	\$24,468,550	\$25,060,200

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020/21: \$162,750 and 2019/20: \$141,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.
- Changes in rating from CIV to rate agreements (solar farms).

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.583502 per cent (0.00583502 cents in the dollar of CIV) for all rateable properties not covered by a specific differential rate.
- An urban rate of 0.606844 per cent (0.00606844 cents in the dollar of CIV) for all rateable residential and industrial properties serviced with Council provided drainage infrastructure.
- A vacant residential land rate of 1.213686 per cent (0.01213686 cents in the dollar of CIV) for vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- A commercial rate of 0.656440 per cent (0.00656440 cents in the dollar of CIV) for land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- A dry land farming rate of 0.423039 per cent (0.00423039 cents in the dollar of CIV) for farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production with an allocated Australia Valuation Property Classification Codes (AVPCC) of 510, 520, 523, 524 or 530.

Each differential rate will be determined by multiplying the CIV of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

#### Urban rate

- a. **Objective** – The differential is to help reflect the easier access to any additional services, such as drainage and kerb and channel for properties in Swan Hill and Robinvale.
- b. **Types and classes of land** – Residential and industrial land serviced with Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential or industrial.
- e. **Planning scheme zone** – Residential or industrial zoned land.
- f. **Types of buildings** – Any including vacant land unless specifically covered by the vacant land rate.
- g. **Rate** – The rate is set at 4 per cent higher than the general rate.

#### Vacant residential land

- a. **Objective** – To discourage land banking and speculation, encourage the construction of residences and help offset the additional infrastructure costs incurred to service residential land.
- b. **Types and classes of land** – Vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential.
- e. **Planning scheme zone** – All residential zones.
- f. **Types of buildings** – Vacant land and land without a permanent dwelling.
- g. **Rate** – The rate is set at 208 per cent of the general rate (200 per cent of the urban rate), where applicable.

#### Commercial rate

- a. **Objective** – The differential is set to help reflect the higher level of services and infrastructure to commercial properties in the serviced areas of Swan Hill and Robinvale townships and to help reflect the lower level in movement in commercial property values compared to other properties over the last 20 years. For 2020/21 the differential has been temporarily reduced to help commercial businesses recover from the effects of the Coronavirus pandemic.
- b. **Types and classes of land** – Land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of Land** – Commercial.
- e. **Planning scheme zoning** – Business, industrial or residential 1 zones.
- f. **Types of buildings** – Any building used for a commercial purpose and vacant business land.
- g. **Rate** – The rate is set 12.5 per cent higher than the general rate (30 per cent in 2019/20), and 8.2 per cent higher than the urban rate, where applicable.



## Dry land farming rate

- a. **Objective** – The differential rate is to help reflect the increased difficulty in accessing the full range of Council services that dry land farming properties face, the disproportionate increase in property values over the last several years and the increased risk of seasonal income variations than faced by other properties.
- b. **Types and classes of land** – Farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production within AVPCC of 510, 520, 523, 524 or 530.
- c. **Geographic location** – Anywhere in the municipality.
- d. **Use of land** – Broadacre cropping and sheep production with AVPCC of 510, 520, 523, 524 or 530.
- e. **Planning scheme zoning** – Farmland.
- f. **Types of buildings** – Any or none.
- g. **Rate** – The rate is set 27.5 per cent below the general rate (20 per cent in 2019/20).

## 4.1.2 Statutory fees and fines

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Infringements and costs	107	102	(5)	(4.7%)
Building and planning fees	497	549	52	10.5%
Animal registration / release fees	134	134	-	-
Health registration fees	124	132	8	6.5%
Other fees and fines	59	64	5	8.5%
<b>Total statutory fees and fines</b>	921	981	60	6.5%

Statutory fees and fines relate mainly to charges levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees and fines are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 6.5 per cent compared to 2019/20. The increase is due to a rise in building permits and the introduction of legislated swimming pool registration fees.

A detailed listing of statutory fees is included in Appendix A.

### 4.1.3 User fees

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Aged and health services	705	754	49	6.9%
Child care / children's programs	125	124	(1)	(0.1%)
Parking	265	265	-	-
Sales – admissions	1,110	1,154	44	4.0%
Sales – merchandise, catering, other sales	501	532	31	6.2%
Hire and leasing fees	785	915	130	16.6%
Livestock exchange	683	618	(65)	(9.5%)
Other fees and charges	353	274	(79)	(22.4%)
<b>Total user fees</b>	<b>4,527</b>	<b>4,636</b>	<b>109</b>	<b>2.4%</b>

User charges relate mainly to the recovery of service delivery costs through charging fees to Council service users. This includes use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels. User charges are projected to increase by 2.4 per cent or \$0.11 million from 2019/20. The main area contributing to the increase is the hire and leasing fees, which includes the leasing fees obtained from the Australia Post agency at the Pioneer Settlement and the increase in electricity costs recouped by Council from the users of Council facilities. A detailed listing of fees and charges is included in Appendix A.

### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
<b>Grants to be received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	16,331	15,043	(1,288)	(4.8%)
State funded grants	9,745	5,817	(3,928)	(40.3%)
<b>Total grants received</b>	<b>26,076</b>	<b>20,860</b>	<b>(5,216)</b>	<b>(20.0%)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Victoria Grants Commission – general purpose	2,292	4,851	2,559	111.6%
Victoria Grants Commission – local roads	1,086	2,296	1,210	111.4%
Out of school hours care	237	234	(3)	(1.3%)
Home and community care	1,318	1,384	66	5.0%
<b>Recurrent - State Government</b>				
Home and community care	246	252	6	2.4%
Public Health	18	26	8	44.4%
Art gallery and performing arts	150	150	-	-
School crossing supervisors	43	44	1	2.3%
Libraries	202	204	2	1.0%
Maternal and child health	492	496	4	0.8%
Other	161	171	10	6.2%
<b>Total recurrent operating grants</b>	<b>6,245</b>	<b>10,108</b>	<b>3,863</b>	<b>61.8%</b>

	Forecast	Budget	Change	
	Actual 2019/20	2020/21	\$'000	%
	\$'000	\$'000	\$'000	%
<b>Non-recurrent - Commonwealth Government</b>				
Our Region Our Rivers – Regional Growth Fund	6,453	1,968	(4,485)	(69.5%)
<b>Non-recurrent - State Government</b>				
Community projects	88	88	-	-
Environmental protection	150	75	(75)	(50.0%)
Cultural and heritage	115	100	(15)	(13.0%)
Economic development	61	25	(36)	(59.0%)
Home and community care	184	109	(75)	(40.8%)
Recreation	109	410	301	276.1%
Family and children	173	169	(4)	(2.3%)
Other	16	-	(16)	(100.0%)
<b>Total non-recurrent operating grants</b>	<b>7,349</b>	<b>2,944</b>	<b>(4,405)</b>	<b>(59.9%)</b>
<b>Total operating grants</b>	<b>13,594</b>	<b>13,052</b>	<b>(542)</b>	<b>(4.0%)</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	2,147	2,151	4	0.2%
<b>Total recurrent capital grants</b>	<b>2,147</b>	<b>2,151</b>	<b>4</b>	<b>0.2%</b>
<b>Non-recurrent – Commonwealth Government</b>				
Our Region Our Rivers – Regional Growth Fund	2,798	2,159	(639)	(22.8%)
<b>Non-recurrent – State Government</b>				
Buildings	524	250	(274)	(52.3%)
Roads	2,439	200	(2,239)	(91.8%)
Drainage	10	347	337	3370.0%
Footpaths	330	-	(330)	(100.0%)
Waste management	140	-	(140)	(100.0%)
Parks, playgrounds and street beautification	3,374	1,674	(1,700)	(50.4%)
Cultural and heritage	7	7	-	-
Livestock exchange	488	-	(488)	(100.0%)
Aerodrome	-	900	900	100.0%
Caravan parks	155	-	(155)	(100.0%)
Swimming pools	-	120	120	100.0%
Our Region Our Rivers projects	70	-	(70)	(100.0%)
<b>Total non-recurrent capital grants</b>	<b>10,335</b>	<b>5,657</b>	<b>4,678</b>	<b>(45.3%)</b>
<b>Total capital grants</b>	<b>12,482</b>	<b>7,808</b>	<b>(4,674)</b>	<b>(37.4%)</b>
<b>Total Grants</b>	<b>26,076</b>	<b>20,860</b>	<b>(5,216)</b>	<b>(20.0%)</b>

**Operating grants** - include all monies received from State and Federal sources for the purposes of delivering Council services to ratepayers.

Overall, the level of operating grants is projected to decrease by 4.0 per cent or \$0.5 million compared to 2019/20. The 2019/20 grants commission allocation had 50% of the allocation prepaid in the 2018/19 year. The 2020/21 allocation is budgeted to be received in full. Non-recurrent operating grants relating to the Our Region Our Rivers project is forecast to reduce by \$4.48 million due to the ongoing progress of the project and claims received for this work being completed in 2019/20.

**Capital grants** - include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Overall the level of capital grants has decreased by 37.4 per cent or \$4.67 million compared to 2019/20 due to completion of large capital works projects for road reconstructions (Lake Boga Ultima Road, Dead Horse Land, Kenley Road) and projects from the Riverfront Masterplan.

Section 4.5 includes a more detailed analysis of the capital grants and contributions expected to be received during the 2020/21 year.

### 4.1.5 Contributions - monetary

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Car parking	5	5	-	-
Community projects	5	9	4	44.4%
Cultural and heritage	9	8	(1)	(11.1%)
Waste management	27	-	(27)	(100.0%)
Recreational, leisure and community facilities	103	160	57	55.3%
Sealed roads	1	30	29	2900.0%
<b>Total contributions</b>	150	212	62	41.3%

Contributions relate to money paid by developers for public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Community and user groups also pay as contributions towards capital projects for assets at their sporting club or community organisation.

Contributions are projected to increase by \$0.06 million or 41.3 per cent compared to 2019/20.

### 4.1.6 Other income

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Interest	832	812	(20)	(2.4%)
Reimbursements	577	505	(72)	(12.5%)
Tower Hill land sales	1,074	1,540	466	43.4%
Other	185	126	(59)	(31.9%)
<b>Total other income</b>	2,668	2,983	315	11.8%

Other income relates to a range of items that do not fit the earlier classifications. The majority of this income is represented by land sales at Tower Hill and interest revenue from investments.

Interest income of \$0.81 million and Tower Hill land sales of \$1.54 million is forecast for 2020/21.

## 4.1.7 Employee costs

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Wages and salaries	15,895	16,979	1,084	6.8%
WorkCover	427	472	45	10.5%
Agency staff	872	422	(450)	(51.6%)
Long service leave	518	613	95	18.3%
Staff training	190	201	11	5.8%
Superannuation	1,770	1,896	126	7.1%
Fringe benefits	56	55	(1)	(1.8%)
Other	127	126	(1)	(0.8%)
<b>Total employee costs</b>	19,855	20,764	909	4.6%

Employee costs include all direct labour related expenditure such as wages, salaries and indirect costs (overheads) such as staff training, leave entitlements, employer superannuation and WorkCover. It also includes temporary staff employed through agencies. It does not include direct labour associated with capital projects (\$0.52 million). See Section 3.6.

Employee costs are forecast to increase by 4.6 per cent or \$0.91 million compared to 2019/20 forecast actuals or 3.4 per cent increase compared to the 2019/20 budget. Key factors of this increase are:

- Filling a number of vacant permanent positions. These positions were vacant for part of 2019/20 resulting in savings during the year.
- Council's Enterprise Bargaining Agreement increase.
- A reduction in temporary staff employed through employment agencies, resulting in a saving of \$0.45 million.
- Merit based salary movements paid in addition to the general EBA increase.

## 4.1.8 Materials and services

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Contract payments	6,685	6,949	264	3.9%
Community grants sponsorship & contributions	1,250	1,311	61	4.9%
Building maintenance	648	695	47	7.3%
General maintenance	1,932	2,151	219	11.3%
Utilities	1,567	1,596	29	1.9%
Office administration	731	775	44	6.0%
Information technology	623	612	(11)	(1.8%)
Insurance	761	808	47	6.2%
Consultants	986	563	(423)	(42.9%)
Our Region Our Rivers grant distribution	6,453	1,968	(4,485)	(69.5%)
Other materials and services	1,175	914	(261)	(22.2%)
<b>Total materials and services</b>	22,811	18,342	(4,469)	(19.6%)

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs and non-recurrent major operational projects. Non-recurrent major projects are those operational projects identified via Council's Major Projects Plan. Budgeted major project expenditure in 2020/21 is \$4.15 million compared with project expenditure in 2019/20 of \$9.63 million. A full list of non-capitalised major projects is provided in Appendix B.

Materials and services are forecast to decrease by 19.6 per cent or \$4.47 million compared to 2019/20. This decrease is primarily due to the decrease in non-recurrent Major Project expenditure.

## 4.1.9 Depreciation and amortisation

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Property	785	854	69	8.8%
Plant and equipment	1,324	1,580	256	19.3%
Infrastructure	7,514	7,940	426	5.7%
Cultural and heritage	231	233	2	0.9%
<b>Total depreciation and amortisation</b>	<b>9,854</b>	<b>10,607</b>	<b>753</b>	<b>7.6%</b>

Depreciation is an accounting measure that attempts to allocate the value (consumption) of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$0.75 million for 2020/21 is due mainly to the completion of the 2019/20 capital works program and the full year effect of depreciation on these capital projects, along with the effects of the revaluation performed in 2019/20 on buildings, drainage, parks, recreation and other infrastructure assets. Refer to Section 4.5 for a more detailed analysis of Council's capital works program for the 2020/21 year.

## 4.1.10 Other expenses

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Auditors remuneration	78	77	(1)	(1.3%)
Vehicle registrations	102	104	2	2.0%
Bank charges	55	56	1	1.8%
Legal costs	181	81	(100)	(55.2%)
Fire services levy	62	62	-	-
Councillor allowances	252	258	6	2.4%
Operating lease rentals	411	423	12	2.9%
Other	68	73	5	7.4%
<b>Total other expenses</b>	<b>1,209</b>	<b>1,134</b>	<b>(75)</b>	<b>(6.2%)</b>

Other expenses include audit fees, Councillor allowances, legal costs, bank charges, fire service levy on Council properties, computer software and vehicle registrations.

## 4.2 Balance Sheet

### 4.2.1 Assets

#### **Current Assets (\$4.53 million decrease) and Non-Current Assets (\$12.53 million increase)**

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash, and the value of investments in term deposits or other highly liquid investments with short term maturities. Current asset balances are projected to decrease by \$4.53 million during the year as new and carried forward capital works projects are completed.

Trade and other receivables are monies owed to Council. Short term debtors are not expected to change significantly in the budget. Long term debtors (non-current) also remain unchanged as the outstanding debt to Council is yet to fall due. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and accrued income.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment that Council has built up over many years. The \$12.53 million increase in this balance is attributable to the net result of the capital works program (\$23.60 million of capital works) and the revaluation of infrastructure assets (\$0.29 million), less the depreciation of assets (\$10.61 million) and the sale of property, plant and equipment (\$0.44 million).

### 4.2.2 Liabilities

#### **Current Liabilities (\$4.46 million increase) and Non-Current Liabilities (\$4.65 million decrease)**

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2019/20 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of leave entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing liabilities are borrowings of Council. Council is budgeting to repay loan principal of \$0.56 million over the year and drawing new borrowings of \$0.5 million to fund part of our 2020/21 capital works program. The significant increase in current liabilities and reduction in non-current liabilities is due to an interest only loan of \$4.8 million that will fall due in 2021/22.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2019/20	2020/21
	\$	\$
Amount borrowed as at 30 June of the prior year	7,840,853	7,848,476
Amount proposed to be borrowed	500,000	500,000
Amount projected to be redeemed	(492,377)	(563,260)
Amount of borrowings as at 30 June	7,848,476	7,785,216

Council also sets aside cash to fund the repayment of interest only loans that will begin to be repaid during 2021/22 onward. As at 30 June 2021 these funds are budgeted to be \$4.06 million, meaning net borrowings will be \$3,725,216 at 30 June 2021.

## 4.3 Statement of changes in Equity

### 4.3.1 Equity

#### **Equity (\$8.19 million increase)**

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets less reserves that have accumulated over time. The increase is due to the budgeted operational surplus and asset revaluations.
- Reserves, including the asset revaluation reserve. This represents the difference between the previously recorded value of assets and their current valuations, as well as other reserves that Council wishes to set aside to meet a specific purpose in the future and to which there is no existing liability.



## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by operating activities

#### **Operating activities (\$1.52 million decrease)**

The net cash flows from operating activities refer to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for service provision to the community might be available for investment in capital works or repayment of debt. Operating activities will generate \$18.54 million during 2020/21. This is a 7.6 per cent decrease on the forecast \$20.06 million generated in 2019/20.

### 4.4.2 Net cash flows used in investing activities

#### **Investing activities (\$2.60 million decrease)**

The significant value of payments for investing activities represents the capital works expenditure detailed in Section 4.5 of this budget report. Proceeds from sale of assets are forecast to increase by \$0.22 million.

### 4.4.3 Net cash flows used in financing activities

#### **Financing activities (\$0.59 million increase)**

For 2020/21 the total of principal repayments is projected to be \$0.59 million and finance charges to be \$0.34 million. New borrowings in 2020/21 will be \$0.50 million, the same as was borrowed in 2019/20.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken in 2020/21, classified by expenditure type and funding source. Works are also disclosed as current budget (4.5.2) or carried forward projects from prior year (4.5.3).

### 4.5.1 Summary

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Property	5,844	<b>9,090</b>	3,246	<b>56%</b>
Plant and equipment	2,027	<b>1,738</b>	(289)	<b>(14%)</b>
Infrastructure	17,968	<b>12,625</b>	(5,343)	<b>(30%)</b>
Culture and Heritage	145	<b>150</b>	5	<b>3%</b>
<b>Total</b>	25,984	<b>23,603</b>	(2,381)	<b>(9%)</b>

	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	<b>9,090</b>	8,460	630	-	-	(2,925)	-	(6,165)	-
Plant and equipment	<b>1,738</b>	20	1,718	-	-	-	-	(1,738)	-
Infrastructure	<b>12,625</b>	3,772	8,797	56	-	(4,876)	(30)	(7,219)	(500)
Culture and Heritage	<b>150</b>	-	150	-	-	(7)	(3)	(140)	-
<b>Total</b>	<b>23,603</b>	12,252	11,295	56	-	(7,808)	(33)	(15,262)	(500)

## 4.5.2 – 2020/21 Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Tower Hill Residential Development	1,350	1,350	-	-	-	-	-	(1,350)	-
Implement Robinvale Housing Strategy	300	300	-	-	-	-	-	(300)	-
<b>Total Land</b>	<b>1,650</b>	<b>1,650</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,650)</b>	<b>-</b>
<b>Buildings</b>									
Refurbishment of the Swan Hill Basketball Stadium	100	-	100	-	-	-	-	(100)	-
Chisholm Reserve buildings upgrade, Swan Hill	200	200	-	-	-	(100)	-	(100)	-
Art Gallery redevelopment – design and construction (Our Region Our Rivers)	4,250	4,250	-	-	-	(2,125)	-	(2,125)	-
Swan Hill Town Hall - building maintenance	100	-	100	-	-	-	-	(100)	-
Increase housing supply	1,400	1,400	-	-	-	-	-	(1,400)	-
Swan Hill Aerodrome - refurbishments	450	450	-	-	-	(450)	-	-	-
Renewal and refurbishment of community buildings	355	-	355	-	-	-	-	(355)	-
<b>Total Buildings</b>	<b>6,855</b>	<b>6,300</b>	<b>555</b>	<b>-</b>	<b>-</b>	<b>(2,675)</b>	<b>-</b>	<b>(4,180)</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>8,505</b>	<b>7,950</b>	<b>555</b>	<b>-</b>	<b>-</b>	<b>(2,675)</b>	<b>-</b>	<b>(5,830)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant and fleet acquisitions	1,243	-	1,243	-	-	-	-	(1,243)	-
<b>Total Plant and Equipment</b>	<b>1,243</b>	<b>-</b>	<b>1,243</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,243)</b>	<b>-</b>
<b>Computers and Telecommunications</b>									
IT equipment replacement	80	-	80	-	-	-	-	(80)	-
Robinvale Library IT infrastructure	20	20	-	-	-	-	-	(20)	-
Implement recommendations of the IT Strategy	120	-	120	-	-	-	-	(120)	-
<b>Total Computers and telecommunications</b>	<b>220</b>	<b>20</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(220)</b>	<b>-</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,463</b>	<b>20</b>	<b>1,443</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,463)</b>	<b>-</b>

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>									
<b>Sealed Roads</b>									
Sealed roads reseals	1,183	-	1,183	-	-	-	-	(1,183)	-
Sealed roads construction	1,215	-	1,215	-	-	-	-	(1,215)	-
Sealed roads shoulder resheeting	205	-	205	-	-	-	-	(205)	-
Roads to Recovery (R2R) - sealed roads shoulder resheeting program	210	-	210	-	-	(210)	-	-	-
R2R – Campbell Street reconstruction	1,086	-	1,086	-	-	(1,086)	-	-	-
R2R - Pira Road reconstruction	422	-	422	-	-	(422)	-	-	-
R2R – Naretha Street reconstruction	155	-	155	-	-	(155)	-	-	-
<b>Total Sealed Roads</b>	<b>4,476</b>	-	<b>4,476</b>	-	-	<b>(1,873)</b>	-	<b>(2,603)</b>	-
<b>Unsealed Roads</b>									
R2R - gravel roads resheeting program	278	-	278	-	-	(278)	-	-	-
Gravel roads resheeting program	958	-	958	-	-	(200)	-	(758)	-
<b>Total Unsealed Roads</b>	<b>1,236</b>	-	<b>1,236</b>	-	-	<b>(478)</b>	-	<b>(758)</b>	-
<b>Kerb and Channel</b>									
Kerb and channel capital renewal	200	-	200	-	-	-	-	(200)	-
<b>Total Kerb and Channel</b>	<b>200</b>	-	<b>200</b>	-	-	-	-	<b>(200)</b>	-
<b>Footpaths and Cycleways</b>									
Disabled kerb crossings, Swan Hill and Robinvale	32	-	-	32	-	-	-	(32)	-
Footpath replacement program	50	-	50	-	-	-	-	(50)	-
<b>Total Footpaths and Cycleways</b>	<b>82</b>	-	<b>50</b>	<b>32</b>	-	-	-	<b>(82)</b>	-

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Drainage</b>									
Upgrade drainage main - Pritchard Street Swan Hill	400	400	-	-	-	-	-	(400)	-
Robinvale Stormwater Pipeline continuation and pump	40	-	40	-	-	-	-	(40)	-
<b>Total Drainage</b>	<b>440</b>	400	40	-	-	-	-	(440)	-
<b>Recreational, Leisure and Community Facilities</b>									
Manangatang swimming pool upgrade	120	-	120	-	-	(120)	-	-	-
Robinvale Netball Courts - lighting	370	370	-	-	-	(370)	-	-	-
Robinvale Riverside Park - design new netball courts and change rooms	640	640	-	-	-	(440)	-	(200)	-
<b>Total Recreational, Leisure and Community Facilities</b>	<b>1,130</b>	1,010	120	-	-	(930)	-	(200)	-
<b>Parks, Open Space and Streetscapes</b>									
Walking Trail - Discover More	10	10	-	-	-	(5)	-	(5)	-
Pop Up Café - Robinvale Riverfront	25	25	-	-	-	(13)	-	(12)	-
Activate River Towns	33	33	-	-	-	(16)	-	(17)	-
Activating Swan Hill riverfront - connecting CBD to riverfront	459	459	-	-	-	(318)	-	(141)	-
Off Leash Dog Park feasibility - Swan Hill & Robinvale	10	10	-	-	-	-	-	(10)	-
Renewal Irrigation Systems	105	-	105	-	-	-	-	(105)	-
Swan Hill Riverfront - Creating Safer Vibrant Places	96	96	-	-	-	(96)	-	-	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>738</b>	633	105	-	-	(448)	-	(290)	-
<b>Waste Management</b>									
Tarp Armour Deployment System	120	120	-	-	-	-	-	(120)	-
Stage 2 Southern Boundary Retaining Wall	25	25	-	-	-	-	-	(25)	-
New cell compliance work	17	17	-	-	-	-	-	(17)	-
Replace Boundary Fence - Swan Hill Landfill	22	-	22	-	-	-	-	(22)	-
Upgrade & expansion of resource recovery Swan Hill Landfill	60	-	60	-	-	-	-	(60)	-
Big Green Shed upgrade	8	-	8	-	-	-	-	(8)	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>252</b>	162	90	-	-	-	-	(252)	-

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Other Infrastructure</b>									
Caravan Park - assets renewal Robinvale	20	20	-	-	-	-	-	(20)	-
Tourism signage and gateway upgrades	65	65	-	-	-	(65)	-	-	-
Vibrant Villages	375	375	-	-	-	(250)	-	(125)	-
Implementation of the community plans	70	-	70	-	-	(35)	-	(35)	-
Swan Hill Aerodrome - lighting and runway reconstruction	1,885	-	1,885	-	-	(450)	-	(935)	(500)
Renewal of 7 Material Bins at Swan Hill Depot	60	-	60	-	-	-	-	(60)	-
Indented Parking - Yana Street, Swan Hill.	60	60	-	-	-	-	(30)	(30)	-
<b>Total Other Infrastructure</b>	<b>2,535</b>	<b>520</b>	<b>2,015</b>	<b>-</b>	<b>-</b>	<b>(800)</b>	<b>(30)</b>	<b>(1,205)</b>	<b>(500)</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>11,089</b>	<b>2,725</b>	<b>8,332</b>	<b>32</b>	<b>-</b>	<b>(4,529)</b>	<b>(30)</b>	<b>(6,030)</b>	<b>(500)</b>
<b>CULTURE AND HERITAGE</b>									
<b>Library books</b>									
Library collection purchases	140	-	140	-	-	-	-	(140)	-
Public Libraries Book Bonanza - book purchases	7	-	7	-	-	(7)	-	-	-
Murray River Council library book purchases	3	-	3	-	-	-	(3)	-	-
<b>TOTAL CULTURE AND HERITAGE</b>	<b>150</b>	<b>-</b>	<b>150</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>(3)</b>	<b>(140)</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS 2020/21</b>	<b>21,207</b>	<b>10,695</b>	<b>10,480</b>	<b>32</b>	<b>-</b>	<b>(7,211)</b>	<b>(33)</b>	<b>(13,463)</b>	<b>(500)</b>

### 4.5.3 Works carried forward from the 2019/20 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Buildings</b>									
Municipal Office Alterations	75	-	75	-	-	-	-	(75)	-
Group fitness room at Swan Hill Leisure Centre	480	480	-	-	-	(250)	-	(230)	-
Solar Garden Project	30	30	-	-	-	-	-	(30)	-
<b>TOTAL PROPERTY</b>	<b>585</b>	<b>510</b>	<b>75</b>	<b>-</b>	<b>-</b>	<b>(250)</b>	<b>-</b>	<b>(335)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Furniture and Equipment</b>									
Swan Hill Town Hall Auditorium Air Conditioner	275	-	275	-	-	-	-	(275)	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>275</b>	<b>-</b>	<b>275</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(275)</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
<b>Drainage</b>									
Robinvale town levee – construction	900	900	-	-	-	(347)	-	(553)	-
Drainage Improvement Railway Ave Swan Hill	24	-	-	24	-	-	-	(24)	-
<b>Total Drainage</b>	<b>924</b>	<b>900</b>	<b>-</b>	<b>24</b>	<b>-</b>	<b>(347)</b>	<b>-</b>	<b>(577)</b>	<b>-</b>
<b>Recreational, Leisure and Community Facilities</b>									
Swan Hill Outdoor Pool preliminary design	125	125	-	-	-	-	-	(125)	-
Water Heating System at Nyah Swimming Pool	20	-	20	-	-	-	-	(20)	-
<b>Total Recreational, Leisure and Community Facilities</b>	<b>145</b>	<b>125</b>	<b>20</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(145)</b>	<b>-</b>
<b>Parks, Open Space and Streetscapes</b>									
Mundara Park Playground Development Strategy	22	22	-	-	-	-	-	(22)	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>22</b>	<b>22</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(22)</b>	<b>-</b>
<b>Other Infrastructure</b>									
Swan Hill Aerodrome – renewal works	445	-	445	-	-	-	-	(445)	-
<b>Total Other Infrastructure</b>	<b>445</b>	<b>-</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(445)</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>1,536</b>	<b>1,047</b>	<b>465</b>	<b>24</b>	<b>-</b>	<b>(347)</b>	<b>-</b>	<b>(1,189)</b>	<b>-</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS FROM 2019/20</b>	<b>2,396</b>	<b>1,557</b>	<b>815</b>	<b>24</b>	<b>-</b>	<b>(597)</b>	<b>-</b>	<b>(1,799)</b>	<b>-</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	+/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	8.3%	(3.5%)	3.8%	9.5%	8.5%	8.8%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	380.5%	268.8%	155.9%	234.0%	270.5%	309.0%	+
Unrestricted cash	Unrestricted cash / current liabilities								
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	28.8%	28.0%	26.7%	8.7%	7.6%	6.5%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.0%	3.1%	3.2%	17.8%	1.1%	1.1%	+
Indebtedness	Non-current liabilities / own source revenue		23.8%	23.8%	10.6%	9.4%	8.6%	7.7%	+
Asset renewal	Asset renewal expenses / Asset depreciation	4	116.8%	143.7%	106.3%	71.4%	78.5%	79.7%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	56.4%	54.1%	54.9%	54.7%	58.2%	58.3%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.69%	0.67%	0.66%	0.68%	0.70%	0.73%	+



Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	+/-
<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments		\$3,727	\$4,492	\$4,230	\$4,102	\$4,023	\$4,105	+
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,690	\$1,312	\$1,351	\$1,341	\$1,331	\$1,321	-
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		12%	12%	13%	13%	13%	13%	o

**Key to Forecast Trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

**Notes to indicators**

**1. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

**2. Working Capital**

The proportion of current liabilities represented by current assets. Working capital is forecast to increase due to funds put aside for the repayment of interest only loans as they fall due. The reduced result in 2020/21 is due to a \$4.795 million loan repayment falling due.

**3. Debt compared to rates**

Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

**4. Asset renewal**

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5. Rates concentration**

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

# Appendices

## Appendix A

### Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2020/21 year.

## SWAN HILL RURAL CITY COUNCIL FEES AND CHARGES SCHEDULE FOR 2020/21

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
<b>Aerodrome - Robinvale</b>						
Cropping Lease	Per annum under lease agreement		CPI	CPI	T	Per annum under Lease Agreement. September CPI Increase annually when lease is due. \$29.65 x 176.6 hectares (Weed suppression)
Hangar Site Lease	Lease based on area of hangar		CPI	CPI	T	3 hangar site leases. Lease based on area of hangar @ \$2.07/m2 and December CPI \$2.10 and September CPI \$2.13 plus GST
Pavement Concession Charge	Per tonne maximum take-off mass of aircraft		CPI	CPI	T	Per tonne maximum take-off mass of aircraft (CPI Increase)
<b>Aerodrome Swan Hill</b>						
Hangar Site Lease			CPI	CPI	T	6 hangar site leases 2019/20. Lease based on area of hangar @ \$3.09/m <sup>2</sup> 6 September CPI and one March CPI plus GST
Hangar Site Lease			CPI	CPI	T	1 hangar site lease. Lease based on area of hangar @ \$3.07/m <sup>2</sup> and December CPI plus GST
Hangar Site Lease			CPI	CPI	T	2 hangar site lease. Lease based on area of hangar @ \$3.00/m <sup>2</sup> and March CPI plus GST
Hangar Site Lease			CPI	CPI	T	1 hangar site lease. Lease based on area of hangar @ \$2.96/m <sup>2</sup> and March CPI plus GST
Part Workshop Lease			CPI	CPI	T	Per annum. Rental for part of workshop. June CPI
Pavement Concession Charge			CPI	CPI	T	Per tonne maximum take-off mass of aircraft (CPI Increase)
Site Lease	Bureau of Meteorology	L	CPI	CPI	T	Per annum. Met Bureau, weather station. No increase in CPI is charged.
Cropping Lease			CPI	CPI	T	Per annum under Lease Agreement. December CPI Increase annually when lease is due. (Weed suppression)
<b>Art Gallery</b>						
Admission to Exhibitions	General Admission		-	-	F	Entry by donation. Entry fee may apply for specific exhibitions.
Floor talks	Guided Tour. Bookings required		5.90	3.5%	T	Bookings required.
Floor talks	Non Local Schools. Bookings required		6.50	3.2%	T	Bookings required.
Floor talks	Local Schools. Bookings required, no cost		-	-	F	Booking required, no cost.
Gallery Equipment Hire	Grand Piano. Bookings required. Must only be played by experienced pianists		170.00	3.0%	T	Fee additional to gallery hire charge, bookings required, must only be played by experienced pianists.
Gallery Hire	Commercial Hire. Bookings required		675.00	3.1%	T	Bookings required, Director retains the right to determine suitability of activity. Venue staff required to be present if Gallery is hired after official opening hours.
Gallery Hire	Community Groups. Bookings required		340.00	3.0%	T	Bookings required, Director retains the right to determine suitability of activity.
Gallery Hire - Half Day	Commercial Hire up to 3 hours. Bookings required		340.00	3.0%	T	Booking required, Director retains the right to determine suitability of activity
Gallery Hire	Community Groups/Youth groups. Per Hour. Bookings required		54.50	2.8%	T	Bookings Required
Gallery Hire- Half Day	Community Groups up to 3 hours. Bookings required		165.00	3.1%	T	Booking required, Director retains the right to determine suitability of activity
Venue Supervisor	Per hour. Lock up/security		64.50	3.2%	T	Required if Gallery is hired outside official opening hours
<b>Brokered Works</b>						
Brokered Domestic Assistance	Fee charged Per hour of service for Domestic Assistance (including Unassisted Shopping shifts)		69.50	2.8%	T	
Brokered Personal Care & Flexible Respite	Fee charged Per hour - within Core Hours		75.00	3.0%	T	
Brokered Personal Care & Flexible Respite	Fee charged Per hour - outside core hours and Weekends		120.00	3.0%	T	Note to be notified in CCS Agency letter ( to be used as reference only)
Brokered Personal Care & Flexible Respite	Fee charged Per hour - Public Holidays		160.75	3.0%	T	
Brokered Delivered Meals	Fee charged Per meal delivered		16.50	1.9%	T	
Brokered Social Support - Individual	Fee charged Per hour of service for Assisted Shopping shifts		69.50	2.8%	T	
Brokered Social Support - Group	Fee charged Per hour of Social Support or individually negotiated Per activity		22.50	2.5%	T	
Brokered Travel Reimbursement	Applicable to all services at Per kilometre rate		2.50	4.2%	T	
Brokered Transport - (Through Taxis)	As charged by taxi plus \$10 administration fee Per booking		0.00	0.0%	T	
Brokered Case Management	Fee charged Per hour of Case Management provided		90.25	3.0%	T	Note to be notified in CCS Agency letter ( to be used as reference only)
<b>Building Department</b>						
<b>2020/21 Fees \$14.81 (No change for this year)</b>						
Building Permits Residential	Houses (class 1) & Outbuildings (class 10) Construction value up to \$41,000		340.00	3.0%	T	
Building Permits Residential	Houses (class 1) & Outbuildings (class 10) Construction value over \$41,000		0.70% of \$cost + GST or as determined by the MBS	-	T	
Building Enforcement Administration Fee	Domestic		1250.00		T	
Building Enforcement Administration Fee	Commercial		1620.00	-	T	
	Place of Public Entertainment Permits (POPE)		650.00	14.0%	T	
State Government Building Permit Levy	All building works exceeding \$10,000 value	L	0.128% of construction value over \$10,000	-	F	Fee set by legislation.
Report & Consent Siting Variations - Domestic	Report & Consent for siting variations		290.40	-	F	Fee set by legislation (19.61 units)

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Report & Consent	Septic regulation 132 (1)	L	290.40	-	F	Fee set by legislation (19.61 units)
Report & Consent - Protection work (Reg 116)	Protection of Public	L	294.70	-	F	Fee set by legislation (19.9 units)
Building Permits Commercial / Industrial	Construction costs up to \$50,000		430.00	2.9%	T	
Building Permits Commercial / Industrial	Construction costs exceeding \$50,000		0.75% of \$cost + GST or as determined by the MBS	-	T	
Lodgement Fee	Building Permit Documents - Commercial & Residential	L	121.90	-	F	Fee set by legislation. (8.23 units)
Property Information Certificates	Residential & Commercial	L	47.20	-	F	Fee set by legislation. (3.19units) Urgent \$109.20
Building Certificate - LIC	Urgent Requests incur additional fee		120.00	12.1%	T	
Stormwater Discharge Information	Report for Discharge Point	L	144.70	-	F	Fee set by legislation. (3.19 units)
Building Act Sec 29A	Report & Consent - Demolition	L	85.20	-	F	Fee set by legislation. (5.75 units)
Building Regulation & Modification	Preparation of Report		200.00	4.2%	T	
House Relocation Deposit	Bond / Bank Guarantee	L	10000.00		F	Fee set by legislation.
Swimming Pool & Spa	Registration	L	79.10		F	Includes Pool or Spa Registration Fee of \$31.84 and Information Search Fee of \$47.24.
Swimming Pool & Spa	Compliance - up to:	L	1652.20		F	Failure to register swimming pool or spa within relevant timeframe.
Swimming Pool & Spa	Lodgement Certificate of Barrier Compliance	L	20.45		F	
Swimming Pool & Spa	Lodgement of Certificate of Barrier Non-Compliance	L	385.05		F	
Swimming Pool & Spa	Failure to Lodge Certificate of Barrier Compliance - up to:	L	1652.20		F	
Swimming Pool & Spa	Failure to Lodge Certificate of Barrier Non-Compliance - up to:	L	1652.20		F	
Swimming Pool & Spa	Failure to Comply with Barrier Improvement Notice by date specified - up to:	L	1652.20		F	
Building Permit Extend Time - Domestic	Extension of Time & Permit		200.00	4.2%	T	
Expired Building Permit - Domestic	Renew Expired Permit		200.00	4.2%	T	
Building Permit Extend Time - Commercial	Extension of Time & Permit		430.00	2.9%	T	
Expired Building Permit -Commercial	Renew Expired Permit		430.00	2.9%	T	
Checks (Structural, Mechanical, Electrical & Hydraulic)			charged on a 'cost recovery basis'	-	T	Checking of specialist system designs where necessary and/or where an appropriate design certificate is not provided is charged on a cost recovery basis.
Information Requests	Retrieval of archived Building & Planning records		85.00	2.1%	T	
<b>Children's Services - After School Care</b>						
Per Session (3 hours)			30.00	3.4%	F	
Bus Pick Up			2.70	3.8%	F	
<b>Children's Services - Swan Hill Vacation Care</b>						
Per Session (10 hours)			99.00	3.1%	F	
Excursion Fee			to be calculated for each excursion	-	F	Need to cost each excursion and charge for full cost recovery
<b>CHPS/HACC Services</b>						
CHSP / HACC Domestic Assistance	Fee charged Per hour of service for Domestic Assistance (including Unassisted Shopping shifts)	L	7.80	3.3%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Personal Care	Fee charged Per hour of Personal Care service. (Minimum charge Per visit 1 hour)	L	5.70	2.7%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Flexible Respite	Fee charged Per hour of Respite provided.	L	4.35	3.6%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Delivered Meals	Fee charged Per meal delivered	L	12.00	2.6%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Social Support - Individual	Fee charged Per hour of service for Assisted Shopping shifts	L	7.80	3.3%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Social Support - Group	Fee charged Per session. Additional costs for meals, travel and entrance costs where applicable.	L	Per Activity Cost	-	F	DSS client contribution framework / DHHS Fees Policy
<b>Community Centre - Lake Boga and Nyah</b>						
Bond	No alcohol		155.00	3.3%	F	
Bond	Alcohol		515.00	3.0%	F	
Public Liability Insurance	Insurance - Public Liability. If hirer does not have their own insurance		26.00	4.0%	T	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.
Catering Facilities	Kitchen - Full use - Commercial		77.50	3.3%	T	
Catering Facilities	Kitchen - Full use - Community/Charities		46.50	3.3%	T	
Hall Hire	Commercial rate		185.00	2.8%	T	Per Day
Hall Hire	Community/Charities rate		130.00	4.0%	T	Per Day
Hall Hire Full Day Set-Up	Set up fees - 50% of the applicable hire rate as above		92.50	2.8%	T	
Foyer	Commercial - Foyer or one room full day		103.00	3.0%	T	
Foyer	Community - Foyer or one room full day		77.50	3.3%	T	
Foyer	Community - Foyer or one room half day		41.50	3.8%	T	
Meetings Per Hour	Community and NFP		13.00	4.0%	T	
Stadium Hire/hour	Lake Boga only		32.50	3.2%	T	Lake Boga only
Skip Bin Hire - 1.5 m3	Per Hire		165.00	3.1%	T	Fee calculated on amount charged to Council by Waste Contractor
Skip Bin Hire - 3 m3	Per Hire		200.00	2.6%	T	Fee calculated on amount charged to Council by Waste Contractor
Big Bin			103.00	3.0%	T	

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
<b>Community Centres - Manangatang and Woorinen</b>						
Bond	No alcohol		150.00	0.0%	F	
Bond	Alcohol		500.00	0.0%	F	
Public Liability Insurance	Insurance - Public Liability. If hirer does not have their own insurance		26.00	4.0%	T	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.
Hall Hire	Commercial rate		35.00	0.0%	T	Per Day
Hall Hire	Community/Charities rate		25.00	0.0%	T	Per Day
Hall Hire Full Day Set-Up - Commercial	Commercial rate		17.50	-	T	Per Half Day
Hall Hire Full Day Set-Up - Community	Community/Charities rate		12.50	-	T	Per Half Day
Meetings Per Hour	Community and NFP		12.50	0.0%	T	
Skip Bin Hire - 1.5 m3	Per Hire		160.00	0.0%	T	Fee calculated on amount charged to Council by Waste Contractor
Skip Bin Hire - 3 m3	Per Hire		195.00	0.0%	T	Fee calculated on amount charged to Council by Waste Contractor
Big Bin			100.00	0.0%	T	
<b>Community Arts Centre - Robinvale</b>						
Bond	No alcohol		150.00	0.0%	F	
Bond	Alcohol		500.00	0.0%	F	
Public Liability Insurance	Insurance - Public Liability. If hirer does not have their own insurance		26.00	4.0%	T	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.
Catering Facilities	Kitchen - Full use - Commercial		150.00	0.0%	T	
Catering Facilities	Kitchen - Full use - Community/Charities		125.00	0.0%	T	
Hall Hire	Commercial rate		525.00	0.0%	T	Per Day
Hall Hire	Community/Charities rate		340.00	0.0%	T	Per Day
Hall Hire Full Day Set-Up	Set up fees - 50% of the applicable hire rate as above		50% of applicable hire rate	-	T	
Foyer	Commercial - Foyer or one room full day		130.00	0.0%	T	
Foyer	Community - Foyer or one room full day		75.00	0.0%	T	
Foyer	Community - Foyer or one room half day		50.00	0.0%	T	
Theatre	Commercial		450.00	0.0%	T	
Theatre	Community		340.00	0.0%	T	
Meetings Per Hour	Community and NFP		15.50	3.3%	T	
Skip Bin Hire - 2.6 m3	Per Hire		88.00	0.0%	T	Fee calculated on amount charged to Council by Waste Contractor
<b>Customer Service and Revenue Control</b>						
Garbage Service Charge Fee	For upsizing garbage bins or removing green waste service		55.00	0.0%	T	
Copy Rate Notice			12.00	4.3%	T	
Land Information Certificate		L	27.00	-	F	Set by legislation but indexed annually (1.82 fee units)
Land Information Certificate	Urgent Requests incur additional fee		120.00	4.3%	F	Certificate completed within 24 hours.
Community Tree	Public Liability Insurance		26.00	4.0%	T	If the hirer does not have their own insurance, this will be charged to provide the hirer mandatory cover.
Community Tree	Bond		110.00	0.0%	F	
Community Tree	Per Event		29.00	3.6%	T	
Street Stall Holders / Performers / Artists	Public Liability Insurance Busking Permit		50.00	5.0%	T	Reflects cost of issuing the Permit
<b>Engineering Services</b>						
			<b>Cost as invoiced from relevant publisher</b>			<b>2020/21 Unit fee \$14.81 (no change this year)</b>
Road Closure - Temporary	Advertisement			-	T	Cost as invoiced from relevant publisher
Road Opening Application Fees	1 fee unit \$14.45 set by Legislation	L	14.81	-	F	1 fee unit (currently \$14.81) fee set by legislation (monetary Units Act 2004) Council fee currently at limit
<b>Road Classification</b>	<b>Works, Other Than Minor Works</b>					
Municipal road where max speed limit at any time is more than 50kmph	On, or partly on the roadway, shoulder or pathway. 43.1 fee units	L	638.30	-	F	43.1 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is more than 50kmph	Not on the roadway, shoulder or pathway. 23.5 fee units	L	348.05	-	F	23.5 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is 50kmph or less	On, or partly on the roadway, shoulder or pathway. 23.5 fee units	L	348.05	-	F	23.5 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is 50kmph or less	Not on the roadway, shoulder or pathway. 6 fee units	L	88.85	-	F	6 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
<b>Road Classification</b>	<b>Minor Works</b>					
Municipal road where max speed limit at any time is more than 50kmph	On, or partly on the roadway, shoulder or pathway. 9.3 fee units	L	137.75	-	F	9.3 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is more than 50kmph	Not on the roadway, shoulder or pathway. 6 fee units	L	88.85	-	F	6 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is 50kmph or less	On, or partly on the roadway, shoulder or pathway. 9.3 fee units	L	137.75	-	F	9.3 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is 50kmph or less	Not on the roadway, shoulder or pathway. 6 fee units	L	88.85	-	F	6 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Traffic Management Plan Preparation	Flat rate \$446 (minimum of 3 hours)		446.00	3.0%	T	Hourly rate. Plus disbursements
<b>Information Management</b>						
Freedom of Information	Application Fee	L	29.60	-	F	Fee set by legislation. In May
Freedom of Information	Search Fee	L	22.20	-	F	Per hour. Fee set by legislation - In May
Freedom of Information	Photocopying - A4	L	0.20	-	F	Fee set by legislation.
Historic Information Request	Application Fee (Inc 1hr search)		32.55	-	T	Same as FOI application fee plus GST - May
Historic Information Request	Hourly Rate (after 1st hour)		50.00	2.8%	T	
Documents Copied to CD/USB			7.85	3.3%	T	
<b>Kerbside Garbage</b>						
120 Litre Bin			335.00	11.7%	F	
240 Litre Bin			508.00	11.7%	F	
Green Waste			95.00	0.0%	F	

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
<b>Landfill - Robinvale</b>						<b>Collected by Contractor</b>
Garbage Bag			2.15	0.0%	T	Fees have been set by contract
120 Litre Wheelie Bin			3.80	0.0%	T	This applies to all Robinvale
Car Boot Only, 240ltr Wheelie Bin			6.45	0.0%	T	Landfill Fees
Station Wagon			6.45	0.0%	T	
Utility	Level		9.75	0.0%	T	
Utility	High Sided		15.05	-	T	New
Single Axle Trailer (6x4)	Level		10.75	0.0%	T	
Single Axle Trailer (6x4)	Heaped		13.95	0.0%	T	
Single Axle Trailer (6x4)	High Sided		15.05	0.0%	T	
Tandem Axle Trailer (8x5)	Level		17.20	0.0%	T	
Tandem Axle Trailer (8x5)	Heaped		23.70	0.0%	T	
Tandem Axle Trailer (8x5)	High Sided		32.30	0.0%	T	
Mattress (any size)			25.00	22.0%	T	
<b>TYRES</b>						
Tyres	Car & Motorcycle		10.00	31.6%	T	
Tyres	Light Commercial / 4WD - per tyre		14.20	32.1%	T	
Tyres	Truck - Standard & Forklift		25.60	32.3%	T	
Tyres	Truck - Wide Band Super Single		42.40	40.6%	T	
Tyres	Tractor		84.20	30.4%	T	
Tyres	Earth Mover (Small)		112.40	49.2%	T	
Tyres	Earth Mover (Medium)		168.30	56.4%	T	
Tyres	Earth Mover (Large)		252.50	80.5%	T	
Televisions & Computer Monitors (non commercial)	Cost for transport to Swan Hill		5.30	2.9%	F	Per item - To be implemented if a cost is required for transport to Melbourne. E-waste ban will increase volume of material needing to be transported off site.
Commercial / Industrial (including concrete)	per tonne		80.00	0.0%	T	Per Tonne. Price increase to discourage interstate disposal of commercial loads of waste.
Scrap metal			Free	-	F	
Small Rubble (bricks, crushed concrete etc.)	Residential - 0.5m3 limit		Free	-	F	
Small Rubble (bricks, crushed concrete etc.)	Bulk		36.00	0.0%	T	Per Tonne. Bulk loads account for the majority of Brick and rubble delivered to site.
Clean Concrete, brick and rubble	per tonne		55.00	-	T	New
Uncontaminated Mulched Green			Free	-	F	
Clean Fill			Free	-	F	
Used Motor Oil			Free	-	F	
Gas Cylinders			Free	-	F	
Chemical Containers (Drum MUSTER)			Free	-	F	
White Goods			Free	-	F	
White goods - refrigerated			20.00	33.3%	T	Fridges, freezers, air conditioners. Charge to cover degassing as per regulation and upcoming E-waste ban implementation.
Domestic clean uncontaminated timber			Free	-	F	
Car Boot Only, 240ltr Wheelie Bin	Clean Green		3.25	0.0%	T	
Station Wagon	Clean Green		3.25	0.0%	T	
Utility	Clean Green		4.85	0.0%	T	
Single Axle Trailer (6x4)	Level Clean Green		5.40	0.0%	T	
Single Axle Trailer (6x4)	Heaped Clean Green		6.45	0.0%	T	
Single Axle Trailer (6x4)	High Sided Clean Green		7.55	0.0%	T	
Tandem Axle Trailer (8x5)	Level Clean Green		8.60	0.0%	T	
Tandem Axle Trailer (8x5)	Heaped Clean Green		11.85	0.0%	T	
Tandem Axle Trailer (8x5)	High Sided Clean Green		16.15	0.0%	T	
Power Poles			250.00	-	T	New
<b>Landfill - Swan Hill</b>						<b>Collected by Contractor</b>
Car Boot / 240 wheelie bin			12.50	3.3%	T	
Station Wagon			25.30	2.8%	T	
Garbage Bag			3.10	-	T	New
120 wheelie bin			6.20	-	T	New
Utility	Level		26.40	3.1%	T	
Utility	High Sided		40.40	3.1%	T	
Single Axle Trailer (6x4)	Level		26.40	3.1%	T	
Single Axle Trailer (6x4)	Heaped		31.90	3.2%	T	
Single Axle Trailer (6x4)	High Sided		40.40	3.1%	T	
Tandem Axle Trailer (8x5)	Level		45.80	3.2%	T	
Tandem Axle Trailer (8x5)	Heaped		60.40	3.1%	T	
Tandem Axle Trailer (8x5)	High Sided		70.60	3.1%	T	
Mattress (any size)			22.00	7.3%	T	
<b>TYRES</b>						
Tyres	Car & Motorcycle - Per tyre		10.00	0.0%	T	Per Tyre
Tyres	Light Commercial - 4WD Per tyre		14.20	0.0%	T	Per Tyre
Tyres	Truck - Standard & Forklift - Per tyre		25.60	0.0%	T	Per Tyre
Tyres	Truck - Wide Band Super Single - Per tyre		42.40	0.0%	T	Per Tyre
Tyres	Tractor - Per tyre		84.20	0.0%	T	Per Tyre
Tyres	Earth Mover (Small) - Per tyre		112.40	0.0%	T	Per Tyre
Tyres	Earth Mover (Medium) - Per tyre		168.30	0.0%	T	Per Tyre
Tyres	Earth Mover (Large) - Per tyre		252.50	0.0%	T	Per Tyre
Tyre Rims	Tyre rims (plus tyre fee per size)		10.00	-	T	New
Computer Monitors / Televisions (non-commercial)	Per item		5.65	2.7%	T	Per Item. To be implemented if a cost is required for transport to Melbourne. E-waste ban will increase volume of material needing to be transported off site
Commercial Industrial Waste	Per tonne		113.50	3.2%	T	Per Tonne.

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Contaminated Soil	Low Level Contamination - Per tonne		155.00	3.3%	T	Per Tonne.
Asbestos	Per tonne		165.00	3.1%	T	Per Tonne. (minimum charge commercial 0.5 tonne)
Scrap Metal			Free	-	F	
Small Rubble	residential 0.5m3		Free	-	F	Bricks, crushed concrete etc.
Mulched Green Waste	Uncontaminated		Free	-	F	
Clean Fill			Free	-	F	
Used Motor Oil			Free	-	F	
Chemical Containers (Drum Musters)			Free	-	F	Drum Musters
Household Batteries	Detox Your Home Program		Free	-	F	Detox Your Home Program
Compact Fluorescent Tubes	Detox Your Home Program		Free	-	F	Detox Your Home Program
Paint	Detox Your Home Program		Free	-	F	Detox Your Home Program
White Goods			Free	-	F	
White Goods - refrigerated			20.00	33.3%	T	Fridges, freezers, air conditioners. Charge to cover degassing as per regulation and upcoming E-waste ban implementation.
Car Boot / 240 Ltr Bin	Clean Green		6.30	0.0%	T	
Station Wagon	Clean Green		12.30	0.0%	T	
Utility	Clean Green		12.80	0.0%	T	
Utility	High Sided Clean Green		19.60	0.0%	T	
Single Axle Trailer (6x4)	Level Clean Green		12.80	0.0%	T	
Single Axle Trailer (6x4)	Heaped Clean Green		15.50	0.0%	T	
Single Axle Trailer (6x4)	High Sided Clean Green		19.60	0.0%	T	
Tandem Axle Trailer (8x5)	Level Clean Green		22.20	0.0%	T	
Tandem Axle Trailer (8x5)	Heaped Clean Green		29.30	0.0%	T	
Tandem Axle Trailer (8x5)	High Sided Clean Green		34.30	0.0%	T	
Power Poles	Per tonne now Per Pole		250.00	-	T	Per Pole. Currently charged as commercial waste only. Does not reflect the true loss of airspace or handling and disposal.
Clean Concrete, brick and rubble.	per tonne		55.00	New	T	New
Contaminated Soil acceptance from outside of Shire	Per tonne plus normal fee		80.00	-	T	New
Asbestos acceptance from outside Shire	Per tonne plus normal asbestos fee		80.00	-	T	New
Gas Cylinders small			12.00	-	F	New
Gas Cylinders Large - Car, house, other			20.00	-	T	New
E-waste large / volume	per kilogram		1.10	-	T	New
Mixed cover	per tonne		67.00	3.1%	T	
Commercial cardboard and recycling				-	T	New

Leisure Centre - Robinvale					Collected by Contractor	
Aquatics	Adult		3.80	2.7%	T	
Aquatics	Child/Concession		3.00	3.4%	T	
Aquatics	Spectator		1.90	5.6%	T	
Aquatics	Aqua Aerobics (per class)		3.20	3.2%	T	
Aquatics	Family		17.00	3.0%	T	
Aquatics	Infants Under 5 years old		1.90	5.6%	T	
Aquatics	Lane Hire per hour		12.30	3.4%	T	
Aquatics	Pool Hire per hour		120.00	0.8%	T	
Aquatics	User Group - Pool entry fees per entry		2.60	4.0%	T	
Aquatics	Swim teacher hire per hour		39.20	2.9%	T	
Aquatics	Additional lifeguard - user group		36.00	2.9%	T	
Season Ticket	Family of 4 \$10 extra per child		175.00	4.2%	T	
Season Ticket	Adult		110.00	1.9%	T	
Season Ticket	Child/concession		90.00	5.9%	T	
Swimming Multi Passes - 10 Visits	Adult - Pool only		35.00	2.9%	T	
Swimming Multi Passes - 10 Visits	Child/concession - Pool only		25.00	2.5%	T	
Water Safety Lessons	Preschool and School Age - per lesson		13.90	3.0%	T	
Facility Membership	3 Month Membership Up Front		210.00	5.0%	T	
Facility Membership	6 Month Membership Up Front		340.00	3.0%	T	
Facility Membership	12 Month Membership Up Front		500.00	2.0%	T	
Health Club	Casual - per session		6.00	3.4%	T	
Health Club	Concession - per session		5.00	2.0%	T	
Health Club	Youth Hour 12-16 years		2.90	3.6%	T	
Health Club	10 Visit passes Adult		53.00	2.9%	T	
Health Club	20 visit pass Adult		104.00	3.0%	T	
Health Club	50 visit pass Adult		260.00	3.2%	T	
Sports Hall	Casual hire per hour		4.60	2.2%	T	
Sports Hall - Bookings	Full court hire (peak) per hour		50.00	2.9%	T	Peak hours 4pm to 9pm Mon-Fri & Weekends
Sports Hall - Bookings	1/2 court hire (peak) per hour		25.00	2.9%	T	Peak hours 4pm to 9pm Mon-Fri & Weekends
Sports Hall - Bookings	Full court hire (non peak) per hour		30.60	3.0%	T	Peak hours 4pm to 9pm Mon-Fri & Weekends
Sports Hall - Bookings	1/2 court hire (non peak) per hour		20.80	3.0%	T	Peak hours 4pm to 9pm Mon-Fri & Weekends
Sports Hall - Bookings	Out of hours Staffing per hour		36.00	2.9%	T	
Leisure Centre - Swan Hill					Collected by Contractor	
General Admission	Adult		6.50	3.2%	T	
General Admission	Child		4.50	2.3%	T	
General Admission	Concession		4.50	2.3%	T	
General Admission	Infant		2.10	5.0%	T	Under 4
General Admission	Spectator		2.90	3.6%	T	
General Admission	Family		18.50	2.8%	T	All immediate
General Admission	10 Visit passes		57.20	3.1%	T	Adult
General Admission	10 Visit passes		38.60	2.9%	T	Child / Concession
General Admission	Swim Club		7.20	2.9%	T	Per Person
General Admission	Schools		2.80	3.7%	T	
Learn to Swim	1st Child		14.10	2.9%	F	Per lesson

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Learn to Swim	2nd Child		12.80	3.2%	F	Per lesson
Learn to Swim	1st Child < 3 years		12.30	3.4%	F	Per lesson
Learn to Swim	2 + Child < 3 years		11.00	2.8%	F	Per lesson
Learn to Swim	Private		33.70	3.1%	F	One on One
Platinum Membership	12 months - Up front		930.00	3.3%	T	Includes gym, pool and group fitness classes.
Platinum Membership	12 months concession - Up front		730.00	2.8%	T	Includes gym, pool and group fitness classes.
Platinum Membership	6 months - Up front		540.00	2.9%	T	Includes gym, pool and group fitness classes.
Platinum Membership	6 months concession - Up front		400.00	2.6%	T	Includes gym, pool and group fitness classes.
Platinum Membership	3 months - Up front		310.00	3.3%	T	Includes gym, pool and group fitness classes.
Platinum Membership	12 months - Direct Debit Per week + Joining fee \$60		17.70	2.9%	T	Includes gym, pool and group fitness classes.
Platinum Membership	12 month concession - Direct Debit Per week + joining fee \$60		14.60	2.8%	T	Includes gym, pool and group fitness classes.
Platinum Membership	Joining Fee		60.00	0.0%	T	Includes gym, pool and group fitness classes.
Premium Membership	12 months - up front		770.00	2.7%	T	Includes gym and pool.
Premium Membership	12 months concession - up front		610.00	3.4%	T	Includes gym and pool.
Premium Membership	6 months - up front		430.00	2.4%	T	Includes gym and pool.
Premium Membership	6 months concession - up front		350.00	2.9%	T	Includes gym and pool.
Premium Membership	3 months - Up front		270.00	3.8%	T	Includes gym and pool.
Premium Membership	12 months - Direct Debit Per week + Joining fee \$60		15.60	3.3%	T	Includes gym and pool.
Premium Membership	12 months concession Direct debit Per week + joining fee \$60		11.70	2.6%	T	Includes gym and pool.
Premium Membership	Joining Fee		60.00	0.0%	T	Includes gym and pool.
Health Club	Casual		14.40	2.9%	T	Gymnasium only.
Health Club	Concession		10.80	2.9%	T	Gymnasium only.
Health Club	Adult - 10 visit pass		120.10	3.0%	T	Gymnasium only.
Health Club	Youth hour 12-16 years		6.50	3.2%	T	
Group Fitness	Casual		9.90	3.1%	T	Classes
Group Fitness	Concession		7.30	2.8%	T	Classes
Crèche - Member	Member 1 Hour - Per child		6.40	3.2%	T	Per hour, Per child.
Crèche - Member	Member 2 Hours - Per child		12.80	3.2%	T	Per hour, Per child.
Crèche - Member	Member 3 Hours - Per child		19.20	3.2%	T	Per hour, Per child.
Crèche - Non member	Non Member 1 Hour - Per child		7.70	2.7%	T	Per hour, Per child.
Crèche - Non member	Non Member 2 Hours - Per child		15.50	3.3%	T	Per hour, Per child.
Crèche - Non member	Non Member 3 Hours - Per child		23.20	3.1%	T	Per hour, Per child.
Birthday Parties	Option 1 - Non-Catered		11.80	2.6%	T	Per child
Birthday Parties	Option 2 - Catered		17.40	3.0%	T	Per child
Badminton			15.10	2.7%	T	Per court, Per hour
Stadium - Casual Use			5.20	4.0%	T	Per hour
Sports Hall Room Hire			51.90	3.0%	T	Per hour
<b>Library Service</b>						
Photocopying / Printing	A4 Single Black		0.30	0.0%	T	Per Page
Photocopying / Printing	A4 Single Colour		2.00	0.0%	T	Per Page
Photocopying / Printing	A4 Double sided Black		0.60	0.0%	T	Per Page
Photocopying / Printing	A4 Double sided Colour		4.00	0.0%	T	Per Page
Photocopying / Printing	A3 Single Black		0.60	0.0%	T	Per Page
Photocopying / Printing	A3 Single Colour		4.00	0.0%	T	Per Page
Photocopying / Printing	A3 Double sided Black		1.20	0.0%	T	Per Page
Photocopying / Printing	A3 Double sided Colour		8.00	0.0%	T	Per Page
Computer Bookings	Per hour		5.70	1.8%	T	
Internet Bookings	Per 15 minutes		1.50	3.4%	T	
Internet Bookings	Per half hour		2.90	3.6%	T	
Internet Bookings	Per hour		5.70	1.8%	T	
Fax (sending within Australia)	First page		5.20	2.0%	T	Only available to fax numbers within Australia
Fax (sending)	Subsequent pages		1.55	3.3%	T	Per page
Faxes Incoming	Each Page		1.55	3.3%	T	Per Page
Headphones	Per set		3.80	4.1%	T	
USB	Per USB stick purchased		7.00	7.7%	T	
Interlibrary Loans	From Public Libraries - Per item		4.80	2.1%	T	Per item
Interlibrary Loans	from Tertiary Institutions - Per item		21.50	0.9%	T	Per item
Invigilator for exams	Per hour for Library staff member		47.00	2.7%	T	Library staff member to act as invigilator for exams
Library Bags	Per bag		2.20	4.8%	T	
Lost Books	Per Item		cost + \$6.00	-	T	Per Item
Lost Magazines	Per Item		cost + \$3.00	-	T	Per item
Meeting Room - Commercial	Per hour - Booking Required		13.50	3.8%	T	Booking required. Fee applies for bookings by Commercial and Government bodies
Meeting Room - Commercial	Per day - Booking Required		77.00	2.8%	T	Booking required. Fee applies for bookings by Commercial and Government bodies
Membership Cards	Replacement of lost library card		5.80	1.8%	F	
Copying of Oral History Discs	Per disc		10.30	3.0%	T	
<b>Livestock Exchange</b>						
Cattle Weigh Fee	Per lot during sale. Cattle sold in prime market.		3.10	3.3%	T	Per lot during sale. Cattle sold in prime market.
Sheep Yard	Per head Per day. Stock not sold through yard		5.00	525.0%	T	Per Head, Per Day. Stock not sold through yard.
Cattle Yard	Per head Per day. Stock not sold through yard		10.00	159.7%	T	Per Head, Per Day. Stock not sold through yard.
No Sale Fee - Sheep	Per Head Per Day.		1.00	100.0%	T	Per head/ per day for Drafting - no sale.
No Sale Fee - Cattle	Per Head Per Day.		5.00	100.0%	T	Per head/ per day for Drafting - no sale.
Private Weigh	Cattle - Per head. Occurs when cattle are weighed but not in a sale.		6.50	3.2%	T	Per head. Occurs when cattle are weighed but not in a sale.
Yard Stock Sold	Sheep - for sheep sold through the yards on sale days.		1.1%	-	T	For sheep sold through the yards on sale days.
Yard Stock Sold	Cattle - for cattle sold through the yards on sale days.		1.2%	-	T	For cattle sold through the yards on sale days.
Truck Wash	Per minute		0.70	0.0%	T	Per minute
Access Key - Truck Wash	Per key		39.00	3.0%	T	Per key



Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Dead stock removal - Sheep	Stock destroyed and disposed from yards. Presented to yards in condition deemed not fit for sale.		50.00	92.3%	T	
Dead stock removal - Cattle	Stock destroyed and disposed from yards. Presented to yards in condition deemed not fit for sale.		200.00	16.6%	T	
Stock Feeding - Cattle & Sheep	Stock not sold through yards. Per bale fed out - staff and machinery resource only. Agent/Vendor to supply feed.		50.00	10.0%	T	
Stock Feeding - Cattle & Sheep	Post Sale. Per bale fed out - staff and machinery resource only. Agent/Vendor to supply feed.		50.00	120.3%	T	
NLIS Cattle Tag	Faulty / Non reader tag. Cattle assigned with transport number.		5.00	25.0%	T	
NLIS Cattle Tag	Untagged Cattle. Fee to Agent/Vendor.		15.00	31.0%	T	
NLIS Sheep Tag	Untagged Sheep. Fee to Agent/Vendor.		5.00	400.0%	T	Untagged Sheep. Fee to Agent/Vendor. Cost of tag is 85 cents in 2019.
<b>Marketing &amp; Tourism</b>						
Whole room hire 1/2 day	Room 1 & 2 combined		160.00	3.2%	T	
Whole room hire whole day	Room 1 & 2 combined		210.00	2.4%	T	
Half room hire with projector 1/2 day	Room 1		100.00	5.3%	T	
Half room hire with projector whole day	Room 1		150.00	3.4%	T	
Half room hire 1/2 day no projector	Room 2		87.00	2.4%	T	
Half room hire whole day no projector	Room 2		140.00	3.7%	T	
Conference room Tea & Coffee	Flat fee rather than per head		21.00	5.0%	T	Change back to flat fee rather than per head as this is easier to apply/charge
Booking Office Tickets	Non Profit Organisations - Per ticket		2.70	3.8%	T	Per ticket
Booking Office Tickets	Commercial Hirers - Per ticket		3.70	2.8%	T	Per ticket
Booking Office Tickets	Pre Printed Tickets		0.50	0.0%	T	
Booking Office Tickets	Ticket price \$10 & under/ticket		1.25	4.2%	T	Per ticket
Booking Office Tickets	Ticket price \$5 & under/ticket		0.65	0.0%	T	Per ticket
Faxing	Local - Per Page		2.35	2.2%	T	
Faxing	STD - Per Page		2.95	3.5%	T	
Guided Tour of Swan Hill (Mon - Fri)	Per 1 hour tour		95.00	0.0%	T	Per tour
Guided Tour of Swan Hill (Weekends)	Per 1 hour tour		140.00	3.7%	T	Per tour
Laminating	Per meter		10.60	2.9%	T	
Skilled Migration	Regional Certification		575.00	0.0%	T	No change as was increased in July 2019
Information Bay Advertising	Annually		68.00	3.0%	T	
<b>Parking Control &amp; School Crossings</b>						
Parking Infringement Notices	Category A	L	TBA	-	F	0.4 of a Penalty Unit.
Parking Infringement Notices	Category B	L	TBA	-	F	Set by legislation, increases annually Apr/May. Monetary Units Act 2004. (unit is .06 of penalty rate)
Parking Infringement Notices	Category C	L	TBA	-	F	Set by legislation, increases annually Apr/May. Monetary Units Act 2004.
Parking Meters	One Hour Meters		1.20	0.0%	F	One hour
Parking Meters	Daily car park hire rate per park in metered area		9.50	0.0%	F	For tradesman working in a metered area or raffles that require a park. (calculated on hourly fee)
Parking Meters	6 monthly car park hire rate per park in metered area		300.00	0.0%	F	For tradesman working in a metered or signed area. Fee is per car park
Parking Meters	Annual car park hire rate per park in metered area		600.00	0.0%	F	For tradesman working in a metered or signed area. Fee is per car park
<b>Photocopying</b>						
Photocopying	A4 Single Black		0.60	0.0%	T	Photocopying fees have been consolidated across Council, except for Library.
Photocopying	A4 Single Colour		2.50	4.2%	T	
Photocopying	A4 Double sided Black		1.00	11.1%	T	
Photocopying	A4 Double sided Colour		5.00	4.2%	T	
Photocopying	A3 Single Black		1.10	0.0%	T	
Photocopying	A3 Single Colour		5.00	2.0%	T	
Photocopying	A3 Double sided Black		1.70	3.0%	T	
Photocopying	A3 Double sided Colour		10.00	2.0%	T	
Printing	A0 Black		9.25	4.5%	T	
Printing	A1 Black		6.65	3.1%	T	
Printing	A2 Black		4.00	3.9%	T	
Printing (Plotter)	A0 Colour		16.50	3.8%	T	
Printing (Plotter)	A1 Colour		14.00	3.7%	T	
Printing (Plotter)	A2 Colour		14.00	3.7%	T	
<b>Pioneer Settlement</b>						
General Admission	Adult		30.00	0.0%	T	
General Admission	Concession		26.50	0.0%	T	Pensioner, Student, Senior
General Admission	Child		22.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
General Admission	Family		85.00	0.0%	T	Family - 2 adults and up to 2 children.
General Admission	Extra child on family ticket		16.00	0.0%	T	
General Admission	Local Residents		0.00	-	T	New Local ambassador program introduced in Dec 2017 Identification required showing address within municipality
Pyap Cruise	Adult		23.50	0.0%	T	
Pyap Cruise	Concession		20.00	0.0%	T	Pensioner, Student, Senior
Pyap Cruise	Child		16.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Pyap Cruise	Family		65.00	0.0%	T	Family - 2 adults and up to 2 children.
Pyap Cruise	Extra child on family ticket		15.50	0.0%	T	
Heartbeat (Laser Light Show)	Adult		28.00	0.0%	T	
Heartbeat (Laser Light Show)	Concession		25.50	0.0%	T	Pensioner, Student, Senior
Heartbeat (Laser Light Show)	Child		20.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Heartbeat (Laser Light Show)	Family		76.50	0.0%	T	Family - 2 adults and up to 2 children.
Heartbeat (Laser Light Show)	Extra child on family ticket		15.50	0.0%	T	
Heartbeat (Laser Light Show)	Home Town Hero - Discount		21.00	-	T	25% Discount for 1 Full Paying Adult Guest
Heartbeat (Laser Light Show)	Home Town Hero - Discount		12.75	-	T	50% Discount for 2 Full Paying Adult Guests
Admission, Pyap	Adult		48.00	0.0%	T	
Admission, Pyap	Concession		41.50	0.0%	T	Pensioner, Student, Senior

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Admission, Pyap	Child		35.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission, Pyap	Family		130.00	0.0%	T	
Admission, Pyap	Extra child on family ticket		15.50	0.0%	T	
Admission and Heartbeat (Laser Show)	Adult		58.00	0.0%	T	
Admission and Heartbeat (Laser Show)	Concession		52.00	0.0%	T	Pensioner, Student, Senior
Admission and Heartbeat (Laser Show)	Child		42.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission and Heartbeat (Laser Show)	Family		158.50	0.0%	T	Family - 2 adults and up to 2 children.
Admission and Heartbeat (Laser Show)	Extra child on family ticket		15.50	0.0%	T	
Admission, Heartbeat (Laser Show), Pyap	Adult		75.00	0.0%	T	
Admission, Heartbeat (Laser Show), Pyap	Concession		67.00	0.0%	T	Pensioner, Student, Senior
Admission, Heartbeat (Laser Show), Pyap	Child		55.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission, Heartbeat (Laser Show), Pyap	Family		200.00	0.0%	T	Family - 2 adults and up to 2 children.
Admission, Heartbeat (Laser Show), Pyap	Extra child on family ticket		15.50	0.0%	T	
Heartbeat (Laser Show) & Pyap	Adult		51.50	0.0%	T	
Heartbeat (Laser Show) & Pyap	Concession		44.00	0.0%	T	Pensioner, Student, Senior
Heartbeat (Laser Show) & Pyap	Child		36.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Heartbeat (Laser Show) & Pyap	Family		139.50	0.0%	T	Family - 2 adults and up to 2 children.
Heartbeat (Laser Show) & Pyap	Extra child on family ticket		15.50	0.0%	T	
<b>Pioneer Settlement - Product Purchased by Accommodation Providers and Other Groups</b>						
Admission	Adult		22.50	0.0%	T	
Admission	Concession		16.50	0.0%	T	Pensioner, Student, Senior
Admission	Child		15.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission	Family		60.00	0.0%	T	Family - 2 adults and up to 2 children.
General Admission	Extra child on family ticket		16.00	0.0%	T	
Pyap Cruise	Adult		18.50	0.0%	T	
Pyap Cruise	Concession		15.00	0.0%	T	Pensioner, Student, Senior
Pyap Cruise	Child		13.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Pyap Cruise	Family		49.50	0.0%	T	Family - 2 adults and up to 2 children.
Pyap Cruise	Extra child on family ticket		15.50	0.0%	T	
Heartbeat (Laser Show)	Adult		25.00	0.0%	T	
Heartbeat (Laser Show)	Concession		21.00	0.0%	T	Pensioner, Student, Senior
Heartbeat (Laser Show)	Child		15.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Heartbeat (Laser Show)	Family		72.00	0.0%	T	Family - 2 adults and up to 2 children.
Heartbeat (Laser Show)	Extra child on family ticket		15.50	0.0%	T	
Admission, Pyap	Adult		35.00	0.0%	T	
Admission, Pyap	Concession		27.00	0.0%	T	Pensioner, Student, Senior
Admission, Pyap	Child		23.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission, Pyap	Family		94.00	0.0%	T	Family - 2 adults and up to 2 children.
Admission, Pyap	Extra child on family ticket		15.50	0.0%	T	
Admission & Heartbeat (Laser Show)	Adult		47.00	0.0%	T	
Admission & Heartbeat (Laser Show)	Concession		37.00	0.0%	T	Pensioner, Student, Senior
Admission & Heartbeat (Laser Show)	Child		30.00	(3.2%)	T	Child 5 to 16 years, children under 5 are free.
Admission & Heartbeat (Laser Show)	Family		125.00	0.0%	T	Family - 2 adults and up to 2 children.
Admission & Heartbeat (Laser Show)	Extra child on family ticket		15.50	0.0%	T	
Admission, Heartbeat (Laser Show) & Pyap	Adult		60.00	0.0%	T	
Admission, Heartbeat (Laser Show) & Pyap	Concession		47.00	0.0%	T	Pensioner, Student, Senior
Admission, Heartbeat (Laser Show) & Pyap	Child		42.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission, Heartbeat (Laser Show) & Pyap	Family		165.00	0.0%	T	Family - 2 adults and up to 2 children.
Admission, Heartbeat (Laser Show) & Pyap	Extra child on family ticket		15.50	0.0%	T	
Heartbeat (Laser Show) & Pyap	Adult		42.00	(4.5%)	T	
Heartbeat (Laser Show) & Pyap	Concession		36.00	(4.0%)	T	Pensioner, Student, Senior
Heartbeat (Laser Show) & Pyap	Child		28.00	(5.1%)	T	Child 5 to 16 years, children under 5 are free.
Heartbeat (Laser Show) & Pyap	Family		112.00	(3.4%)	T	Family - 2 adults and up to 2 children.
Heartbeat (Laser Show) & Pyap	Extra child on family ticket		15.50	0.0%	T	
<b>Pioneer Settlement - Education program</b>						
Admission	Student		13.00	0.0%	T	Registered Education Facility
Pyap Cruise	Student		11.00	0.0%	T	Registered Education Facility
Heartbeat (Laser Show)	Student		18.00	(5.3%)	T	Registered Education Facility
Admission & Pyap	Student		20.00	0.0%	T	Registered Education Facility
Admission & Heartbeat (Laser Show)	Student		29.00	0.0%	T	Registered Education Facility
Admission, Pyap & Heartbeat (Laser Show)	Student		39.00	0.0%	T	Registered Education Facility
<b>Pioneer Settlement - Functions</b>						
Hire Fees	Lower Murray Inn (6 hours) up to 110 people		850.00	6.3%	T	Increase from 4 to 6 hours hire, which is more practical.
Hire Fees	Lower Murray Inn - additional hour		120.00	0.0%	T	Additional one hour hire for every hour after initial 6
Hire Fees	Site (4hrs)		800.00	2.6%	T	
Hire Fees	Site (additional hours)		115.00	0.9%	T	Additional one hour hire for every hour after initial 4
Hire Fees	Luncheon Cruise Per Head		75.00	3.0%	T	Available for group bookings only
Hire Fees	Cruise Private Hire		900.00	0.0%	T	1 Hour
Hire Fees	Cruise Private Hire - additional hour		450.00	0.0%	T	Additional one hour hire
Hire Fees	Wedding Hire - site		800.00	2.6%	T	For any ceremony held anywhere on site
Hire Fees	Grounds for Photos		160.00	3.2%	T	
Hire Fees	Grounds for photos after hours		260.00	4.0%	T	
Site & Pyap Hire Package	Pyap - 1 hour & site hire 4 hours		1500.00	0.0%	T	
Site & Pyap Hire Package	Pyap - 2 hour & site hire 4 hours		1900.00	0.0%	T	
Double Site Hire	Ceremony & Reception Package		1400.00	3.7%	T	4 hours site hire for ceremony and 4 hours site hire for reception.

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Double Site Hire & Pyap Charter Package	Ceremony & Reception Package plus 1 hour private Pyap Charter		2300.00	2.2%	T	4 hours site hire for ceremony and 4 hours site hire for reception and 1 hour Pyap Charter.
Amphitheatre Hire	Amphitheatre day hire only		1600.00	6.7%	T	2 hour hire between 9.30am and 5.00pm with use of fountains.
Amphitheatre Hire	Amphitheatre day hire only - additional hour		250.00	25.0%	T	For each additional hour after initial 2 hours hire.
<b>Pioneer Settlement - Lodges</b>						
Accommodation	Student		30.00	0.0%	T	Per night
Continental Breakfast	Student		9.50	0.0%	T	Per Person
Lunch	Student		12.00	20.0%	T	Per Person
Morning / Afternoon Tea	Student		2.50	25.0%	T	Per Person
Dinner	Student		15.00	15.4%	T	Per Person
Supper	Student		2.50	25.0%	T	Per Person
Birthday Cake	Student		Cost	-	T	Cost to purchase cake
Accommodation	General		30.00	0.0%	T	Per Person
Continental Breakfast	General		9.50	0.0%	T	Per Person
Lunch	General		per menu	-	T	Menu choices now developed ranging from \$15 pp - \$25 pp
Morning / Afternoon Tea	General		7.00	16.7%	T	Per Person
Dinner	General		per menu	-	T	Menu choices now developed ranging from \$15 pp - \$25 pp
Supper	General		5.00	0.0%	T	Per Person
Linen Hire	General		16.00	6.7%	T	Per Person
<b>Planning Department</b>						
<b>Fees for amendment to planning scheme (regulation 6)</b>						
<b>Stage of Amendment</b>						
		L				2020/21 Unit fee \$14.81 (no change this year)
Stage 1	a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment.	L	3050.85		F	206 fee units
Stage 2	(i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	L	15121.00		F	1021 fee units; or
Stage 2	(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	L	30212.40		F	2040 fee units; or
Stage 2	(iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and	L	40386.85		F	2727 fee units
Stage 2	b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.	L				Part of the above Stage 1 & 2
Stage 3	For: a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	L	481.30			32.5 fee units if the Minister is not the planning authority or nil fee if the Minister is the planning authority
Stage 4	For: a) consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) giving notice of approval of the amendment in accordance with section 36(1) of the Act.	L	481.30		F	32.5 fee units if the Minister is not the planning authority or nil fee if the Minister is the planning authority
<b>Fees for applications for Permits under section 47 of the Planning and Environment Act 1987 (regulation 9)</b>						
<b>Class</b>	<b>Type of Application</b>	<b>Legislation</b>				2020/21 Unit fee \$14.81 (no change this year)
Class 1	Use only	L	1318.10		F	89 fee units
Class 2	To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less.	L	199.95		F	13.5 fee units
Class 3	To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000.	L	629.40		F	42.5 fee units

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Class 4	To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000.	L	1288.45		F	87 fee units
Class 5	To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000.	L	1392.15		F	94 fee units
Class 6	To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000.	L	1495.80		F	101 fee units
Class 7	VicSmart application if the estimated cost of development is \$10,000 or less.	L	199.95		F	13.5 fee units
Class 8	VicSmart application if the estimated cost of development is more than \$10,000.	L	429.50		F	29 fee units
Class 9	VicSmart application to subdivide or consolidate land.	L	199.95		F	13.5 fee units
Class 10	VicSmart application (other than a class 7, class 8 or class 9 permit)	L	199.95		F	13.5 fee units
Class 11	To develop land (other than a class 2, class 3, class 7 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000.	L	1147.80		F	77.5 fee units
Class 12	To develop land (other than a class 4, class 5, or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000.	L	1547.65		F	104.5 fee units
Class 13	To develop land (other than a class 6 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000.	L	3413.70		F	230.5 fee units
Class 14	To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	L	8700.85		F	587.5 fee units
Class 15	To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	L	25658.30		F	1732.5 fee units
Class 16	To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000*	L	57670.15		F	3894 fee units
Class 17	To subdivide an existing building (other than a class 9 Permit)	L	1318.10		F	89 fee units
Class 18	To subdivide land into 2 lots (other than a class 9 or class 17 Permit).	L	1318.10		F	89 fee units
Class 19	To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 Permit).	L	1318.10		F	89 fee units
Class 20	Subdivide land (other than a class 9, class 17, class 18 or class 19 permit).	L	1318.10		F	Per 100 lots created (89 fee units Per 100 lots created)
	<b>Fees for applications to amend Permits under section 72 of the Planning and Environment Act 1987 (Regulation 11)</b>					
<b>Class</b>	<b>Type of Application</b>	<b>L</b>				<b>2020/21 Unit fee \$14.81 (no change this year)</b>
Class 21	To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown Grant.	L	1318.10		F	89 fee units
Class 22	A Permit not otherwise provided for in the regulation	L	1318.10		F	89 fee units
Class 1	Amendment to a Permit to change the use of land allowed by the Permit or allow a new use of land	L	1318.10		F	89 fee units
Class 2	Amendment to a Permit (other than a Permit to develop land for a single dwelling Per lot or to use and develop land for a single dwelling Per lot) to undertake development ancillary to the use of land for a single dwelling Per lot) to change the statement of what the Permit allows or to change any or all of the conditions which apply to the Permit.	L	1318.10		F	89 fee units
Class 3	Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is \$10,000 or less	L	199.95		F	13.5 fee units

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Class 4	Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$10,000 but more than \$100,000	L	629.40		F	42.5 fee units
Class 5	Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$100,000 but not more than \$500,000	L	1288.45		F	87 fee units
Class 6	Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$500,000	L	1392.15		F	94 fee units
Class 7	Amendment to a permit* that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	L	199.95		F	13.5 fee units
Class 8	Amendment to a permit* that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000 or less	L	429.50		F	29 fee units
Class 9	Amendment to a class 9 Permit	L	199.95		F	13.5 fee units
Class 10	Amendment to a class 10 Permit	L	1147.75		F	77.5 fee units
Class 11	Amendment to a class 11, 12,13,14,15,or 16 Permit	L	1547.65		F	104.5 fee units
Class 12	Amendment to a class 12, 13, 14, 15 or 16 Permit	L	3413.70		F	230.5 fee units
Class 13	Amendment to a class 11, 12,13,14,15 or 16 Permit	L	1318.10		F	89 fee units
Class 14	Amendment to a class 17 Permit	L	1318.10		F	89 fee units
Class 15	Amendment to a class 18 Permit	L	1318.10		F	89 fee units
Class 16	Amendment to a class 19 Permit	L	1318.10		F	Per 100 lots created (89 fee units Per 100 lots created)
Class 17	Amendment to a class 20 Permit	L	1318.10		F	89 fee units
Class 18	Amendment to a class 21 Permit	L	1318.10		F	89 fee units
Class 19	Amendment to a class 22 permit	L	1318.10		F	89 Units
<b>Other fees</b>						
<b>Regulation</b>	<b>Type of Application</b>					<b>2020/21 Unit fee \$14.81 (no change this year)</b>
Regulation 7	For requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act.	L	3998.70		F	270 fee units
Regulation 8	For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act.	L	962.65		F	65 fee units
Regulation 10	For combined Permit applications	L	N/A		F	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
Regulation 12	Amend an application for a Permit or an application to amend a Permit	L	% of cost		F	a) Under section 57A(3)(a) of the Act the fee to amend an application for a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 9 b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 11 and any additional fee under c) below c) If an application to amend an application for a Permit or amend an application to amend a Permit has the effect of changing the class of that Permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of Permit
Regulation 13	For a combined application to amend Permit	L	% of cost		-	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
Regulation 14	For a combined Permit and planning scheme amendment	L	% of cost		-	Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
Regulation 15	For a certificate of compliance	L	325.80		F	22 fee units
Regulation 16	For an agreement to a proposal to amend or end an agreement under section 173 of the Act	L	659.05		F	44.5 fee units
Regulation 17	For a Planning Certificate	L			F	a) 1.5 fee units for an application note made electronically b) \$7.28 for an application made electronically
Regulation 18	Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	L	325.80		F	22 fee units
<b>New fees as Per the Subdivision (Fees) Re</b>						
<b>Regulation</b>	<b>Purpose</b>					<b>2020/21 Unit fee \$14.81 (no change this year)</b>
Regulation 6	For certification of a plan of subdivision	L	174.75	-	F	11.8 fee units
Regulation 7	Alteration of plan under section 10(2) of the Act	L	111.05	-	F	7.5 fee units
Regulation 8	Amendment of certified plan under section 11(1) of the Act	L	140.70	-	F	9.5 fee units
Regulation 9	Checking of engineering plans	L	% of cost	-	F	0.75% based on the estimated cost of construction works
Regulation 10	Engineering plan prepared by council	L	% of cost	-	F	3.5% of the cost of works proposed in the engineering plan (maximum fee)
Regulation 11	Supervision of works	L	% of cost	-	F	2.5% of the estimated cost of construction of the works (maximum fee)
Planning Permit Applications	Applications for extension of time		230.00	7.0%	T	Fee changed to be in line with what other Councils charge. No need for a different fee for subsequent requests
Amend Planning Permits	Secondary consent of time		135.00	3.8%	T	
Written advice letter	Provision of letter		110.00	22.2%	T	Current fee is not representative of officer time spent on providing written advice. Some Councils charge as much as \$130 per request
Planning Notification	Per notice letter		6.60	3.1%	T	Per letter

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Planning Notification	Per A3 printing and cover for sign on site		25.75	3.0%	T	Per site
Planning Notification	Notification in paper		260.00 includes ad and staff time	-	T	
Plan of Subdivision	Provision of copy of plan		65.00	8.3%	T	
Planning Permit	Provision of copy of Planning Permit. Permit <10 years old		80.00	-	T	
Planning permit	Provision of copy of Planning Permit. Permit >10 years old		150.00	-	T	
Exhibition of Planning Scheme Amendments	Public notice letter by mail, Per letter		9.15	2.8%	T	Per letter
Exhibition of Planning Scheme Amendments	Public notice by newspaper, Per advert		Set by publisher	-	T	Per letter
Exhibition of Planning Scheme Amendments	Public notice by Government Gazette		Set by publisher	-	T	Per letter
	<b>Public Health</b>					<b>2020/21 Fees Unit fee \$14.81 (no change this year)</b>
	<b>NOTE: Caravan Park Registrations are now 3 yearly rather than annually</b>					
Caravan Parks	Sites not exceeding 25 (17 fee units)	L	251.75	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 25 but not exceeding 50 (34 fee units)	L	503.55	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 50 but not exceeding 100 (68 fee units)	L	1007.10	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 100 but not exceeding 150 (103 fee units)	L	1525.45	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 150 but not exceeding 200 (137 fee units)	L	2028.95	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 200 but not exceeding 250 (171 fee units)	L	2532.50	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Transfer of Registration (5 fee units)	L	74.05	-	F	Set by legislation -(excludes camp sites) Annually May
New Premises Assessment/Application	New Premises or Vehicle plus the applicable registration fee		188.00	0.0%	F	
Public Health and Wellbeing Registration (Prescribed Accommodation, Beauty, Skin Pen)	Registration (New Business)		300.00	0.0%	F	Fee based on the risk of procedure (skin penetration, tattooing)
Public Health and Wellbeing Registration (Hairdressers Only)	Registration (Renewal)		175.00	0.0%	F	One off registration fee for hair dressers/makeup application only
Temporary Food Premises - Class 3	Registration - 1-2 day events only		40.00	0.0%	F	Fee applied to 1-2 day events only. Fee should be kept to a minimum to encourage people to register events
Temporary Food Premises - Class 2	Registration - 1-2 day events only		60.00	0.0%	F	Fee applied to 1-2 day events only. Fee should be kept to a minimum to encourage people to register events
Temporary/ Mobile Food Trade associated Fixed Food Premises	Registration		182.00	0.0%	F	
Class 3A Food Premises	Registration		278.00	0.0%	F	
Class 3B Food Premises	Registration - low risk		210.00	0.0%	F	
Class 2a Food Premises	Registration- Higher risk and/or larger premises that prepare and sell a significant variety of preparation methods		786.00	0.0%	F	
Class 2b Food Premises	Registration- Premises that prepare and sell a variety of low and high risk ready to eat foods		526.00	0.0%	F	
Class 2c Food Premises	Registration- Premises that prepare and sell a variety of low and high risk ready to eat foods		395.00	0.0%	F	
Class 1 Food Premises	Registration - External Audits		370.00	0.0%	F	
Failed subsequent sample			160.00	0.0%	F	Cover cost of sampling, officer time and administration
Additional non-mandatory / requested inspection fee			278.00	0.0%	F	Officer and administration cost
Septic Tanks New installation / major alteration	Permit Fee		350.00	0.0%	F	Officer and administration cost
Septic Tanks alteration minor	Permit Fee		175.00	0.0%	F	Officer and administration cost
Septic Tank Permit Extension fee	Permit Fee		66.00	0.0%	F	Rarely used fee. No Change
Additional Septic Tank Application Inspections			175.00	0.0%	F	Officer and administration cost
Late Registrations			50% of Regn Fee	-	F	Officer and administration cost
Transfer of Registration			50% of Regn Fee	-	F	
Pro Rata Registration Fee	From February to April		75% of Regn Fee	-	F	
Pro Rata Registration Fee	From May to July		50% of Regn Fee	-	F	
Pro Rata Registration Fee	From August to October		25% of Regn Fee	-	F	
Vaccinations	Twinrix Hep A+B Junior Dose. 1-15 years - 3 doses		180.00	0.0%	F	1-15 years - 3 doses
Vaccinations	Twinrix Hep A+B Senior Dose. 16 years+ - 3 doses		250.00	0.0%	F	16 years+ - 3 doses Price of vaccine has decreased
Vaccinations	Hepatitis A Vaqta - Junior. 2-17 years - 2 doses		120.00	0.0%	F	2-17 years - 2 doses
Vaccinations	Hepatitis A Vaqta - 18 years+ - 2 doses		150.00	0.0%	F	18 years+ - 2 doses
Vaccinations	Fluvax 4 strain		25.00	0.0%	F	
Vaccinations	IPOL		60.00	0.0%	F	No change in price
Vaccinations	Boostrix		45.00	0.0%	F	\$39 cost price.
Vaccinations	Hepatitis B Pediatric. 0-19 years - 3 doses		60.00	0.0%	F	0-19 years - 3 doses cost price \$30 price has been reduced

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Vaccinations	Hepatitis B Adult. 20 years+ - 3 doses		90.00	0.0%	F	20 years+ - 3 doses cost price \$60 price has been reduced
Vaccinations	Chicken Pox Varicella		80.00	0.0%	F	No change in price
Vaccinations	Students who were previously eligible for HPV/Chickenpox/Hep B/Boostrix		50% of cost	-	F	
Vaccinations	Meningococcal B Bexsero Under 12 months		380.00	0.0%	F	New Vaccine frequently requested by parents 3 doses for under 12 months of age
Vaccinations	Meningococcal B Bexsero Over 12 months		270.00	0.0%	F	New Vaccine frequently requested by parents 2 doses for 12 months plus
<b>Regulatory Services</b>						
Local Laws	Release fee for impounded vehicles		420.00	0.0%	F	
Local Laws	Release fee for impounded thing		100.00	0.0%	F	In line with Local Law Penalty Fee of \$100
Local Laws	Busking Permit Application		10.00	0.0%	F	Administration cost
Local Laws	Busking fee Per day		5.00	0.0%	F	Administration cost
Local Laws	Itinerant Trading 1 day only		35.00	0.0%	F	
Local Laws	Itinerant Trading <12 days Per year		55.00	0.0%	F	
Local Laws	Itinerant Trading >12 days Per year		170.00	0.0%	F	
Local Laws	Miscellaneous Local Law Permit fee - Major Event		110.00	0.0%	F	Fee to be added to offset increasing administrative and inspection costs for major events
Local Laws	Miscellaneous Local Law Permit fee		55.00	0.0%	F	
Local Laws	50% discount of set fee for charitable organisations		27.50	0.0%	F	
Local Laws	Excess animal Permit fee		35.00	0.0%	F	For more than 2 cats or 2 dogs
Local Laws	Administration fee to engage contractors		190.00	0.0%	T	Fee to offset increasing administrative and inspection costs associated with clean up requirements for unsightly properties that pose a fire risk
Use of Council Land (Footpath Trading)	Permit fee for outdoor eating facility		170.00	0.0%	F	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.
Use of Council Land (Footpath Trading)	Permit fee for advertising sign on footpath		70.00	0.0%	F	Maximum allowed is 2 signs. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.
Use of Council Land (Footpath Trading)	Permit fee to display goods for sale on footpath		70.00	0.0%	F	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.
Use of Council Land (Footpath Trading)	Permit to consume liquor on Council Land		170.00	0.0%	F	Same as fee for outdoor eating to be consistent. Permit for licensed premises to serve alcohol on footpath. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.
Use of Council Land (Trading on roadside)	Permit to trade from roadside		170.00	0.0%	F	i.e. Mobile food vans. Pro-rata fee will apply
Late payment fee (Footpath Trading)	Late payment fee for all footpath trading Permit renewals		35.00	0.0%	T	A late payment penalty has been introduced to all footpath trading activity to off set administrative duties. A set fee has been introduced rather than the previous 50% calculation.
Pro rata fee (Footpath Trading)	75% (Sept-Dec)		75% (Sept-Dec)	-	F	
Pro rata fee (Footpath Trading)	50% (Jan - Mar)		50% (Jan - Mar)	-	F	
Pro rata fee (Footpath Trading)	25% (Mar-Jun)		25% (Mar-Jun)	-	F	
Dog / Cat Registration	Dangerous or Menacing dog, Restricted Breed Dog		230.00	0.0%	F	More officer time required to monitor and inspect the premises where these dogs are kept.
Dog / Cat Registration	Entire dog or cat		132.00	0.0%	F	
Dog / Cat Registration	Pensioner - Maximum fee (50% discount)		66.00	0.0%	F	50% discount for eligible concession cardholders
Dog / Cat Registration	Desexed and microchip implant		44.00	0.0%	F	
Dog / Cat Registration	Pensioner - Desexed and microchip implant (50% discount)		22.00	0.0%	F	50% discount for eligible concession cardholders
Dog / Cat Registration	Working dog		22.00	0.0%	F	
Dog / Cat Registration	Animal registration renewal late payment fee		24.00	0.0%	F	Officer and administration cost
Dog / Cat Registration	Registration tag replacement		5.00	0.0%	F	
Dog / Cat Registration	New Registration from 1 Oct each year - 31 Dec		50% of applicable fee	-	F	
Domestic Animal Business	Registration fee for Domestic Animal Business		185.00	0.0%	F	i.e. Boarding/Breeding establishments
Domestic Animal Business	Late fee for Domestic Animal Business registration		92.50	0.0%	F	50% of registration fee
Animal Control	Pound release fee for dogs & cats - 1st offence		75.00	0.0%	F	
Animal Control	Pound release fee for dogs & cats - 2nd offence		190.00	0.0%	F	
Animal Control	Pound release fee for dogs & cats - 3rd offence		320.00	0.0%	F	
Animal Control	Pound release fee for sheep. Per head plus expenses incurred		15.00	0.0%	F	Per head, plus expenses incurred in impounding the animal
Animal Control	Pound release fee for livestock (other than sheep) Per head plus expenses incurred		70.00	0.0%	F	Per head, plus expenses incurred in impounding the animal
Animal Control	Daily sustenance fee for impounded dogs and cats		12.00	0.0%	F	Feed and officer time caring for animal/pound duties
Animal Control	Daily sustenance fee for impounded sheep		7.00	0.0%	F	Feed and officer time caring for animals.
Animal Control	Daily sustenance fee for impounded livestock (other than sheep)		10.50	0.0%	F	Feed and officer time caring for animals.
Animal Control	Surrender fee for dogs and cats (collection/relocation)		55.00	0.0%	F	
Animal Control	Cat trap hire is free however bond is required		\$50 Bond	-	F	Cat Trap hire is free however \$50 bond required to ensure trap return and to contribute to replacement if lost or damaged.
Animal Control	After hours call out fee for livestock on roads - Per hour		315.00	0.0%	F	

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
<b>Reserves - User Fees &amp; Casual</b>						
<b>Sportsfield Ground Rental &amp; Pav</b>						
						Levied on basis of marginal cost recovery. Calculations based on size of sports ground and insured value of pavilion.
Tyntynder Football Netball Club	Alan Garden Reserve		1630.00	5.2%	T	
Swan Hill Football Netball Club - Juniors	Alan Garden Reserve		850.00	4.9%	T	
Tyntynder United Football Cricket Club	Alan Garden Reserve		1615.00	4.9%	T	
General Use - Court Hire without lights per hour per court	Alan Garden Reserve Netball Centre		21.00	5.0%	T	
General Use - Court Hire with lights per hour per court	Alan Garden Reserve Netball Centre		28.00	5.7%	T	
General Use - Netball Pavilion - change room and kiosk (per day)	Alan Garden Reserve Netball Centre		21.00	5.0%	T	
Primary User Group - Annual Fee (netball pavilion, storage shed use)	Alan Garden Reserve Netball Centre		760.00	4.8%	T	
Primary User Group - without lights per hour per court	Alan Garden Reserve Netball Centre		21.00	5.0%	T	
Primary User Group - with lights per hour per court	Alan Garden Reserve Netball Centre		28.00	5.7%	T	
Schools Events (per day)	Alan Garden Reserve Netball Centre		81.00	5.2%	T	
Schools Annual Fee	Alan Garden Reserve Netball Centre		520.00	5.1%	T	
Pre Season sports training for Non Recreation Reserve Agreement Users (6 weeks)			30.00	-	T	Per Session
Mallee Eagles Football Netball Club - Junior training	Gurnett Oval		560.00	5.7%	T	Junior Football Training
Mallee Eagles Football Netball Club - Senior training	Gurnett Oval		435.00	4.8%	T	Senior Football Training
RSL Cricket Club	Gurnett Oval		1055.00	5.0%	T	
Swan Hill Soccer Association	Ken Harrison		970.00	4.9%	T	
Central Murray Umpires Assoc	Ken Harrison		285.00	5.6%	T	
St Mary's Tyntynder Cricket Club	Ken Harrison		1640.00	5.1%	T	
Swan Hill Little Athletics Centre	Ken Harrison		450.00	4.7%	T	
Lake Boga Football Netball Club	Lake Boga Reserve		1055.00	5.0%	T	
Lakers Cricket Club	Lake Boga Reserve		1250.00	5.0%	T	
Nyah / Nyah West United Football Netball Club	Nyah Recreation Reserve - includes building charge		2680.00	5.1%	T	User fee includes building charge
Nyah / Nyah West United Football Netball Club - Juniors	Nyah Recreation Reserve Junior oval		540.00	4.9%	T	
Nyah District Cricket Club	Nyah Recreation Reserve - includes building charge		3285.00	5.0%	T	User fee includes building charge
Robinvale Storm Rugby League Club	Riverside Park Robinvale		570.00	5.6%	T	
Robinvale Football Club	Robinvale Riverside Park		2400.00	4.8%	T	
Robinvale & District Cricket Club	Robinvale Recreation Reserve		385.00	5.5%	T	
Circus Fee	Swan Hill Reserve		1365.00	5.0%	T	
Circus Bond	Swan Hill Reserve		900.00	5.3%	F	
Swan Hill Football Netball Club	Swan Hill Showgrounds		4295.00	5.0%	T	
Tyntynder Football Netball Club - Juniors	Swan Hill Showgrounds		890.00	4.7%	T	
Swan Hill Cricket Club	Swan Hill Showgrounds		1690.00	5.0%	T	
Swan Hill Fire Brigade	Swan Hill Showgrounds - Fire Track		185.00	5.7%	T	
MacKillop College	Various		465.00	5.7%	T	
Swan Hill Secondary College	Various		1270.00	5.4%	T	
<b>Robinvale Resource Centre &amp; Network House</b>						
Casual Office Space	Per Day		57.00	3.6%	T	Per day
Conference Room Hire	Per Day		82.50	3.1%	T	Per day
Permanent Office Space	Vacant - Per week		140.00	3.7%	T	Per week
Open Area	Open Area - Per day		103.00	3.0%	T	Per day
<b>Senior Citizens Centre Robinvale</b>						
Bond (with alcohol)			515.00	(14.2%)	F	Bond amount decreased to be brought in line with Community Centres
Bond (without alcohol)			155.00	(48.3%)	F	Bond amount decreased to be brought in line with Community Centres
Meeting / Gathering (First 2 Hours)			45.00	2.3%	T	
Meeting / Gathering (Every hour thereafter)			20.00	5.3%	T	
Half Day			51.50	3.0%	T	
Full Day			97.00	3.2%	T	
Party / Large Function			155.00	2.6%	T	
Public Liability Insurance	If the user does not have their own insurance		26.00	4.0%	T	If the User does not have their own insurance, this will be charged to provide the hirer their mandatory cover.
<b>Swan Hill Indoor Sports &amp; Recreation Centre</b>						
<b>Regular Competitions</b>						
Basketball, Badminton, Futsal & Netball	Peak Per Hour		35.00	-	T	
Basketball, Badminton, Futsal & Netball	Off Peak Per hour (not regular competition)		30.00	-	T	
<b>Training</b>						
Basketball, Badminton, Futsal & Netball	Per Hour / Per Court		30.00	-	T	
Schools	Per Hour / Per Court		30.00	-	T	
Ladies Tennis	Per Person		8.00	-	T	
<b>Squash</b>						
Club Competitions	Per Hour / Per Court		20.00	-	T	
Casual Hire	Per Hour / Per Court		20.00	-	T	
<b>Swan Hill Riverside Park</b>						
Sound Shell	Price Per session		18.50	2.8%	T	
Public Address System	Price Per session		107.00	2.9%	T	
Commercial Function	Price Per day		295.00	3.1%	T	
Public Liability Insurance	If user does not have their own insurance		26.00	4.0%	T	If the User does not have their own insurance, this will be charged to provide the hirer their mandatory cover.



Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
<b>Swan Hill Senior Citizens Centre</b>						
Bond (No alcohol)			155.00	(48.3%)	F	Bond amount decreased to be brought in line with Community Centres.
Bond (Alcohol)			515.00	(14.2%)	F	Bond amount decreased to be brought in line with Community Centres.
Meeting / Gathering (First 2 Hours)			44.00	2.3%	T	
Meeting / Gathering (Every hour thereafter)			19.50	2.6%	T	
Half Day			57.00	3.6%	T	
Full Day			100.00	3.6%	T	
Party / Large Function			160.00	2.6%	T	
Public Liability Insurance	If user does not have their own insurance		26.00	4.0%	T	If the user does not have their own insurance, this will be charged to provide the hirer their mandatory cover.
<b>Swan Hill Town Hall</b>						
<b>Bonds</b>						
Entire Complex (with alcohol)			600.00	0.0%	F	
Entire Complex (without alcohol)			350.00	0.0%	F	
Auditorium & Stage (with alcohol)			450.00	0.0%	F	
Auditorium, Stage, Dressing Rooms & Green Room	Commercial Touring		450.00	0.0%	F	
Auditorium & Stage (without alcohol)			220.00	0.0%	F	
Cafe area (with alcohol)			150.00	0.0%	F	
Cafe area (without alcohol)			0.00	-	F	No bond required
Meeting Room - Small - Community			0.00	-	F	No bond required
Meeting Room - Small - Commercial			0.00	-	F	No bond required
Meeting Room - Large			0.00	-	F	No bond required
<b>Fees Cleaning</b>						
Post event cleaning	Whole Complex		530.00	2.9%	T	Per hire / per day
Post event cleaning	Auditorium, Stage & Foyer		160.00	10.3%	T	Per hire / per day
Post event cleaning	Café / Bar & Foyer		120.00	20.0%	T	Per hire / per day
Post event cleaning	Kitchen		82.50	3.1%	T	Per hire / per day
Post event cleaning	Meeting Room & Mezzanine Floor		92.50	2.8%	T	Per hire / per day
Post event cleaning	Dressing Rooms		82.50	3.1%	T	Per hire / per day
Post event cleaning	Mezzanine Seating & Toilets		140.00	3.7%	T	Per hire / per day
<b>Fees Venue Hire</b>						
Hire of total Complex	Local Business/Individual (70% discount)		95.00	5.6%	T	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone
Hire of total Complex	Not for Profit - Outside SHRCC (50% discount)		162.50	4.8%	T	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone
Hire of total Complex	Commercial - Outside SHRCC		325.00	4.8%	T	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone
Hire of total Complex	Commercial Touring		325.00	-	T	Per hour (includes a dedicated Duty Officer and Stage manager)
Auditorium & Stage	Not for Profit - Local		70.00	2.9%	T	Per hour (includes a Duty Officer and a Stage Manager). Standard Layout is empty room. Includes Lectern and Microphone.
Auditorium & Stage	Not for Profit - Outside SHRCC (50% discount)		120.00	4.3%	T	Per hour (includes a Duty Officer and a Stage Manager). Standard Layout is empty room. Includes Lectern and Microphone.
Auditorium & Stage	Commercial - Outside SHRCC		240.00	4.3%	T	Per hour (includes a Duty Officer and a Stage Manager). Standard Layout is empty room. Includes Lectern and Microphone.
Auditorium, Stage, Dressing Rooms and Green Room	Commercial Touring		250.00	-	T	Per hour (includes a Duty Officer and Stage Manager). Standard Layout includes theatre style seating Auditorium floor only
Auditorium, Stage, Balcony Seating, Dressing Rooms and Green Room	Commercial Touring		270.00	-	T	Per hour (includes a Duty Officer and Stage Manager). Standard Layout includes theatre style seating Auditorium plus Balcony seats
Cafe area (stand alone hire)	Local Business/Individual (70% discount)		28.00	1.8%	T	Per hour (includes a dedicated Duty Officer). Includes table & chair hire/set up & packdown.
Cafe area (stand alone hire)	Not for Profit - Outside SHRCC (50% discount)		50.00	5.3%	T	Per hour (includes a dedicated Duty Officer). Includes table & chair hire/Set up & Packdown
Cafe area (stand alone hire)	Commercial - Outside SHRCC		97.50	2.6%	T	Per hour (includes a dedicated Duty Officer). Includes table & chair hire/Set up & Packdown
Kitchen & Bar (stand alone hire)	Local Business/Individual (70% discount)		29.00	5.5%	T	Per hour (includes a dedicated Duty Officer). Does not include access to glassware/crockery
Kitchen & Bar (stand alone hire)	Not for Profit - Outside SHRCC (50% discount)		52.00	9.5%	T	Per hour (includes a dedicated Duty Officer). Does not include access to glassware/crockery
Kitchen & Bar (stand alone hire)	Commercial - Outside SHRCC		100.00	5.3%	T	Per hour (includes a dedicated Duty Officer). Does not include access to glassware/crockery
Single Meeting Room (includes access to Mezzanine Foyer)	Not for Profit - Local		16.00	6.7%	T	Per hour (includes a dedicated Duty Officer). Includes Table & Chair Hire/Set up & Packdown
Single Meeting Room (includes access to Mezzanine Foyer)	Local Commercial Business OR Not For Profit - Outside SHRCC		26.00	4.0%	T	Per hour (includes a dedicated Duty Officer). Includes Table & Chair Hire/Set up & Packdown
Single Meeting Room (includes access to Mezzanine Foyer)	Commercial - Outside SHRCC		52.00	4.0%	T	Per hour (includes a dedicated Duty Officer). Includes Table & Chair Hire/Set up & Packdown
Double Meeting / Function Room (Incl access to mezzanine Foyer)	Local Business/Individual (70% discount)		40.00	14.3%	T	Per hour (includes a dedicated Duty Officer). Includes Table & Chair Hire/Set up & Packdown
Double Meeting / Function Room (Incl access to mezzanine Foyer)	Not for Profit - Outside SHRCC (50% discount)		65.00	8.3%	T	Per hour (includes a dedicated Duty Officer). Includes Table & Chair Hire/Set up & Packdown
Double Meeting / Function Room (Incl access to mezzanine Foyer)	Commercial - Outside SHRCC		120.00	4.3%	T	Per hour (includes a dedicated Duty Officer). Includes Table & Chair Hire/Set up & Packdown
<b>Fees - Equipment and Staff</b>						
Tea / Coffee	Per Person		1.50	50.0%	T	Per Person
Venue - Event Set-up / Pack Down staff	Local Business/Individual		16.00	6.7%	T	Per Person Per hour - required for any set up outside of standard layouts.
Venue - Event Set-up / Pack Down staff	Not for Profit - Outside SHRCC		31.00	3.3%	T	Per Person Per hour - required for any set up outside of standard layouts.
Venue - Event Set-up / Pack Down staff	Commercial - Outside SHRCC		62.00	3.3%	T	Per Person Per hour - required for any set up outside of standard layouts.
Technician (Lighting or Audio)	Local Business/Individual (70% discount)		17.00	13.3%	T	Per Person per hour.
Technician (Lighting or Audio)	Not for Profit - Outside SHRCC (50% discount)		34.00	9.7%	T	Per Person per hour.

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Technician (Lighting or Audio)	Commercial - Outside SHRCC		68.00	9.7%	T	Per Person per hour.
Bar Staff			45.00	7.1%	T	Per Person per hour
Front of House Manager			50.00	8.7%	T	Per Person per hour
Bar Manager			50.00	8.7%	T	Per Person per hour
Ushers / FOH staff			45.00	7.1%	T	Per Person per hour
Box Office / Ticket Check Staff			45.00	7.1%	T	Per Person per hour
Security			55.00	10.0%	T	Per licensed guard per hour
MECH	Commercial Touring		65.00	-	T	Per Person per hour
Poster Flyer Delivery Staff - Swan Hill CBD	Commercial Touring		90.00	-	T	Per person per run
Poster Flyer Delivery Staff - Swan Hill Greater Region	Commercial Touring		225.00	-	T	Per person per run
Baby Grand Piano	Not for Profit - Local		36.00	-	T	Per day.
Baby Grand Piano	Local Commercial Business OR Not For Profit - Outside SHRCC		60.00	-	T	Per day.
Baby Grand Piano	Commercial - Outside SHRCC		120.00	4.3%	T	Per day.
Baby Grand Piano with Tune	Commercial Touring		285.00	-	T	Per day, includes tune
Piano Tuning Services			173.00	-	T	Per tuning
Microphone	Local Business/Individual		6.00	20.0%	T	Per day
Microphone	Not for Profit - Outside SHRCC		10.00	33.3%	T	Per day
Microphone	Commercial - Outside SHRCC		18.00	20.0%	T	Per day
Video & Projection Equipment (Auditorium)	Not for Profit - Local		16.00	6.7%	T	Per day (Includes operator)
Video & Projection Equipment (Auditorium)	Local Commercial Business OR Not For Profit - Outside SHRCC		26.00	4.0%	T	Per day (Includes operator)
Video & Projection Equipment (Auditorium)	Commercial - Outside SHRCC		50.00	2.0%	T	Per day (Includes operator)
Data Projector (meeting rooms / cafe)	Local Business/Individual		6.00	20.0%	T	Per day
Data Projector (meeting rooms / cafe)	Not for Profit - Outside SHRCC		10.00	42.9%	T	Per day
Data Projector (meeting rooms / cafe)	Commercial - Outside SHRCC		18.00	20.0%	T	Per day
Computer / Laptop	Local Business/Individual		6.00	20.0%	T	Per day
Computer / Laptop	Not for Profit - Outside SHRCC		8.00	6.7%	T	Per day
Computer / Laptop	Commercial - Outside SHRCC		16.00	6.7%	T	Per day
Video Conference Equipment (Webcam)	Local Business/Individual		7.50	-	T	Per day. Includes technical set-up.
Video Conference Equipment (Webcam)	Not for Profit - Outside SHRCC		12.00	-	T	Per day. Includes technical set-up.
Video Conference Equipment (Webcam)	Commercial - Outside SHRCC		25.00	-	T	Per day. Includes technical set-up.
Teleconference Equipment (Polycom)	Local Business/Individual		7.50	-	T	Per day. Includes technical set-up.
Teleconference Equipment (Polycom)	Not for Profit - Outside SHRCC		12.00	-	T	Per day. Includes technical set-up.
Teleconference Equipment (Polycom)	Commercial - Outside SHRCC		25.00	-	T	Per day. Includes technical set-up.
Hazer Machine	Local Business/Individual (70% discount)		10.00	33.3%	T	Per day (includes liquid for machine)
Hazer Machine	Not for Profit - Outside SHRCC (50% discount)		15.00	20.0%	T	Per day (includes liquid for machine)
Hazer Machine	Commercial - Outside SHRCC		30.00	20.0%	T	Per day (includes liquid for machine)
Smoke Machine	Local Business/Individual (70% discount)		10.00	(9.1%)	T	Per hour (includes liquid for machine)
Smoke Machine	Not for Profit - Outside SHRCC (50% discount)		15.00	(14.3%)	T	Per hour (includes liquid for machine)
Smoke Machine	Commercial - Outside SHRCC		30.00	(14.3%)	T	Per hour (includes liquid for machine)
Lectern	Not for Profit - Local		5.00	0.0%	T	Per day
Lectern	Local Commercial Business OR Not For Profit - Outside SHRCC		8.00	(20.0%)	T	Per day
Lectern	Commercial - Outside SHRCC		16.00	(20.0%)	T	Per day
Whiteboard	Not for Profit - Local		5.50	5.8%	T	Per day
Whiteboard	Local Commercial Business OR Not For Profit - Outside SHRCC		8.00	2.6%	T	Per day
Whiteboard	Commercial - Outside SHRCC		16.00	2.6%	T	Per day
Butchers Paper & Stand	Local Business/Individual		8.00	33.3%	T	Per day
Butchers Paper & Stand	Not for Profit - Outside SHRCC		13.00	30.0%	T	Per day
Butchers Paper & Stand	Commercial - Outside SHRCC		26.00	30.0%	T	Per day
Follow Spotlight	Local Business/Individual (70% discount)		22.00	12.8%	T	Per hour (requires qualified operator - included in hire fee)
Follow Spotlight	Not for Profit - Outside SHRCC (50% discount)		36.00	10.8%	T	Per hour (requires qualified operator - included in hire fee)
Follow Spotlight	Commercial - Outside SHRCC		72.00	10.8%	T	Per hour (requires qualified operator - included in hire fee)
Counter Weight Fly System and Lighting Rig	Local Business/Individual		39.00	4.0%	T	Per hour (requires 2 qualified rigging operators - included in hire fee)
Counter Weight Fly System and Lighting Rig	Not for Profit - Outside SHRCC		65.00	4.0%	T	Per hour (requires 2 qualified rigging operators - included in hire fee)
Counter Weight Fly System and Lighting Rig	Commercial - Outside SHRCC		130.00	4.0%	T	Per hour (requires 2 qualified rigging operators - included in hire fee)
In-House PA, Sound Desk & Foldbacks	Local Business/Individual (70% discount)		22.00	12.8%	T	Per hour (requires qualified operator - included in hire fee)
In-House PA, Sound Desk & Foldbacks	Not for Profit - Outside SHRCC (50% discount)		36.00	10.8%	T	Per hour (requires qualified operator - included in hire fee)
In-House PA, Sound Desk & Foldbacks	Commercial - Outside SHRCC		72.00	10.8%	T	Per hour (requires qualified operator - included in hire fee)
Crockery & Cutlery	Local Business/Individual		0.35	16.7%	T	Per Person - includes plates, bowls, spoons, knives and forks
Crockery & Cutlery	Not for Profit - Outside SHRCC		0.60	20.0%	T	Per Person - includes plates, bowls, spoons, knives and forks
Crockery & Cutlery	Commercial - Outside SHRCC		1.20	20.0%	T	Per Person - includes plates, bowls, spoons, knives and forks
Glassware	Local Business/Individual		0.25	66.7%	T	Per Person - includes wine, beer, spirit and water glasses
Glassware	Not for Profit - Outside SHRCC		0.35	40.0%	T	Per Person - includes wine, beer, spirit and water glasses
Glassware	Commercial - Outside SHRCC		0.70	40.0%	T	Per Person - includes wine, beer, spirit and water glasses
Catering Station	Local Business/Individual (70% discount)		12.00	-	T	Per station/per day - includes table linen, ceramic plates and napkins. Each station can cater up to 40 people. Includes water jugs and glassware on tables
Catering Station	Not for Profit - Outside SHRCC (50% discount)		20.00	-	T	Per station/per day - includes table linen, ceramic plates and napkins. Each station can cater up to 40 people. Includes water jugs and glassware on tables
Catering Station	Commercial - Outside SHRCC		40.00	-	T	Per station/per day - includes table linen, ceramic plates and napkins. Each station can cater up to 40 people. Includes water jugs and glassware on tables
Storage			25.00	-	T	Per day
Pipe and Drape	Local Business/Individual		31.00	3.3%	T	Per day ( includes set up/pack down)
Pipe and Drape	Not for Profit - Outside SHRCC		52.00	4.0%	T	Per day ( includes set up/pack down)
Pipe and Drape	Commercial - Outside SHRCC		104.00	4.0%	T	Per day ( includes set up/pack down)
Table Cloths	Large round table cloth		19.00	5.6%	T	Per item (includes dry cleaning)

Sub Type	Service/Fee Type	Legislation	2020/21 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Published Comments
Table Cloths	Square/Rectangle table cloths		16.00	6.7%	T	Per item (includes dry cleaning)
Table Skirts	Table Skirts		13.00	8.3%	T	Per item (includes dry cleaning)
Festoon Lighting	Local Business/Individual		47.00	4.4%	T	Per day (includes set up/pack down)
Festoon Lighting	Not for Profit - Outside SHRCC		78.00	4.0%	T	Per day (includes set up/pack down)
Festoon Lighting	Commercial - Outside SHRCC		156.00	4.0%	T	Per day (includes set up/pack down)
<b>Technical Consumables</b>						
Testing and Tagging			25.00	-	T	Per hour
Gaff Tape			10.00	-	T	Per day
Mark Up Tape			5.00	-	T	Per day
Electrical Tape			2.00	-	T	Per day
<b>Fees - Packages</b>						
Debutante Ball Package	Local Business/Individual (70% discount)		2586.00	13.9%	T	Contact Town Hall Bookings Officer for full package inclusions
Debutante Ball Package	Local Commercial Business OR Not For Profit - Outside SHRCC 50%		3678.00	-	T	
Dance/Theatre Concert Package	Local Business/Individual (70% discount)		2699.00	4.0%	T	Contact Town Hall Bookings Officer for full package inclusions
Dance/Theatre Concert Package	Local Commercial Business OR Not For Profit - Outside SHRCC 50%		3786.00		T	Contact Town Hall Bookings Officer for full package inclusions
Wedding Package	Local Individual		3245.00	50.9%	T	Contact Town Hall Bookings Officer for full package inclusions
Awards Ceremony Package (no bar)	Local Business/Individual (70% discount)		844.00	2.3%	T	Contact Town Hall Bookings Officer for full package inclusions
Awards Ceremony Package (no bar)	Local Commercial Business OR Not For Profit - Outside SHRCC 50%		1276.00	0.9%	T	Contact Town Hall Bookings Officer for full package inclusions
<b>Fees - Miscellaneous</b>						
Posters A3 Print			1.50	-	T	Per page
Poster A4 Print			1.00	-	T	Per page
Postage			1.50	-	T	Per standard item
Merchandise Commission	10% of Commercial Sales		0.10	0.0%	T	Standard Industry Practice
Promotion of External Event by Town Hall	Commercial Touring Shows		210.00	5.0%	T	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer
Promotion of Community Event by Town Hall	Local Business/Individual or Not for Profit Organisation		52.00	4.0%	T	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer
<b>Swimming Pool - Manangatang</b>						
<b>Collected by Committee of Management</b>						
Admission	Adult		TBA		T	Fees set by Management Committee at Annual General Meeting
Admission - Child	Child U16		TBA		T	Fees set by Management Committee at Annual General Meeting
Membership	Family - 2 adult & 3 children, additional children \$10.00 each		TBA		T	Fees set by Management Committee at Annual General Meeting.
Membership	Adult		TBA		T	Fees set by Management Committee at Annual General Meeting
Membership	Junior (under 18)		TBA		T	Fees set by Management Committee at Annual General Meeting
<b>Swimming Pool - Nyah</b>						
<b>Collected by Committee of Management</b>						
Admission	Adult		TBA		T	Fees set by Management Committee at Annual General Meeting
Admission	Child		TBA		T	Fees set by Management Committee at Annual General Meeting
Admission	Concession		TBA		T	Fees set by Management Committee at Annual General Meeting
Admission	Infant		FREE		T	Fees set by Management Committee at Annual General Meeting
Membership	Family - 2 adults & 3 children, additional children 10.00 each		TBA		T	Fees set by Management Committee at Annual General Meeting
Membership	Adult		TBA		T	Fees set by Management Committee at Annual General Meeting
Membership	Concession (student)		TBA		T	Fees set by Management Committee at Annual General Meeting
<b>Swimming Pool - Swan Hill</b>						
<b>Collected by Contractor</b>						
Waterslide	8 Rides		5.60	3.7%	T	Fees set by Contract Management
Private Water Slide Hire	Per half hour		60.00	9.1%	T	Per half hour plus entry to Pool Fees set by Contract Management
Private Water Slide Hire	Per hour		90.00	5.9%	T	Per hour plus entry to Pool Fees set by Contract Management
Admission	Adult		4.20	2.4%	T	Fees set by Contract Management
Admission	Child 3 - 15 years		3.20	3.2%	T	Fees set by Contract Management
Admission	Spectator		3.20	3.2%	T	Fees set by Contract Management
Admission	Concession		3.20	3.2%	T	Fees set by Contract Management
Admission	Family - 2 adults & 3 children		16.50	3.1%	T	Fees set by Contract Management
Admission	Infant < 2 years		1.90	5.6%	T	Fees set by Contract Management
Admission - School Group	Swim - Per head		3.10	3.3%	T	Fees set by Contract Management
Admission - School Group	Swim & Slide - Per head		5.60	3.7%	T	Fees set by Contract Management
Season Pass	Family - 2 adult & 3 children, additional children \$10.00 each		200.00	2.6%	T	Fees set by Contract Management
Season Pass	Adult		135.00	3.8%	T	Fees set by Contract Management
Season Pass	Child & Concession Card		115.00	4.5%	T	Fees set by Contract Management
Fitness Classes	Aqua Aerobics		8.50	2.4%	T	Fees set by Contract Management
Fitness Classes	Deep Water Running		8.50	2.4%	T	Fees set by Contract Management
Centre Hire	50mt Pool only		300.00	3.4%	T	Fees set by Contract Management
Centre Hire	Whole complex		490.00	2.1%	T	Fees set by Contract Management
Lane Hire	Per hour		18.50	2.8%	T	Fees set by Contract Management
Squad Club			7.30	2.8%	T	
<b>Youth Support Services</b>						
Youth Inc Building Rental	Weekly		160.00	3.2%	T	Rental fee Per office

## Appendix B - Major projects (non-capitalised operating projects)

Strategic Objective	Project Name	Project cost \$'000	Summary of funding sources		
			Grants \$'000	Contributions \$'000	Council cash \$'000
<b>Economic growth</b>					
	Economic Development Initiatives	107	(25)	-	(82)
	Loddon Shire - Regional Growth Fund distribution	320	(320)	-	-
	Gannawarra Shire - Regional Growth Fund distribution	211	(211)	-	-
	Edward River Council - Regional Growth Fund distribution	617	(617)	-	-
	Murray River Council - Regional Growth Fund distribution	677	(677)	-	-
	Buloke Shire - Regional Growth Fund distribution	143	(143)	-	-
		<b>2,075</b>	<b>(1,993)</b>	<b>-</b>	<b>(82)</b>
<b>Community enrichment</b>					
	Seniors Week	7	-	-	(7)
	L2P Program Swan Hill	70	(66)	(4)	-
	L2P Program Robinvale	37	(22)	(5)	(10)
	Sport and recreation grants	145	(100)	-	(45)
	Victorian youth week	2	(2)	-	-
	Harmony Day	17	(3)	-	(14)
	Freeza activities	24	(24)	-	-
	Fairfax Festival	85	(50)	-	(35)
	Contribution – establishing a library in Robinvale	200	-	-	(200)
	Empower Youth Initiative	164	(143)	-	(21)
	ACRE	25	(25)	-	-
	ACRE 21	20	(20)	-	-
		<b>796</b>	<b>(455)</b>	<b>(9)</b>	<b>(332)</b>
<b>Infrastructure</b>					
	Pit lid replacement program	21	-	-	(21)
	Upgrade street lighting	125	-	-	(125)
	Purchase Christmas decorations	13	-	-	(13)
	Asset condition survey	75	-	-	(75)
	Tree planting program	41	-	-	(41)
	Lake Boga Equestrian Facility development	81	(60)	-	(21)
	Woorinen netball courts	400	(250)	(150)	-
		<b>756</b>	<b>(310)</b>	<b>(150)</b>	<b>(296)</b>
<b>Governance and leadership</b>					
	IT software replacement	26	-	-	(26)
	IT Steering committee operational improvements	40	-	-	(40)
	Yamagata Student Exchange	3	-	-	(3)
	Municipal elections	140	-	-	(140)
		<b>209</b>	<b>-</b>	<b>-</b>	<b>(209)</b>
<b>Environment</b>					
	Internal native vegetation offset program	25	-	-	(25)
	Roadside Weeds and Pests Management Program	75	(75)	-	-
	Emerging Weeds Control Program	20	-	-	(20)
	Waste Management - Operational Daily Cover	41	-	-	(41)
	Swan Hill Landfill Capping	150	-	-	(150)
		<b>311</b>	<b>(75)</b>	<b>-</b>	<b>(236)</b>
<b>Total Major Projects</b>		<b>4,147</b>	<b>(2,833)</b>	<b>(159)</b>	<b>(1,155)</b>

# Glossary of Terms

<b>Act</b>	Local Government Act 1989.
<b>Accounting standards</b>	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
<b>Adjusted underlying revenue</b>	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
<b>Adjusted underlying surplus (or deficit)</b>	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
<b>Annual budget</b>	This document is framed within the Council's long-term financial plan and sets out the short-term goals and objectives as part of the overall strategic planning framework.
<b>Annual report</b>	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
<b>Annual reporting requirements</b>	Annual reporting requirements include the financial reporting requirements of the Act, accounting standards and other mandatory professional reporting requirements.
<b>Asset expansion expenditure</b>	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
<b>Asset renewal expenditure</b>	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
<b>Asset upgrade expenditure</b>	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life.
<b>AVPC Code</b>	Australian Valuation Property Code
<b>Balance sheet</b>	The budgeted statement of financial position shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.  The budgeted balance sheet is prepared in accordance with the requirements of AASB 1040 – Balance Sheet.

<b>Comprehensive income statement</b>	The budgeted comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The budgeted income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
<b>Financial statements</b>	Financial statements and notes prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report
<b>Statement of capital works</b>	The budgeted statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The budgeted statement of capital works should be prepared in accordance with Regulation 9.
<b>Statement of cash flows</b>	The budgeted statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 – Statement of cash flows and the Local Government Model Financial Report.
<b>Statement of changes in equity</b>	The budgeted statement of changes in equity shows the expected movement in accumulated surplus and reserves for the year. The budgeted statement of changes in equity should be prepared in accordance with the requirements of AASB 101 – Presentation of financial statements and the Local Government Model Financial Report.
<b>Budget preparation requirement</b>	Under the Act, a Council is required to prepare and adopt the annual budget by 30 June each year.
<b>Capital expenditure</b>	Capital expenditure is relatively large (material) expenditure which produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
<b>Capital works program</b>	A detailed list of capital works expenditure that will be undertaken during the financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
<b>Carry forward capital works</b>	Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.

<b>Council Plan</b>	<p>This document sets out the medium-term goals and objectives as part of the overall strategic planning framework and strategic resource plan.</p> <p>Prepared under Section 125 of the Act, the Council Plan is part of the overall strategic planning framework. The strategic planning framework includes:</p> <ul style="list-style-type: none"> <li>• The rates and charges strategy</li> <li>• Asset management plan, and;</li> <li>• Other strategic documents</li> </ul> <p>While each of these detailed strategic planning documents are specific to their own purposes and can have different timeframes, the Council Plan brings together information from each of these documents to report to the community in a concise form.</p> <p>The resources required to achieve the Council Plan are detailed in the Strategic Resource Plan. As a minimum a Council Plan must include:</p> <ul style="list-style-type: none"> <li>• The strategic objective of the Council</li> <li>• Strategies for achieving those objectives for at least the next four years</li> <li>• Strategic indicators for monitoring the achievement of those objectives</li> <li>• Strategic Resource Plan</li> </ul>
<b>Discretionary reserves</b>	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
<b>External funding sources (analysis of capital budget)</b>	External funding sources relate to grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
<b>Financial sustainability</b>	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
<b>Financing activities</b>	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity and borrowings not falling within the definition of cash.
<b>Infrastructure</b>	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
<b>Investing activities</b>	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
<b>Key assumptions</b>	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
<b>Key budget outcomes</b>	The key activities and initiatives that will be achieved in line with the Council Plan.
<b>Legislative framework</b>	The Act, Regulations and other laws and statutes under which Council governance and reporting requirements are set.
<b>Local Government Model Financial Report</b>	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.

<b>Local Government (Planning and Reporting) Regulations 2014</b>	The objective of these Regulations, made under section 243 of the Local Government Act 1989 and which came into operation on 18 April 2014, is to prescribe: <ul style="list-style-type: none"> <li>a. The content and preparation of the financial statements of a Council.</li> <li>b. The performance indicators and measures to be included in a budget, revised budget and annual report of a Council.</li> <li>c. The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report.</li> <li>d. Other matters required to be prescribed under Parts 6 and 7 of the Act.</li> </ul>
<b>New asset expenditure</b>	Expenditure that creates a new asset that provides a service that does not currently exist.
<b>Non-financial resources</b>	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.
<b>Non-recurrent grant</b>	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.
<b>New capital expenditure</b>	New capital expenditure does not have any element of upgrade to existing assets. New capital expenditure may or may not result in additional revenue for Council and will result in an additional burden for future operation, maintenance and capital renewal.
<b>Operating activities</b>	Operating activities means those activities that relate to the provision of goods and services.
<b>Operating expenditure</b>	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities and that result in a decrease in equity during the reporting period.
<b>Operating revenue</b>	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
<b>Own-source revenue</b>	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
<b>Performance statement</b>	Performance statement prepared by a Council under section 131 of the Act. A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year.
<b>Rate structure (rating strategy)</b>	Site value (SV) and capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.



<b>Rates determination statement</b>	The rates determination statement is used to determine the surplus/deficit based on the level of rates and charges raised. It does not include profit/loss on sale of assets or depreciation, which are both non-cash items. It shows both the income and expenses for capital projects and net monies from reserve transfers.
<b>Rating strategy</b>	A rating strategy is the process by which the Council's rate structure is established and how the quantum of rate changes has been determined, taking into consideration longer term philosophy issues and framework.
<b>Recurrent grant</b>	A grant other than a non-recurrent grant.
<b>Regulations</b>	Local Government (Planning and Reporting) Regulations 2014.
<b>Reserve investments</b>	Monies set aside for statutory and discretionary reserves.
<b>Restricted cash</b>	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted and include cash to be used to fund capital works expenditure from the previous financial year.
<b>Services, initiatives and major initiatives</b>	<p>Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year. The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives mean actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives mean significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.</p>
<b>Statement of capital works</b>	Means a statement of capital works prepared in accordance with the Local Government Model Financial Report. Refer also Commentary Budgeted Statements section 3.5.
<b>Statement of human resources</b>	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Commentary Budgeted Statements section 3.6.

<b>Strategic Resource Plan (SRP)</b>	<p>Means the Strategic Resource Plan prepared by a Council under Section 126 of the Act.</p> <p>Section 125(2)(d) of the Act requires that a Council must prepare and approve a Council Plan that must include a Strategic Resource Plan containing the matters specified in Section 126. Section 126 of the Act states that:</p> <ul style="list-style-type: none"> <li>• The Strategic Resource Plan is a plan of the resources required to achieve the council plan strategic objectives.</li> <li>• The Strategic Resource Plan must include the financial statements describing the financial resources in respect of at least the next four financial years.</li> <li>• The Strategic Resource Plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years.</li> <li>• The Strategic Resource Plan must take into account services and initiatives contained in any plan adopted by Council and if the Council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the Strategic Resource Plan.</li> <li>• Council must review their Strategic Resource Plan during the preparation of the Council Plan.</li> <li>• Council must adopt the Strategic Resource Plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website.</li> <li>• In preparing the Strategic Resource Plan, councils should comply with the principles of sound financial management as prescribed in the Act being to: <ul style="list-style-type: none"> <li>- Prudently manage financial risks relating to debt, assets and liabilities.</li> <li>- Provide reasonable stability in the level of rate burden.</li> <li>- Consider the financial effects of Council decisions on future generations.</li> <li>- Provide full, accurate and timely disclosure of financial information. In addition to section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a Strategic Resource Plan.</li> </ul> </li> </ul>
<b>Statutory reserves</b>	<p>Statutory reserves are funds set aside for special statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.</p>
<b>Strategic planning framework</b>	<p>A 'community owned' document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.</p>
<b>Unrestricted cash</b>	<p>Unrestricted cash represents all cash and cash equivalents other than restricted cash.</p>
<b>VCAT</b>	<p>Victorian Civil and Administrative Tribunal.</p>
<b>Working capital</b>	<p>Working capital is the balance of cash and investments not set aside for statutory and discretionary reserves.</p>