



Budget 2019/20



Contents

	Page
Mayor and CEO introduction	3
Key statistics	4
Budget reports	
1. Link to the Council Plan	5
2. Services and service performance indicators	7
3. Financial statements	20
4. Notes to the financial statements	28
5. Financial performance indicators	49
Appendix A –Fees and charges schedule	51
Appendix B – Major projects (non-capitalised operating projects)	77
Glossary of terms	78

Mayor and CEO introduction

We are pleased and proud to present the 2019/20 budget to the Swan Hill Rural City community.

This budget plans for a low rate rise of just 1.02%.

This is in response to a number of factors.

We know the challenging drought conditions that our community faces, and the uncertainty around water availability.

We know that we must constantly strive for efficiency in our operations.

And we know that we must balance all this with the need to deliver high quality services and a progressive capital works program for our community.

This budget aims to achieve all this.

In 2019/20 we will spend \$7.1 million on roads – including both major upgrade projects and ongoing maintenance.

Big ticket items in the works budget are those that we have already secured funding for – the iconic new gallery and interpretive centre in Swan Hill, the Bromley Road upgrades in Robinvale, and the adventure playground and skate park at Swan Hill's Riverside Park.

We will continue supporting successful community events and programs like Harmony Day, the Fairfax Festival and the L2P Learner Driver Program in both Swan Hill and Robinvale.

The budget allocates \$401,000 to implement projects from the 11 community plans across the municipality.

There is also a big focus on Our Game Plan – the masterplan that outlines a vision for the upgrade of recreation reserves across the municipality.

We have allocated funding to some of the projects in 2019/20, and will seek additional State and Federal support to make them happen. These include a group fitness room at the Swan Hill Leisure Centre, the soccer pavilion at Ken Harrison Reserve, design of new netball courts and change rooms at Robinvale Riverside Park and netball court resurfacing and lighting at Nyah.

It is also worth noting on an individual level, that you will pay the same for rubbish collection in 2019/20, and if you have a green waste service, the price you pay will reduce by \$5 per year.

We have also increased the discount applied to dryland farming properties to 20 per cent, in an attempt to offset high increases in these property values despite ongoing low rainfall.

We look forward to delivering for our local communities over the next 12 months.

Councillor Ann Young
Mayor

John McLinden
Chief Executive Officer

Key statistics

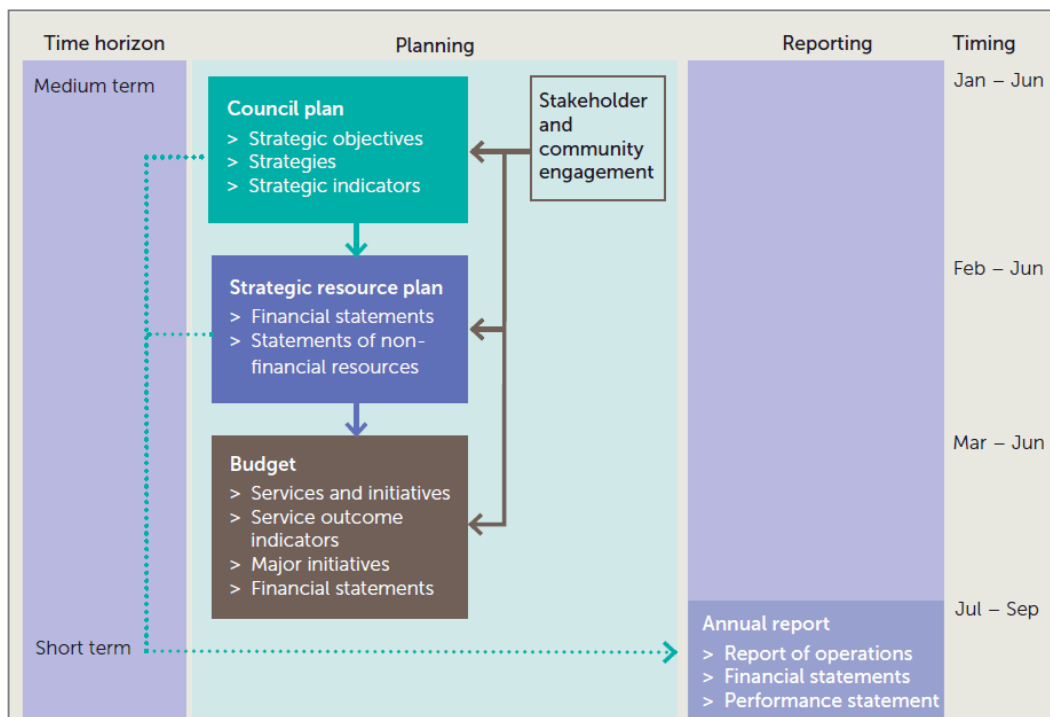
Key statistics	2018/19 Forecast \$'000	2019/20 Budget \$'000
Total operating expenditure	47,348	50,785
Comprehensive operating surplus	6,806	6,053
Underlying operating surplus/(deficit)	(267)	2,976
Rates determination result	897	55
Capital works program	19,034	18,226
Funding the capital works program:		
Grants	(7,873)	(4,100)
Contributions	(179)	(93)
Council cash	(9,182)	(13,533)
Borrowings	(1,800)	(500)

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives outlined in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives that contribute to achieving the Strategic Objectives from the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

The Council Plan is prepared with reference to Council's 10-year long term financial plan.

The timing of each component in the planning framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

A prosperous and healthy community enjoying quality facilities and services.

Our mission

We will lead, advocate, partner and provide efficient services and opportunities for growth and the wellbeing of our community and environment.

Our values

Council values our residents and community and will be responsive to their needs. In pursuing our objectives, we believe in, and are committed to, the following values:

- **Community Engagement** – We will ensure that our communities are consulted, listened to and informed.
- **Leadership** – We will be at the centre of our community and by actively engaging our community we will form the collective view on strategic issues and will then express our views through strong advocacy.
- **Fairness** – We will value and embrace the diversity of our community and ensure that all people are treated equally.
- **Accountability** – We will be transparent and efficient in our activities and we will always value feedback.
- **Trust** - We will act with integrity and earn the community's trust by being a reliable partner in delivering services and providing facilities.

1.3 Strategic objectives

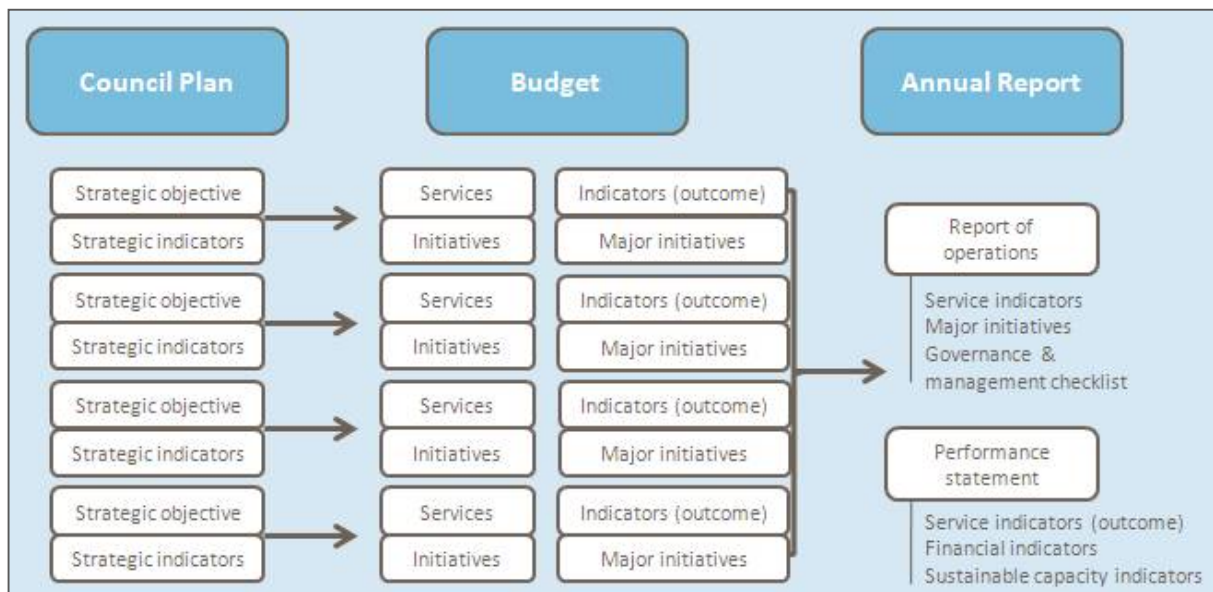
Council delivers services and initiatives under 22 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan 2017-21. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Economic growth	We will encourage new business development, provide support for business expansion and will continuously seek to help our existing businesses to prosper.
2. Community enrichment	We will provide a range of services to individuals and to the broader community that assist all in our community to live healthy, fulfilling lives. We will embrace our role as a regional centre by providing a range of cultural opportunities.
3. Infrastructure	We will provide and maintain publicly accessible infrastructure that is appropriate for the community's needs in the most effective and efficient manner possible.
4. Governance and leadership	We will represent our community's interests and conduct our affairs openly and with integrity, reflecting the high levels of governance our community expects. We will plan for our municipality's long term growth and development by committing to a robust program of strategic planning.
5. Environment	We will adopt work practices and implement policies that reduce our environmental impact, advocate for the protection of our environment and fulfil our regulatory obligations.

2. Services and initiatives and service performance outcome indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1 – Economic growth

To succeed in our strategic objective of Economic growth, we will encourage new business development, provide support for business expansion and will continuously seek to help our existing businesses to prosper. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000	
Building and planning statutory services	Provide statutory planning services including processing all planning applications, providing advice and making decisions about development proposals that require a planning permit. Represent Council at the Victorian Civil and Administrative Tribunal where necessary. Monitor Council's Planning Scheme and prepare major policy documents shaping the future of the municipality. Provide statutory building services to the community, including processing building permits, emergency management responsibilities, fire safety inspections, swimming pool barrier audits and complaints, and illegal building works investigations.				
		Operational Expenditure	901	934	991
		Capital Expenditure	-	-	-
		Revenue	(509)	(546)	(538)
		NET	392	388	453
Caravan parks	Provide and maintain caravan park facilities to a standard that promotes local tourism and supports a high quality of life.				
		Operational Expenditure	234	85	83
		Capital Expenditure	98	202	187
		Revenue	(415)	(286)	(287)
		NET	(83)	1	(17)
Economic development	Assist the organisation with economic development to facilitate an environment that is conducive to a sustainable and growing local business sector, and provide opportunities for local residents to improve their skill levels and access employment.				
		Operational Expenditure	2,791	4,046	6,677
		Capital Expenditure	1,377	1,342	3,459
		Revenue	(1,597)	(5,144)	(8,641)
		NET	2,571	244	1,495
Livestock exchange	Provide a livestock selling facility and associated services to primary producers, purchasers and stock agents.				
		Operational Expenditure	475	476	515
		Capital Expenditure	346	2,267	-
		Revenue	(912)	(1,567)	(703)
		NET	(91)	1,176	(188)

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Pioneer Settlement	Care for and conserve the Pioneer Settlement and its collection. Market and promote the Settlement as a tourist destination, provide quality visitor programs and promote the sale of merchandise as an additional source of income.			
	Operational Expenditure	3,396	3,125	2,918
	Capital Expenditure	596	128	-
	Revenue	(3,233)	(2,111)	(2,077)
	NET	759	1,142	841

Major Initiatives

- 1) Provide seed funding for economic development initiatives (\$106,000).
- 2) Tower Hill residential estate development (\$984,990).
- 3) Distribution of grant funds to partner councils in the Our Region Our Rivers Federal Government funding projects (\$4,498,705).
- 4) Art Gallery and interpretive centre development – Our Region Our Rivers funding (\$1,467,590).
- 5) Car parking and footpaths in conjunction with the Art Gallery and interpretive centre development – Our Region Our Rivers funding (\$562,500).
- 6) Bromley Road, Robinvale beautification – Our Region Our Rivers funding (\$207,000).

Other Initiatives

- 7) Formulate new ways to encourage new business development.
- 8) Identify the types of businesses suited to this region and develop investment prospectuses.
- 9) Investigate and identify potential export opportunities and facilitate connections.
- 10) Pursue new businesses that are upstream processors for our local produce.
- 11) Promote new technologies and new ways of working.
- 12) Increase the availability of appropriate housing to support growth of industry and agriculture.
- 13) Encourage the growth of agriculture through appropriate advocacy and strategic planning.
- 14) Investigate opportunities for agricultural businesses to establish new enterprises.
- 15) Encourage organisations to jointly tender for works and services.
- 16) Actively pursue opportunities for regionally focused infrastructure.
- 17) Investigate options for investment in renewable energy technologies for the municipality.
- 18) Encourage and assist existing business to pursue value adding to their industry.
- 19) Improve the commercial position of the Pioneer Settlement.
- 20) In partnership with Swan Hill Incorporated, market and promote the region as a place to live, work and invest.
- 21) Assist local businesses to up-skill and retrain their workforce.
- 22) Promote the benefits of the region as a place to live, work and invest.
- 23) Implement the Workforce Development Strategy.
- 24) Encourage the development of appropriate accommodation for various workforces.
- 25) Identify and zone appropriate land for future development.
- 26) Investigate and develop options for de-watered farming land.
- 27) Review the availability and suitability of industrial land in Swan Hill and Robinvale.
- 28) Review small towns for further housing development.

Service Performance Outcome Indicators*

Service	Indicator	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Statutory planning	Decision making (Council planning decisions upheld at VCAT)	0%	0%	0%

*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

2.2 Strategic Objective 2 – Community enrichment

To achieve our objective of Community enrichment, we will provide a range of services to individuals and to the broader community that assist all in our community to live healthy, fulfilling lives. We will embrace our role as a regional centre by providing a range of cultural opportunities. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Aged and disability services	A range of home and community care services for the aged and people with a disability including home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs.			
		Operational Expenditure 2,529	2,344	2,346
		Capital Expenditure -	-	-
		Revenue (2,588)	(2,367)	(2,349)
		NET (59)	(23)	(3)
Family and children services	Family oriented support services including pre-schools, maternal and child health , youth services, out of school hours, and holiday programs.			
		Operational Expenditure 1,798	2,002	2,029
		Capital Expenditure -	-	-
		Revenue (1,105)	(1,199)	(1,103)
		NET 693	803	926
Community development	Effective and ongoing liaison with, and support to, community and recreation groups. Support for the development and implementation of Community Plans and liaison with our Indigenous community.			
		Operational Expenditure 1,111	1,395	1,130
		Capital Expenditure 302	963	393
		Revenue (445)	(1,100)	(518)
		NET 968	1,258	1,005
Leisure centres	A wide range of programs and services giving the community a chance to participate in cultural, health, education, and leisure activities that contribute to the community's general wellbeing.			
		Operational Expenditure 1,120	1,122	1,044
		Capital Expenditure -	100	825
		Revenue (75)	(39)	(441)
		NET 1,045	1,183	1,428

Service area	Description of services provided
--------------	----------------------------------

Public health and regulatory services

Co-ordinate **food safety**, immunisations and management of public health concerns to ensure an acceptable state of physical, mental and social wellbeing is maintained within the community. This service also provides staff at school crossings throughout the municipality, **animal management** services, parking control and enforcement and provides education, regulation and enforcement of the general Local Law and relevant state legislation.

	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Operational Expenditure	1,219	1,202	1,291
Capital Expenditure	9	22	32
Revenue	(763)	(748)	(764)
NET	465	476	559

Cultural services

Performing arts, art gallery and **library** services. A customer-focused service that caters for the cultural, educational and recreational needs of residents, while offering a place for the community to meet, relax and enjoy the facilities and services. Includes the operation and maintenance of the Swan Hill Town Hall and Performing Arts Centre.

	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Operational Expenditure	2,603	2,011	2,370
Capital Expenditure	452	234	145
Revenue	(1,068)	(643)	(587)
NET	1,987	1,602	1,928

Major Initiatives

- 1) Group fitness room at the Swan Hill Leisure Centre (\$450,000).
- 2) Continue to engage a Rural Access Co-ordinator, with the aim of creating inclusive communities (\$73,575).
- 3) Continue implementing Community Plans and projects (\$401,495).
- 4) Host the Fairfax Festival (\$101,285).
- 5) Develop a renewed Youth Strategy (\$50,000).
- 6) Deliver the Empower Youth initiative (\$124,785).

Other Initiatives

- 7) Review and implement the Aboriginal Partnership Plan.
- 8) Investigate opportunities to develop Aboriginal leadership capabilities.
- 9) Establish and maintain partnership with organisations that support Culturally and Linguistically Diverse (CALD) communities.
- 10) Develop and implement the Disability Action Plan.
- 11) Implement actions from the Youth Strategy.
- 12) Strengthen our connection with youth.
- 13) Develop and implement Cultural Services Plan.
- 14) Review and implement actions from the Public Health and Wellbeing Plan.
- 15) Strategically position Council's ongoing role regarding the community-based aged care reforms.
- 16) Review and determine Council's role in early years and child care services.
- 17) Improve personal and community safety by working with partners on community safety issues.
- 18) Plan for the future provision of sport and recreation facilities and services.
- 19) Expand library services in Robinvale and review the delivery of library services in our small communities.
- 20) Support the capacity of communities to self-manage and self-regulate.
- 21) Review each of our Community Plans.
- 22) Plan for the development of the Swan Hill Regional Art Gallery precinct.

Service Performance Outcome Indicators*

Service	Indicator	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Maternal and child health	Participation in the MCH service	73.03%	68.86%	70.00%
	Participation in the MCH service by Aboriginal children	62.18%	56.63%	60.00%
Libraries	Participation by municipal population.	18.08%	18.00%	18.00%
Animal management	Health and safety (number of successful animal management prosecutions.	2	2	2
Food safety	Health and safety (percentage of critical and major non-compliance outcome notifications that are followed up by Council).	94.74%	95.00%	95.00%

*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

2.3 Strategic Objective 3 - Infrastructure

To achieve our objective of Infrastructure, we will provide and maintain publicly accessible infrastructure that is appropriate for the community's needs in the most effective and efficient manner possible. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000	
Amenity and safety	Provide the community with well-maintained public areas with a focus on community access and safety. Maintain urban streets and public areas, including footpaths, in a clean and litter-free state and provide access to public conveniences and lighting of public areas. Provide and maintain efficient and effective open and underground drainage systems.				
		Operational Expenditure	3,760	3,022	3,021
		Capital Expenditure	937	1,644	527
		Revenue	(379)	(767)	(1)
		NET	4,318	3,899	3,547
Community buildings	Maintain and renew community buildings and facilities, including community centres, public halls and pre-schools.				
		Operational Expenditure	512	1,008	1,023
		Capital Expenditure	186	1,064	455
		Revenue	(75)	(572)	(142)
		NET	623	1,500	1,336

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000	
Infrastructure planning and management	Provide for the planning, design and project management of Council's capital works program, and manage Council's plant and fleet assets and depot operations.				
		Operational Expenditure	1,695	769	697
		Capital Expenditure	1,587	2,238	1,181
		Revenue	(1,095)	(1,941)	(1,282)
		NET	2,187	1,066	596
Recreation	Maintain Council's parks, reserves, playgrounds and streetscapes in a functional and visually pleasing landscape.				
		Operational Expenditure	2,584	1,904	1,877
		Capital Expenditure	1,311	1,413	5,150
		Revenue	(359)	(2,165)	(1,223)
		NET	3,536	1,152	5,804
Swimming pools	Provide quality, accessible aquatic facilities that support a high quality of life for residents and visitors.				
		Operational Expenditure	363	402	422
		Capital Expenditure	-	20	-
		Revenue	(3)	-	-
		NET	360	422	422
Traffic and transportation services	Manage Council's roads and associated infrastructure assets. Ongoing maintenance and renewal work to municipal infrastructure assets including sealed roads, unsealed roads, footpaths and aerodromes.				
		Operational Expenditure	7,535	3,162	3,350
		Capital Expenditure	5,221	6,394	5,532
		Revenue	(4,560)	(3,143)	(3,191)
		NET	8,196	6,413	5,691

Major Initiatives

- 29) Design and construct the Robinvale town levee (\$486,935).
- 30) Re-seal sealed roads (\$1,350,000).
- 31) Re-sheet sealed road shoulders (\$205,000).
- 32) Re-sheet unsealed gravel roads (\$746,250).
- 33) Complete road works funded by the Federal Roads to Recovery program (\$1,147,265).
- 34) Bromley Road, Robinvale beautification project (\$207,000).
- 35) Adventure Playground Swan Hill Riverfront (\$763,350).
- 36) Activate the Swan Hill riverfront - connecting the CBD to the riverfront (\$2,306,580).
- 37) Build new soccer pavilion at Ken Harrison Sporting Complex (\$565,505).
- 38) Stage 2 of the Swan Hill Aerodrome runway and lighting reconstruction (\$304,000).
- 39) Install of jet fuel facilities at the Swan Hill Aerodrome (\$200,000).
- 40) Nyah Recreation Reserve netball court resurface and lighting (\$515,420).
- 41) Designing of netball courts and change rooms at Robinvale Riverside Park (\$60,000).

Other Initiatives

- 23) Manage Council's roads and road related infrastructure in line with the Road Management Plan.
- 24) Advocate for funding for an active trail between Lake Boga and Swan Hill.
- 25) Advocate for improved transport routes across the region.
- 26) Review the Swan Hill Active Transport Strategy.
- 27) Review the way we procure and maintain our infrastructure.
- 28) Maximise community benefit from the opportunities presented at Chisholm Motorsports Complex.
- 29) Implement Swan Hill and Robinvale riverfront masterplans.
- 30) Ensure developers comply with the Infrastructure Design Manual where relevant to local standards.
- 31) Review the road network and classify each road.
- 32) Plan and deliver Council's capital works program and Major Projects Plan.
- 33) Actively pursue opportunities from decommissioned irrigation infrastructure.
- 34) Review current use of Council facilities.
- 35) Plan and deliver assets for current and future needs of our growing community and changing environment.

Service Performance Outcome Indicators*

Service	Indicator	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Aquatic facilities	Utilisation (number of visits per head of municipal population).	5.51	6.30	6.30
Roads	Satisfaction (community satisfaction rating out of 100).	50	51	51

*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

2.4 Strategic Objective 4 – Governance and Leadership

To achieve our objective of Governance and leadership, we will represent our community's interests, conduct our affairs openly and with integrity, reflecting the high levels of governance expected by our community. We will plan for the long term growth and development of our municipality by committing to a robust program of strategic planning. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000	
Councillors and corporate management	Governance includes the Mayor, Councillors, Chief Executive Officer, Executive Leadership Team and associated support, which cannot easily be attributed to the direct service provision areas.				
		Operational Expenditure	2,156	2,243	2,288
		Capital Expenditure	-	307	-
		Revenue	(46)	(86)	(11)
		NET	2,110	2,464	2,277

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000	
Community relationships	Proactively communicate Council decisions, programs and events to the community using a range of methods, and assist the organisation to respond to community issues as they arise.				
		Operational Expenditure	189	192	200
		Capital Expenditure	-	-	-
		Revenue	-	-	-
		NET	189	192	200
Management of resources	Manage Council's offices along with human and financial resources to effectively and efficiently fulfil Council objectives, including areas like rate raising and collection, customer service, human resource management, depot and office site management, Council finances, information technology and records management.				
		Operational Expenditure	3,541	4,445	4,220
		Capital Expenditure	188	243	310
		Revenue	(28,817)	(29,429)	(30,898)
		NET	(25,088)	(24,741)	(26,368)

Major Initiatives

- 42) Implement a project management system (\$30,000).
- 43) Further develop Council IT processes as identified in the IT Strategy (\$185,000).
- 44) Complete the electoral representation review (\$75,000).

Other Initiatives

- 36) Develop Council's systems and processes to improve our customer service, efficiency and effectiveness of our operations.
- 37) Use social media as a medium for community consultation and communication.
- 38) Establish new and alternative methods of consultation.
- 39) Champion a culture that values strong community engagement.
- 40) Develop a strong positive message and image for Council and the region.
- 41) Continually improve workplace safety and staff health and wellbeing.
- 42) Review results of community satisfaction surveys to identify and respond to changes in service demand or expectations.
- 43) Implement a project management system.
- 44) Review Council services for efficiency, effectiveness and quality.
- 45) Engage and partner with organisations, business and individuals to increase co-operation and avoid duplication of resources when common objectives are identified.
- 46) Encourage and support Council representatives to obtain positions on relevant boards that support Council's activities, providing these duties do not conflict with Council responsibilities.
- 47) Ensure regular dialogue with neighbouring municipalities to assist in reducing cross border issues.
- 48) Ensure we have appropriately skilled staff that are aligned to the organisational values of Council and are recognised accordingly.
- 49) Lead the conversation on Swan Hill bridge placement with the community.
- 50) Improve effectiveness of Council's advocacy.
- 51) Work with Swan Hill District Health and Robinvale District Health Services to develop joint advocacy strategies for improved health services for our community.
- 52) Advocate to State and Federal governments to fund priorities in Community Plans, Major Projects Plan and other key Council plans and strategies.

Service Performance Outcome Indicators*

Service	Indicator	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Governance	Satisfaction (community satisfaction rating out of 100).	54	55	55

*refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators.

2.5 Strategic Objective 5 – Environment

To achieve our objective of Environment, we will adopt work practices and implement policies that reduce our environmental impact, advocate for the protection of our environment and fulfil our regulatory obligations. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000	
Environmental management	Advocate for, and assist to deliver environmental projects as part of Council's aim to become more sustainable in both built and natural environments.				
		Operational Expenditure	277	382	345
		Capital Expenditure	-	-	30
		Revenue	(112)	(77)	(75)
		NET	165	305	300
Waste management	Provide waste collection services, including kerbside collection of garbage, hard waste and green waste from all households and some commercial properties. This service area aims to operate at a surplus in order to make provision for future waste management service and compliance costs, including the construction of new cells and compliance with environmental protection guidelines.				
		Operational Expenditure	2,660	3,168	3,315
		Capital Expenditure	-	453	-
		Revenue	(3,369)	(3,427)	(3,425)
		NET	(709)	(194)	(110)

Major Initiatives

- 45) Deliver the roadside weeds and pest management program (\$75,000).
- 46) Deliver the Emerging Weeds Control Program (\$20,000).
- 47) Undertake capping works at the Swan Hill Landfill (\$200,000).
- 48) Implement the Solar Garden project (\$30,000).

Other Initiatives

- 53) Be actively involved in external discussions that affect the Murray River, its tributaries and lake systems.
- 54) Maintain and improve the condition of Lake Boga foreshore and its environs within our area of control in collaboration with other stakeholders.
- 55) Seek to influence how environmental water is used within the municipality.
- 56) Investigate opportunities to improve stormwater run-off from townships into the river.
- 57) Investigate alternative energy for Council buildings, and a community solar option.

- 58) Advocate for improved control on private and public land of feral pests and weeds.
- 59) Review our work methods to reduce the environmental impact of what we do.
- 60) Define Council's approach to fulfilling our environmental enforcement obligations.
- 61) Review and implement the Waste Management Plan.
- 62) Investigate opportunities for green waste and organic collection services.
- 63) Continue to lobby for a state wide container deposit scheme.
- 64) Develop projects that can be funded from the Victoria Sustainability Fund to provide environmental benefits for our community.

Service Performance Outcome Indicators

Service	Indicator	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Waste collection	Waste diversion (percentage of waste diverted from landfill).	30.55%	31.31%	32.10%

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Animal management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.6 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Strategic Objective 1 – Economic growth	2,584	14,830	(12,246)
Strategic Objective 2 – Community enrichment	5,843	11,605	(5,762)
Strategic Objective 3 – Infrastructure	17,396	23,235	(5,839)
Strategic Objective 4 – Governance and leadership	(23,891)	7,018	(30,909)
Strategic Objective 5 – Environment	190	3,690	(3,500)
Total	2,122	60,378	(58,256)
Expenses added in:			
Depreciation	9,297		
Written down value of disposals	756		
Deficit before capital items and additional funding sources	12,175		
Less capital items and additional funding sources			
Capital expenditure and asset purchases	18,226		
Loan principal repayments	502		
Proceeds from loans	(500)		
Surplus funds	(6,053)		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/20 has been supplemented with projections to 2022/23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

Council also prepares a Rates Determination Statement as part of the budget process which is in section 3.7. The Rates Determination Statement is not one of the financial statements mandated by the Local Government Regulations. Council prepares this statement so we can determine the surplus based on the level of rates and charges raised and budgeted operational and capital transactions.

The Rates Determination Statement does not include profit/loss on sale of assets or depreciation, which are both non-cash. It shows both the income and expenses for capital projects and net monies transferred to/from reserves, such as loan principal to repay interest only loans when they mature.

Pending Accounting Standards

The 2019/20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019/20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019/20 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby the council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way that councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the council recognises income.

3.1 Comprehensive Income Statement

For the four years ending 30 June 2023

		Forecast Actual	Budget	Strategic Resource Plan Projections		
	NOTES	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Income						
Rates and charges	4.1.1	27,780	28,297	29,067	29,964	30,800
Statutory fees and fines	4.1.2	1,055	961	991	1,013	1,036
User fees	4.1.3	4,514	4,638	4,787	4,977	5,139
Grants – operating	4.1.4	9,142	15,015	10,120	10,351	10,584
Grants - capital	4.1.4	7,873	4,103	3,540	5,993	2,056
Contributions - monetary	4.1.5	225	121	54	153	58
Net gain on disposal of property, infrastructure, plant and equipment		292	189	355	398	313
Other income	4.1.6	3,273	3,514	3,440	3,385	3,517
Total income		54,154	56,838	52,354	56,234	53,503
Expenses						
Employee costs	4.1.7	19,518	20,083	20,639	21,253	21,939
Materials and services	4.1.8	17,831	19,942	14,691	14,906	15,278
Depreciation and amortisation	4.1.9	8,626	9,297	9,256	9,670	10,018
Bad and doubtful debts		2	2	11	14	15
Borrowing costs		316	362	354	212	105
Other expenses	4.1.10	1,055	1,099	1,125	1,153	1,182
Total expenses		47,348	50,785	46,076	47,208	48,537
Surplus for the year		6,806	6,053	6,278	9,026	4,966
Other comprehensive income Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment		5,298	2,567	6,717	8,108	6,812
Total comprehensive result		12,104	8,620	12,995	17,134	11,778

3.2 Balance Sheet

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		22,948	21,012	20,273	16,691	18,516
Trade and other receivables		2,106	2,140	3,018	3,249	3,071
Inventories		118	85	85	85	85
Other assets		641	687	688	687	687
Total current assets	4.2.1	<u>25,813</u>	<u>23,924</u>	<u>24,062</u>	<u>20,712</u>	<u>22,359</u>
Non-current assets						
Trade and other receivables		130	130	120	110	98
Property, infrastructure, plant and equipment		462,913	473,650	485,993	501,492	511,576
Intangible assets		1,843	1,843	1,843	1,843	1,843
Total non-current assets	4.2.1	<u>464,886</u>	<u>475,623</u>	<u>487,956</u>	<u>503,445</u>	<u>513,517</u>
Total assets		<u>490,699</u>	<u>499,547</u>	<u>512,018</u>	<u>524,157</u>	<u>536,876</u>
Liabilities						
Current liabilities						
Trade and other payables		2,227	2,301	1,711	1,741	1,786
Trust funds and deposits		147	147	147	147	147
Provisions		5,176	5,326	5,475	5,626	5,776
Interest-bearing liabilities	4.2.3	502	573	5,184	263	274
Total current liabilities	4.2.2	<u>8,052</u>	<u>8,347</u>	<u>12,517</u>	<u>7,777</u>	<u>7,983</u>
Non-current liabilities						
Provisions		1,407	1,415	1,423	1,431	1,439
Interest-bearing liabilities	4.2.3	7,458	7,384	2,681	2,418	2,144
Total non-current liabilities	4.2.2	<u>8,865</u>	<u>8,799</u>	<u>4,104</u>	<u>3,849</u>	<u>3,583</u>
Total liabilities		<u>16,917</u>	<u>17,146</u>	<u>16,621</u>	<u>11,626</u>	<u>11,566</u>
Net assets		<u>473,782</u>	<u>482,401</u>	<u>495,397</u>	<u>512,531</u>	<u>524,310</u>
Equity						
Accumulated surplus		280,178	288,408	293,827	306,123	309,388
Reserves		193,604	193,993	201,570	206,408	214,920
Total equity		<u>473,782</u>	<u>482,401</u>	<u>495,396</u>	<u>512,531</u>	<u>524,310</u>

3.3 Statement of Changes in Equity

For the four years ending 30 June 2023

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2019 Forecast Actual					
Balance at beginning of the financial year		461,678	271,356	170,760	19,562
Surplus for the year		6,806	6,806	-	-
Net asset revaluation increment		5,298	-	5,298	-
Transfers to other reserves		-	(11,303)	-	11,303
Transfers from other reserves		-	13,319	-	(13,319)
Balance at end of the financial year		473,782	280,178	176,058	17,546
2020 Budget					
Balance at beginning of the financial year		473,782	280,178	176,058	17,546
Surplus for the year		6,053	6,053	-	-
Net asset revaluation increment		2,565	-	2,565	-
Transfers to other reserves		-	(5,276)	-	5,276
Transfers from other reserves		-	7,452	-	(7,452)
Balance at end of the financial year	4.3.1	482,401	288,408	178,623	15,370
2021					
Balance at beginning of the financial year		482,401	288,408	178,623	15,370
Surplus for the year		6,278	6,278	-	-
Net asset revaluation increment		6,717	-	6,717	-
Transfers to other reserves		-	(2,334)	-	2,334
Transfers from other reserves		-	1,475	-	(1,475)
Balance at end of the financial year		495,396	293,827	185,340	16,229
2022					
Balance at beginning of the financial year		495,396	293,827	185,340	16,229
Surplus for the year		9,027	9,027	-	-
Net asset revaluation increment		8,108	-	8,108	-
Transfers to other reserves		-	(2,251)	-	2,251
Transfers from other reserves		-	5,521	-	(5,521)
Balance at end of the financial year		512,531	306,123	193,448	12,960
2023					
Balance at beginning of the financial year		512,531	306,123	193,448	12,960
Surplus for the year		4,966	4,966	-	-
Net asset revaluation increment		6,812	-	6,812	-
Transfers to other reserves		-	(2,121)	-	2,121
Transfers from other reserves		-	420	-	(420)
Balance at end of the financial year		524,310	309,388	200,260	14,661

3.4 Statement of Cash Flows

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		27,345	28,261	29,152	30,331	31,418
Statutory fees and fines		1,055	961	994	1,026	1,057
User fees		4,956	5,102	4,801	5,038	5,242
Grants – operating		9,142	15,016	10,149	10,478	10,796
Grants - capital		7,873	4,103	3,551	6,066	2,098
Contributions - monetary		225	121	54	153	58
Interest received		716	718	697	579	647
Other receipts		2,836	3,087	2,751	2,841	2,929
Net GST refund / payment		1,112	1,344	1,874	2,224	1,922
Employee costs		(19,175)	(19,926)	(21,707)	(21,990)	(22,692)
Materials and services		(20,242)	(23,079)	(16,763)	(16,738)	(17,149)
Net cash provided by operating activities	4.4.1	15,843	15,708	15,553	20,008	16,326
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(19,034)	(18,226)	(16,717)	(18,909)	(14,707)
Proceeds from sale of property, infrastructure, plant and equipment		1,459	946	870	715	574
Net cash used in investing activities	4.4.2	(17,575)	(17,280)	(15,847)	(18,194)	(14,133)
Cash flows from financing activities						
Finance costs		(316)	(362)	(354)	(212)	(105)
Proceeds from borrowings		1,800	500	500	-	-
Repayment of borrowings		(484)	(502)	(592)	(5,184)	(263)
Net cash provided by / (used in) financing activities	4.4.3	1,000	(364)	(446)	(5,396)	(263)
Net increase/(decrease) in cash and cash equivalents		(732)	(1,936)	(739)	(3,582)	1,825
Cash and cash equivalents at the beginning of the financial year		23,680	22,948	21,012	20,273	16,691
Cash and cash equivalents at the end of the financial year		22,948	21,012	20,273	16,691	18,516

3.5 Statement of Capital Works

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		330	650	1,321	1,364	1,406
Buildings		1,589	3,401	2,780	7,490	2,535
Total property		1,919	4,051	4,101	8,854	3,941
Plant and equipment						
Plant, machinery and equipment		2,260	1,093	1,227	1,224	1,306
Fixtures, fittings and furniture		356	18	33	40	33
Computers and telecommunications		242	310	257	260	262
Total plant and equipment		2,858	1,421	1,517	1,524	1,601
Infrastructure						
Sealed roads		5,266	4,702	4,857	3,627	3,876
Unsealed roads		1,350	1,024	1,048	1,164	1,182
Footpaths and cycleways		614	344	334	249	481
Drainage		1,696	666	421	49	222
Recreational, leisure and community facilities		780	651	400	120	-
Waste management		453	-	925	-	-
Parks, open space and streetscapes		952	4,066	1,547	1,555	1,998
Other infrastructure		2,893	1,156	20	20	40
Total infrastructure		14,004	12,609	9,552	6,784	7,799
Cultural and heritage						
Heritage plant and equipment		113	-	-	-	-
Library books		140	145	147	152	157
Total plant and equipment		253	145	147	152	157
Total capital works expenditure	4.5.1	19,034	18,226	15,317	17,314	13,498
Expenditure types represented by:						
New asset expenditure		4,038	9,071	6,580	7,878	4,784
Asset renewal expenditure		13,613	9,014	7,100	7,414	8,376
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		1,383	141	1,637	2,022	338
Total capital works expenditure	4.5.1	19,034	18,226	15,317	17,314	13,498
Funding sources represented by:						
Grants		7,873	4,100	3,540	5,993	2,056
Contributions		179	93	-	80	-
Council cash		9,182	13,533	11,277	11,241	11,442
Borrowings		1,800	500	500	-	-
Total capital works expenditure	4.5.1	19,034	18,226	15,317	17,314	13,498

3.6 Statement of Human Resources

For the four years ending 30 June 2023

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19		2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	19,518	20,083	20,639	21,253	21,939
Employee costs - capital	721	611	630	649	670
Total staff expenditure	20,239	20,694	21,269	21,902	22,609
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	207.9	208.6	207.1	207.1	207.1
Total staff numbers	207.9	208.6	207.1	207.1	207.1

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2019/20 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Corporate services	5,350	4,406	944
Infrastructure	5,390	5,328	62
Development and planning	4,248	2,866	1,382
Community and cultural services	4,729	1,478	3,251
Total permanent staff expenditure	19,717	14,078	5,639
Temporary agency staff	366		
Capitalised labour costs	611		
Total Expenditure	20,694		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full time	Permanent Part Time
Corporate services	44.5	35.0	9.5
Infrastructure	77.1	76.0	1.1
Development and planning	45.7	30.0	15.7
Community and cultural services	41.3	13.0	28.3
Total permanent staff	208.6	154.0	54.6

3.7 Rates Determination Statement

For the four years ending 30 June 2023

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	27,780	28,297	29,067	29,964	30,800
Statutory fees and fines	1,055	961	991	1,013	1,036
User fees	4,514	4,638	4,787	4,977	5,139
Grants - operating	9,142	15,015	10,120	10,351	10,584
Grants - capital	7,873	4,103	3,540	5,993	2,056
Contributions - monetary	225	121	54	153	58
Proceeds from disposal of property, infrastructure, plant and equipment	1,459	946	870	715	574
Other income	3,273	3,514	3,439	3,384	3,517
Total income	55,321	57,595	52,868	56,550	53,764
Expenses					
Employee costs	19,518	20,083	20,481	21,095	21,781
Materials and services	17,831	19,942	14,692	14,904	15,277
Bad and doubtful debts	2	2	11	14	15
Borrowing costs	316	362	354	212	105
Other expenses	1,055	1,099	1,125	1,153	1,182
Total expenses	38,722	41,488	36,663	37,378	38,360
Net operating result	16,599	16,107	16,205	19,172	15,404
Less capital items/loans					
Capital expenditure and asset purchases	(19,034)	(18,226)	(15,197)	(17,190)	(13,370)
Loan principal redemption	(484)	(502)	(592)	(5,184)	(263)
Proceeds from loans	1,800	500	500	-	-
Rates determination result	(17,718)	(18,228)	(15,289)	(22,374)	(13,633)
Reserve transfers (net)	2,016	2,176	(859)	3,270	(1,701)
Budget result surplus	897	55	57	68	70

4. Notes to the financial statements

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/20 the FGRS cap has been set at 2.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.02% which is 1.48% below the rate cap. The cost for the kerbside waste collection will remain the same as 2018/19, and a \$5 cost decrease for the Green Waste collection service.

This will raise total rates and charges for 2019/20 to \$28.297 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
General rates*	24,024	24,469	445	1.9%
Waste management charge	3,125	3,138	13	0.4%
Special marketing rate	363	359	(4)	(1.1%)
Rate agreements – Electricity Industry Act	42	285	243	578.6%
Supplementary rates and rate adjustments	253	132	(121)	(47.8%)
Rates abandonments and other adjustments	(15)	(73)	(58)	(386.7%)
Rates early payment discount	(105)	(107)	(2)	(1.9%)
Debt collection costs recovered	93	94	1	1.1%
Total rates and charges	27,780	28,297	517	1.9%

*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2018/19 cents/\$CIV	2019/20 cents/\$CIV	Change
Residential – Swan Hill	0.631253	0.603384	(4.41%)
Residential – Robinvale	0.631253	0.603384	(4.41%)
Residential vacant land – Swan Hill and Robinvale	1.262505	1.206767	(4.41%)
Urban – other	0.606973	0.580176	(4.41%)
Commercial – Swan Hill	0.789065	0.754229	(4.41%)
Commercial – Robinvale	0.789065	0.754229	(4.41%)
Industrial – Swan Hill	0.631253	0.603384	(4.41%)
Industrial – Robinvale	0.631253	0.603384	(4.41%)
Industrial and commercial – other	0.606973	0.580176	(4.41%)
Recreational	0.606973	0.580176	(4.41%)
Farm – irrigation and non-irrigation	0.606973	0.580176	(4.41%)
Farm – dry land	0.515927	0.464141	(10.04%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2018/19 \$'000	2019/20 \$'000	Change	
			\$'000	%
Residential – Swan Hill	6,716	6,798	82	1.2%
Residential – Robinvale	806	812	6	0.7%
Residential vacant land – Swan Hill and Robinvale	71	68	(3)	(4.2%)
Urban – other	2,631	2,701	70	2.7%
Commercial – Swan Hill	1,497	1,528	31	2.1%
Commercial – Robinvale	129	122	(7)	(5.4%)
Industrial – Swan Hill	454	488	34	7.5%
Industrial – Robinvale	76	78	2	2.6%
Industrial and commercial – other	326	413	87	26.7%
Recreational	16	15	(1)	(6.3%)
Farming – irrigation and non-irrigation	7,633	8,041	408	5.3%
Farming – dry land	3,669	3,405	(264)	(7.2%)
Total amount to be raised by general rates	24,024	24,469	445	1.9%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2018/19 Number	2019/20 Number	Change	
			Number	%
Residential – Swan Hill	4,506	4,534	28	0.6%
Residential – Robinvale	768	759	(9)	(1.2%)
Residential vacant land – Swan Hill and Robinvale	43	46	3	7.0%
Urban – other	2,562	2,571	9	0.4%
Commercial – Swan Hill	397	397	-	-
Commercial – Robinvale	89	89	-	-
Industrial – Swan Hill	233	236	3	1.3%
Industrial – Robinvale	50	50	-	-
Industrial and commercial – other	93	107	14	15.1%
Recreational	8	8	-	-
Farming – irrigation and non-irrigation	2,000	1,999	(1)	(0.1%)
Farming – dry land	1,203	1,206	3	0.2%
Total number of assessments	11,952	12,002	50	0.4%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
Residential – Swan Hill	1,054,297	1,126,723	72,426	6.9%
Residential – Robinvale	122,356	134,646	12,290	10.0%
Residential vacant land – Swan Hill and Robinvale	5,653	5,603	(50)	(0.9%)
Urban – other	437,054	465,479	28,425	6.5%
Commercial – Swan Hill	202,380	202,646	266	0.1%
Commercial – Robinvale	16,358	16,198	(160)	(1.0%)
Industrial – Swan Hill	78,264	80,817	2,553	3.3%
Industrial – Robinvale	12,094	12,887	793	6.6%
Industrial and commercial – other	60,478	71,175	10,697	17.7%
Recreational	2,622	2,623	1	0.0%
Farming – irrigation and non-irrigation	1,276,955	1,385,915	108,960	8.5%
Farming – dry land	642,730	733,518	90,788	14.1%
Total value of land	3,911,241	4,238,230	326,989	8.4%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19	Per Rateable Property 2019/20	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2018/19	2019/20	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19	Per Rateable Property 2019/20	Change	
	\$	\$	\$	%
120 litre garbage bin and 240 litre recycling bin	300	300	-	-
240 litre garbage bin and 240 litre recycling bin	455	455	-	-
240 litre green waste bin	100	95	(5)	(5%)

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2018/19	2019/20	Change	
	\$	\$	\$	%
120 litre garbage bin and 240 litre recycling bin	1,612,800	1,602,740	(10,060)	(0.6%)
240 litre garbage bin and 240 litre recycling bin	1,399,125	1,437,800	38,675	2.8%
240 litre green waste bin	85,000	97,375	12,375	14.6%
Total	3,096,925	3,137,915	40,990	1.3%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
General rates	24,024	24,469	444	1.8%
Kerbside collection and recycling	3,125	3,138	13	0.4%
Supplementary rates and charges	253	132	(121)	(47.8%)
Special marketing rate	363	359	(4)	(1.1%)
Rate agreements – Electricity Industry Act	42	285	243	578.6%
Total Rates and charges	27,807	28,383	576	2.1%

4.1.1(l) Fair Go Rates System Compliance

Swan Hill Rural City Council is fully compliant with the State Government's Fair Go Rates System.

	2018/19	2019/20
Total Rates (annualised)	\$23,418,018	\$24,222,521
Number of rateable properties	11,952	12,002
Base Average Rate	\$1,959.34	\$2,018.21
Maximum Rate Increase (set by the State Government)	2.25%	2.50%
Capped Average Rate	\$2,003.43	\$2,068.66
Budgeted Average Rate	\$1,999.50	\$2,038.71
Maximum General Rates and Municipal Charges Revenue	\$23,944,995	\$24,828,084
Budgeted General Rates and Municipal Charges Revenue	\$23,898,000	\$24,468,550

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019/20: \$132,000 and 2018/19: \$253,250)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.
- Changes in rating from CIV to rate agreements (solar farms).

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.580176 per cent (0.580176 cents in the dollar of CIV) for all rateable properties not covered by a specific differential rate.
- An urban rate of 0.603384 per cent (0.603384 cents in the dollar of CIV) for all rateable residential and industrial properties serviced with Council provided drainage infrastructure.
- A vacant residential land rate of 1.206767 per cent (1.206767 cents in the dollar of CIV) for vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- A commercial rate of 0.754229 per cent (0.754229 cents in the dollar of CIV) for land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- A dry land farming rate of 0.464141 per cent (0.464141 cents in the dollar of CIV) for farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production with an allocated Australia Valuation Property Classification Codes (AVPCC) of 510, 520, 523, 524 or 530.

Each differential rate will be determined by multiplying the CIV of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

Urban rate

- a. **Objective** – The differential is to help reflect the easier access to any additional services, such as drainage and kerb and channel for properties in Swan Hill and Robinvale.
- b. **Types and classes of land** – Residential and industrial land serviced with Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential or industrial.
- e. **Planning scheme zone** – Residential or industrial zoned land.
- f. **Types of buildings** – Any including vacant land unless specifically covered by the vacant land rate.
- g. **Rate** – The rate is set at 4 per cent higher than the general rate.

Vacant residential land

- a. **Objective** – To discourage land banking and speculation, encourage the construction of residences and help offset the additional infrastructure costs incurred to service residential land.
- b. **Types and classes of land** – Vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential.
- e. **Planning scheme zone** – All residential zones.
- f. **Types of buildings** – Vacant land and land without a permanent dwelling.
- g. **Rate** – The rate is set at 208 per cent of the general rate (200 per cent of the urban rate), where applicable.

Commercial rate

- a. **Objective** – The differential is set to help reflect the higher level of services and infrastructure to commercial properties in the serviced areas of Swan Hill and Robinvale townships and to help reflect the lower level in movement in commercial property values compared to other properties over the last 20 years.
- b. **Types and classes of land** – Land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of Land** – Commercial.
- e. **Planning scheme zoning** – Business, industrial or residential 1 zones.
- f. **Types of buildings** – Any building used for a commercial purpose and vacant business land.
- g. **Rate** – The rate is set 30 per cent higher than the general rate (25 per cent higher than the urban rate), where applicable.

Dry land farming rate

- a. **Objective** – The differential rate is to help reflect the increased difficulty in accessing the full range of Council services that dry land farming properties face, the disproportionate increase in property values over the last several years and the increased risk of seasonal income variations than faced by other properties.
- b. **Types and classes of land** – Farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production within AVPCC of 510, 520, 523, 524 or 530.
- c. **Geographic location** – Anywhere in the municipality.
- d. **Use of land** – Broadacre cropping and sheep production with AVPCC of 510, 520, 523, 524 or 530.
- e. **Planning scheme zoning** – Farmland.
- f. **Types of buildings** – Any or none.
- g. **Rate** – The rate is set 20 per cent below the general rate.

4.1.2 Statutory fees and fines

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Infringements and costs	105	110	(5)	(4.8%)
Building and planning fees	555	567	39	7.4%
Valuation data fees	121	-	(121)	(100.0%)
Animal registration / release fees	134	134	-	-
Health registration fees	118	119	(1)	(0.8%)
Other fees and fines	22	31	9	40.9%
Total statutory fees and fines	1,055	961	(94)	(8.9%)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to decrease by 8.9 per cent compared to 2018/19. The decrease is due to the valuation data fees not being received, as the general revaluation fees will now be borne by the Victorian State Government.

A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Aged and health services	664	692	28	4.2%
Administration fees	15	16	1	6.7%
Child care/children's programs	120	106	(14)	(11.7%)
Parking	260	265	5	1.9%
Sales – admissions	1,153	1,214	61	5.3%
Sales – merchandise, catering, other sales	525	551	26	4.9%
Hire and leasing fees	746	747	1	0.1%
Livestock exchange	673	685	12	1.8%
Other fees and charges	358	362	4	1.1%
Total user fees	4,514	4,638	124	2.7%

User charges relate mainly to the recovery of service delivery costs through charging fees to Council service users. This includes use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels. User charges are projected to increase by 2.7 per cent or \$0.12 million from 2018/19. The main area contributing to the increase is from the sale of admissions, merchandise, catering and other sales. This is due to the expected increase in patronage at the Pioneer Settlement. A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Grants to be received in respect of the following:				
Summary of grants				
Commonwealth funded grants	8,655	15,372	6,717	77.6%
State funded grants	8,360	3,746	(4,614)	(55.2%)
Total grants received	17,015	19,118	2,103	12.4%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Victoria Grants Commission – general purpose	2,307	4,676	2,369	102.7%
Victoria Grants Commission – local roads	1,113	2,229	1,116	100.3%
Family day care	235	100	(135)	(57.4%)
Out of school hours care	137	137	-	-
Home and community care	1,299	1,347	48	3.7%
Recurrent - State Government				
Home and community care	205	183	(22)	(10.7%)
Public Health	29	32	3	10.3%
Art gallery and performing arts	150	150	-	-
School crossing supervisors	48	48	-	-
Libraries	197	197	-	-
Maternal and child health	453	492	39	8.6%
Other	122	120	(2)	(1.6%)
Total recurrent operating grants	6,295	9,711	3,416	54.3%

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Non-recurrent - Commonwealth Government				
Our Region Our Rivers – Regional Growth Fund	1,955	4,499	2,544	130.1%
Non-recurrent - State Government				
Community projects	203	230	27	13.3%
Environmental protection	75	75	-	-
Cultural and heritage	33	29	(4)	(12.1%)
Economic development	115	100	(15)	(13.0%)
Home and community care	183	110	(73)	(39.9%)
Recreation	39	40	1	2.6%
Family and children	162	221	59	36.4%
Roads	70	-	(70)	(100.0%)
Other	12	-	(12)	(100.0%)
Total non-recurrent operating grants	2,847	5,304	2,457	86.3%
Total operating grants	9,142	15,015	5,873	64.2%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	1,025	1,147	122	11.9
Total recurrent capital grants	1,025	1,147	122	11.9
Non-recurrent – Commonwealth Government				
Our Region Our Rivers – Regional Growth Fund	584	1,237	653	111.8%
Non-recurrent – State Government				
Buildings	420	400	(20)	(4.8%)
Roads	1,809	-	(1,809)	(100.0%)
Drainage	765	-	(765)	(100.0%)
Parks, playgrounds and street beautification	2,036	1,241	(795)	(39.0%)
Cultural and heritage	58	8	(50)	(86.2%)
Livestock exchange	876	-	(876)	(100.0%)
Our Region Our Rivers projects	300	70	(230)	(76.7%)
Total non-recurrent capital grants	6,848	2,956	(3,892)	(56.8%)
Total capital grants	7,873	4,103	(3,770)	(47.9%)
Total Grants	17,015	19,118	2,103	12.4%

Operating grants - include all monies received from State and Federal sources for the purposes of delivering Council services to ratepayers.

Overall, the level of operating grants is projected to increase by 64.2 per cent or \$5.9 million compared to 2018/19. This is primarily due to the Victoria Grants Commission being received in full during the 2019/20 year. The 2018/19 grants commission allocation had 50% of the allocation prepaid in the 2017/18 year. Other additional grants included in non-recurrent grants relate to Our Region Our Rivers grant funding of \$4.5 million.

Capital grants - include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Overall the level of capital grants has decreased by 47.9 per cent or \$3.77 million compared to 2018/19 due to completion of large capital works projects at the Swan Hill Livestock Exchange and projects from the Riverfront Masterplan.

Section 4.5 includes a more detailed analysis of the capital grants and contributions expected to be received during the 2019/20 year.

4.1.5 Contributions - monetary

	Forecast Actual 2018/19	Budget 2019/20	Change	
	\$'000	\$'000	\$'000	%
Car parking	5	5	-	-
Community projects	11	7	(4)	(36.4%)
Cultural and heritage	22	14	(8)	(36.4%)
Family and children	80	-	(80)	(100.0%)
Waste management	27	-	(27)	(100.0%)
Recreational, leisure and community facilities	68	95	27	39.7%
Sealed roads	10	-	(10)	(100.0%)
Other monetary contributions	2	-	(2)	(100.0%)
Total contributions	225	121	(104)	(46.2%)

Contributions relate to money paid by developers for public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Community and user groups also pay as contributions towards capital projects for assets at their sporting club or community organisation.

Contributions are projected to decrease by \$0.10 million or 46.2 per cent compared to 2018/19.

4.1.6 Other income

	Forecast Actual 2018/19	Budget 2019/20	Change	
	\$'000	\$'000	\$'000	%
Interest	716	718	2	0.3%
Reimbursements	762	453	(309)	(40.6%)
Tower Hill land sales	1,645	2,200	555	33.7%
Other	150	143	(7)	(4.7%)
Total other income	3,273	3,514	238	7.4%

Other income relates to a range of items that do not fit the earlier classifications. The majority of this income is represented by land sales at Tower Hill and interest revenue from investments.

Interest income of \$0.72 million and Tower Hill land sales of \$2.2 million is forecast for 2019/20.

4.1.7 Employee costs

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Wages and salaries	16,090	16,618	528	3.3%
WorkCover	431	444	13	3.0%
Agency staff	604	366	(238)	(39.4%)
Long service leave	490	534	44	9.0%
Staff training	176	204	28	15.9%
Superannuation	1,555	1,745	190	12.2%
Fringe benefits	58	59	1	1.7%
Other	114	113	(1)	(0.9%)
Total employee costs	19,518	20,083	565	2.9%

Employee costs include all direct labour related expenditure such as wages and salaries and indirect costs (overheads) such as staff training, leave entitlements, employer superannuation and WorkCover. It also includes temporary staff employed through agencies. It does not include direct labour associated with capital projects (\$0.37 million). See Section 3.6.

Employee costs are forecast to increase by 2.9 per cent or \$0.56 million compared to 2018/19 forecast actuals or 1.7 per cent increase compared to the 2018/19 budget. Key factors of this increase are:

- Filling a number of vacant permanent positions. These positions were vacant for part of 2018/19 resulting in savings during the year.
- Council's Enterprise Bargaining Agreement increase.
- A reduction in temporary staff employed through employment agencies, resulting in a saving of \$0.24 million.
- Merit based salary movements paid in addition to the general EBA increase.

4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Contract payments	6,581	6,035	(546)	(8.3%)
Community grants sponsorship & contributions	1,191	1,194	3	0.3%
Building maintenance	674	681	7	1.0%
General maintenance	1,929	1,975	46	2.4%
Utilities	1,642	1,636	(6)	(0.4%)
Office administration	771	785	14	1.8%
Information technology	690	570	(120)	(17.4%)
Insurance	666	718	52	7.8%
Consultants	694	821	127	18.3%
Our Region Our Rivers grant distribution	1,955	4,499	2,544	130.1%
Other materials and services	1,038	1,028	(10)	(1.0%)
Total materials and services	17,831	19,942	2,111	11.8%

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs and non-recurrent major operational projects. Non-recurrent major projects are those operational projects identified via Council's Major Projects Plan. Budgeted major project expenditure in 2019/20 is \$6.64 million compared with project expenditure in 2018/19 of \$4.86 million. A full list of non-capitalised major projects is provided in Appendix B.

Materials and services are forecast to increase by 11.8 per cent or \$2.11 million compared to 2018/19. This increase is primarily due to the increase in non-recurrent Major Project expenditure.

4.1.9 Depreciation and amortisation

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Property	873	902	29	3.3%
Plant and equipment	1,317	1,663	346	26.3%
Infrastructure	6,206	6,500	294	4.7%
Cultural and heritage	230	232	2	0.9%
Total depreciation and amortisation	8,626	9,297	671	7.8%

Depreciation is an accounting measure that attempts to allocate the value (consumption) of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$0.67 million for 2019/20 is due mainly to the completion of the 2018/19 capital works program and the full year effect of depreciation on these capital projects, along with the effects of the revaluation performed in 2018/19 on footpaths and sealed road assets. Refer to Section 4.5 for a more detailed analysis of Council's capital works program for the 2019/20 year.

4.1.10 Other expenses

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Auditors remuneration	73	74	1	1.4%
Vehicle registrations	94	101	7	7.4%
Bank charges	58	60	2	3.4%
Legal costs	59	61	2	3.4%
Fire services levy	61	61	-	-
Councillor allowances	240	251	11	4.6%
Operating lease rentals	401	410	9	2.2%
Other	69	81	12	17.4%
Total other expenses	1,055	1,099	44	4.2%

Other expenses include audit fees, Councillor allowances, legal costs, bank charges, fire service levy on Council properties, computer software and vehicle registrations.

4.2 Balance Sheet

4.2.1 Assets

Current Assets (\$1.89 million decrease) and Non-Current Assets (\$10.74 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash, and the value of investments in term deposits or other highly liquid investments with short term maturities. Current asset balances are projected to decrease by \$1.94 million during the year as new and carried forward capital works projects are completed.

Trade and other receivables are monies owed to Council. Short term debtors are not expected to change significantly in the budget. Long term debtors (non-current) also remain unchanged as the outstanding debt to Council is yet to fall due. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and accrued income.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment that Council has built up over many years. The \$10.74 million increase in this balance is attributable to the net result of the capital works program (\$18.23 million of new assets) and the revaluation of infrastructure assets (\$2.56 million), less the depreciation of assets (\$9.30 million) and the sale of property, plant and equipment (\$0.76 million).

4.2.2 Liabilities

Current Liabilities (\$0.29 million increase) and Non-Current Liabilities (\$0.07 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2018/19 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of leave entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing liabilities are borrowings of Council. Council is budgeting to repay loan principal of \$0.50 million over the year and drawing new borrowings of \$0.5 million to fund part of our 2019/20 capital works program.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19	2019/20
	\$	\$
Amount borrowed as at 30 June of the prior year	6,643,889	7,959,969
Amount proposed to be borrowed	1,800,000	500,000
Amount projected to be redeemed	(483,920)	(502,415)
Amount of borrowings as at 30 June	7,959,969	7,957,554

Council also sets aside cash to fund the repayment of interest only loans that will begin to be repaid during 2021/22 onward. As at 30 June 2020 these funds are budgeted to be \$3.34 million.

4.3 Statement of changes in Equity

4.3.1 Equity

Equity (\$8.62 million increase)

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets less reserves that have accumulated over time. The increase is due to the budgeted operational surplus and asset revaluations.
- Reserves, including the asset revaluation reserve. This represents the difference between the previously recorded value of assets and their current valuations, as well as other reserves that Council wishes to set aside to meet a specific purpose in the future and to which there is no existing liability.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by operating activities

Operating activities (\$0.14 million decrease)

The net cash flows from operating activities refer to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for service provision to the community might be available for investment in capital works or repayment of debt. Operating activities will generate \$15.71 million during 2019/20. This is a 0.9 per cent decrease on the forecast \$15.84 million generated in 2018/19.

4.4.2 Net cash flows used in investing activities

Investing activities (\$0.29 million decrease)

The significant value of payments for investing activities represents the capital works expenditure detailed in Section 4.5 of this budget report. Proceeds from sale of assets are forecast to decrease by \$0.51 million.

4.4.3 Net cash flows used in financing activities

Financing activities (\$1.36 million decrease)

For 2019/20 the total of principal repayments is projected to be \$0.50 million and finance charges to be \$0.36 million. New borrowings in 2019/20 will be \$0.50 million, a decrease from \$1.80 million borrowed in 2018/19.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken in 2019/20, classified by expenditure type and funding source. Works are also disclosed as current budget (4.5.2) or carried forward projects from prior year (4.5.3).

4.5.1 Summary

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Property	1,919	4,051	2,132	111%
Plant and equipment	2,858	1,421	(1,437)	(50%)
Infrastructure	14,004	12,609	(1,395)	(10%)
Culture and Heritage	253	145	(108)	43%
Total	19,034	18,226	(808)	(4%)

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property	4,051	3,204	737	110	-	(1,502)	(65)	(2,484)	-
Plant and equipment	1,421	-	1,421	-	-	-	-	(1,421)	-
Infrastructure	12,609	5,867	6,711	31	-	(2,591)	(25)	(9,493)	(500)
Culture and Heritage	145	-	145	-	-	(7)	(3)	(135)	-
Total	18,226	9,071	9,014	141	-	(4,100)	(93)	(13,533)	(500)

4.5.2 - 2019/20 Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land									
Land acquisitions	48	48	-	-	-	-	-	(48)	-
Total Land	48	48	-	-	-	-	-	(48)	-
Buildings									
Refurbishment of the Swan Hill Basketball Stadium	300	-	300	-	-	(200)	-	(100)	-
Solar Garden project	30	30	-	-	-	-	-	(30)	-
Redevelopment of Lake Boga Sporting Complex Pavilion	10	-	-	10	-	-	-	(10)	-
Swan Hill Showgrounds - upgrade change rooms	100	-	-	100	-	(58)	(15)	(27)	-
Chisholm Reserve buildings upgrade, Swan Hill	40	40	-	-	-	-	-	(40)	-
Art Gallery redevelopment – design and construction (Our Region Our Rivers)	933	933	-	-	-	(734)	-	(199)	-
Swan Hill Town Hall - building maintenance	100	-	100	-	-	-	-	(100)	-
Robinvale Community Art Centre - occupant alert system and water tank rehabilitation	80	-	80	-	-	-	-	(80)	-
Senior Citizen Centres - kitchen and air-conditioner (Swan Hill), carpet (Robinvale)	75	-	75	-	-	-	-	(75)	-
Swan Hill Leisure Centre - skylight in high ball court	19	-	19	-	-	-	-	(19)	-
Robinvale Leisure Centre - skylight in high ball court	19	-	19	-	-	-	-	(19)	-
Municipal offices - replace carpet	37	-	37	-	-	-	-	(37)	-
Pioneer Settlement Buildings - maintenance	50	-	50	-	-	-	-	(50)	-
Pioneer Settlement Lodges - fittings and fixtures renewal	15	-	15	-	-	-	-	(15)	-
Swan Hill Recreation Reserve - switchboard and toilet block repairs	27	-	27	-	-	-	-	(27)	-
Swan Hill Art Gallery - air-conditioning	15	-	15	-	-	-	-	(15)	-
Total Buildings	1,850	1,003	737	110	-	(992)	(15)	(843)	-
TOTAL PROPERTY	1,898	1,051	737	110	-	(992)	(15)	(891)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant and fleet acquisitions	1,031	-	1,031	-	-	-	-	(1,031)	-
Parking meter replacement	32	-	32	-	-	-	-	(32)	-
Replacement of irrigation pump at Robinvale	30	-	30	-	-	-	-	(30)	-
Total Plant and Equipment	1,093	-	1,093	-	-	-	-	(1,093)	-
Furniture and Equipment									
Sound shell Riverside Park - speaker renewal	18	-	18	-	-	-	-	(18)	-
Total Furniture and Equipment	18	-	18	-	-	-	-	(18)	-
Computers and Telecommunications									
IT equipment replacement	125	-	125	-	-	-	-	(125)	-
Implement recommendations of the IT Strategy	125	-	125	-	-	-	-	(125)	-
Total Computers and telecommunications	250	-	250	-	-	-	-	(250)	-
TOTAL PLANT AND EQUIPMENT	1,361	-	1,361	-	-	-	-	(1,361)	-
INFRASTRUCTURE									
Sealed Roads									
Sealed roads reseals	1,350	-	1,350	-	-	-	-	(1,350)	-
Sealed roads construction	1,161	-	1,161	-	-	-	-	(1,161)	-
Sealed roads shoulder resheeting	205	-	205	-	-	-	-	(205)	-
Roads to Recovery (R2R) - sealed roads shoulder resheeting program	210	-	210	-	-	(210)	-	-	-
R2R - Butterworth Street reconstruction, Swan Hill	561	-	561	-	-	(561)	-	-	-
R2R - Church Road reconstruction	98	-	98	-	-	(98)	-	-	-
Art Gallery Redevelopment - carparking and footpaths (Our Region Our Rivers)	562	562	-	-	-	(280)	-	(282)	-
Beautify Bromley Road, Robinvale (Our Region Our Rivers)	207	-	207	-	-	(174)	-	217	(250)
Total Sealed Roads	4,354	562	3,792	-	-	(1,323)	-	(2,781)	(250)
Unsealed Roads									
R2R - gravel roads resheeting program	278	-	278	-	-	(278)	-	-	-
Gravel roads resheeting program	746	-	746	-	-	-	-	(746)	-
Total Unsealed Roads	1,024	-	1,024	-	-	(278)	-	(746)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Kerb and Channel									
Kerb and channel capital renewal	68	-	68	-	-	-	-	(68)	-
Total Kerb and Channel	68	-	68	-	-	-	-	(68)	-
Footpaths and Cycleways									
Disabled kerb crossings, Swan Hill and Robinvale	31	-	-	31	-	-	-	(31)	-
Bicycle paths construction program	32	32	-	-	-	-	-	(32)	-
Footpath replacement program	175	-	175	-	-	-	-	(175)	-
Footpath Anniversary Drive, Robinvale	10	10	-	-	-	-	-	(10)	-
Shared pathway between Lake Boga and Swan Hill	30	30	-	-	-	-	-	(30)	-
Total Footpaths and Cycleways	278	72	175	31	-	-	-	(278)	-
Drainage									
Upgrade drainage main - Pritchard Street Swan Hill	40	40	-	-	-	-	-	(40)	-
Total Drainage	40	40	-	-	-	-	-	(40)	-
Recreational, Leisure and Community Facilities									
Swan Hill outdoor pool – planning for replacement	75	75	-	-	-	-	-	(75)	-
Nyah Netball Court - resurface	164	-	164	-	-	(100)	(20)	(44)	-
Nyah Netball Court - lighting	288	-	288	-	-	(273)	(5)	(10)	-
Robinvale Riverside Park - design new netball courts and change rooms	60	60	-	-	-	-	-	(60)	-
Total Recreational, Leisure and Community Facilities	587	135	452	-	-	(373)	(25)	(189)	-
Parks, Open Space and Streetscapes									
Playground equipment renewal and upgrade	83	-	83	-	-	-	-	(83)	-
Install shade sails over playground equipment	48	48	-	-	-	-	-	(48)	-
Renewal of irrigation systems	100	-	100	-	-	-	-	(100)	-
Centenary Park upgrade, Robinvale	75	-	75	-	-	-	-	(75)	-
Lake Boga foreshore works	25	25	-	-	-	-	-	(25)	-
Art Gallery redevelopment - bush tucker and Yamagata Gardens - Our Region Our Rivers (OROR)	139	139	-	-	-	(69)	-	(70)	-
Walking trail - art work (OROR)	27	27	-	-	-	(13)	-	(14)	-
Walking trail - Discover More (OROR)	6	6	-	-	-	(3)	-	(3)	-
Pop up café - Robinvale riverfront (OROR)	16	16	-	-	-	(8)	-	(8)	-
Active River Towns - Boundary Bend (OROR)	16	16	-	-	-	(8)	-	(8)	-
Active River Towns (OROR)	33	33	-	-	-	(16)	-	(17)	-
Activating Swan Hill riverfront - skate park – Building Better Regions Fund(BBRF)	101	101	-	-	-	(33)	-	(68)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Parks, Open Space and Streetscapes (continued)									
Activating Swan Hill riverfront - adventure playground (BBRF)	189	189	-	-	-	(65)	-	(124)	-
Activating Swan Hill riverfront - connecting CBD to riverfront (BBRF)	296	296	-	-	-	(227)	-	(69)	-
Total Parks, Open Space and Streetscapes	1,154	896	258	-	-	(442)	-	(712)	-
Other Infrastructure									
Caravan Park - assets renewal Robinvale	20	20	-	-	-	-	-	(20)	-
Caravan Park - assets renewal Swan Hill	140	-	140	-	-	-	-	(140)	-
Community support	12	-	12	-	-	-	-	(12)	-
Municipal Community Plan	36	-	36	-	-	-	-	(36)	-
Implementation of the community plans	125	-	125	-	-	(125)	-	-	-
Boundary Bend community plan implementation	5	-	5	-	-	-	-	(5)	-
Lake Boga community plan implementation	15	-	15	-	-	-	-	(15)	-
Manangatang community plan implementation	8	-	8	-	-	-	-	(8)	-
Nyah District community plan implementation	8	-	8	-	-	-	-	(8)	-
Piangil community plan implementation	5	-	5	-	-	-	-	(5)	-
Ultima community plan implementation	5	-	5	-	-	-	-	(5)	-
Robinvale community plan implementation	100	-	100	-	-	(50)	-	(50)	-
Wemen community plan implementation	5	-	5	-	-	-	-	(5)	-
Woorinen community plan implementation	8	-	8	-	-	-	-	(8)	-
Swan Hill Aerodrome - lighting and runway reconstruction	250	-	250	-	-	-	-	-	(250)
Transition Towns implementation	18	-	18	-	-	-	-	(18)	-
Bus shelters	22	22	-	-	-	-	-	(22)	-
Swan Hill Aerodrome - installation of Jet fuel	200	200	-	-	-	-	-	(200)	-
Total Other Infrastructure	982	242	740	-	-	(175)	-	(807)	-
TOTAL INFRASTRUCTURE	8,487	1,947	6,509	31	-	(2,591)	(25)	(5,371)	(500)
CULTURE AND HERITAGE									
Library books									
Library collection purchases	135	-	135	-	-	-	-	(135)	-
Public Libraries Book Bonanza - book purchases	7	-	7	-	-	(7)	-	-	-
Murray River Council library book purchases	3	-	3	-	-	-	(3)	-	-
Total Library Books	145	-	145	-	-	(7)	(3)	(135)	-
TOTAL CULTURE AND HERITAGE	145	-	145	-	-	(7)	(3)	(135)	-
TOTAL NEW CAPITAL WORKS 2019/20	11,891	2,998	8,752	141	-	(3,590)	(43)	(7,758)	(500)

4.5.3 Works carried forward from the 2018/19 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land									
Land acquisition	102	102	-	-	-	-	-	(102)	-
Tower Hill Development	500	500	-	-	-	-	-	(500)	-
Total Land	602	602	-	-	-	-	-	(602)	-
Buildings									
Ken Harrison Sporting Complex soccer pavilion	566	566	-	-	-	(310)	(50)	(206)	-
Group fitness room at Swan Hill Leisure Centre	450	450	-	-	-	(200)	-	(250)	-
Art Gallery redevelopment – design and construction (OROR)	535	535	-	-	-	-	-	(535)	-
Total Buildings	1,551	1,551	-	-	-	(510)	(50)	(991)	-
TOTAL PROPERTY	2,153	2,153	-	-	-	(510)	(50)	(1,593)	-
Computers and Telecommunications									
Implement recommendations of the IT Strategy	60	-	60	-	-	-	-	(60)	-
Total Computers and telecommunications	60	-	60	-	-	-	-	(60)	-
TOTAL PLANT AND EQUIPMENT	60	-	60	-	-	-	-	(60)	-
INFRASTRUCTURE									
Sealed Roads									
Tower Hill	227	227	-	-	-	-	-	(227)	-
Total Sealed Roads	227	227	-	-	-	-	-	(227)	-
Kerb and Channel									
Tower Hill	53	53	-	-	-	-	-	(53)	-
Total Kerb and Channel	53	53	-	-	-	-	-	(53)	-
Footpaths and Cycleways									
Tower Hill	66	66	-	-	-	-	-	(66)	-
Total Footpaths and Cycleways	66	66	-	-	-	-	-	(66)	-
Drainage									
Robinvale town levee - construction	487	487	-	-	-	-	-	(487)	-
Tower Hill	139	139	-	-	-	-	-	(139)	-
Total Drainage	626	626	-	-	-	-	-	(626)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Recreational, Leisure and Community Facilities									
Nyah Netball Court - resurface	63	-	63	-	-	-	-	(63)	-
Total Recreational, Leisure and Community Facilities	63	-	63	-	-	-	-	(63)	-
Parks, Open Space and Streetscapes									
Nyah recreation reserve redevelopment	15	-	15	-	-	-	-	(15)	-
Swan Hill river walk	26	26	-	-	-	-	-	(26)	-
Activating Swan Hill riverfront - skate park (BBRF)	287	287	-	-	-	-	-	(287)	-
Activating Swan Hill riverfront - adventure playground (BBRF)	574	574	-	-	-	-	-	(574)	-
Activating Swan Hill riverfront - Connecting CBD to riverfront (BBRF)	2,010	2,010	-	-	-	-	-	(2,010)	-
Total Parks, Open Space and Streetscapes	2,912	2,897	15	-	-	-	-	(2,912)	-
Other Infrastructure									
Swan Hill Aerodrome - lighting and runway reconstruction	54	-	54	-	-	-	-	(54)	-
Caravan Park - ground works Lake Boga	27	-	27	-	-	-	-	(27)	-
Bus shelters	51	51	-	-	-	-	-	(51)	-
Transition Town implementation	43	-	43	-	-	-	-	(43)	-
Total Other Infrastructure	175	51	124	-	-	-	-	(175)	-
TOTAL INFRASTRUCTURE	4,122	3,920	202	-	-	-	-	(4,122)	-
TOTAL CARRIED FORWARD CAPITAL WORKS FROM 2018/19	6,335	6,073	262	-	-	(510)	(50)	(5,775)	-

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend +/-
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	4.9%	(0.6%)	5.5%	7.5%	7.7%	7.5%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	360.1%	320.6%	286.6%	192.2%	266.3%	280.1%	-
Unrestricted cash	Unrestricted cash / current liabilities		326.1%	283.2%	250.0%	153.9%	243.7%	239.0%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	25.1%	28.9%	28.3%	27.2%	9.0%	7.9%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		5.1%	2.9%	3.1%	3.3%	18.2%	1.2%	+
Indebtedness	Non-current liabilities / own source revenue		21.5%	24.0%	23.4%	10.6%	9.7%	8.8%	+
Asset renewal	Asset renewal expenses / Asset depreciation	4	76.9%	146.0%	96.1%	81.2%	74.7%	89.1%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	56.0%	58.5%	52.4%	58.0%	58.1%	58.4%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.72	0.71	0.66	0.68	0.70	0.71	+

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend +/-
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$3,771	\$3,966	\$4,231	\$3,818	\$3,891	\$3,979	+
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,255	\$1,298	\$1,312	\$1,315	\$1,320	\$1,326	-
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		13%	15%	15%	15%	15%	15%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

2. Working Capital

The proportion of current liabilities represented by current assets. Working capital is forecast to increase due to funds put aside for the repayment of interest only loans as they fall due. The reduced result in 2020/21 is due to a \$4.795 million loan repayment falling due.

3. Debt compared to rates

Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4. Asset renewal

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5. Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

Appendices

Appendix A

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2019/20 year.

SWAN HILL RURAL CITY COUNCIL FEES AND CHARGES SCHEDULE FOR 2019/20

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Aerodrome - Robinvale					
Cropping Lease	Per annum under lease agreement	CPI	CPI	T	Per annum under Lease Agreement. CPI Increase annually when lease is due. (weed suppression)
Hangar Site Lease	Lease based on area of hangar	CPI	CPI	T	3 hangar site leases. Lease based on area of hangar @ \$2.05/m2 and CPI plus GST
Pavement Concession Charge	Per tonne maximum take-off mass of aircraft	9.90	CPI	T	Per tonne maximum take-off mass of aircraft (CPI Increase)
Aerodrome Swan Hill					
Hangar Site Lease		CPI	CPI	T	8 hangar site leases 2018/19. Lease based on area of hangar @ \$3.04/m ² and CPI plus GST
Hangar Site Lease		CPI	CPI	T	2 hangar site lease. Lease based on area of hangar @ \$3.04/m ² and CPI plus GST
Hangar Site Lease		CPI	CPI	T	1 hangar site lease. Lease based on area of hangar @ \$3.04/m ² and CPI plus GST
NEW Hangar Site Lease		CPI	CPI	T	1 Hangar site lease. Lease based on area of hangar @ \$3.04/m ² and CPI plus GST
Part Workshop Lease		462.00	0.0%	T	Per annum. Rental for part of workshop.
Pavement Concession Charge		9.90	(3.1%)	T	Per tonne maximum take-off mass of aircraft (CPI Increase)
Site Lease	Bureau of Meteorology	110.00	Nil	T	Per annum. Met Bureau, weather station. No increase in CPI is charged.
Cropping Lease		CPI	CPI	T	Per annum under Lease Agreement. CPI Increase annually when lease is due. (Weed suppression)
Art Gallery					
Admission to Exhibitions	General Admission	-	-	F	Entry by donation. Entry may apply for specific exhibitions.
Floor talks	Guided Tour. Bookings required	5.70	3.6%	T	Bookings required.
Floor talks	Non Local Schools. Bookings required	6.30	3.3%	T	Bookings required.
Floor talks	Local Schools. Bookings required, no cost	-	-	F	Booking required, no cost.
Gallery Equipment Hire	Grand Piano. Bookings required. Must only be played by experienced pianists	165.00	4.4%	T	Fee additional to gallery hire charge, bookings required, must only be played by experienced pianists.
Gallery Hire	Commercial Hire. Bookings required	655.00	3.4%	T	Bookings required, Director retains the right to determine suitability of activity. Venue staff required to be present if Gallery is hired after official opening hours.
Gallery Hire	Community Groups. Bookings required	330.00	4.2%	T	Bookings required, Director retains the right to determine suitability of activity.
Gallery Hire - Half Day	Commercial Hire up to 3 hours. Bookings required	330.00	4.2%	T	Booking required, Director retains the right to determine suitability of activity
Gallery Hire	Community Groups/Youth groups. Per Hour. Bookings required	53.00	3.9%	T	Bookings Required
Gallery Hire- Half Day	Community Groups up to 3 hours. Bookings required	160.00	4.6%	T	Booking required, Director retains the right to determine suitability of activity
Venue Supervisor	Per hour. Lock up/security	62.50	4.0%	T	Required if Gallery is hired outside official opening hours
Brokered Works					
Brokered Domestic Assistance	Fee charged Per hour of service for Domestic Assistance (including Unassisted Shopping shifts)	67.60	4.0%	T	
Brokered Personal Care & Flexible Respite	Fee charged Per hour - within Core Hours	72.80	4.0%	T	
Brokered Personal Care & Flexible Respite	Fee charged Per hour - outside core hours and Weekends	116.50	4.0%	T	Note to be notified in CCS Agency letter (to be used as reference only)
Brokered Personal Care & Flexible Respite	Fee charged Per hour - Public Holidays	156.00	4.0%	T	
Brokered Delivered Meals	Fee charged Per meal delivered	16.20	3.8%	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Brokered Social Support - Individual	Fee charged Per hour of service for Assisted Shopping shifts	67.60	4.0%	T	
Brokered Social Support - Group	Fee charged Per hour of Social Support or individually negotiated Per activity	21.95	4.0%	T	
Brokered Travel Reimbursement	Applicable to all services at Per kilometre rate	2.40	4.3%	T	
Brokered Transport - (Through Taxis)	As charged by taxi plus \$10 administration fee Per booking	0.00	-	T	
Brokered Case Management	Fee charged Per hour of Case Management provided	87.60	4.0%	T	Note to be notified in CCS Agency letter (to be used as reference only)
	Building Department				Fee \$14.81 2019/2020
Building Permits Residential	Houses (class 1) & Outbuildings (class 10) Construction value up to \$41,000	330.00	3.1%	T	
Building Permits Residential	Houses (class 1) & Outbuildings (class 10) Construction value over \$41,000	0.70% of \$cost + GST or as determined by the MBS	-	T	
	Illegal Building Works	1.5 times building Permit fee	-	T	
	Place of Public Entertainment Permits (POPE)	570.00	2.7%	T	
State Government Building Permit Levy	All building works exceeding \$10,000 value	0.128% of construction value over \$10,000	-	F	Fee set by legislation.
Report & Consent Siting Variations - Domestic	Report & Consent for siting variations when lodged in conjunction with Building Permit application	82.00	2.0%	T	
Report & Consent Siting Variations - Domestic	Report & Consent for siting variations when lodged prior to Building Permit application	192.00	2.4%	T	
Building Permits Commercial / Industrial	Construction costs up to \$50,000	418.00	2.0%	T	
Building Permits Commercial / Industrial	Construction costs exceeding \$50,000	0.75% of \$cost + GST or as determined by the MBS	-	T	
Information Requests	Retrieval of archived Building & Planning records	83.25	1.9%	T	
Inspections - Residential	Buildings	192.00	2.4%	T	
Inspections - Commercial / Industrial	Buildings	418.00	2.0%	T	
Lodgement Fee	Building Permit Documents - Commercial & Residential	40.75	-	F	Fee set by legislation. (2.75 units)
Property Information Certificates	Residential & Commercial	54.35	-	F	Fee set by legislation. (3.67 units)
Building Certificate - LIC	Urgent Requests Incur Additional Fee	107.00	1.9%	T	
Stormwater Discharge Information	Report for Discharge Point	68.15	-	F	Fee set by legislation. (4.60 units)
Building Act Sec 29A	Report & Consent - Demolition	68.15	-	F	Fee set by legislation. (4.60 units)
Building Regulation & Modification	Preparation of Report	192.00	2.4%	T	
House Relocation Deposit	Bond / Bank Guarantee	10,000.00		F	Fee set by legislation.
Building Permit Extend Time - Domestic	Extension of Time & Permit	192.00	2.4%	T	
Expired Building Permit - Domestic	Renew Expired Permit	192.00	2.4%	T	
Building Permit Extend Time - Commercial	Extension of Time & Permit	418.00	2.0%	T	
Expired Building Permit -Commercial	Renew Expired Permit	418.00	2.0%	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Checks (Structural, Mechanical, Electrical & Hydraulic)		charged on a 'cost recovery basis'	-	T	Checking of specialist system designs where necessary and/or where an appropriate design certificate is not provided is charged on a cost recovery basis.
Children's Services - After School Care					
Per Session (3 hours)		29.00	3.6%	F	
Bus Pick Up		2.60	0.0%	F	
Casual Fee		55.00	5.8%	F	
Children's Services - Family Day Care					
Administration Levy		3.10	14.8%	F	
Care out of Core Hours	Out of hours care	15.00	4.9%	F	Per hour Per child public holidays, weekends, out of core hours
Care Within Core Hours	Mon-Fri 8:00am to 6:00pm	11.10	4.7%	F	Includes increases in family admin levy
Meal Charges	Breakfast	4.00	0.0%	F	Meals are rarely provided by FDC Educators.
Meal Charges	Lunch	6.00	0.0%	F	Meals are rarely provided by FDC Educators.
Meal Charges	Snacks	3.50	0.0%	F	Meals are rarely provided by FDC Educators.
Meal Charges	Evening Meal	8.00	0.0%	F	Meals are rarely provided by FDC Educators.
Transport		2.50	0.0%	F	Per kilometre Per family
Carer Levy		15.00	0.0%	F	Per Week
Late Pick Up		2.00	0.0%	F	Per Minute.
Children's Services - Swan Hill Vacation Care					
Per Session (10 hours)		96.00	2.1%	F	
Excursion Fee		to be calculated for each excursion	-	F	Need to cost each excursion and charge for full cost recovery
Vacation Fee Casual		110.00	5.8%	F	
CHPS/HACC Services					
CHSP / HACC Domestic Assistance	Fee charged Per hour of service for Domestic Assistance (including Unassisted Shopping shifts)	7.55	4.1%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Personal Care	Fee charged Per hour of Personal Care service. (Minimum charge Per visit 1 hour)	5.55	3.7%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Flexible Respite	Fee charged Per hour of Respite provided.	4.20	3.7%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Delivered Meals	Fee charged Per meal delivered	11.70	4.0%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Social Support - Individual	Fee charged Per hour of service for Assisted Shopping shifts	7.55	4.1%	F	DSS client contribution framework / DHHS Fees Policy
CHSP / HACC Social Support - Group	Fee charged Per session. Additional costs for meals, travel and entrance costs where applicable.	Per Activity Cost	-	F	DSS client contribution framework / DHHS Fees Policy
Community Centre - Lake Boga and Nyah					
Bond	No alcohol	150.00	(50.0%)	F	Bond is adequate for current needs. Fee to increase 2020/21
Bond	Alcohol	500.00	(16.7%)	F	Bond is adequate for current needs. Fee to increase 2020/21
Public Liability Insurance	Insurance - Public Liability. If hirer does not have their own insurance	25.00	0.0%	T	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover. Proposed not to increase fee again until 2020/21.
Catering Facilities	Kitchen - Full use - Commercial	75.00	(50.0%)	T	
Catering Facilities	Kitchen - Full use - Community/Charities	45.00	(50.0%)	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Hall Hire	Commercial rate	180.00	(48.6%)	T	Per Day
Hall Hire	Community/Charities rate	125.00	(50.0%)	T	Per Day
Hall Hire Full Day Set-Up	Set up fees - 50% of the applicable hire rate as above	90.00	(48.6%)	T	
Foyer	Commercial - Foyer or one room full day	100.00	(50.0%)	T	
Foyer	Community - Foyer or one room full day	75.00	(50.0%)	T	
Foyer	Community - Foyer or one room half day	40.00	(50.0%)	T	
Meetings Per Hour	Community and NFP	12.50	(50.0%)	T	
Stadium Hire/hour	Lake Boga only	31.50	5.0%	T	Lake Boga only
Skip Bin Hire - 1.5 m3	Per Hire	160.00	15.9%	T	Fee calculated on amount charged to Council by Waste Contractor
Skip Bin Hire - 3 m3	Per Hire	195.00	41.3%	T	Fee calculated on amount charged to Council by Waste Contractor
Big Bin		100.00	5.3%	T	
Community Centre - Manangatang and Woorinen					
Bond	No alcohol	150.00	(50.0%)	F	Bond is adequate for current needs. Fee to increase 2020/21
Bond	Alcohol	500.00	(16.7%)	F	Bond is adequate for current needs. Fee to increase 2020/21
Public Liability Insurance	Insurance - Public Liability. If hirer does not have their own insurance	25.00	0.0%	T	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover. Proposed not to increase fee again until 2020/21.
Hall Hire	Commercial rate	35.00	(50.0%)	T	Per Day
Hall Hire	Community/Charities rate	25.00	(50.0%)	T	Per Day
Hall Hire Full Day Set-Up	Set up fees - 50% of the applicable hire rate as above	0.00	-	T	
Foyer	Commercial - Foyer or one room full day	55.00	(45.0%)	T	Per Day
Foyer	Community - Foyer or one room full day	35.00	(53.3%)	T	Per Day
Foyer	Community - Foyer or one room half day	30.00	(50.0%)	T	Half Day
Meetings Per Hour	Community and NFP	12.50	(50.0%)	T	
Skip Bin Hire - 1.5 m3	Per Hire	160.00	15.9%	T	Fee calculated on amount charged to Council by Waste Contractor
Skip Bin Hire - 3 m3	Per Hire	195.00	41.3%	T	Fee calculated on amount charged to Council by Waste Contractor
Big Bin		100.00	5.3%	T	
Community Arts Centre - Robinvale					
Bond	No alcohol	150.00	(57.1%)	F	Bond is adequate for current needs. Fee to increase 2020/21
Bond	Alcohol	500.00	(28.6%)	F	Bond is adequate for current needs. Fee to increase 2020/21
Public Liability Insurance	Insurance - Public Liability. If hirer does not have their own insurance	25.00	0.0%	T	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover. Proposed not to increase fee again until 2020/21.
Catering Facilities	Kitchen - Full use - Commercial	150.00	(50.0%)	T	
Catering Facilities	Kitchen - Full use - Community/Charities	125.00	(50.0%)	T	
Hall Hire	Commercial rate	525.00	(50.0%)	T	Per Day
Hall Hire	Community/Charities rate	340.00	(50.0%)	T	Per Day
Hall Hire Full Day Set-Up	Set up fees - 50% of the applicable hire rate as above	50% of applicable hire rate	-	T	
Foyer	Commercial - Foyer or one room full day	130.00	(48.0%)	T	
Foyer	Community - Foyer or one room full day	75.00	(50.0%)	T	
Foyer	Community - Foyer or one room half day	50.00	(50.0%)	T	
Theatre	Commercial	450.00	(50.0%)	T	
Theatre	Community	340.00	(50.0%)	T	
Meetings Per Hour	Community and NFP	15.00	(50.0%)	T	
Skip Bin Hire - 2.6 m3	Per Hire	88.00	(36.2%)	T	Fee calculated on amount charged to Council by Waste Contractor

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Customer Service and Revenue Control					
Copy Rate Notice		11.50	4.5%	T	
Land Information Certificate		27.00	-	F	Set by legislation but indexed annually (1.82 fee units)
Land Information Certificate	Urgent Requests incur additional fee	115.00	4.5%	F	Certificate completed within 24 hours.
Community Tree	Public Liability Insurance	25.00	0.0%	T	If the hirer does not have their own insurance, this will be charged to provide the hirer mandatory cover. Fee determined by cost charged to Council by insurer. Proposed not to increase fee again until 2020/21.
Community Tree	Bond	110.00	4.8%	F	Bond level appropriate for Kiosk, given customer expectation.
Community Tree	Per Event	28.00	3.7%	T	
Map Book of Municipality		21.00	5.0%	T	Available on Council Website.
Street Stall Holders / Performers / Artists	Public Liability Insurance Busking Permit	47.60	4.0%	T	Reflects cost of issuing the Permit
Engineering Services					
Fee unit \$14.81					
Road Closure - Temporary	Advertisement	Cost as invoiced from relevant publisher	-	T	Cost as invoiced from relevant publisher
Road Opening Application Fees	1 fee unit \$14.45 set by Legislation	14.81	-	F	1 fee unit (currently \$14.81) fee set by legislation (monetary Units Act 2004) Council fee currently at limit
Road Classification	Works, Other Than Minor Works				
Municipal road where max speed limit at any time is more than 50kmph	On, or partly on the roadway, shoulder or pathway. 43.1 fee units	638.30	-	F	43.1 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is more than 50kmph	Not on the roadway, shoulder or pathway. 23.5 fee units	348.05	-	F	23.5 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is 50kmph or less	On, or partly on the roadway, shoulder or pathway. 23.5 fee units	348.05	-	F	23.5 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is 50kmph or less	Not on the roadway, shoulder or pathway. 6 fee units	88.85	-	F	6 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Road Classification	Minor Works				
Municipal road where max speed limit at any time is more than 50kmph	On, or partly on the roadway, shoulder or pathway. 9.3 fee units	137.75	-	F	9.3 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is more than 50kmph	Not on the roadway, shoulder or pathway. 6 fee units	88.85	-	F	6 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is 50kmph or less	On, or partly on the roadway, shoulder or pathway. 9.3 fee units	137.75	-	F	9.3 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Municipal road where max speed limit at any time is 50kmph or less	Not on the roadway, shoulder or pathway. 6 fee units	88.85	-	F	6 fee units. Upper limit fee set by Vic Roads. Council fee currently at limit. TBA in July
Traffic Management Plan Preparation	Flat rate \$433 (minimum of 3 hours)	433.00	4.1%	T	Hourly rate. Plus disbursements
Information Management					
Freedom of Information	Application Fee	29.60	-	F	Fee set by legislation. In May
Freedom of Information	Search Fee	22.20	-	F	Per hour. Fee set by legislation - In May
Freedom of Information	Photocopying - A4	0.20	-	F	Fee set by legislation.
Historic Information Request	Application Fee (Inc 1hr search)	32.55	-	T	Same as FOI application fee plus GST - May
Historic Information Request	Hourly Rate (after 1st hour)	48.65	4.0%	T	
Documents Copied to CD/USB		7.60	4.1%	T	
Kerbside Garbage					
120 Litre Bin		300.00	0.0%	F	
240 Litre Bin		455.00	0.0%	F	
Green Waste		95.00	(5.0%)	F	
Landfill - Robinvale					
Collected by Contractor					
Garbage Bag		2.15	0.0%	T	Fees have been set by contract
120 Litre Wheelie Bin		3.80	0.0%	T	This applies to all Robinvale
Car Boot Only, 240ltr Wheelie Bin		6.45	0.0%	T	Landfill Fees
Station Wagon		6.45	0.0%	T	
Utility		9.75	0.0%	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Single Axle Trailer (6x4)	Level	10.75	0.0%	T	
Single Axle Trailer (6x4)	Heaped	13.95	0.0%	T	
Single Axle Trailer (6x4)	High Sided	15.05	0.0%	T	
Tandem Axle Trailer (8x5)	Level	17.20	0.0%	T	
Tandem Axle Trailer (8x5)	Heaped	23.70	0.0%	T	
Tandem Axle Trailer (8x5)	High Sided	32.30	0.0%	T	
Mattress (any size)		20.50	0.0%	T	
Tyres	Car & Motorcycle	7.60	0.0%	T	
Tyres	Light Commercial	10.75	0.0%	T	
Tyres	Truck - Standard & Forklift	19.35	0.0%	T	
Tyres	Truck - Wide Band Super Single	30.15	0.0%	T	
Tyres	Tractor	64.55	0.0%	T	
Tyres	Earth Mover (Small)	75.35	0.0%	T	
Tyres	Earth Mover (Medium)	107.60	0.0%	T	
Tyres	Earth Mover (Large)	139.90	0.0%	T	
Televisions & Computer Monitors (non commercial)	Cost for transport to Swan Hill	5.15	0.0%	F	Per item - To be implemented if a cost is required for transport to Melbourne. Ewaste ban will increase volume of material needing to be transported off site.
Commercial / Industrial (including concrete)		80.00	6.7%	T	Per Tonne. Price increase to discourage interstate disposal of commercial loads of waste.
Scrap metal		Free	-	F	
Small Rubble (bricks, crushed concrete etc.)	Residential	Free	-	F	
Small Rubble (bricks, crushed concrete etc.)	Bulk	36.00	-	T	Per Tonne. Bulk loads account for the majority of Brick and rubble delivered to site.
Uncontaminated Mulched Green		Free	-	F	
Clean Fill		Free	-	F	
Used Motor Oil		Free	-	F	
Gas Cylinders		Free	-	F	
Chemical Containers (Drum MUSTER)		Free	-	F	
White Goods		Free	-	F	
White goods		15.00	-	T	Fridges, freezers, air conditioners. Charge to cover degassing as per regulation and upcoming Ewaste ban implementation.
Domestic clean uncontaminated timber		Free	-	F	
Car Boot Only, 240ltr Wheelie Bin	Clean Green	3.25	0.0%	T	
Station Wagon	Clean Green	3.25	0.0%	T	
Utility	Clean Green	4.85	0.0%	T	
Single Axle Trailer (6x4)	Level Clean Green	5.40	0.0%	T	
Single Axle Trailer (6x4)	Heaped Clean Green	6.45	0.0%	T	
Single Axle Trailer (6x4)	High Sided Clean Green	7.55	0.0%	T	
Tandem Axle Trailer (8x5)	Level Clean Green	8.60	0.0%	T	
Tandem Axle Trailer (8x5)	Heaped Clean Green	11.85	0.0%	T	
Tandem Axle Trailer (8x5)	High Sided Clean Green	16.15	0.0%	T	
	Landfill - Swan Hill				Collected by Contractor
Car Boot		12.10	2.5%	T	
Station Wagon		24.60	2.1%	T	
Utility		25.60	2.0%	T	
Utility	High Sided	39.20	2.0%	T	
Single Axle Trailer (6x4)	Level	25.60	2.0%	T	
Single Axle Trailer (6x4)	Heaped	30.90	2.1%	T	
Single Axle Trailer (6x4)	High Sided	39.20	2.0%	T	
Tandem Axle Trailer (8x5)	Level	44.40	2.0%	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Tandem Axle Trailer (8x5)	Heaped	58.60	2.1%	T	
Tandem Axle Trailer (8x5)	High Sided	68.50	2.0%	T	
Mattress (any size)		20.50	2.5%	T	To help pay for actual recycling cost
Tyres	Car & Motorcycle - Per tyre	10.00	2.6%	T	Per Tyre
Tyres	Light Commercial - Per tyre	14.20	2.5%	T	Per Tyre
Tyres	Truck - Standard & Forklift - Per tyre	25.60	2.0%	T	Per Tyre
Tyres	Truck - Wide Band Super Single - Per tyre	42.40	2.2%	T	Per Tyre
Tyres	Tractor - Per tyre	84.20	2.1%	T	Per Tyre
Tyres	Earth Mover (Small) - Per tyre	112.40	2.0%	T	Per Tyre
Tyres	Earth Mover (Medium) - Per tyre	168.30	2.0%	T	Per Tyre
Tyres	Earth Mover (Large) - Per tyre	252.50	2.0%	T	Per Tyre
Computer Monitors / Televisions (non-commercial)	Per item	5.50	6.8%	T	Per Item. To be implemented if a cost is required for transport to Melbourne. Ewaste ban will increase volume of material needing to be transported off site
Commercial Industrial Waste	Per tonne	110.00	2.2%	T	Per Tonne.
Contaminated Soil	Low Level Contamination - Per tonne	150.00	4.2%	T	Per Tonne.
Asbestos	Per tonne	160.00	2.0%	T	Per Tonne. (minimum charge commercial 0.5 tonne)
Scrap Metal		Free	-	F	
Small Rubble	residential 6x4 trailer	Free	-	F	Bricks, crushed concrete etc.
Small Rubble Bulk Clean bricks, crushed concrete etc. Price per tonne		36.00	-	T	Per tonne. Bulk loads account for the majority of brick and rubble delivered to site. Charge will cover levy amount and allow material to be used onsite by Council or contractor.
Mulched Green Waste	Uncontaminated	Free	-	F	
Clean Fill		Free	-	F	
Used Motor Oil		Free	-	F	
Gas Cylinders		Free	-	F	
Chemical Containers (Drum Musters)		Free	-	F	Drum Musters
Household Batteries	Detox Your Home Program	Free	-	F	Detox Your Home Program
Compact Fluorescent Tubes	Detox Your Home Program	Free	-	F	Detox Your Home Program
Paint	Detox Your Home Program	Free	-	F	Detox Your Home Program
White Goods		Free	-	F	
White Goods		15.00	-	T	Fridges, freezers, air conditioners. Charge to cover degassing as per regulation and upcoming Ewaste ban implementation.
Car Boot	Clean Green	6.30	2.4%	T	
Station Wagon	Clean Green	12.30	0.0%	T	
Utility	Clean Green	12.80	0.0%	T	
Utility	High Sided Clean Green	19.60	0.8%	T	
Single Axle Trailer (6x4)	Level Clean Green	12.80	0.0%	T	
Single Axle Trailer (6x4)	Heaped Clean Green	15.50	1.0%	T	
Single Axle Trailer (6x4)	High Sided Clean Green	19.60	0.8%	T	
Tandem Axle Trailer (8x5)	Level Clean Green	22.20	3.3%	T	
Tandem Axle Trailer (8x5)	Heaped Clean Green	29.30	2.1%	T	
Tandem Axle Trailer (8x5)	High Sided Clean Green	34.30	3.0%	T	
Electricity poles	Per tonne now Per Pole	250.00	132.3%	T	Per Pole. Currently charged as commercial waste only. Does not reflect the true loss of airspace or handling and disposal.
	Leisure Centre - Robinvale				Collected by Contractor
Aquatics	Adult	3.70	2.8%	T	
Aquatics	Child/Concession	2.90	3.6%	T	
Aquatics	Spectator	1.80	5.9%	T	
Aquatics	Aqua Aerobics	3.10	0.0%	T	
Aquatics	Family - 2 adults & 3 Children	16.50	3.1%	T	
Aquatics	Infants. Under 5	1.80	5.9%	T	
Aquatics	Lane Hire per hour	11.90	2.6%	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Aquatics	Pool Hire per hour	119.00	2.6%	T	
Aquatics	User Group - Pool entry fees per entry	2.50	4.2%	T	
Aquatics	Swim teacher hire per hour	38.10	3.0%	T	
Aquatics	User group - Additional lifeguard	35.00	2.9%	T	
Season Ticket	Family	168.00	3.1%	T	
Season Ticket	Adult	108.00	2.9%	T	
Season Ticket	Child/concession	85.00	2.4%	T	
Swimming Multi Passes - 10 Visits	Adult	34.00	3.0%	T	
Swimming Multi Passes - 10 Visits	Child/concession	24.40	3.0%	T	
Water Safety Lessons	Preschool and School Age - per lesson	13.50	3.1%	T	
Facility Membership	3 Month Membership	200.00	5.3%	T	
Facility Membership	6 Month Membership	330.00	3.8%	T	
Facility Membership	12 Month Membership	490.00	2.7%	T	
Health Club	Casual - per session	5.80	3.6%	T	
Health Club	Concession - per session	4.90	2.1%	T	
Health Club	Youth Hour	2.80	3.7%	T	
Health Club	10 Visit passes	51.50	3.0%	T	
Health Club	20 visit pass	101.00	3.1%	T	
Health Club	50 visit pass	252.00	2.9%	T	
Sports Hall	Casual hire per hour	2.00	(53.5%)	T	Per hour - peak and non-peak
Sports Hall - Bookings	Full court hire (peak) per hour	48.60	3.0%	T	Peak hours 4pm to 9pm Mon-Fri & Weekends
Sports Hall - Bookings	1/2 court hire (peak per hour	24.30	3.0%	T	Peak hours 4pm to 9pm Mon-Fri & Weekends
Sports Hall - Bookings	Full court hire (non peak) per hour	29.70	3.1%	T	Peak hours 4pm to 9pm Mon-Fri & Weekends
Sports Hall - Bookings	1/2 court hire (non peak) per hour	20.20	3.1%	T	Peak hours 4pm to 9pm Mon-Fri & Weekends
Sports Hall - Bookings	Out of hours Staffing per hour	35.00	2.9%	T	
	Leisure Centre - Swan Hill				Collected by Contractor
General Admission	Adult	6.30	3.3%	T	
General Admission	Child	4.40	2.3%	T	
General Admission	Concession	4.40	2.3%	T	
General Admission	Infant	2.00	5.3%	T	Under 4
General Admission	Spectator	2.80	3.7%	T	
General Admission	Family	18.00	2.9%	T	All immediate
General Admission	10 Visit passes	55.50	3.0%	T	Adult
General Admission	10 Visit passes	37.50	3.0%	T	Child / Concession
General Admission	Swim Club	7.00	2.9%	T	Per Person
General Admission	Schools	2.70	3.8%	T	
Learn to Swim	1st Child	13.70	3.0%	F	Per lesson
Learn to Swim	2nd Child	12.40	3.3%	F	Per lesson
Learn to Swim	1st Child < 3 years	11.90	2.6%	F	Per lesson
Learn to Swim	2 + Child < 3 years	10.70	2.9%	F	Per lesson
Learn to Swim	Private	32.70	3.2%	F	One on One
Platinum Membership	12 months - Up front	900.00	1.1%	T	Includes gym, pool and group fitness classes.
Platinum Membership	12 months concession - Up front	710.00	2.9%	T	Includes gym, pool and group fitness classes.
Platinum Membership	6 months - Up front	525.00	2.9%	T	Includes gym, pool and group fitness classes.
Platinum Membership	6 months concession - Up front	390.00	2.6%	T	Includes gym, pool and group fitness classes.
Platinum Membership	3 months - Up front	300.00	3.4%	T	Includes gym, pool and group fitness classes.
Platinum Membership	12 months - Direct Debit Per week + Joining fee \$60	17.20	3.0%	T	Includes gym, pool and group fitness classes.
Platinum Membership	12 month concession - Direct Debit Per week + joining fee \$60	14.20	2.9%	T	Includes gym, pool and group fitness classes.

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Platinum Membership	Joining Fee	60.00	0.0%	T	Includes gym, pool and group fitness classes.
Premium Membership	12 months - up front	750.00	2.7%	T	Includes gym and pool.
Premium Membership	12 months concession - up front	590.00	3.5%	T	Includes gym and pool.
Premium Membership	6 months - up front	420.00	2.4%	T	Includes gym and pool.
Premium Membership	6 months concession - up front	340.00	3.0%	T	Includes gym and pool.
Premium Membership	3 months - Up front	260.00	4.0%	T	Includes gym and pool.
Premium Membership	12 months - Direct Debit Per week + Joining fee \$60	15.10	2.7%	T	Includes gym and pool.
Premium Membership	12 months concession Direct debit Per week + joining fee \$60	11.40	2.7%	T	Includes gym and pool.
Premium Membership	Joining Fee	60.00	0.0%	T	Includes gym and pool.
Health Club	Casual	14.00	2.9%	T	Gymnasium only.
Health Club	Concession	10.50	2.9%	T	Gymnasium only.
Health Club	Adult	116.60	3.0%	T	Gymnasium only.
Health Club	12-16 years	6.30	3.3%	T	
Group Fitness	Casual	9.60	3.2%	T	Classes
Group Fitness	Concession	7.10	2.9%	T	Classes
Crèche - Member	Member 1 Hour - Per child	6.20	3.3%	T	Per hour, Per child.
Crèche - Member	Member 2 Hours - Per child	12.40	3.3%	T	Per hour, Per child.
Crèche - Member	Member 3 Hours - Per child	18.60	3.3%	T	Per hour, Per child.
Crèche - Non member	Non Member 1 Hour - Per child	7.50	2.7%	T	Per hour, Per child.
Crèche - Non member	Non Member 2 Hours - Per child	15.00	2.7%	T	Per hour, Per child.
Crèche - Non member	Non Member 3 Hours - Per child	22.50	2.7%	T	Per hour, Per child.
Birthday Parties	Option 1 - Non-catered	11.50	2.7%	T	Per child
Birthday Parties	Option 2 - Catered	16.90	3.0%	T	Per child
Badminton		14.70	2.8%	T	Per court, Per hour
Stadium - Casual Use		5.00	2.0%	T	Per hour
Sports Hall Room Hire		50.40	3.1%	T	Per hour
	Library Service				
Photocopying / Printing	A4 Single Black	0.30	0.0%	T	Below relates to all the photocopying changes
Photocopying / Printing	A4 Single Colour	2.00	0.0%	T	
Photocopying / Printing	A4 Double sided Black	0.60	20.0%	T	
Photocopying / Printing	A4 Double sided Colour	4.00	0.0%	T	
Photocopying / Printing	A3 Single Black	0.60	20.0%	T	
Photocopying / Printing	A3 Single Colour	4.00	0.0%	T	
Photocopying / Printing	A3 Double sided Black	1.20	33.3%	T	
Photocopying / Printing	A3 Double sided Colour	8.00	0.0%	T	
Computer Bookings	Per hour	5.60	3.7%	T	
Internet Bookings	Per 15 minutes	1.45	3.6%	T	
Internet Bookings	Per half hour	2.80	3.7%	T	
Internet Bookings	Per hour	5.60	3.7%	T	
Fax (sending within Australia)	First page	5.10	4.1%	T	Only available to fax numbers within Australia
Fax (sending)	Subsequent pages	1.50	3.4%	T	Per page
Faxes Incoming	Each Page	1.50	3.4%	T	Per Page
Headphones	Per set	3.65	4.3%	T	
USB	Per USB stick purchased	6.50	4.0%	T	
Interlibrary Loans	From Public Libraries - Per item	4.70	4.4%	T	Per item
Interlibrary Loans	from Tertiary Institutions - Per item	21.30	3.9%	T	Per item
Intra Subject Search	Per request	7.90	3.9%	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Invigilator for exams	Per hour for Library staff member	45.75	4.0%	T	Library staff member to act as invigilator for exams
Library Bags	Per bag	2.10	5.0%	T	
Lost Books	Per Item	cost + \$6.00	-	T	Per Item
Lost Magazines	Per Item	cost + \$3.00	-	T	Per item
Meeting Room - Commercial	Per hour - Booking Required	13.00	4.0%	T	Booking required. Fee applies for bookings by Commercial and Government bodies
Meeting Room - Commercial	Per day - Booking Required	74.90	4.0%	T	Booking required. Fee applies for bookings by Commercial and Government bodies
Membership Cards	Replacement of lost library card	5.70	3.6%	F	
Overdue Fines	Adult - Per item Per day	0.25	0.0%	F	Per item Per day
Overdue Fines	Child - Per item Per day	0.10	0.0%	F	Per item Per day
Library Event Admission Fee	Per person	0.00	-	T	Fees vary for different events and activities. They are based on the cost to run the activity
Copying of Oral History Discs	Per disc	10.00	-	T	
Livestock Exchange					
Sheep Holding Paddocks	Agisted - Per head, Per day in holding paddocks.	0.85	6.3%	T	Agisted - Per head, Per day in holding paddocks.
Cattle Weigh Fee	Per lot during sale. Cattle sold in prime market.	3.00	3.4%	T	Per lot during sale. Cattle sold in prime market.
Sheep Yard	Per head Per day. Stock not sold through yard	0.80	6.7%	T	Per head, Per day. Stock not sold through yard
Cattle Yard	Per head Per day. Stock not sold through yard	3.85	4.1%	T	Per head, Per day. Stock not sold through yard
Private Weigh	Cattle - Per head. Occurs when cattle are weighed but not in a sale.	6.30	4.1%	T	Per head. Occurs when cattle are weighed but not in a sale.
Yard Stock Sold	Sheep - for sheep sold through the yards on sale days.	1.10%	0.0%	T	For sheep sold through the yards on sale days.
Yard Stock Sold	Cattle - for cattle sold through the yards on sale days.	1.20%	0.0%	T	For cattle sold through the yards on sale days.
Truck Wash	Per minute	0.70	7.7%	T	Per minute
Access Key - Truck Wash	Per key	37.85	4.0%	T	Per key
Dead stock removal - Sheep	Stock destroyed and disposed from yards. Presented to yards in condition deemed not fit for sale	26.00	4.0%	T	Stock destroyed and disposed from yards. Presented to yards in condition deemed not fit for sale
Dead stock removal - Cattle	Stock destroyed and disposed from yards. Presented to yards in condition deemed not fit for sale	171.60	4.0%	T	Stock destroyed and disposed from yards. Presented to yards in condition deemed not fit for sale
Stock Feeding - Cattle & Sheep	Stock not sold through yards. Per bale fed out - staff and machinery resource only. Agent/Vendor to supply feed.	45.45	4.0%	T	Stock not sold through yards. Per bale fed out - staff and machinery resource only. Agent/Vendor to supply feed.
Stock Feeding - Cattle & Sheep	Post Sale. Per bale fed out - staff and machinery resource only. Agent/Vendor to supply feed.	22.70	3.9%	T	Post Sale. Per bale fed out - staff and machinery resource only. Agent/Vendor to supply feed.
NLIS Cattle Tag	Faulty / Non reader tag. Cattle assigned with transport number	4.00	3.9%	T	Faulty / Non reader tag. Cattle assigned with transport number
NLIS Cattle Tag	Untagged Cattle. Fee to Agent/Vendor	11.45	4.1%	T	Untagged Cattle. Fee to Agent/Vendor
NLIS Sheep Tag	Untagged Sheep. Fee to Agent/Vendor	1.00	81.8%	T	Untagged Sheep. Fee to Agent/Vendor. Cost of tag is 0.85cents in 2019.
Private Use of Yards - Sheep	Per Head	0.70	7.7%	T	Use of yards (scanning, draft, race, crush, ramps etc.) for the treatment or assembly of livestock into lots for distribution. Stock required to be scanned and/or transferred within the NLIS database. Applies to stock not immediately being or having been sold through a scheduled SHRLE sale.
Private Use of Yards - Cattle	Per Head	4.15	3.8%	T	Use of yards (scanning, draft, race, crush, ramps etc.) for the treatment or assembly of livestock into lots for distribution. Stock required to be scanned and/or transferred within the NLIS database. Applies to stock not immediately being or having been sold through a scheduled SHRLE sale.
Marketing & Tourism					
Whole room hire 1/2 day	Room 1 & 2 combined	155.00	3.3%	T	
Whole room hire whole day	Room 1 & 2 combined	205.00	2.5%	T	
Half room hire with projector 1/2 day	Room1	95.00	5.6%	T	
Half room hire with projector whole day	Room 1	145.00	(3.3%)	T	Full day hire overpriced (normally \$50 difference b/t half day & full day)
Half room hire 1/2 day no projector	Room 2	85.00	6.3%	T	
Half room hire whole day no projector	Room 2	135.00	3.8%	T	
Upstairs room hire 1/2 day	Upstairs meeting room	-	-	T	Not available. Currently leased to Uniting AgeWell

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Upstairs room hire whole day	Upstairs meeting room	-	-	T	Not available. Currently leased to Uniting AgeWell
Conference room Tea & Coffee	Flat fee rather than per head	20.00	-	T	Change back to flat fee rather than per head as this is easier to apply/charge
Booking Office Tickets	Non Profit Organisations - Per ticket	2.60	4.0%	T	Per ticket
Booking Office Tickets	Commercial Hirers - Per ticket	3.60	2.9%	T	Per ticket
Booking Office Tickets	Pre Printed Tickets	0.50	0.0%	T	
Booking Office Tickets	Ticket price \$10 & under/ticket	1.20	-	T	Per ticket
Booking Office Tickets	Ticket price \$5 & under/ticket	0.65	-	T	Per ticket
Faxing	Local - Per Page	2.30	4.5%	T	
Faxing	STD - Per Page	2.85	3.6%	T	
Guided Tour of Swan Hill (Mon - Fri)	Per 1 hour tour	95.00	5.6%	T	Per tour
Guided Tour of Swan Hill (Weekends)	Per 1 hour tour	135.00	3.8%	T	Per tour
Laminating	Per meter	10.30	4.0%	T	
Skilled Migration	Regional Certification	575.00	4.5%	T	
Information Bay Advertising	Annually	66.00	0.0%	T	
Parking Control & School Crossings					
Parking Infringement Notices	Category A	65.00	0.0%	F	
Parking Infringement Notices	Category B	99.00	-	F	Set by legislation, increases annually Apr/May. Monetary Units Act 2004. (unit is .06 of penalty rate)
Parking Infringement Notices	Category C	165.00	2.5%	F	Set by legislation, increases annually Apr/May. Monetary Units Act 2004.
Parking Meters	One Hour Meters	1.20	0.0%	F	One hour
Parking Meters	Daily car park hire rate per park in metered area	9.50	5.6%	F	For tradesman working in a metered area or raffles that require a park. (calculated on hourly fee)
Parking Meters	6 monthly car park hire rate per park in metered area	300.00	-	F	For tradesman working in a metered or signed area. Fee is per car park
Parking Meters	Annual car park hire rate per park in metered area	600.00	-	F	For tradesman working in a metered or signed area. Fee is per car park
Photocopying					
Photocopying	A4 Single Black	0.60	0.0%	T	Photocopying fees have been consolidated across Council, except for Library.
Photocopying	A4 Single Colour	2.40	4.3%	T	
Photocopying	A4 Double sided Black	0.90	5.9%	T	
Photocopying	A4 Double sided Colour	4.80	4.3%	T	
Photocopying	A3 Single Black	1.10	4.8%	T	
Photocopying	A3 Single Colour	4.90	4.3%	T	
Photocopying	A3 Double sided Black	1.65	3.1%	T	
Photocopying	A3 Double sided Colour	9.80	4.3%	T	
Printing	A0 Black	8.85	4.1%	T	
Printing	A1 Black	6.45	4.0%	T	
Printing	A2 Black	3.85	4.1%	T	
Printing	A0 Colour	15.90	3.9%	T	
Printing	A1 Colour	13.50	3.8%	T	
Printing	A2 Colour	13.50	3.8%	T	
Pioneer Settlement					
General Admission	Adult	30.00	0.0%	T	
General Admission	Concession	26.50	0.0%	T	Pensioner, Student, Senior
General Admission	Child	22.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
General Admission	Family	85.00	0.0%	T	Family - 2 adults and up to 2 children.
General Admission	Extra child on family ticket	16.00	0.0%	T	
General Admission	Local Residents	0.00	-	T	New Local ambassador program introduced in Dec 2017 Identification required showing address within municipality
Pyap Cruise	Adult	23.50	0.0%	T	
Pyap Cruise	Concession	20.00	0.0%	T	Pensioner, Student, Senior
Pyap Cruise	Child	16.00	0.0%	T	Child 5 to 16 years, children under 5 are free.

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Pyap Cruise	Family	65.00	0.0%	T	Family - 2 adults and up to 2 children.
Pyap Cruise	Extra child on family ticket	15.50	0.0%	T	
Heartbeat (Laser Light Show)	Adult	28.00	0.0%	T	
Heartbeat (Laser Light Show)	Concession	25.50	0.0%	T	Pensioner, Student, Senior
Heartbeat (Laser Light Show)	Child	20.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Heartbeat (Laser Light Show)	Family	76.50	0.0%	T	Family - 2 adults and up to 2 children.
Heartbeat (Laser Light Show)	Extra child on family ticket	15.50	0.0%	T	
Admission, Pyap	Adult	48.00	0.0%	T	
Admission, Pyap	Concession	41.50	0.0%	T	Pensioner, Student, Senior
Admission, Pyap	Child	35.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission, Pyap	Family	130.00	0.0%	T	
Admission, Pyap	Extra child on family ticket	15.50	0.0%	T	
Admission and Heartbeat (Laser Show)	Adult	58.00	0.0%	T	
Admission and Heartbeat (Laser Show)	Concession	52.00	0.0%	T	Pensioner, Student, Senior
Admission and Heartbeat (Laser Show)	Child	42.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission and Heartbeat (Laser Show)	Family	158.50	0.0%	T	Family - 2 adults and up to 2 children.
Admission and Heartbeat (Laser Show)	Extra child on family ticket	15.50	0.0%	T	
Admission, Heartbeat (Laser Show), Pyap	Adult	75.00	0.0%	T	
Admission, Heartbeat (Laser Show), Pyap	Concession	67.00	0.0%	T	Pensioner, Student, Senior
Admission, Heartbeat (Laser Show), Pyap	Child	55.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission, Heartbeat (Laser Show), Pyap	Family	200.00	0.0%	T	Family - 2 adults and up to 2 children.
Admission, Heartbeat (Laser Show), Pyap	Extra child on family ticket	15.50	0.0%	T	
Heartbeat (Laser Show) & Pyap	Adult	51.50	0.0%	T	
Heartbeat (Laser Show) & Pyap	Concession	44.00	0.0%	T	Pensioner, Student, Senior
Heartbeat (Laser Show) & Pyap	Child	36.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Heartbeat (Laser Show) & Pyap	Family	139.50	0.0%	T	Family - 2 adults and up to 2 children.
Heartbeat (Laser Show) & Pyap	Extra child on family ticket	15.50	0.0%	T	
Pioneer Settlement - Product purchased by Accommodation Providers and Other Groups					
Admission	Adult	22.50	0.0%	T	
Admission	Concession	16.50	0.0%	T	Pensioner, Student, Senior
Admission	Child	15.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission	Family	60.00	0.0%	T	Family - 2 adults and up to 2 children.
Pyap Cruise	Adult	18.50	0.0%	T	
Pyap Cruise	Concession	15.00	0.0%	T	Pensioner, Student, Senior
Pyap Cruise	Child	13.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Pyap Cruise	Family	49.50	0.0%	T	Family - 2 adults and up to 2 children.
Pyap Cruise	Extra child on family ticket	15.50	0.0%	T	
Heartbeat (Laser Show)	Adult	25.00	0.0%	T	
Heartbeat (Laser Show)	Concession	21.00	0.0%	T	Pensioner, Student, Senior
Heartbeat (Laser Show)	Child	15.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Heartbeat (Laser Show)	Family	72.00	0.0%	T	Family - 2 adults and up to 2 children.
Heartbeat (Laser Show)	Extra child on family ticket	15.50	0.0%	T	
Admission, Pyap	Adult	35.00	0.0%	T	
Admission, Pyap	Concession	27.00	0.0%	T	Pensioner, Student, Senior
Admission, Pyap	Child	23.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission, Pyap	Family	94.00	0.0%	T	Family - 2 adults and up to 2 children.
Admission, Pyap	Extra child on family ticket	15.50	0.0%	T	
Admission & Heartbeat (Laser Show)	Adult	47.00	0.0%	T	
Admission & Heartbeat (Laser Show)	Concession	37.00	0.0%	T	Pensioner, Student, Senior

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Admission & Heartbeat (Laser Show)	Child	31.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission & Heartbeat (Laser Show)	Family	125.00	0.0%	T	Family - 2 adults and up to 2 children.
Admission & Heartbeat (Laser Show)	Extra child on family ticket	15.50	0.0%	T	
Admission, Heartbeat (Laser Show) & Pyap	Adult	60.00	0.0%	T	
Admission, Heartbeat (Laser Show) & Pyap	Concession	47.00	0.0%	T	Pensioner, Student, Senior
Admission, Heartbeat (Laser Show) & Pyap	Child	42.00	0.0%	T	Child 5 to 16 years, children under 5 are free.
Admission, Heartbeat (Laser Show) & Pyap	Family	165.00	0.0%	T	Family - 2 adults and up to 2 children.
Admission, Heartbeat (Laser Show) & Pyap	Extra child on family ticket	15.50	0.0%	T	
Heartbeat (Laser Show) & Pyap	Adult	44.00	0.0%	T	
Heartbeat (Laser Show) & Pyap	Concession	37.50	0.0%	T	Pensioner, Student, Senior
Heartbeat (Laser Show) & Pyap	Child	29.50	0.0%	T	Child 5 to 16 years, children under 5 are free.
Heartbeat (Laser Show) & Pyap	Family	116.00	0.0%	T	Family - 2 adults and up to 2 children.
Heartbeat (Laser Show) & Pyap	Extra child on family ticket	15.50	0.0%	T	
	Pioneer Settlement - Education program				
Admission	Student	13.00	4.0%	T	Registered Education Facility
Pyap Cruise	Student	11.00	0.0%	T	Registered Education Facility
Heartbeat (Laser Show)	Student	19.00	0.0%	T	Registered Education Facility
Admission & Pyap	Student	20.00	0.0%	T	Registered Education Facility
Admission & Heartbeat (Laser Show)	Student	29.00	0.0%	T	Registered Education Facility
Admission, Pyap & Heartbeat (Laser Show)	Student	39.00	0.0%	T	Registered Education Facility
	Pioneer Settlement - Functions				
Hire Fees	Lower Murray Inn (6 hours) up to 110 people	800.00	2.6%	T	Increase from 4 to 6 hours hire, which is more practical.
Hire Fees	Lower Murray Inn - additional hour	120.00	0.0%	T	Additional one hour hire for every hour after initial 6
Hire Fees	Lower Murray Inn BBQ Area Daytime	780.00	4.0%	T	as Per night hire - 4 hours up to 110 people
Hire Fees	Lower Murray Inn Cleaning Bond	260.00	4.0%	T	50% Refundable Bond
Hire Fees	Site (4hrs)	780.00	4.0%	T	
Hire Fees	Site (additional hours)	114.00	3.6%	T	Additional one hour hire for every hour after initial 4
Hire Fees	Luncheon Cruise Per Head	72.80	4.0%	T	Available for group bookings only
Hire Fees	Cruise Private Hire	900.00	0.0%	T	1 Hour
Hire Fees	Cruise Private Hire - additional hour	450.00	0.0%	T	Additional one hour hire
Hire Fees	Wedding Hire - site	780.00	4.0%	T	For any ceremony held anywhere on site
Hire Fees	Grounds for Photos	155.00	3.3%	T	
Hire Fees	Grounds for photos after hours	250.00	-	T	
Site & Pyap Hire Package	Pyap - 1 hour & site hire 4 hours	1,500.00	0.0%	T	
Site & Pyap Hire Package	Pyap - 2 hour & site hire 4 hours	1,900.00	0.0%	T	
Double Site Hire	Ceremony & Reception Package	1,350.00	0.0%	T	4 hours site hire for ceremony and 4 hours site hire for reception.
Double Site Hire & Pyap Charter Package	Ceremony & Reception Package plus 1 hour private Pyap Charter	2,250.00	0.0%	T	4 hours site hire for ceremony and 4 hours site hire for reception and 1 hour Pyap Charter.
Amphitheatre Hire	Amphitheatre day hire only	1,500.00	0.0%	T	2 hour hire between 9.30am and 5.00pm with use of fountains.
Amphitheatre Hire	Amphitheatre day hire only - additional hour	200.00	0.0%	T	For each additional hour after initial 2 hours hire.
Pyap holding fee at Murray Downs Wharf	Pyap	178.00	3.7%	T	Pyap holding fee at Murray Downs Homestead
	Pioneer Settlement - Lodges				
Accommodation	Student	30.00	0.0%	T	Per night
Continental Breakfast	Student	9.50	0.0%	T	Per Person
Lunch	Student	10.00	0.0%	T	Per Person
Morning / Afternoon Tea	Student	2.00	0.0%	T	Per Person
Dinner	Student	13.00	0.0%	T	Per Person

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Supper	Student	2.00	0.0%	T	Per Person
Birthday Cake	Student	Cost	-	T	Cost to purchase cake
Accommodation	General	30.00	0.0%	T	Per Person
Continental Breakfast	General	9.50	0.0%	T	Per Person
Lunch	General	13.00	0.0%	T	Per Person
Morning / Afternoon Tea	General	6.00	0.0%	T	Per Person
Dinner	General	30.00	0.0%	T	Per Person
Supper	General	5.00	0.0%	T	Per Person
Linen Hire	General	15.00	0.0%	T	Per Person
Planning Department					
Fees for amendment to planning scheme (regulation 6)					
Stage	Stage of Amendment				2019/20 Fees affective as of May 2019 Unit fee \$14.81
Stage 1	For: a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment	3,050.85		F	206 fee units
Stage 2	For: a) considering				
	(i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	15,121.00		F	1021 fee units; or
	(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	30,212.40		F	2040 fee units; or
	(iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and	40,386.85		F	2727 fee units
	b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.	N/A			Part of the above Stage 1 & 2
Class 3	For: a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	481.30			32.5 fee units if the Minister is not the planning authority or nil fee if the Minister is the planning authority
Class 4	For: a) consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) giving notice of approval of the amendment in accordance with section 36(1) of the Act.	481.30		F	32.5 fee units if the Minister is not the planning authority or nil fee if the Minister is the planning authority
Fees for applications for Permits under section 47 of the Planning and Environment Act 1987 (regulation 9)					
Class	Type of Application				2019/20 Fees affective as of May 2019 Unit fee \$14.81
Class 1	Use only	1,318.10		F	89 fee units

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Class 2	To develop land for a single dwelling Per lot or use and develop land for a single dwelling Per lot and undertake development ancillary to the use of land for a single dwelling Per lot included in the application (other than a class 7 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less.	199.95		F	13.5 fee units
Class 3	To develop land for a single dwelling Per lot or use and develop land for a single dwelling Per lot and undertake development ancillary to the use of land for a single dwelling Per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000.	629.40		F	42.5 fee units
Class 4	To develop land for a single dwelling Per lot or use and develop land for a single dwelling Per lot and undertake development ancillary to the use of land for a single dwelling Per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000.	1,288.45		F	87 fee units
Class 5	To develop land for a single dwelling Per lot or use and develop land for a single dwelling Per lot and undertake development ancillary to the use of land for a single dwelling Per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000.	1,392.15		F	94 fee units
Class 6	To develop land for a single dwelling Per lot or use and develop land for a single dwelling Per lot and undertake development ancillary to the use of land for a single dwelling Per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000.	1,495.80		F	101 fee units
Class 7	VicSmart application if the estimated cost of development is \$10,000 or less.	199.95		F	13.5 fee units
Class 8	VicSmart application if the estimated cost of development is more than \$10,000.	429.50		F	29 fee units
Class 9	VicSmart application to subdivide or consolidate land.	199.95		F	13.5 fee units
Class 10	VicSmart application (other than a class 7, class 8 or class 9 permit)	199.95		F	13.5 fee units
Class 11	To develop land (other than a class 2, class 3, class 7 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000.	1,147.80		F	77.5 fee units
Class 12	To develop land (other than a class 4, class 5, or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000.	1,547.65		F	104.5 fee units
Class 13	To develop land (other than a class 6 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000.	3,413.70		F	230.5 fee units
Class 14	To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	8,700.85		F	587.5 fee units
Class 15	To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	25,658.30		F	1732.5 fee units
Class 16	To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000*	57,670.15		F	3894 fee units
Class 17	To subdivide an existing building (other than a class 9 Permit)	1,318.10		F	89 fee units
Class 18	To subdivide land into 2 lots (other than a class 9 or class 16 Permit).	1,318.10		F	89 fee units
Class 19	To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 Permit).	1,318.10		F	89 fee units
Class 20	Subdivide land (other than a class 9, class 16, class 17 or class 18 Permit).	1,318.10		F	Per 100 lots created (89 fee units Per 100 lots created)

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
	Fees for applications to amend Permits under section 72 of the Planning and Environment Act 1987 (Regulation 11)				
Class	Type of Application				2019/20 Fees affective as of May 2019 Unit fee \$14.81
Class 21	To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	1,318.10		F	89 fee units
Class 22	A Permit not otherwise provided for in the regulation	1,318.10		F	89 fee units
Class 1	Amendment to a Permit to change the use of land allowed by the Permit or allow a new use of land	1,318.10		F	89 fee units
Class 2	Amendment to a Permit (other than a Permit to develop land for a single dwelling Per lot or to use and develop land for a single dwelling Per lot or to undertake development ancillary to the use of land for a single dwelling Per lot) to change the statement of what the Permit allows or to change any or all of the conditions which apply to the Permit.	1,318.10		F	89 fee units
Class 3	Amendment to a class 2 Permit	199.95		F	13.5 fee units
Class 4	Amendment to a class 3 Permit	629.40		F	42.5 fee units
Class 5	Amendment to a class 4 Permit	1,288.45		F	87 fee units
Class 6	Amendment to a class 5 or class 6 Permit	1,392.15		F	94 fee units
Class 7	Amendment to a class 7 Permit	199.95		F	13.5 fee units
Class 8	Amendment to a class 8 Permit	429.50		F	29 fee units
Class 9	Amendment to a class 9 Permit	199.95		F	13.5 fee units
Class 10	Amendment to a class 10 Permit	1,147.75		F	77.5 fee units
Class 11	Amendment to a class 11, 12,13,14,15,or 16 Permit	1,547.65		F	104.5 fee units
Class 12	Amendment to a class 12, 13, 14, 15 or 16 Permit	3,413.70		F	230.5 fee units
Class 13	Amendment to a class 11, 12,13,14,15 or 16 Permit	1,318.10		F	89 fee units
Class 14	Amendment to a class 17 Permit	1,318.10		F	89 fee units
Class 15	Amendment to a class 18 Permit	1,318.10		F	89 fee units
Class 16	Amendment to a class 19 Permit	1,318.10		F	Per 100 lots created (89 fee units Per 100 lots created)
Class 17	Amendment to a class 20 Permit	1,318.10		F	89 fee units
Class 18	Amendment to a class 21 Permit	1,318.10		F	89 fee units
	Other fees				
Regulation	Type of Application				2019/20 Fees affective as of May 2019 \$14.81
Regulation 7	For requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act.	3,998.70		F	270 fee units
Regulation 8	For requesting the Minister to prepare an amendment to a planning scheme	962.65		F	65 fee units
Regulation 10	For combined Permit applications	N/A		F	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
Regulation 12	Amend an application for a Permit or an application to amend a Permit	% of cost		F	a) Under section 57A(3)(a) of the Act the fee to amend an application for a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 9 b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 11 and any additional fee under c) below c) If an application to amend an application for a Permit or amend an application to amend a Permit has the effect of changing the class of that Permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of Permit

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Regulation 13	For a combined application to amend Permit	% of cost	-		The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
Regulation 14	For a combined Permit and planning scheme amendment	% of cost	-		Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
Regulation 15	For a certificate of compliance	325.80		F	22 fee units
Regulation 16	For an agreement to a proposal to amend or end an agreement under section 173 of the Act	659.05		F	44.5 fee units
Regulation 18	Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	325.80		F	22 fee units
	New fees as Per the Subdivision (Fees) Regulations 2016				2019/20 Fees affective as of May 2019 Unit fee \$14.81
Regulation	Purpose				
Regulation 6	For certification of a plan of subdivision	174.75	-	F	11.8 fee units
Regulation 7	Alteration of plan under section 10(2) of the Act	111.05	-	F	7.5 fee units
Regulation 8	Amendment of certified plan under section 11(1) of the Act	140.70	-	F	9.5 fee units
Regulation 9	Checking of engineering plans	% of cost	-	F	0.75% based on the estimated cost of construction works
Regulation 10	Engineering plan prepared by council	% of cost	-	F	3.5% of the cost of works proposed in the engineering plan (maximum fee)
Regulation 11	Supervision of works	% of cost	-	F	2.5% of the estimated cost of construction of the works (maximum fee)
Planning Permit Applications	Applications for extension of time	215.00	72.0%	T	Fee changed to be in line with what other Councils charge. No need for a different fee for subsequent requests
Amend Planning Permits	Secondary consent of time	130.00	4.0%	T	
Written advice letter	Provision of letter	90.00	38.5%	T	Current fee is not representative of officer time spent on providing written advice. Some Councils charge as much as \$130 per request
Planning Notification	Per notice letter	6.40	4.1%	T	Per letter
Planning Notification	Per A3 printing and cover for sign on site	25.00	4.2%	T	Per site
Planning Notification	Notification in paper	260.00 includes ad and staff time	-	T	
Plan of Subdivision	Provision of copy of plan	60.00	9.1%	T	
Planning Permit	Provision of copy of Planning Permit	70.00	27.3%	T	Current fee is not representative of officer time spent in searching for permits and actual cost of document. Proposed fee is more in line with what other Councils are charging.
Exhibition of Planning Scheme Amendments	Public notice letter by mail, Per letter	8.90	4.1%	T	Per letter
Exhibition of Planning Scheme Amendments	Public notice by newspaper, Per advert	Set by publisher	-	T	Per letter
Exhibition of Planning Scheme Amendments	Public notice by Government Gazette	Set by publisher	-	T	Per letter
	Public Health				Fee unit \$14.81
	NOTE: Caravan Park Registrations are now 3 yearly rather than annually				
Caravan Parks	Sites not exceeding 25 (17 fee units)	251.75	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 25 but not exceeding 50 (34 fee units)	503.55	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 50 but not exceeding 100 (68 fee units)	1,007.10	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 100 but not exceeding 150 (103 fee units)	1,525.45	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 150 but not exceeding 200 (137 fee units)	2,028.95	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Sites exceeding 200 but not exceeding 250 (171 fee units)	2,532.50	-	F	Set by legislation -(excludes camp sites) Annually May
Caravan Parks	Transfer of Registration (5 fee units)	74.05	-	F	Set by legislation -(excludes camp sites) Annually May
New Premises Assessment/Application	New Premises or Vehicle plus the applicable registration fee	188.00	0.0%	F	No increase to encourage small business growth and for businesses to register
Public Health and Wellbeing Registration (Prescribed Accommodation, Beauty, Skin Pen)	Registration (New Business)	300.00	0.0%	F	Fee based on the risk of procedure (skin pen, Tattooing)
Public Health and Wellbeing Registration (Hairdressers Only)	Registration (Renewal)	175.00	1.7%	F	One off registration fee for hair dressers/makeup application only

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Temporary Food Premises - Class 3	Registration - 1-2 day events only	40.00	0.0%	F	Fee applied to 1-2 day events only. Fee should be kept to a minimum to encourage people to register events
Temporary Food Premises - Class 2	Registration - 1-2 day events only	60.00	0.0%	F	Fee applied to 1-2 day events only. Fee should be kept to a minimum to encourage people to register events
Temporary/ Mobile Food Trade associated Fixed Food Premises	Registration	182.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage small business growth. Fees reviewed based on risk= likelihood (trading hours) x consequence (food types/variety + potential food borne illness)
Class 3A Food Premises	Registration	278.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage small business growth. Fees reviewed based on risk= likelihood (trading hours) x consequence (food types/variety + potential food borne illness)
Class 3B Food Premises	Registration - low risk	210.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage small business growth. Fees reviewed based on risk= likelihood (trading hours) x consequence (food types/variety + potential food borne illness)
Class 2a Food Premises	Registration- Higher risk and/or larger premises that prepare and sell a significant variety of preparation methods	786.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage small business growth. Fees reviewed based on risk= likelihood (trading hours) x consequence (food types/variety + potential food borne illness)
Class 2b Food Premises	Registration- Premises that prepare and sell a variety of low and high risk ready to eat foods	526.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage small business growth. Fees reviewed based on risk= likelihood (trading hours) x consequence (food types/variety + potential food borne illness)
Class 2c Food Premises	Registration- Premises that prepare and sell a variety of low and high risk ready to eat foods	395.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage small business growth. Fees reviewed based on risk= likelihood (trading hours) x consequence (food types/variety + potential food borne illness)
Class 1 Food Premises	Registration - External Audits	370.00	3.9%	F	
Failed subsequent sample		160.00	3.2%	F	Cover cost of sampling, officer time and administration
Additional non-mandatory / requested inspection fee		278.00	0.0%	F	Officer and administration cost
Septic Tanks New installation / major alteration	Permit Fee	350.00	3.6%	F	Officer and administration cost
Septic Tanks alteration minor	Permit Fee	175.00	2.9%	F	Officer and administration cost
Septic Tank Permit Extension fee	Permit Fee	66.00	0.0%	F	Rarely used fee. No Change
Additional Septic Tank Application Inspections		175.00	2.9%	F	Officer and administration cost
Late Registrations		50% of Regn Fee	-	F	Officer and administration cost
Transfer of Registration		50% of Regn Fee	-	F	
Pro Rata Registration Fee	From February to April	75% of Regn Fee	-	F	
Pro Rata Registration Fee	From May to July	50% of Regn Fee	-	F	
Pro Rata Registration Fee	From August to October	25% of Regn Fee	-	F	
Vaccinations	Twinrix Hep A+B Junior Dose. 1-15 years - 3 doses	180.00	0.0%	F	1-15 years - 3 doses
Vaccinations	Twinrix Hep A+B Senior Dose. 16 years+ - 3 doses	250.00	(10.7%)	F	16 years+ - 3 doses Price of vaccine has decreased
Vaccinations	Hepatitis A Vaqta - Junior. 17 years - 2 doses	120.00	0.0%	F	2-17 years - 2 doses
Vaccinations	Hepatitis A Vaqta - 18 years+ - 2 doses	150.00	0.0%	F	18 years+ - 2 doses
Vaccinations	Fluvax 4 strain	25.00	0.0%	F	Cost of influenza Per dose is \$13. Need to remain competitive with chemists who are now able to provide flu vaccines
Vaccinations	IPOL	60.00	0.0%	F	No change in price
Vaccinations	Boostrix	45.00	0.0%	F	\$39 cost price. Increase to cover costs
Vaccinations	Hepatitis B Pediatric. 0-19 years - 3 doses	60.00	0.0%	F	0-19 years - 3 doses cost price \$30 price has been reduced
Vaccinations	Hepatitis B Adult. 20 years+ - 3 doses	90.00	0.0%	F	20 years+ - 3 doses cost price \$60 price has been reduced
Vaccinations	Chicken Pox Varicella	80.00	0.0%	F	No change in price
Vaccinations	Students who were previously eligible for HPV/Chickenpox/Hep B/Boostrix	50% of cost	-	F	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Vaccinations	Meningococcal B Bexsero Under 12 months	380.00	-	F	New Vaccine Frequently requested by parents 3 doses for under 12 months of age
Vaccinations	Meningococcal B Bexsero Over 12 months	270.00	-	F	New Vaccine Frequently requested by parents 2 doses for 12 months plus
Regulatory Services					
Local Laws	Release fee for impounded vehicles	420.00	0.0%	F	Administration, towing fee and officers time. No increase as customers already finding it difficult to afford.
Local Laws	Release fee for impounded thing	100.00	0.0%	F	In line with Local Law Penalty Fee of \$100
Local Laws	Busking Permit Application	10.00	0.0%	F	Administration cost
Local Laws	Busking fee Per day	5.00	0.0%	F	Administration cost
Local Laws	Itinerant Trading 1 day only	35.00	9.4%	F	
Local Laws	Itinerant Trading <12 days Per year	55.00	1.9%	F	
Local Laws	Itinerant Trading >12 days Per year	170.00	3.0%	F	
Local Laws	50% discount of set fee for charitable organisations	27.50	1.9%	F	
Local Laws	Miscellaneous Local Law Permit fee	55.00	1.9%	F	
Local Laws	Miscellaneous Local Law Permit fee - Major Event	110.00	4.8%	F	Fee to be added to offset increasing administrative and inspection costs for major events
Local Laws	Excess animal Permit fee	35.00	9.4%	F	For more than 2 cats or 2 dogs
Local Laws	Administration fee to engage contractors	190.00	5.6%	T	Fee to offset increasing administrative and inspection costs associated with clean up requirements for unsightly properties that pose a fire risk
Use of Council Land (Footpath Trading)	Permit fee for outdoor eating facility	170.00	3.0%	F	Pro-rata fee will apply
Use of Council Land (Footpath Trading)	Permit fee for advertising sign on footpath	70.00	7.7%	F	Maximum allowed is 2 signs. Pro-rata fee will apply
Use of Council Land (Footpath Trading)	Permit fee to display goods for sale on footpath	70.00	7.7%	F	Pro-rata fee will apply
Use of Council Land (Footpath Trading)	Permit to consume liquor on Council Land	170.00	3.0%	F	Same as fee for outdoor eating to be consistent. Permit for licensed premises to serve alcohol on footpath. Pro-rata fee will apply
Use of Council Land (Trading on roadside)	Permit to trade from roadside	170.00	3.0%	F	i.e. Mobile food vans. Pro-rata fee will apply
Late payment fee (Footpath Trading)	Late payment fee for all footpath trading Permit renewals	35.00	16.7%	T	A late payment penalty has been introduced to all footpath trading activity to off set administrative duties. A set fee has been introduced rather than the previous 50% calculation.
Pro rata fee (Footpath Trading)	75% (Sept-Dec)	75% (Sept-Dec)	-	F	
Pro rata fee (Footpath Trading)	50% (Jan - Mar)	50% (Jan - Mar)	-	F	
Pro rata fee (Footpath Trading)	25% (Mar-Jun)	25% (Mar-Jun)	-	F	
Dog / Cat Registration	Dangerous or Menacing dog, Restricted Breed Dog	230.00	4.5%	F	More officer time required to monitor and inspect the premises where these dogs are kept.
Dog / Cat Registration	Entire dog or cat	132.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage people to register their animals
Dog / Cat Registration	Pensioner - Maximum fee (50% discount)	66.00	0.0%	F	50% discount for eligible concession cardholders
Dog / Cat Registration	Desexed and microchip implant	44.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage people to desex and microchip their pets
Dog / Cat Registration	Pensioner - Desexed and microchip implant (50% discount)	22.00	0.0%	F	50% discount for eligible concession cardholders
Dog / Cat Registration	Working dog	22.00	0.0%	F	Bench marking exercise conducted on 7 Loddon Mallee Councils. SHRCC fee's are ones of the highest. Want to encourage people to register their animals
Dog / Cat Registration	Animal registration renewal late payment fee	24.00	0.0%	F	Officer and administration cost
Dog / Cat Registration	Registration tag replacement	5.00	0.0%	F	No longer use metal tags, now use plastic tags which cost 30 cents Per tag. Cost of labour
Dog / Cat Registration	New Registration from 1 Oct each year - 31 Dec	50% of applicable fee	-	F	
Domestic Animal Business	Registration fee for Domestic Animal Business	185.00	3.9%	F	i.e. Boarding/Breeding establishments
Domestic Animal Business	Late fee for Domestic Animal Business registration	92.50	3.9%	F	50% of registration fee
Animal Control	Pound release fee for dogs & cats - 1st offence	75.00	0.0%	F	No increase as reclaim rate is 21% for animals impounded. We want to encourage people to collect animal and register and microchip
Animal Control	Pound release fee for dogs & cats - 2nd offence	190.00	0.0%	F	No increase as reclaim rate is 21% for animals impounded. We want to encourage people to collect animal and register and microchip
Animal Control	Pound release fee for dogs & cats - 3rd offence	320.00	0.0%	F	No increase as reclaim rate is 21% for animals impounded. We want to encourage people to collect animal and register and microchip
Animal Control	Pound release fee for sheep. Per head plus expenses incurred	15.00	25.0%	F	Per head, plus expenses incurred in impounding the animal

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Animal Control	Pound release fee for livestock (other than sheep) Per head plus expenses incurred	70.00	7.7%	F	Per head, plus expenses incurred in impounding the animal
Animal Control	Daily sustenance fee for impounded dogs and cats	12.00	9.1%	F	Feed and officer time caring for animal/pound duties
Animal Control	Daily sustenance fee for impounded sheep	7.00	16.7%	F	Feed and officer time caring for animals.
Animal Control	Daily sustenance fee for impounded livestock (other than sheep)	10.50	5.0%	F	Feed and officer time caring for animals.
Animal Control	Surrender fee for dogs and cats (collection/relocation)	55.00	0.0%	F	Rarely used fee
Animal Control	Cat trap hire is free however bond is required	\$50 Bond	-	F	Cat Trap hire is free however \$50 bond required to ensure trap return and to contribute to replacement if lost or damaged.
Animal Control	After hours call out fee for livestock on roads - Per hour	315.00	5.0%	F	Contractor charges Council \$285 Per call out
	Reserves - User Fees & Casual Hire				
	Sportsfield Ground Rental &				Levied on basis of marginal cost recovery. Calculations based on size of sports ground and insured value of pavilion.
Tyntynder Football Netball Club	Alan Garden Reserve	1,550.00	4.1%	T	
Swan Hill Football Netball Club - Juniors	Alan Garden Reserve	810.00	4.1%	T	
Tyntynder United Football Cricket Club	Alan Garden Reserve	1,540.00	4.1%	T	
General Use - Court Hire without lights per hour per court	Alan Garden Reserve Netball Centre	20.00	11.1%	T	Previously CoM set and collected fees and wasn't registered for GST. \$18 excluded GST and fee not increased for three years. Council has not indexed fee but has charged GST.
General Use - Court Hire with lights per hour per court	Alan Garden Reserve Netball Centre	26.50	10.4%	T	Previously CoM set and collected fees and wasn't registered for GST. \$24 excluded GST and fee not increased for three years. Council has not indexed fee but has charged GST.
General Use - Netball Pavilion - change room and kiosk (per day)	Alan Garden Reserve Netball Centre	20.00	11.1%	T	Previously CoM set and collected fees and wasn't registered for GST. \$18 excluded GST and fee not increased for three years. Council has not indexed fee but has charged GST.
Primary User Group - Annual Fee (netball pavilion, storage shed use)	Alan Garden Reserve Netball Centre	725.00	9.8%	T	Previously CoM set and collected fees and wasn't registered for GST. \$660 excluded GST and fee not increased for three years. Council has not indexed fee but has charged GST.
Primary User Group - without lights per hour per court	Alan Garden Reserve Netball Centre	20.00	11.1%	T	Previously CoM set and collected fees and wasn't registered for GST. \$18 excluded GST and fee not increased for three years. Council has not indexed fee but has charged GST.
Primary User Group - with lights per hour per court	Alan Garden Reserve Netball Centre	26.50	10.4%	T	Previously CoM set and collected fees and wasn't registered for GST. \$24 excluded GST and fee not increased for three years. Council has not indexed fee but has charged GST.
Schools Events (per day)	Alan Garden Reserve Netball Centre	77.00	10.0%	T	Previously CoM set and collected fees and wasn't registered for GST. \$70 excluded GST and fee not increased for three years. Council has not indexed fee but has charged GST.
Schools Annual Fee	Alan Garden Reserve Netball Centre	495.00	10.0%	T	Previously CoM set and collected fees and wasn't registered for GST. Fee includes estimated court usage during recess, lunchtimes and PE classes. Council has not indexed fee but has charged GST.
Mallee Eagles Football Netball Club - Junior training	Gurnett Oval	530.00	4.3%	T	Junior Football Training
Mallee Eagles Football Netball Club - Senior training	Gurnett Oval	415.00	4.5%	T	Senior Football Training
RSL Cricket Club	Gurnett Oval	1,005.00	4.0%	T	
Swan Hill Soccer Association	Ken Harrison	925.00	4.0%	T	
Central Murray Umpires Assoc	Ken Harrison	270.00	3.4%	T	
St Mary's Tyntynder Cricket Club	Ken Harrison	1,560.00	3.9%	T	
Swan Hill Little Athletics Centre	Ken Harrison	430.00	4.1%	T	
Lake Boga Football Netball Club	Lake Boga Reserve	1,005.00	4.1%	T	
Lakers Cricket Club	Lake Boga Reserve	1,190.00	4.0%	T	
Nyah / Nyah West United Football Netball Club	Nyah Recreation Reserve - includes building charge	2,550.00	4.4%	T	User fee includes building charge
Nyah / Nyah West United Football Netball Club - Juniors	Nyah Recreation Reserve Junior oval	515.00	3.8%	T	
Nyah District Cricket Club	Nyah Recreation Reserve - includes building charge	3,130.00	4.1%	T	User fee includes building charge
Robinvale Storm Rugby League Club	Riverside park Robinvale	540.00	4.7%	T	
Robinvale Football Club	Robinvale Riverside Park	2,290.00	4.0%	T	
Robinvale & District Cricket Club	Robinvale Recreation Reserve	365.00	4.6%	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Circus Fee	Swan Hill Reserve	1,300.00	4.2%	T	
Circus Bond	Swan Hill Reserve	855.00	4.0%	F	
Swan Hill Football Netball Club	Swan Hill Showgrounds	4,090.00	4.0%	T	
Tyntynder Football Netball Club - Juniors	Swan Hill Showgrounds	850.00	4.4%	T	
Swan Hill Cricket Club	Swan Hill Showgrounds	1,610.00	4.1%	T	
Swan Hill Fire Brigade	Swan Hill Showgrounds - Fire Track	175.00	5.4%	T	
Ultima Football Netball Club	Ultima Recreation Reserve	only 6 week term at moment	-	T	No charge as they fully maintain grounds
MacKillop College	Various	440.00	4.5%	T	
Swan Hill Secondary College	Various	1,205.00	4.1%	T	
Robinvale Resource Centre & Network House					
Casual Office Space	Per Day	55.00	5.8%	T	Per day
Conference Room Hire	Per Day	80.00	6.7%	T	Per day
Permanent Office Space	Vacant - Per week	135.00	3.8%	T	Per week
Open Area	Open Area - Per day	100.00	2.6%	T	Per day
Senior Citizens Centre Robinvale					
Bond (with alcohol)		600.00	0.0%	F	Bond is adequate for current needs Fee to increase 2020/21
Bond (without alcohol)		300.00	0.0%	F	Bond is adequate for current needs Fee to increase 2020/21
Meeting / Gathering (First 2 Hours)		44.00	4.8%	T	
Meeting / Gathering (Every hour thereafter)		19.00	5.6%	T	
Half Day		50.00	4.2%	T	
Full Day		94.00	4.4%	T	
Party / Large Function		151.00	4.1%	T	
Public Liability Insurance	If the user does not have their own insurance	25.00	0.0%	T	If the User does not have their own insurance, this will be charged to provide the hirer their mandatory cover. Proposed not to increase fee again until 2020/2021
Swan Hill Indoor Sports & Recreation Centre					
					Collected by Committee of Management
Regular Competitions					Revised by COM in Oct 2018
Basketball, Badminton, Futsal & Netball	Peak Per hour		-	T	To be determined by COM in July 2019
Basketball, Badminton, Futsal & Netball	Off peak Per hour (not regular competition)		-	T	To be determined by COM in July 2019
Training					
Basketball, Badminton, Futsal & Netball	Per hour		-	T	To be determined by COM in July 2019
Organised Private / Elite	less than 5 players Per hour		-	T	To be determined by COM in July 2019
Schools	Per hour		-	T	To be determined by COM in July 2019
Ladies Tennis	Per hour		-	T	To be determined by COM in July 2019
Squash					
Club Competitions & Casual Hire	Per hour		-	T	To be determined by COM in July 2019
Swan Hill Riverside Park					
Sound Shell	Price Per session	18.00	5.9%	T	
Public Address System	Price Per session	104.00	4.0%	T	
Commercial Function	Price Per day	286.00	4.0%	T	
Public Liability Insurance	If user does not have their own insurance	25.00	0.0%	T	If the User does not have their own insurance, this will be charged to provide the hirer their mandatory cover. Proposed not to increase fee again until 2020/21.
Swan Hill Senior Citizens Centre					
Bond (with alcohol)		600.00	0.0%	F	Bond is adequate for current needs. Fee to increase 2020/21
Bond (without alcohol)		300.00	0.0%	F	Bond is adequate for current needs. Fee to increase 2020/21
Meeting / Gathering (First 2 Hours)		43.00	4.9%	T	
Meeting / Gathering (Every hour thereafter)		19.00	5.6%	T	

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Half Day		55.00	5.8%	T	
Full Day		96.50	4.3%	T	
Party / Large Function		156.00	4.0%	T	
Public Liability Insurance	If user does not have their own insurance	25.00	0.0%	T	If the User does not have their own insurance, this will be charged to provide the hirer their mandatory cover. Proposed not to increase fee again until 2020/21.
Swan Hill Town Hall					
Fees - Packages					
Debutante Ball Package	Local Business/Individual (70% discount)	2,270.00	(5.0%)	T	Contact Town Hall Bookings Officer for full package inclusions
Rehearsal	Per rehearsal.	415.00	-	T	
Dance/Theatre Concert Package	Local Business/Individual (70% discount)	2,595.00	5.9%	T	Contact Town Hall Bookings Officer for full package inclusions
Wedding Package	Local Individual (70% discount)	2,150.00	(28.3%)	T	Contact Town Hall Bookings Officer for full package inclusions
Awards/Presentation night packages (no bar)	Local Business/Individual (70% discount)	825.00	5.8%	T	Contact Town Hall Bookings Officer for full package inclusions
Awards/Presentation night packages (no bar)	Not for Profit - Outside SHRCC (50% discount)	1,265.00	7.2%	T	Contact Town Hall Bookings Officer for full package inclusions
Bonds					
Entire Complex (with alcohol)		600.00	0.0%	F	
Entire Complex (without alcohol)		350.00	0.0%	F	
Auditorium & Stage (with alcohol)		450.00	0.0%	F	
Auditorium & Stage (without alcohol)		220.00	0.0%	F	
Cafe area (with alcohol)		150.00	0.0%	F	
Cafe area (without alcohol)		0.00	-	F	No bond required
Meeting Room - Small - Community		0.00	-	F	No bond required
Meeting Room - Small - Commercial		0.00	-	F	No bond required
Meeting Room - Large		0.00	-	F	No bond required
Fees Cleaning					
Post event cleaning	Whole Complex	515.00	(7.2%)		Per hire/Per day
Post event cleaning	Auditorium, Stage & Foyer	145.00	(5.2%)		Per hire/Per day
Post event cleaning	Cafe/Bar & Foyer	100.00	(8.3%)		Per hire/Per day
Post event cleaning	Kitchen & Bar (stand alone hire)	80.00	(9.1%)		Per hire/Per day
Post event cleaning	Meeting Room & Mezzanine Floor	90.00	(8.2%)		Per hire/Per day
Post event cleaning	Dressing Rooms	80.00	(8.0%)		Per hire/Per day
Post event cleaning	Mezzanine Seating & Toilets	135.00	(4.9%)		Per hire/Per day
Fees Venue Hire					
Hire of total Complex	Local Business/Individual (70% discount)	90.00	5.9%	T	Per hour (includes a dedicated Duty Officer, FOH manager, Mezz balcony supervisor and a Stage manager). Includes table & chair hire/set up & pack down **Please note the hirers do have the option of supplying their own FOH Manager to reduce costs
Hire of total Complex	Not for Profit - Outside SHRCC (50% discount)	155.00	3.3%	T	Per hour (includes a dedicated Duty Officer, FOH manager, Mezz balcony supervisor and a Stage manager). Includes table & chair hire/set up & pack down **Please note the hirers do have the option of supplying their own FOH Manager to reduce costs
Hire of total Complex	Commercial - Outside SHRCC	310.00	3.3%	T	Per hour (includes a dedicated Duty Officer, FOH manager, Mezz balcony supervisor and a Stage manager). Includes table & chair hire/set up & pack down **Please note the hirers do have the option of supplying their own FOH Manager to reduce costs
Auditorium & Stage (Downstairs only)	Local Business/Individual (70% discount)	75.00	15.4%	T	Per hour (includes a dedicated Duty Officer, FOH manager, Mezz balcony supervisor and a Stage manager). Includes table & chair hire/set up & pack down **Please note the hirers do have the option of supplying their own FOH Manager to reduce costs
Auditorium & Stage (Downstairs only)	Not for Profit - Outside SHRCC (50% discount)	130.00	18.2%	T	Per hour (includes a dedicated Duty Officer, FOH manager, Mezz balcony supervisor and a Stage manager). Includes table & chair hire/set up & pack down **Please note the hirers do have the option of supplying their own FOH Manager to reduce costs
Auditorium & Stage (Downstairs only)	Commercial - Outside SHRCC	260.00	18.2%	T	Per hour (includes a dedicated Duty Officer, FOH manager, Mezz balcony supervisor and a Stage manager). Includes table & chair hire/set up & pack down **Please note the hirers do have the option of supplying their own FOH Manager to reduce costs
Cafe area (stand alone hire)	Local Business/Individual (70% discount)	27.50	10.0%	T	Per hour (includes a dedicated Duty Officer). Standard Layout is empty room.
Cafe area (stand alone hire)	Not for Profit - Outside SHRCC (50% discount)	47.50	5.6%	T	Per hour (includes a dedicated Duty Officer). Standard Layout is empty room.

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Cafe area (stand alone hire)	Commercial - Outside SHRCC	95.00	6.7%	T	Per hour (includes a dedicated Duty Officer). Standard Layout is empty room.
Kitchen & Bar (stand alone hire)	Local Business/Individual (70% discount)	27.50	(8.3%)	T	Per hour (includes a dedicated Duty Officer).
Kitchen & Bar (stand alone hire)	Not for Profit - Outside SHRCC (50% discount)	47.50	(5.0%)	T	Per hour (includes a dedicated Duty Officer).
Kitchen & Bar (stand alone hire)	Commercial - Outside SHRCC	95.00	(5.0%)	T	Per hour (includes a dedicated Duty Officer).
Single Meeting Room (includes access to Mezzanine Foyer)	Local Business/Individual (70% discount)	15.00	(25.0%)	T	Per hour (includes a dedicated Duty Officer and 30 stacked chairs).
Single Meeting Room (includes access to Mezzanine Foyer)	Not for Profit - Outside SHRCC (50% discount)	25.00	(28.6%)	T	Per hour (includes a dedicated Duty Officer and 30 stacked chairs).
Single Meeting Room (includes access to Mezzanine Foyer)	Commercial - Outside SHRCC	50.00	(33.3%)	T	Per hour (includes a dedicated Duty Officer and 30 stacked chairs).
Double Meeting / Function Room (Incl access to mezzanine Foyer)	Local Business/Individual (70% discount)	35.00	0.0%	T	Per hour (includes a dedicated Duty Officer and 80 stacked chairs).
Double Meeting / Function Room (Incl access to mezzanine Foyer)	Not for Profit - Outside SHRCC (50% discount)	60.00	0.0%	T	Per hour (includes a dedicated Duty Officer and 80 stacked chairs).
Double Meeting / Function Room (Incl access to mezzanine Foyer)	Commercial - Outside SHRCC	115.00	0.0%	T	Per hour (includes a dedicated Duty Officer and 80 stacked chairs).
Fees - Equipment and Staff					
Tea / Coffee	Per Person	1.00	0.0%	T	Per Person
Venue - Event Set-up / Pack Down staff	Local Business/Individual (70% discount)	15.00	0.0%	T	Per Person Per hour - required for any set up outside of standard layouts.
Venue - Event Set-up / Pack Down staff	Not for Profit - Outside SHRCC (50% discount)	30.00	0.0%	T	Per Person Per hour - required for any set up outside of standard layouts.
Venue - Event Set-up / Pack Down staff	Commercial - Outside SHRCC	60.00	0.0%	T	Per Person Per hour - required for any set up outside of standard layouts.
Technician (Lighting or Audio)	Local Business/Individual (70% discount)	15.00	0.0%	T	Per Person per hour.
Technician (Lighting or Audio)	Not for Profit - Outside SHRCC (50% discount)	31.00	3.3%	T	Per Person per hour.
Technician (Lighting or Audio)	Commercial - Outside SHRCC	62.00	3.3%	T	Per Person per hour.
Bar Staff		42.00	5.0%	T	Per Person per hour - must have valid RSA
Front of House Manager		46.00	15.0%	T	Per Person per hour
Bar Manager		46.00	-	T	Per Person per hour
Ushers / FOH staff		42.00	5.0%	T	Per hour - required for any ticketed seated event at a rate of 1 usher per 100 patrons
Box Office / Ticket Check Staff		42.00	5.0%	T	Per Person per hour
Security		50.00	-	T	Per licensed guard per hour (required for liquor licensed events at a rate of 1 guard per 100 patrons)
Baby Grand Piano	Local Business/Individual (70% discount)	60.00	81.8%	T	Per day. (Includes professional piano tuning) **Note that tuning was not included in the price previously
Baby Grand Piano	Not for Profit - Outside SHRCC (50% discount)	100.00	81.8%	T	Per day. (Includes professional piano tuning) **Note that tuning was not included in the price previously
Baby Grand Piano	Commercial - Outside SHRCC	200.00	81.8%	T	Per day. (Includes professional piano tuning) **Note that tuning was not included in the price previously
Microphone	Local Business/Individual (70% discount)	5.00	0.0%	T	Per day
Microphone	Not for Profit - Outside SHRCC (50% discount)	7.50	0.0%	T	Per day
Microphone	Commercial - Outside SHRCC	15.00	0.0%	T	Per day
Video & Projection Equipment (Auditorium rear projection)	Local Business/Individual (70% discount)	15.00	25.0%	T	Per Day (Includes operator) ** Note that price previously did not include an operator
Video & Projection Equipment (Auditorium rear projection)	Not for Profit - Outside SHRCC (50% discount)	25.00	25.0%	T	Per Day (Includes operator) ** Note that price previously did not include an operator
Video & Projection Equipment (Auditorium rear projection)	Commercial - Outside SHRCC	49.00	22.5%	T	Per Day (Includes operator) ** Note that price previously did not include an operator
Data Projector (meeting rooms / cafe)	Local Business/Individual (70% discount)	5.00	0.0%	T	Per day
Data Projector (meeting rooms / cafe)	Not for Profit - Outside SHRCC (50% discount)	7.00	0.0%	T	Per day
Data Projector (meeting rooms / cafe)	Commercial - Outside SHRCC	15.00	0.0%	T	Per day
Computer / Laptop	Local Business/Individual (70% discount)	5.00	0.0%	T	Per day
Computer / Laptop	Not for Profit - Outside SHRCC (50% discount)	7.50	0.0%	T	Per day
Computer / Laptop	Commercial - Outside SHRCC	15.00	0.0%	T	Per day
Hazer Machine	Local Business/Individual (70% discount)	7.50	0.0%	T	Per day (includes liquid for machine)
Hazer Machine	Not for Profit - Outside SHRCC (50% discount)	12.50	0.0%	T	Per day (includes liquid for machine)
Hazer Machine	Commercial - Outside SHRCC	25.00	0.0%	T	Per day (includes liquid for machine)

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Smoke Machine	Local Business/Individual (70% discount)	11.00	4.8%	T	Per hour (includes liquid for machine)
Smoke Machine	Not for Profit - Outside SHRCC (50% discount)	17.50	0.0%	T	Per hour (includes liquid for machine)
Smoke Machine	Commercial - Outside SHRCC	35.00	0.0%	T	Per hour (includes liquid for machine)
Lectern	Local Business/Individual (70% discount)	5.00	0.0%	T	Per day - includes set up an pack down
Lectern	Not for Profit - Outside SHRCC (50% discount)	10.00	33.3%	T	Per day - includes set up an pack down
Lectern	Commercial - Outside SHRCC	20.00	33.3%	T	Per day - includes set up an pack down
Whiteboard	Local Business/Individual (70% discount)	5.20	4.0%	T	Per day
Whiteboard	Not for Profit - Outside SHRCC (50% discount)	7.80	4.0%	T	Per day
Whiteboard	Commercial - Outside SHRCC	15.60	4.0%	T	Per day
Butchers Paper & Stand	Local Business/Individual (70% discount)	6.00	(20.0%)	T	Per day
Butchers Paper & Stand	Not for Profit - Outside SHRCC (50% discount)	10.00	(20.0%)	T	Per day
Butchers Paper & Stand	Commercial - Outside SHRCC	20.00	(20.0%)	T	Per day
Follow Spotlight	Local Business/Individual (70% discount)	19.50	0.0%	T	Per hour (requires qualified operator - included in hire fee)
Follow Spotlight	Not for Profit - Outside SHRCC (50% discount)	32.50	0.0%	T	Per hour (requires qualified operator - included in hire fee)
Follow Spotlight	Commercial - Outside SHRCC	65.00	0.0%	T	Per hour (requires qualified operator - included in hire fee)
Counter Weight Fly System and Lighting Rig	Local Business/Individual (70% discount)	37.50	0.0%	T	Per hour (requires 2 qualified rigging operators - included in hire fee)
Counter Weight Fly System and Lighting Rig	Not for Profit - Outside SHRCC (50% discount)	62.50	0.0%	T	Per hour (requires 2 qualified rigging operators - included in hire fee)
Counter Weight Fly System and Lighting Rig	Commercial - Outside SHRCC	125.00	0.0%	T	Per hour (requires 2 qualified rigging operators - included in hire fee)
In-House PA, Sound Desk & Foldbacks	Local Business/Individual (70% discount)	19.50	0.0%	T	Per hour (requires qualified operator - included in hire fee)
In-House PA, Sound Desk & Foldbacks	Not for Profit - Outside SHRCC (50% discount)	32.50	0.0%	T	Per hour (requires qualified operator - included in hire fee)
In-House PA, Sound Desk & Foldbacks	Commercial - Outside SHRCC	65.00	0.0%	T	Per hour (requires qualified operator - included in hire fee)
Crockery & Cutlery	Local Business/Individual (70% discount)	0.30	0.0%	T	Per Person - includes plates, bowls, spoons, knives and forks
Crockery & Cutlery	Not for Profit - Outside SHRCC (50% discount)	0.50	0.0%	T	Per Person - includes plates, bowls, spoons, knives and forks
Crockery & Cutlery	Commercial - Outside SHRCC	1.00	0.0%	T	Per Person - includes plates, bowls, spoons, knives and forks
Glassware	Local Business/Individual (70% discount)	0.15	0.0%	T	Per Person - includes wine, beer, spirit and water glasses
Glassware	Not for Profit - Outside SHRCC (50% discount)	0.25	0.0%	T	Per Person - includes wine, beer, spirit and water glasses
Glassware	Commercial - Outside SHRCC	0.50	0.0%	T	Per Person - includes wine, beer, spirit and water glasses
Storage (including cool room storage or back stage storage)	Local Business/Individual (70% discount)	7.50	0.0%	T	Per hour
Storage (including cool room storage or back stage storage)	Not for Profit - Outside SHRCC (50% discount)	12.50	0.0%	T	Per hour
Storage (including cool room storage or back stage storage)	Commercial - Outside SHRCC	25.00	0.0%	T	Per hour
Pipe and Drape	Local Business/Individual (70% discount)	30.00	185.7%	T	Per day (includes set up/pack down)** Note set up/pack down was not included in the price previously
Pipe and Drape	Not for Profit - Outside SHRCC (50% discount)	50.00	185.7%	T	Per day (includes set up/pack down)** Note set up/pack down was not included in the price previously
Pipe and Drape	Commercial - Outside SHRCC	100.00	185.7%	T	Per day (includes set up/pack down)** Note set up/pack down was not included in the price previously
Table Cloths	Large round table cloth	18.00	50.0%	T	Per item (includes dry cleaning)
Table Cloths	Square/Rectangle table cloths	15.00	50.0%	T	Per item (includes dry cleaning)
Table Skirts	Table Skirts	12.00	20.0%	T	Per item (includes dry cleaning)
Festoon Lighting	Local Business/Individual (70% discount)	45.00	-	T	Per day (includes set up/pack down)
Festoon Lighting	Not for Profit - Outside SHRCC (50% discount)	75.00	-	T	Per day (includes set up/pack down)
Festoon Lighting	Commercial - Outside SHRCC	150.00	-	T	Per day (includes set up/pack down)
Fees - Miscellaneous					
Merchandise Commission	10% of Commercial Sales	10%	0.0%	T	Standard Industry Practice
Promotion of External Event by Town Hall	Commercial	200.00	33.3%	T	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer
Promotion of Community Event by Town Hall	Local Business/Individual or Not for Profit Organisation	50.00	(33.3%)	T	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer
	Swimming Pool - Manangatang				Collected by Committee of Management

Sub Type	Service/Fee Type	2019/20 Unit Fee \$	Change to Fee %	GST Status (F) Free (T) Taxable	Comments
Admission	Adult			T	Fees set by Management Committee at Annual General Meeting
Admission - Child	Child U16			T	Fees set by Management Committee at Annual General Meeting
Membership	Family - 2 adult & 3 children, additional children \$5.70 each			T	Fees set by Management Committee at Annual General Meeting.
Membership	Adult			T	Fees set by Management Committee at Annual General Meeting
Membership	Junior (under 18)			T	Fees set by Management Committee at Annual General Meeting
	Swimming Pool - Nyah				Collected by Committee of Management
Admission	Adult			T	Fees set by Management Committee at Annual General Meeting
Admission	Child			T	Fees set by Management Committee at Annual General Meeting
Admission	Concession			T	Fees set by Management Committee at Annual General Meeting
Admission	Infant			T	Fees set by Management Committee at Annual General Meeting
Membership	Family - 2 adults & 3 children, additional children \$5.00 each			T	Fees set by Management Committee at Annual General Meeting
Membership	Adult			T	Fees set by Management Committee at Annual General Meeting
Membership	Concession (student)			T	Fees set by Management Committee at Annual General Meeting
	Swimming Pool - Swan Hill				Collected by Contractor
Waterslide	8 Rides	5.40	3.8%	T	Fees set by Contract Management
Private Water Slide Hire	Per half hour	55.00	10.0%	T	Per half hour plus entry to Pool Fees set by Contract Management
Private Water Slide Hire	Per hour	85.00	6.3%	T	Per hour plus entry to Pool Fees set by Contract Management
Admission	Adult	4.10	2.5%	T	Fees set by Contract Management
Admission	Child 3 - 15 years	3.10	3.3%	T	Fees set by Contract Management
Admission	Spectator	3.10	3.3%	T	Fees set by Contract Management
Admission	Concession	3.10	3.3%	T	Fees set by Contract Management
Admission	Family - 2 adults & 3 children	16.00	3.2%	T	Fees set by Contract Management
Admission	Infant < 2 years	1.80	5.9%	T	Fees set by Contract Management
Admission - School Group	Swim - Per head	3.00	3.4%	T	Fees set by Contract Management
Admission - School Group	Swim & Slide - Per head	5.40	3.8%	T	Fees set by Contract Management
Season Pass	Family - 2 adult & 3 children, additional children \$6.00 each	195.00	2.6%	T	Fees set by Contract Management
Season Pass	Adult	130.00	4.0%	T	Fees set by Contract Management
Season Pass	Child & Concession Card	110.00	4.8%	T	Fees set by Contract Management
Fitness Classes	Aqua Aerobics	8.30	2.5%	T	Fees set by Contract Management
Fitness Classes	Deep Water Running	8.30	2.5%	T	Fees set by Contract Management
Centre Hire	50mt Pool only	290.00	3.6%	T	Fees set by Contract Management
Centre Hire	Whole complex	480.00	3.2%	T	Fees set by Contract Management
Lane Hire	Per hour	18.00	5.9%	T	Fees set by Contract Management
Squad Club		7.10	2.9%	T	
	Youth Support Services				
Youth Inc Building Rental	Weekly	155.00	3.3%	T	Rental fee Per office

Appendix B - Major projects (non-capitalised operating projects)

Strategic Objective	Project Name	Project cost \$'000	Summary of funding sources		
			Grants \$'000	Contributions \$'000	Council cash \$'000
Economic growth					
	Economic Development Initiatives	106	(25)	-	(81)
	Commercial Development Strategy	84	(75)	-	(9)
	Loddon Shire - Regional Growth Fund Distribution	175	(175)	(6)	6
	Gannawarra Shire - Regional Growth Fund Distribution	259	(259)	(5)	5
	Edward River Council - Regional Growth Fund Distribution	636	(636)	(13)	13
	Murray River Council - Regional Growth Fund Distribution	1,030	(1,030)	(15)	15
	Balranald Shire - Regional Growth Fund Distribution	676	(676)	(8)	8
	Buloke Shire - Regional Growth Fund Distribution	1,723	(1,723)	(22)	22
		4,689	(4,599)	(69)	(21)
Community enrichment					
	Art Gallery - National Print and Drawing Awards	30	-	(16)	(14)
	Municipal Early Years Plan	40	-	-	(40)
	Seniors Week	7	(2)	(3)	(2)
	L2P Program Swan Hill	56	(46)	(8)	(2)
	L2P Program Robinvale	10	(10)	-	-
	Sport and recreation grants	144	(100)	-	(44)
	Rural Access Coordinator	74	(74)	-	-
	Navigating Our Future project	9	-	-	(9)
	Harmony Day	16	(2)	-	(14)
	Freeza activities	32	(25)	-	(7)
	Purchase Christmas decorations	10	-	-	(10)
	Fairfax Festival	101	(25)	(4)	(72)
	Communities for Children (Children's Advocate)	76	(54)	-	(22)
	Contribution – establishing a library in Robinvale	200	-	-	(200)
	Council's Youth Strategy	50	-	-	(50)
	Empower Youth Initiative	125	(143)	-	18
	Pride projects	5	-	-	(5)
		985	(481)	(31)	(473)
Infrastructure					
	Pit lid replacement program	20	-	-	(20)
	Upgrade street lighting	65	-	-	(65)
	Riverfront - pedestrian crossing on Curlewis Street	12	-	-	(12)
	Asset condition survey	75	-	-	(75)
	Signage - recreation reserves	6	-	-	(6)
	Swan Hill Showgrounds - sporting precinct business case and development plan.	80	(40)	-	(40)
		258	(40)	-	(218)
Governance and leadership					
	Implementation of project management system	30	-	-	(30)
	IT software replacement	24	-	-	(24)
	IT Steering committee operational improvements	40	-	-	(40)
	Yamagata Student Exchange	22	-	-	(22)
	Electoral representation review	75	-	-	(75)
	2019 Council by-elections	8	-	-	(8)
		199	-	-	(199)
Environment					
	Internal native vegetation offset program	25	-	-	(25)
	Roadside weeds and pests management program	75	(75)	-	-
	GMW Decommissioned number 9 channel improvements	100	-	-	(100)
	Tree planting program	15	-	-	(15)
	Robinvale Landfill - service roads and stormwater management	11	-	-	(11)
	Swan Hill Landfill - service roads and stormwater management	27	-	-	(27)
	Waste management - operational daily cover	40	-	-	(40)
	Swan Hill Landfill capping	200	-	-	(200)
	Emerging Weeds Control Program	20	-	-	(20)
		513	(75)	-	(438)
Total Major Projects		6,644	(5,195)	(100)	(1,349)

Glossary of Terms

Act	Local Government Act 1989.
Accounting standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
Annual budget	This document is framed within the Council's long-term financial plan and sets out the short-term goals and objectives as part of the overall strategic planning framework.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, accounting standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
Asset upgrade expenditure	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life.
AVPC Code	Australian Valuation Property Code
Balance sheet	<p>The budgeted statement of financial position shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The budgeted balance sheet is prepared in accordance with the requirements of AASB 1040 – Balance Sheet.</p>

Comprehensive income statement	The budgeted comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The budgeted income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Financial statements	Financial statements and notes prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report
Statement of capital works	The budgeted statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The budgeted statement of capital works should be prepared in accordance with Regulation 9.
Statement of cash flows	The budgeted statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 – Statement of cash flows and the Local Government Model Financial Report.
Statement of changes in equity	The budgeted statement of changes in equity shows the expected movement in accumulated surplus and reserves for the year. The budgeted statement of changes in equity should be prepared in accordance with the requirements of AASB 101 – Presentation of financial statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt the annual budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure which produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.

Council Plan	<p>This document sets out the medium-term goals and objectives as part of the overall strategic planning framework and strategic resource plan.</p> <p>Prepared under Section 125 of the Act, the Council Plan is part of the overall strategic planning framework. The strategic planning framework includes:</p> <ul style="list-style-type: none"> • The rates and charges strategy • Asset management plan, and; • Other strategic documents <p>While each of these detailed strategic planning documents are specific to their own purposes and can have different timeframes, the Council Plan brings together information from each of these documents to report to the community in a concise form.</p> <p>The resources required to achieve the Council Plan are detailed in the Strategic Resource Plan. As a minimum a Council Plan must include:</p> <ul style="list-style-type: none"> • The strategic objective of the Council • Strategies for achieving those objectives for at least the next four years • Strategic indicators for monitoring the achievement of those objectives • Strategic Resource Plan
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External funding sources (analysis of capital budget)	External funding sources relate to grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity and borrowings not falling within the definition of cash.
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key budget outcomes	The key activities and initiatives that will be achieved in line with the Council Plan.
Legislative framework	The Act, Regulations and other laws and statutes under which Council governance and reporting requirements are set.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.

Local Government (Planning and Reporting) Regulations 2014	The objective of these Regulations, made under section 243 of the Local Government Act 1989 and which came into operation on 18 April 2014, is to prescribe: <ul style="list-style-type: none"> a. The content and preparation of the financial statements of a Council. b. The performance indicators and measures to be included in a budget, revised budget and annual report of a Council. c. The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report. d. Other matters required to be prescribed under Parts 6 and 7 of the Act.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non-financial resources	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.
Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.
New capital expenditure	New capital expenditure does not have any element of upgrade to existing assets. New capital expenditure may or may not result in additional revenue for Council and will result in an additional burden for future operation, maintenance and capital renewal.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	Performance statement prepared by a Council under section 131 of the Act. A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year.
Rate structure (rating strategy)	Site value (SV) and capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.

Rates determination statement	The rates determination statement is used to determine the surplus/deficit based on the level of rates and charges raised. It does not include profit/loss on sale of assets or depreciation, which are both non-cash items. It shows both the income and expenses for capital projects and net monies from reserve transfers.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the quantum of rate changes has been determined, taking into consideration longer term philosophy issues and framework.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Reserve investments	Monies set aside for statutory and discretionary reserves.
Restricted cash	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted and include cash to be used to fund capital works expenditure from the previous financial year.
Services, initiatives and major initiatives	<p>Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year. The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives mean actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives mean significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.</p>
Statement of capital works	Means a statement of capital works prepared in accordance with the Local Government Model Financial Report. Refer also Commentary Budgeted Statements section 3.5.
Statement of human resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Commentary Budgeted Statements section 3.6.

Strategic Resource Plan (SRP)	<p>Means the Strategic Resource Plan prepared by a Council under Section 126 of the Act.</p> <p>Section 125(2)(d) of the Act requires that a Council must prepare and approve a Council Plan that must include a Strategic Resource Plan containing the matters specified in Section 126. Section 126 of the Act states that:</p> <ul style="list-style-type: none"> • The Strategic Resource Plan is a plan of the resources required to achieve the council plan strategic objectives. • The Strategic Resource Plan must include the financial statements describing the financial resources in respect of at least the next four financial years. • The Strategic Resource Plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years. • The Strategic Resource Plan must take into account services and initiatives contained in any plan adopted by Council and if the Council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the Strategic Resource Plan. • Council must review their Strategic Resource Plan during the preparation of the Council Plan. • Council must adopt the Strategic Resource Plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website. • In preparing the Strategic Resource Plan, councils should comply with the principles of sound financial management as prescribed in the Act being to: <ul style="list-style-type: none"> - Prudently manage financial risks relating to debt, assets and liabilities. - Provide reasonable stability in the level of rate burden. - Consider the financial effects of Council decisions on future generations. - Provide full, accurate and timely disclosure of financial information. In addition to section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a Strategic Resource Plan.
Statutory reserves	<p>Statutory reserves are funds set aside for special statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.</p>
Strategic planning framework	<p>A 'community owned' document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.</p>
Unrestricted cash	<p>Unrestricted cash represents all cash and cash equivalents other than restricted cash.</p>
VCAT	<p>Victorian Civil and Administrative Tribunal.</p>
Working capital	<p>Working capital is the balance of cash and investments not set aside for statutory and discretionary reserves.</p>