



Agenda

Scheduled Council Meeting

Tuesday 15 April 2025

to be held at 2:00 PM

Council Chambers

Swan Hill Town Hall

53 – 57 McCallum Street, Swan Hill. VIC 3585

Public Access

Open to the public and live streaming from
Council's website: www.swanhill.vic.gov.au



Governance Rules

A copy of Swan Hill Rural City Council's governance rules can be found at <https://www.swanhill.vic.gov.au/about/overview/policies/governance-rules-2020/>

Executive Leadership Team

Scott Barber, Chief Executive Officer

Bruce Myers, Director of Community and Cultural Services

Michelle Grainger, Director of Development and Planning

Bhan Pratap, Director of Corporate Services

Leah Johnston, Director of Infrastructure

Swan Hill Elected Members



Cr Stuart King
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Cr Terry Jennings
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Cr Les McPhee
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Cr Peta Thornton
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Cr Philip Englefield
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Vision Statement

Built on strong foundations that embrace our rich History and natural environment, our region will be a place of progressions and possibility. We are a community that is happy, healthy and harmonious - we are empowered, we are respectful and we are proud.

Our Mission

We will lead, advocate, partner and provide efficient services and opportunities for growth and the wellbeing of our community, environment and economy.

Our Values

Council values our residents and community and will be responsive to their needs. In pursuing our objectives, we believe in, and are committed to, the following values:

Community engagement - We will ensure that our communities are consulted, listened to and informed.

Leadership - We will be at the centre of our community and by actively engaging our community we will form the collective view on strategic issues and will then express our views through strong advocacy and action.

Fairness - We will value and embrace the diversity of our community and ensure that all people are treated equally.

Accountability- We will be transparent and efficient in our activities and we will always value feedback.

Trust - We will act with integrity and earn the community's trust by being a reliable partner in delivering services, projects and providing facilities.

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1 Procedural Matters

1.1 Welcome

1.2 Acknowledgement Of Country

“Swan Hill Rural City Council acknowledges the traditional custodians of the land on which we meet, and pays its respects to their elders, past and present.”

1.3 Opening Declaration

“We beseech you Lord, that we may be granted wisdom, understanding and sincerity of purpose, in the decisions we are called on to make for the welfare of the people of the Rural City of Swan Hill.”

Or

“We, the Councillors of Swan Hill Rural City Council, declare that we will undertake the duties of the office of Councillor, in the best interests of our community, and faithfully, and impartially, carry out the functions, powers, authorities and discretions vested in us, to the best of our skill and judgement.”

1.4 Apologies / Leaves of Absence

None when the Agenda was distributed.

1.5 Directors / Officers Present

1.6 Confirmation of Minutes

1.6.1 Confirmation of Minutes

Recommendation/s

That the minutes of the Scheduled Meeting of Council held on the 18 March 2025 and the minutes of the Unscheduled Council Meeting held on the 8 April 2025 be confirmed.

1.7 Disclosures of Conflict of Interest

1.8 Joint Letters and Reading of Petitions

Nil.

1.9 Public Questions Time

You can access the form Public Question Time form from:

<https://forms.swanhill.vic.gov.au/council-meeting-public-question-time/>

Please note

- Only ONE question per form submission.
- Submission must be received no later than 10:00am on the day prior to the meeting.
- A time is set aside for public questions during a Council meeting at which time each question will be read after the Chairman has looked at its contents and determined that the question is appropriate.
- Statements and opinions are not permitted during question time and will not be read to the meeting.
- The Chairman may disallow any question. This may be because the question is repetitive of a question already asked, objectionable, irrelevant, raises an issue of a confidential nature or is asked to embarrass a Councillor or Council officer. The Chairman will provide reasons where a question is disallowed. Questions considered to be inappropriate will be made available to Councillors on request.
- The Chairman will nominate the appropriate Councillor or Council officer to answer the question or elect to answer it himself/herself.
- No debate or discussion of the questions or answers is permitted.
- The Chairman may elect to take a question on notice in which case a written response will generally be provided within 10 working days.
- A summary of the text of the question and the response will be recorded in the minutes of the Council meeting.

Who can use this form

- Any community member

While completing this form, we will request

- Your contact details (including your name, address, phone and email)
- Your question

It will take about 5 minutes to complete this form.

After you submit this form

- We will send you an email receipt to confirm we have received your submission

What happens with your information?

The information requested in this form is collected by Swan Hill Rural City Council to assist us in responding to your question.

Your name, suburb and question may be read out at the Council meeting and will be recorded in the Council meeting minutes but will not be used for any other purpose unless required by law.

We will handle any personal information you provide on this form in accordance with the Privacy and Data Protection Act 2014. We record this information on our customer databases and make it available to relevant Council staff in line with our Privacy Statement.

You can access your personal information by contacting our Privacy Officer.

1.10 Open Forum

Please see below “Governance Rules 2023 – Section 7 referring to Open Forum” which outlines the rules and procedure of open forum.

7. Community questions and submissions

7.1. Open Forum and Questions Of Council Time To Be Held

- (1) The Council will hold Open Forum and Questions of Council Time for up to 30 minutes duration at the beginning of each Scheduled Meeting to allow public submissions and questions of Council. Extension of time may be granted by resolution of Council.
- (2) Open Forum is an opportunity for the general public to present to Council on a matter listed on the Agenda or any other matter.
- (3) Questions of Council are an opportunity for the general public to submit a question prior to the Scheduled Meeting and receive a response from Council in the Questions of Council time.
- (4) Council meetings are recorded and broadcasted to the public; this includes community questions and submissions.

Open forum and questions of council guidelines

7.2. Questions of Council time and Open Forum will not apply during any period when the Council has resolved to close the meeting in respect of a matter under section 66 (1) of the Act.

7.3. Submissions as part of Open Forum and Questions of Council may be on any matter except if it:

- (a) is considered malicious, defamatory, indecent, abusive, offensive, irrelevant, trivial, or objectionable in language or substance;
- (b) relates to confidential information as defined under the Act;
- (c) relates to the personal hardship of any resident or ratepayer; or
- (d) relates to any other matter which the Council considers would prejudice the Council or any person;
- (e) If a person has submitted more than 2 questions to a meeting, the third and further questions may, at the discretion of the Chairperson be deferred until all other person who have asked a question have had their questions asked and answered and not be asked if the time allotted for public question time has expired.

7.4. Where the Mayor does not accept a question, the submitter is to be informed of the reason or reasons for which their question was not accepted.

7.5. The Mayor reserves the right to cease a submission as part of Open Forum if they deem the submission inappropriate.

7.6. Where possible Copies of all questions allowed by the Mayor will be provided in writing to all Councillors.

- 7.7. A submission or question submitted in writing by a member of the public, which has been disallowed by the Mayor will be provided to any Councillor on request.

Open forum

- 7.8. For any member of the public who wishes to be heard at Open Forum they must give prior notice:
- (a) in written form;
 - (b) contain the name, address and email or contact telephone number of the person to be heard;
 - (c) by online request <https://www.swanhill.vic.gov.au/>;
 - (d) in a letter to the Chief Executive Office, 45 Splatt Street, Swan Hill, Vic 3585; or
 - (e) in an email council@swanhill.vic.gov.au; or
 - (f) hand delivery to the Council's Office, 45 Splatt Street, Swan Hill or 72 Herbert Street, Robinvale.
- 7.9. It is preferable for any group or association that wishes to be heard at Open Forum to nominate a spokesperson for an issue upon which the group or association may wish to be heard.

Open Forum Procedure

7.10. Public addressing the Meeting

- (1) Any member of the public addressing Council must extend due courtesy and respect to Council and the processes under which it operates and must take direction from the Chairperson whenever called on to do so.
- (2) Council may suspend standing orders to hear from a community member or representative of an organisation, on matters of significance to the Council, only if prior arrangements have been made by written request to the Mayor or Chief Executive Officer.

- 7.11. The Chair will allocate a maximum of 3 minutes to each person who wishes to address Council.

- 7.12. The Chair will first invite any person who has given prior notice to present to Council.

- 7.13. The Chair will then invite members of the gallery who would like to present to Council.

- 7.14. The Chair has the discretion to alter the order of persons to be heard.

- 7.15. The person in addressing the Council:

- (a) must confine their address to the 3-minute allocation of time;
- (b) shall extend due courtesy and respect to the Council and the processes under which it operates; and
- (c) shall take direction from the Chair whenever called upon to do;
- (d) There will be no discussion or debate with the attendees to Open Forum however Councillors may ask questions of clarification of the attendee;
- (e) Standing Orders do not need to be suspended to allow discussion for the purposes of clarification.

2 Officer Reports for Decision

2.1 Council Plan Progress Report - December 2024

Directorate: Corporate Services
File Number: S16.28.03
Purpose: For Discussion

Council Plan Strategy Addressed

4. Leadership - We will ensure accountable leadership, advocacy and transparent decision making.

4.1 Excellent management and administration

4.1.2 Provide robust governance and effective leadership

Current Strategic Documents

Council Plan

Declarations of Interest

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

In accordance with Section 90 of the *Local Government Act 2020* (the Act), Council developed and adopted a four-year Council Plan on 26 October 2021. The *Community Vision and Council Plan 2021-2025* is a strategic document outlining what Swan Hill Rural City Council will do to achieve the Council's and the community's vision for the municipality. The plan describes Council's priorities and outcomes for its four-year term and how these will be resourced.

Section 18 (d) of the Act requires the Mayor to report to the municipal community, at least once each year, on the implementation of the Council Plan. This quarterly Council Plan Progress Report – December 2024, provides a report to the municipal community on progress to 31 December 2024.

Discussion

The community vision is

Built on strong foundations that embrace our rich history and natural environment, our region will be a place of progression and possibility, we are a community that is happy, healthy and harmonious – we are empowered, we are respectful, and we are proud.

The Community Vision is supported by four themed pillars – which form the key direction and focus of the council Plan. The four pillars are – Liveability, Prosperity,

Harmony and Leadership. The plan consists of 12 strategic objectives, 29 strategic initiatives and 110 actions to contribute to the achievement of the Community Vision. and Council Plan 2021-2025.

This Council Plan Progress Report - December 2024 covers the period from 1 October 2024 – 31 December 2024. The chart below shows the progress against each of the four pillars to 31 December 2024, with 56 per cent of actions complete or complete and ongoing.



On 31 December 2024, three of the 110 actions remain in planning stage.

Council Plan 2025 - 2029

In accordance with section 90 (3) of the Act, the Council must develop or review the Council Plan in accordance with its deliberative engagement practices and adopt the Council Plan by 31 October in the year following a general election.

The Council Plan adopted by 31 October 2025 will cover the four-year period 1 July 2025 – 30 June 2029 (4 financial years).

Consultation

Relevant council officers were requested to provide updates to inform the development of this report.

Financial Implications

Community expectations on the delivery of actions may impact future budget considerations, if outstanding items are carried forward.

Social Implications

The report is provided and made available to the community to increase awareness of the activities of Council, provide a mechanism for transparency, increase community engagement and inform the review of the Council Plan in 2025.

Economic Implications

Implementation of the actions will contribute to improved economic outcomes for the community.

Environmental Implications

A number of actions relating to climate change are in progress and will contribute to mitigating the effects of a changing climate.

Risk Management Implications

Failure to monitor the risks to achieving the Council Plan may result in poor outcomes.

Attachments: 1. Council Plan Progress Report - DEC 2024 [2.1.1 - 28 pages]

Options

1. That the *Council Plan Progress Report – December 2024*, as presented, be approved for release to the community.
2. That the *Council Plan Progress Report – December 2024* be approved for release to the community once edits requested by Council have been actioned.

Recommendation

That the *Council Plan Progress Report – December 2024*, as presented, be approved for release to the community.

COUNCIL PLAN

PROGRESS REPORT – DECEMBER 2024



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INTRODUCTION

What is the Council Plan?

The Council Plan is a strategic document outlining what the Swan Hill Rural City Council (Council) will do to achieve Council's and the community's vision for the municipality. The 2021-2025 plan describes Council's Strategic Initiatives for its four-year term.

The Council Plan is an important document that drives everything the Swan Hill Rural City Council does over a four- year period. It sets the vision, priorities and outcomes for Council's term and lists how progress will be measured. The plan guides Council's annual budget, which determines the projects, services, events and other initiatives that will be funded and delivered in the next financial year.

Council is held accountable for its progress on the Council Plan's outcomes through quarterly progress reports, and annually in the Swan Hill Rural City Council's Annual Report.

How we will track and measure our progress

Each of the Council Plan Initiatives has a number of actions that will track Council's progress. Council will report on its progress in completing the four-year priorities quarterly with updated progress commentary.

All actions will be marked with the following symbols to represent their current status:



Complete - the action has been completed.



Complete/ongoing - actions that span over a number of years that cannot be marked as completed until later years.



In progress - these actions are past the planning phase, and are in progress towards completion.



In planning - actions that are not complete or in progress but actions have been taken are marked as in planning stage.

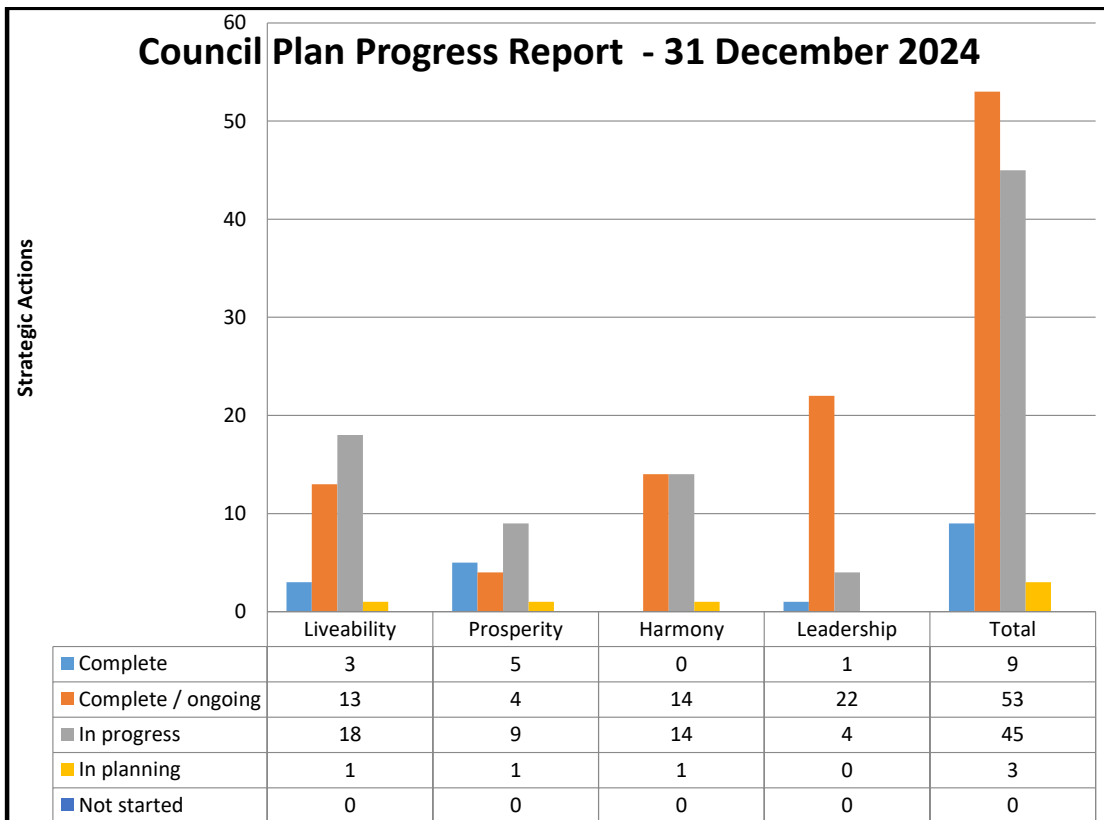


Not started - actions that have not been commenced at the time of reporting.

OVERALL RESULTS SNAPSHOT

The Council Plan 2021-25 includes 29 initiatives and 110 actions through which the achievement of the Council Plan may be measured over its four-year term.

Each action has a nominated responsible officer who is a member of the Leadership Team, reflecting the importance placed on achieving targets. As some objectives/actions span over a number of years they cannot be marked as completed until later years. The table below shows the progress of the Council Plan actions to 31 December 2024.



The chart above shows that the majority of actions (56 per cent) are either Complete or Complete and Ongoing. At 31 December 2024:

- 46 per cent of actions to achieve liveability are Complete or Complete and Ongoing
- 47 per cent of actions to achieve prosperity are Complete or Complete and Ongoing
- 48 per cent of actions to achieve harmony are Complete or Complete and Ongoing
- 85 per cent of actions to achieve leadership are Complete or Complete and Ongoing
- 3 per cent of actions are still in the planning stage – these are the development of:
 - the Boundary Bend Riverfront Masterplan
 - the Pioneer Settlement Strategic Plan
 - a Building Safer Communities Program.

STRATEGIC PILLARS

The Community Vision is supported by four themed pillars – which form the key directions and focus of this Council Plan.

Our vision for the municipality anchors and connects these pillars to deliver real outcomes for the community.










 <p>Liveability</p>	<p>We will be a healthy, connected and growing community supported by a range of infrastructure and services.</p>
 <p>Prosperity</p>	<p>We will continue to build and strengthen a prosperous local economy, through sustainable growth and education. We will focus on creating jobs and wealth through adding value to existing strengths in all areas of our economy.</p>
 <p>Harmony</p>	<p>We will be a welcoming community for all, recognised for our maturity and respect for each other.</p>
 <p>Leadership</p>	<p>We will ensure accountable leadership, advocacy and transparent decision making.</p>













1. We will be a healthy, connected and growing community supported by a range of infrastructure and services








Liveability




1.1. A modern municipality: Vibrant, connected and resilient				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
1.1.1. Attractive urban areas and regional townships	1.1.1.1. Finalise and implement rural living / rural residential strategy	2022/23	In Progress 	Consultants engaged to undertake further investigation in of proposed 1 hectare minimum lot size RLZ schedule. Councillor briefing anticipated in March/April 2025.
	1.1.1.2. Complete stage 1 of Vibrant Villages project	2021/22	Complete 	Completed
	1.1.1.3. Continue to implement relevant actions of the Swan Hill Riverfront Masterplan.	2021-2025	In Progress 	Designs for the ten steps and mooring platform in progress. Funding through RPPP to progress the project to preferred alignment status and conceptual design.
	1.1.1.4. Complete and implement the Robinvale Riverfront Masterplan	2021-2025	In Progress 	Playground equipment tender awarded, remaining contract components have been readvertised. Robinvale Dog Park design completed and funding being sourced. Final design for Robinvale Riverfront completed and awaiting final approvals.
	1.1.1.5. Develop Nyah Riverfront Masterplan	2021/22	Complete 	Nyah West Project completed.
	1.1.1.6. Develop Boundary Bend Riverfront Masterplan (Pending funding)	2022-2025	In Planning 	Scope of works to be developed for consideration in the 25/26 budget. Further investigation into the Boundary Bend (BB) Community Plan items has led to the realisation around areas of responsibility and asset ownership. Council will advocate on behalf of the BB Community to the relevant authorities for improvements to the riverfront.

	1.1.1.7. Develop a Small Town Strategy	2022/23	Complete and Ongoing 	Implementing Small Town Strategy having regard to Housing Summit outcomes.
1.1.2. Ensure adequate provision of a variety of safe and secure housing	1.1.2.1. Explore the development or sale of Council and other government land in urban areas	2022/23	In Progress 	Council continues to review land ownership with a view of development or sale. For example Herbert St Robinvale, Ronald St houses, Robinvale. Council has secured funding through the Victorian Government's Regional Worker Accommodation Fund to build 10 units at McCartney Court, Robinvale.
	1.1.2.2. Develop and build houses on Council owned property	2021-2025	In Progress 	Construction of the four houses is reaching completion, with all four houses expected to be completed early 2025. An agent has commenced advertising the sale of the houses.
	1.1.2.3. Continue to Implement the Robinvale housing strategy	2021-2025	Complete and Ongoing 	Housing Action: Greater Swan Hill established and working well, including 3 task focussed groups.
	1.1.2.4. Continue development of Tower Hill stages	2021-2025	In Progress 	7 lots remain available in stage 14, 1 lot is currently under offer. Tower Hill Stage 15 was released on 29 October 2024. 5 Lots are under Offer. Titles will be available March 2025.
	1.1.2.5. Assist South West Development Precinct developers	2021-2025	Complete and Ongoing 	Council continues to assist developers as required, in order to deliver the best outcomes for the community.
1.1.3. Excellent transport links to allow ease of movement	1.1.3.1. Advocate for a review of the Swan Hill Town Bus route	2022/23	In Progress 	Draft report for the Integrated Transport and Land Use Strategy has been submitted by Consultants and is being reviewed by Council Staff. Public Transport has been included as a topic for discussion/investigation in the report.
	1.1.3.2. Advocate for the completion of the Murray Basin Rail Project	2021-2025	In Progress 	Council continues to be a member of the Rail Freight Alliance.
	1.1.3.3. Advocate for the continual improvement of the Murray Valley Highway and upgrade of the Robinvale Sea Lake Road	2021-2025	Complete and Ongoing 	Council continues to advocate on behalf of the community, to the Department of Transport and Planning, as opportunities arise.

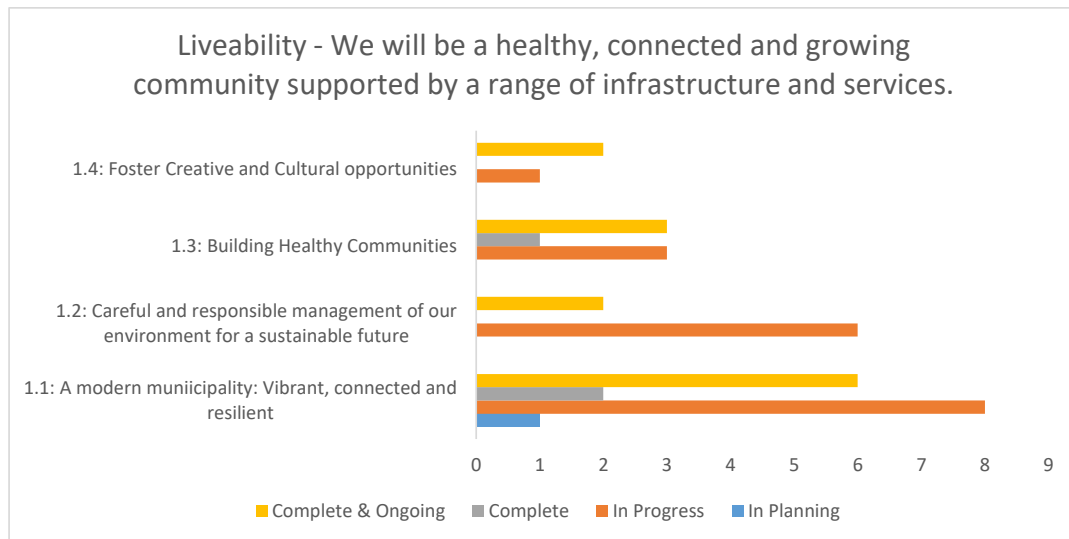
	1.1.3.4. Actively participate in the Central Murray Regional Transport Forum	2021-2025	Complete and Ongoing 	Council continues to actively participate in the Central Murray Regional Transport Forum.
	1.1.3.5. Implement relevant actions from the Central Murray Regional Transport Strategy	2021-2025	Complete and Ongoing 	Workshops undertaken on 22 August 2024 and 6 November 2024 to review progress of strategy. Progressing well. Technical and Steering Committee meetings to review and adopt strategy to be undertaken next quarter.

1.2. Careful and responsible management of our Environment for a sustainable future				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
1.2.1. Engage, empower and mobilise communities to prepare for, adapt to and mitigate the effects of a changing climate	1.2.1.1. Support initiatives that align with policy such as the Circular Economy and provide tangible outcomes for the community, for example: ↑ cleaner air for all, quality and smell ↓ litter, roadside dumping, co-mingling waste	2021-2025	In Progress 	The official "opening" of the Circular Agricultural Plastics Economy (CAPE) project has taken place and the project has been finalised with Sustainability Victoria (funding body). New AgSafe "bag muster" program is continuing to be discussed for Council involvement utilising the new mobile baler. Ultima compost facility has been completed and the project is in the process of being finalised with the funding body, Sustainability Victoria. An official opening of the facility is tentatively proposed for April 2025.
	1.2.1.2. Prepare an advocacy document for renewable energy resources in the municipality	2022/23	In Progress 	Advocacy Document being prepared.
	1.2.1.3. Develop drainage strategies for key urban areas in the municipality	2023/24	In Progress 	The drainage strategy is progressing with drainage scenarios for both Swan Hill and Robinvale being analysed and assessed. A draft strategy report has been submitted by the consultants with commentary on analysis of drainage scenarios.
	1.2.1.4. Implement effective diversion and reuse of waste resources	2022/23	Complete and Ongoing 	The mattress processing facility is now complete and options are now being investigated for diversion of the baled materials from landfill.
	1.2.1.5. Develop irrigation strategies for key urban areas in the municipality	2022/23	In Progress 	Irrigation strategies are in progress.
1.2.2. Accessible open spaces and healthy rivers and lakes	1.2.2.1. Improve the presentation of the Lake Boga foreshore and its environs in collaboration with the community	2021-2025	In Progress 	Mains and laterals have been installed. List sent to Think Water.
	1.2.2.2. Prepare a Murray River and lakes access strategy for the municipality incorporating - camping / walking and bike tracks	2024/25	In Progress 	Draft Stage 2 and 3 Concept plan for Murray River Trail completed and concepts to be sent out for further community consultation. Council provided feedback and the Swan Hill - Lake Boga section of trail included in plans.
	1.2.2.3 Plan and construct open space development of the decommissioned Number 9 Channel	2024/25	Complete and Ongoing 	Work continues with Goulburn Murray Water to determine the purchase of land along the decommissioned channel.

1.3. Building Healthy Communities				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
1.3.1. Encourage active and healthy lifestyles for people of all ages, abilities and interests	1.3.1.1. Continue to implement master plans for all recreation facilities	2021-2025	In Progress 	Ken Harrison Consultant Brief prepared ready for tender. Final stages of Community consultation carried out on draft concepts.
	1.3.1.2. Develop detailed plans for the Lake Boga - Swan Hill trail	2022/23	In Progress 	In discussion with Vline/VicTrack for final approvals.
	1.3.1.3. Support initiatives leading to better outcomes for children and families	2021-2025	Complete and Ongoing 	No initiatives held this quarter.
	1.3.1.4. Partner with agencies to address preventable illnesses and active lifestyles	2021-2025	Complete and Ongoing 	In Robinvale we have 8 community members who have completed a pre accreditation in ECEC via Sunraysia Mallee Ethnic Communities Council (SMECC) and are very keen to complete their Cert 3 ECEC. Potentially there may be a couple more wanting to complete the training. Traineeships are not a viable option at this stage due to services already having trainees. We are looking for an RTO to provide a Hybrid delivery model where online training is mixed with face to face training. This is proving to be a significant challenge. We have approached a number of RTOs for support. Most recently we have approached Gowrie Victoria to see if they have capacity and are willing to consider taking this on in Robinvale. We are waiting to hear back from them.
1.3.2. Spaces where people of all ages, abilities and backgrounds can flourish	1.3.2.1. Reinvigorate performance spaces across the area, including Robinvale Community Art Centre	2022/23	Complete and ongoing 	Movies and shows at Robinvale Community Arts Centre enjoyed their highest attendance to date, with close to 500 in attendance. Over 100 students are attending ballet classes 4 days a week, presented by The Robinvale Ballet Guild.
	1.3.2.2. Incorporate child and family-friendly principles into development of outdoor spaces	2022/23	In Progress 	Council service areas are committed and taking meaningful action to progress compliance with Child Safe Standards and is ongoing.
	1.3.2.3. Review and implement the public art policy	2021/22	Complete 	Complete.

1.4. Foster Creative and Cultural opportunities				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
1.4.1. Promote and celebrate the creative and cultural pursuits within the region	1.4.1.1 Deliver creative industries projects across the region	2022/23	In Progress 	Artist in residency program to commence in district school early 2025 with The Australian Creative Rural Economy (ACRE)
	1.4.1.2. Support local creatives in developing their businesses (Arts Action)	2022/23	Complete and Ongoing 	ACRE Project TWIG experimental music and performance event to be staged in April.
	1.4.1.3. Enhance artistic outreach programs in smaller towns and communities, including Fairfax Youth Initiative and ACRE programs	2022/23	Complete and Ongoing 	Progress for The Fairfax Youth Initiative non for profit entity is as follows: Establishment of steering group has begun. Meeting of unincorporated association. Customise model rules. Legal structure agreed (to comply with DGR status as prescribed by ACNC) Lodgement of application to occur in November.

The chart below shows the progress towards achieving Liveability – to 31 December 2024.



As shown above, 18 actions are currently in progress. Of the 35 actions included under Liveability, 49 per cent are aiming to achieve a modern municipality, vibrant, connected and resilient.

Strategic actions where work is complete or complete and ongoing is:







- Attractive urban areas and regional townships
- Spaces where people of all ages, abilities and backgrounds can flourish
- Promote and celebrate the creative and cultural pursuits within the region.












Prosperity

2. We will continue to build and strengthen a prosperous local economy, through sustainable growth and education. We will focus on creating jobs and wealth through adding value to existing strengths in all areas of our economy

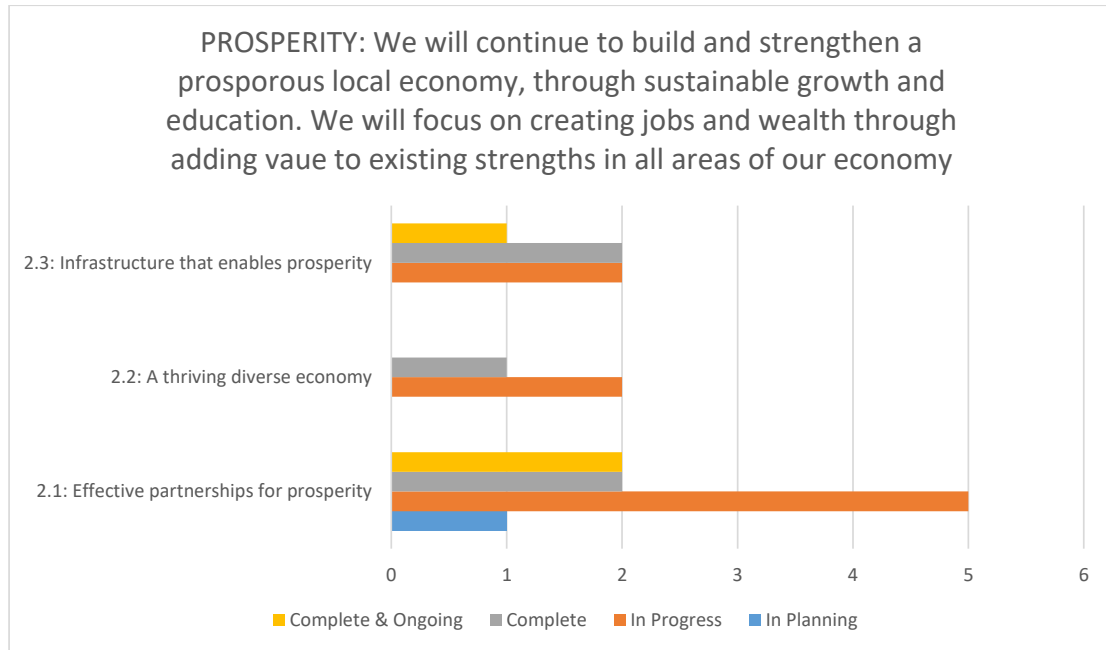
2.1. Effective partnerships for prosperity				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
2.1.1. Support diverse educational opportunities that fosters life-long learning	2.1.1.1. Establish an effective relationship with the education sector through regular engagement	2022/23	In Progress 	In August, council officers from the Early Years team met with representative/s from the Education Department and a service provider, to identify how the delivery of the services from their current locations, could be further improved.
	2.1.1.2. Advocate for the establishment of an education hub in Swan Hill	2023/24	Complete 	Complete.
	2.1.1.3. Support effective and responsive early years education opportunities in Manangatang, Woorinen South and Swan Hill	2023/24	In Progress 	The Swan Hill Early Years Services Consultation Project is complete and the final versions of a number of Reports have been written and available.
	2.1.1.4. Assist youth with diverse employment pathways through the Empower a Engage! Programs	2022/23	Complete and ongoing 	Supported young people through Empower 1:1 in finalising any job ready documents (resumes, cover letters etc) and assisted them with job applications before the end of the Empower program. Planning on running industry connection tours with groups of young people through the Career Coaching workshops this year.

2.1. Effective partnerships for prosperity				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
2.1.2. Support our key industries	2.1.2.1. Establish a Terms of Reference and develop an Annual Plan with the AgriBusiness Advisory Committee	2022/23	In Progress 	No meeting held in December. Committee review to be conducted in February.
	2.1.2.2. Consider the establishment of an Industry Support Committee (Manufacturing and other)	2022/23	In Progress 	Draft Terms of Reference, for the establishment of an Industrial Committee, is being prepared for consideration by Council, in readiness for the outcomes of the Industrial Land Review Study currently being undertaken.
	2.1.2.3. Review the Economic Development Strategy to ensure a targeted focus on key outcomes	2022/23	In Progress 	Council successful in receiving RWAf funding to build 10 new dwellings in Robinvale. Council continues to support the actions of the Committee for Greater Swan Hill. Development Advisory Service commenced reviewing applications.
	2.1.2.4. Develop a strategic plan for future success of the Pioneer Settlement	2023/24	In Planning 	Final approval to commence works on the new building by Heritage Victoria expected end of October. Once approved, work on the Pioneer Settlement Strategic Plan will commence.
	2.1.2.5. Develop an Economic recovery plan in response to Covid-19	2021/22	Complete 	Complete.
	2.1.2.6. Establish a Livestock Exchange Stakeholder Committee to improve stakeholder engagement and to better meet the needs of Livestock Exchange users	2022/23	Complete and Ongoing 	Meeting held on 10 December 2024. Review of Terms of Reference to be taken to Council. Progress on strategic review discussed.

2.2. A thriving diverse economy				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
2.2.1. Encourage the growth and development of our economy	2.2.1.1. Develop a new planning scheme that is clear in its intention, supports growth and builds confidence and certainty in land use	2024/25	In Progress 	Exhibition has been completed. Matter will go to Council briefing on 4th February 2025 and the Council meeting on 18th February 2025.
	2.2.1.2. Continue to support existing businesses to grow through the implementation of the Better Approvals process	2021-2025	Complete and ongoing 	Business Support Team is established and guides have been finalised.
	2.2.1.3. Actively pursue the establishment of a designated area migration agreement (DAMA)	2021-2023	In Progress 	Council informed that Federal Government is encouraging State Governments to develop state based DAMA's, so Council will advocate to support this.

2.3. Infrastructure that enables prosperity				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
2.3.1. Digital connectivity that allows people to live, work and play across our region	2.3.1.1. Advocate for high speed broadband access to all businesses and residents	2022/23	Complete 	Complete.
	2.3.1.2. Seek innovative solutions for broadband and mobile connectivity	2022/23	Complete 	Complete.
2.3.2. Assets for our current and future needs	2.3.2.1. Complete road network services review, identify and pursue funding opportunities, focusing on the agricultural sector and industry	2022/23	Complete and Ongoing 	The Central Murray Regional Transport Forum Strategy, which is being led by SHRCC, is currently under review. A draft report has been presented to the working group for consideration. The strategy is aimed at increasing supply chains, improving community access, increasing community safety and improving Community health. Ten project priorities have been developed throughout the region.
	2.3.2.2. Deliver and review Councils capital works program and Major Projects Plan each year	2021-2025	Complete and Ongoing 	During Q2, PMO has an active portfolio of projects worth \$26 Million. Works has started on ground for critical projects i.e Art Gallery Redevelopment, Swan Hill Tourism & Cultural Hub. Funding agreement for Robinvale Workers Accommodation project was signed and it has kick started with design and procurement activities. Site works completed for road projects such as Long Street (Swan Hill), Jennings Road (Swan Hill), New Britain Road (Robinvale).
	2.3.2.3. Review current assets and identify future needs - create a program to bridge the gap and identify funding requirements.	2021-2025	In Progress 	Asset Management Plans for all asset classes being progressed.
	2.3.2.4. Continue to plan and seek funding to implement the development of community infrastructure	2021-2025	In Progress 	Swan Hill Southern Entrance Dump Point and Lake Boga Dump Point installed. Delay in installation of the LED screens until January 2025. Christmas decorations project catalyst of a successful lead up to Christmas in Swan Hill and Robinvale.

The chart below shows the progress towards achieving Prosperity – to 31 December 2024.



As shown above, nine actions are currently in progress. Of the 19 actions included under Prosperity, 53 per cent are aiming to achieve effective partnerships for prosperity.

A strategic action where work is progressing well is

- support for diverse educational opportunities that fosters life-long learning
- digital connectivity that allows people to live, work and play across our region.








A strategic action where there is still more work to be done is - Support our key industries.


















3. We will be a welcoming community for all, recognised by our maturity and respect for each other.

Harmony

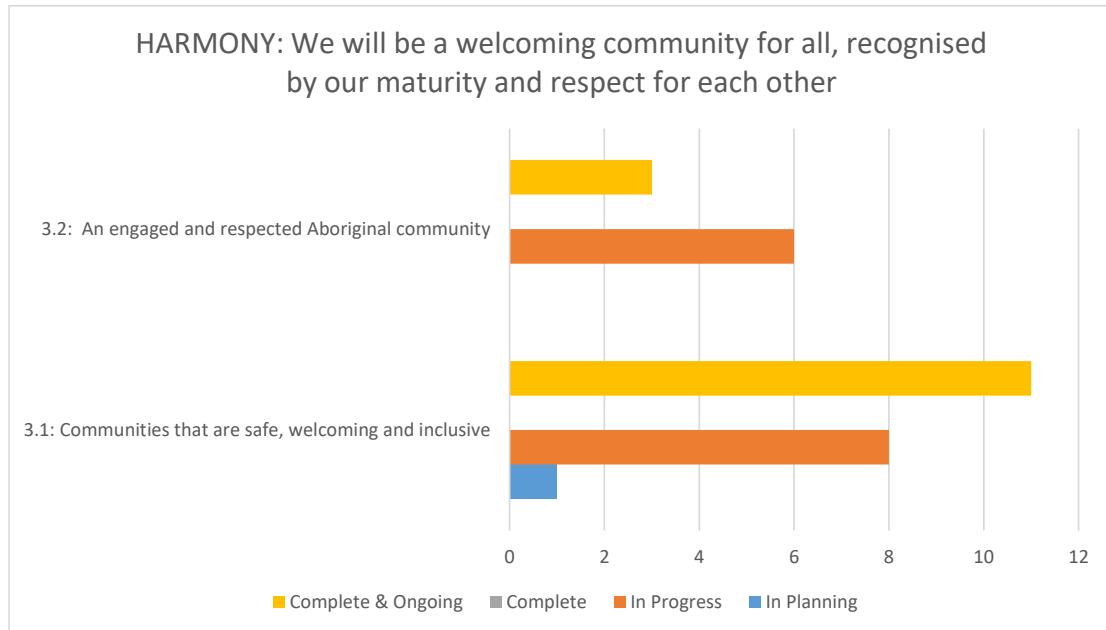
3.1. Communities that are safe, welcoming and inclusive				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
3.1.1. The diversity of our communities is celebrated	3.1.1.1. Engage with LGBTIQ+ community members to improve inclusion and community awareness through leadership of the Inclusion Network.	2022/23	Complete and Ongoing 	Continuing working within the Gender Equality group. Planning to support Swan Hill College, to get their LGBTIQ+ group (SAGA) back up and running as it had been in previous weeks before staff shortages.
	3.1.1.2. Support co-designed development of multicultural events and activities	2022/23	Complete and Ongoing 	Council continues to support co-designed events and activities.
	3.1.1.3. All-abilities events and activities are well-planned and promoted	2022/23	Complete and Ongoing 	This is now part of established procedure, to liaise with key support agencies.
	3.1.1.4. Continue to develop the annual Harmony Day and Lantern Festival events.	2022/23	Complete and Ongoing 	Council supports these events annually, and is alert to new and upcoming events that are led by the multicultural community.
3.1.2. Encourage the growth and positive development of our youth	3.1.2.1. Improve Youth Support Services outreach to young people in Manangatang and Robinvale	2022/23	Complete and Ongoing 	A Robinvale based Youth Worker is based out of the Robinvale College. Supported Manangatang College in their graduations at end of the year as well as supporting their Fiesta day ran by their SRC. Ran the Pasifika achievement night to celebrate Pasifika students in Robinvale.
	3.1.2.2. Ensure young people are involved in co-design of annual events	2023/24	Complete and Ongoing 	Robinvale Youth Group ran their Pasifika Showcase night in December with 100 people attending. NOVO supported the Bank2Bank event as well as designing the 2025 Summer camp to Anglesea. They chose activities and suggested workshops that should be ran also. This was also done with RYG.
	3.1.2.3. Support and redevelop the Fairfax Youth Initiative to enhance leadership outcomes for rural and remote youth	2022/23	In Progress 	The event is now incorporated, and the interim Committee is in place. The next steps are to set up DGR status.

	involved in creative pursuits			
	3.1.2.4. Undertake the youth wellbeing actions from the Youth Strategy, specifically mental and sexual health.	2023/24	Complete and Ongoing 	Planning to run Healthy Relationship workshops at Summer Camp in Anglesea (January 2025). Completed Life Skills sessions through a holiday program as well with 8 young people where sexual health was covered.
3.1.3. Flourishing community organisations	3.1.3.1. Actively promote the benefits of Volunteering in all our communities, streamline the process to facilitate volunteering in Council activities and programs	2022 - 2024	In Progress 	Council departments work with Media to coordinate an annual advertising campaign aligned with Volunteers Week. Individual services such as the Library and Pioneer Settlement conduct volunteer appreciation events.
	3.1.3.2. Provide support and training (Governance, Leadership and Strategic Planning) for our small town progress/improvement groups	2022/23	In Progress 	Ongoing support being provided for community groups.
	3.1.3.3. Improve engagement with community based special interest groups	2022/23	In Progress 	Mayor and Councillors continue to represent Council at special interest groups and functions. We have continued to work closed alongside our First Nations Advisory Committee (FNAC) as plans progress for Swan Hill Tourism and Cultural hub, the Pentel Island Bridge and redevelopment. We continue to work alongside key stakeholders, developers, the agricultural sector, and beyond to continue our efforts in addressing housing shortages and skill shortages within the region. We have also partnered with organisations in Robinvale to tackle the areas increasing demand for childcare and kindergarten educators supporting Sunraysia Mallee Ethnic Communities Council.
3.1.4. Our elderly and vulnerable are cared for	3.1.4.1. Support the development of Residential Aged Care services	2023/24	In Progress 	No new aged care facilities identified in this quarter.
	3.1.4.2. Determine Council's role in aged care services	2022/23	Complete and Ongoing 	Potential members of an aged care network have been established, and this will be discussed in 3rd quarter.
	3.1.4.3. Undertake actions in the Municipal Early to Middle Years Plan associated with improving services to greater assist vulnerable families	2022/23	Complete and Ongoing 	Agreement has been reached to extend the Memorandum of Understanding to deliver Maternal and Child Health Services for Aboriginal and Torres Strait Islander families at Mallee District Aboriginal Services for another year in 2025/2026.

	3.1.4.4. Actively engage with local support networks to assist with accessibility and inclusion initiatives	2022/23	Complete and Ongoing 	Ongoing - Youth Program working with schools, headspace, and other agencies such as health services to ensure inclusion in all events and programs. Annual support for Mental Health Week, Youth Balls and Youth Arts Festivals during the Council term. Accessibility support agencies now involved in major events such as Harmony Day, some of these groups are headspace, Sunraysia Mallee Ethnic Communities Council, Intereach, and Mallee Family Care.
	3.1.4.5. Review Community Access and Inclusion Strategy (CAIS).	2021/22	In Progress 	No progress on this since cessation of Rural Access Worker, however initiatives continue such as Access At A Glance (AAAG) starting in February 2025.
3.1.5. All members of our Communities are supported	3.1.5.1. Work in partnership with local agencies to prevent all forms of Family Violence.	2021 - 2025	In Progress 	The 16 Days of Activism was successfully held, and the Walk Against Violence was culminated in the Town Hall due to weather.
	3.1.5.2. Develop and implement a Gender Equality Action Plan (GEAP)	2021/22	Complete and Ongoing 	Gender Equality Action Plan completed and implementation is underway.
	3.1.5.3. Ensure that we consider people of all abilities in the development of infrastructure and events	2021-2025	In Progress 	Access At A Glance (AAAG) program is being established in Swan Hill CBD, in partnership with AReAble and Intereach.
	3.1.5.4. Develop a Building Safer Communities program	2022/23	In Planning 	Awaiting suitable funding rounds to open. Department of Justice funding criteria has changed

3.2. An engaged and respected Aboriginal community				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
3.2.1. Strengthening our trust, relationships and partnerships with Traditional Owners and the Aboriginal and Torres Strait Islander community	3.2.1.1. Develop a Reconciliation Action Plan	2022/23	In Progress 	A working group has been established to develop the Reconciliation Action Plan.
	3.2.1.2. Adequately resource Aboriginal Engagement	2022/23	In Progress 	Draft of Aboriginal Reconciliation Action Plan has been provided to the First Nations Advisory Committee for review and comment.
	3.2.1.3. Support our Aboriginal community to work towards a treaty or treaties	2021-2025	In Progress 	Council is midway through preparation of its Reconciliation Action Plan being developed jointly with First Nations representatives..
3.2.2. Encourage and support community leadership	3.2.2.1. Continue to offer Aboriginal scholarships and leadership opportunities	2021-2025	Complete and Ongoing 	Council continues to encourage and support community leadership by offering Aboriginal scholarships and leadership opportunities on an ongoing basis. Mid-Year Scholarship intake was advertised in December 2024.
	3.2.2.2. Continue to assist to develop Our Place identifying an Aboriginal language name and business model	2021/22	In Progress 	Council has been successful in receiving a grant that will allow replacement of the Pentel Island pedestrian bridge and commence Stage 1 activation of Pentel Island including a yarning circle and pathways.
	3.2.2.3. Proactively support leadership within our Aboriginal community	2021-2025	In Progress 	Submitted first draft of the Aboriginal Reconciliation Action Plan to for comment.
3.2.3. Celebration and recognition of Aboriginal and Torres Strait history and culture	3.2.3.1. Investigate and seek funding for Aboriginal tourism opportunities	2022-2025	In Progress 	No change - Grant Funding agreement yet to be finalised to allow for receipt of funds which will then allow Council advertise the brief.
	3.2.3.2. Formal inclusion of Aboriginal and Torres Strait Islander input in Art Gallery programming and cultural activities	2021-2025	Complete and Ongoing 	Co-curation and presentation of Sunraysia TAFE Aboriginal and Torres Strait Islander Cultural Arts Exhibition Telkaya
	3.2.3.3. Support Aboriginal and Torres Strait Islander days of significance	2021-2025	Complete and Ongoing 	Council received a first nations grant for Shared Connection Event. Australia Day Breakfast to be held in Swan Hill. Further community consultation to take place at the 2025 events.

The chart below shows the progress towards achieving Harmony – to 31 December 2024.



As shown above, there are 13 actions that are currently in progress. Of the 29 actions included under Harmony, 69 per cent are aiming to achieve communities that are safe, welcoming and inclusive.

A strategic action where work is complete is the diversity of our communities is celebrated.

Strategic actions where work is progressing well are:






- Encourage the growth and positive development of our youth
- Our elderly and vulnerable are cared for
- Celebration and recognition of Aboriginal and Torres Strait history and culture.














Leadership







4. We will ensure accountable leadership, advocacy and transparent decision making.

4.1. Excellent management and administration				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
4.1.1. Well managed resources for a sustainable future	4.1.1.1. Invest in the development of employees to enable a highly skilled and engaged workforce	2021-2025	In Progress 	Staff reviews are 90% completed, training needs analysis (identifies individual training needs) occurs during this process which results in the organisational training plan. Addition training outside of this occurs in accordance with Council policy.
	4.1.1.2. Promote a culture of continuous improvement with a focus on efficiency and customer service	2021-2025	In Progress 	Councils continues to improve business and service delivery outcomes by making positive changes that collectively lead to significant improvements in organisational capabilities, efficiencies, effectiveness, and performance continues. Council has recently reviewed 2 service areas; Parks and Gardens and the Library. The results of these audits will include actions in the area recommended for improvement. The Customer Service Strategy Development was released for tender, evaluations are underway, this will also include a review of the Customer Service Charter to ensure it is fit for purpose and in line with Community expectations. The internal audit planning for 2025 has commenced, areas to be audited are · Human Resources - Attraction, Recruitment, On-Boarding and Retention · Long Term Financial Planning.
	4.1.1.3. Embed rigor in our planning process to ensure long-term sustainability and continuity of Council's services	2021-2025	In Progress 	Our 10-Year Major Projects Plan and our Long Term Financial Plan detail the activities that Council proposes to undertake over the short, medium and long term and guides the future strategies and actions of Council to make sure that it continues to operate in a sustainable manner. The draft plan will be presented to the Council at the December Council meeting. Finance team

				<p>will be commence the preparation of 2025/26 budget in January 2025.</p> <p>Currently the Council is in the process of engaging consultants to prepare a Council Plan, Revenue and Rating Plan and Customer Services Strategy. The council made a submission to both the Federal Government and State Government Inquiry into Local Government Sustainability. Director Corporate Services attended LGPRO Summit on Local Government Sustainability in Melbourne.</p>
	4.1.1.4. Develop and implement a Workforce Development Plan	2021/22	Complete and Ongoing 	<p>There are 41 actions in our Workforce Plan, reported to Executive Leadership Team on 26 August 2024. The report highlights the tasks completed and those that are in progress. Almost three quarters of the plan (73%) has been completed.</p>
4.1.2. Provide robust governance and effective leadership	4.1.2.1. Implement a Project Management Framework and system	2021/22	Complete and Ongoing 	<p>Project Dashboard - went live in Q2, community members can now get updates on projects directly by visiting the website. This information will be updated every 3 months after Council meeting.</p> <p>Working with IT to develop online forms for monthly reporting, others to follow such as lessons learnt, project brief, risk register.</p> <p>Gap regarding Asset Ownership closed by introducing two role in PM Framework - Strategic Asset Owner, Maintenance Asset Coordinator.</p>
	4.1.2.2. Develop and implement a Strategic Asset Management plan and supporting Asset Management plans	2021/22	Complete and Ongoing 	<p>Strategic Asset Management Plan due for review after election.</p> <p>Draft Fleet Asset Management Plan completed.</p> <p>Sealed road condition assessment completed, Transport Asset Management Plan to be updated once valuation completed</p> <p>Stormwater valuation to be completed 2024-25, SWAMP AMP to be updated once valuation and Drainage strategy finalised.</p>
	4.1.2.3. Provide Councillors with professional development and support to ensure effective governance	2021-2025	Complete and Ongoing 	<p>Compulsory training of Councillors commenced following the October election and will continue in February 2025.</p>
	4.1.2.4. Work with Town Representative groups to better plan and deliver projects	2021-2025	Complete and Ongoing 	<p>Ongoing reviews of Community Plans.</p> <p>Assisted the Ultima Progress Association to undertake a community survey regarding the future direction of the Ultima Store.</p>

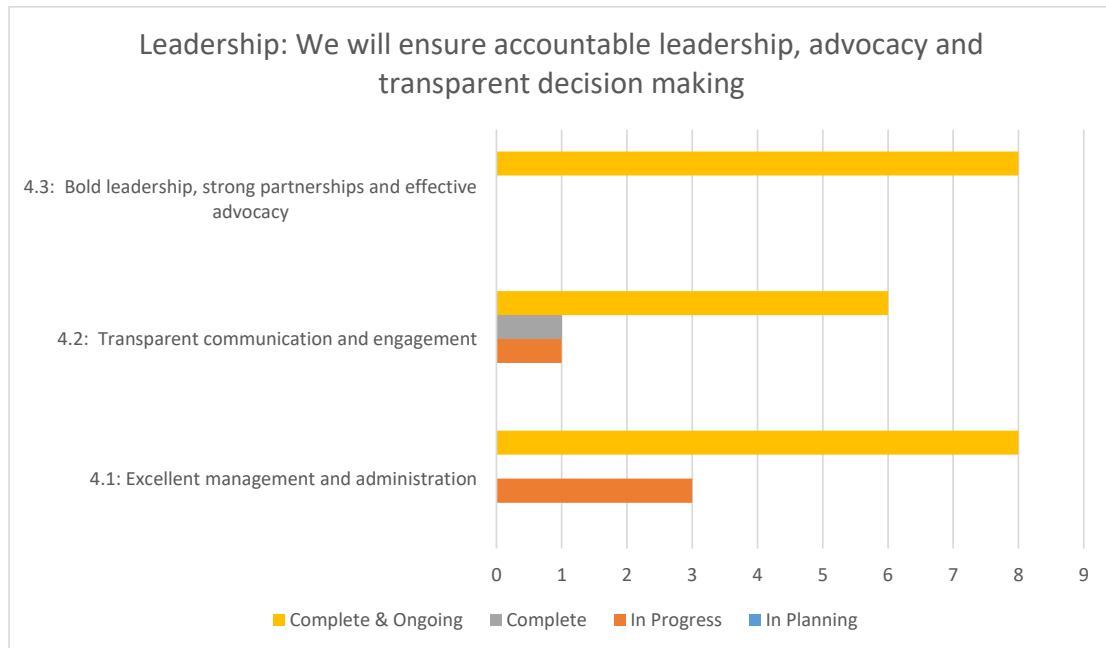
<p>4.1.3. Sound, sustainable: o Financial management o Excellence in service delivery o Strategic planning</p>	<p>4.1.3.1 Deliver projects on time, on budget and within scope</p>	<p>2021-2025</p>	<p>Complete and Ongoing</p> 	<p>Site works completed this quarter:</p> <ol style="list-style-type: none"> 1. Long Street Reconstruction 2. Jennings Road reconstruction 3. New Britain Road reconstruction <p>Significant Milestones Completed this quarter:</p> <ol style="list-style-type: none"> 1. Funding Agreement signed for Robinvale Workers Accommodation 2. Site works started for <ol style="list-style-type: none"> a) Art Gallery Redevelopment b) Swan Hill Tourism & Cultural Hub c) Robinvale Centenary Park Playground
	<p>4.1.3.2. Working to budget and ensure future planning to meet financial needs</p>	<p>2021-2025</p>	<p>Complete and Ongoing</p> 	<p>Adoption of the Financial Statements and Annual Report was undertaken at the October Council meeting. The 10 Year Major Projects Plan has been prepared, and reviewed by Council 03 December. Major Project budget forms have been issued for all projects budgeted for 2024/25 and proposed for 2025/26. Program budget worksheets and other budget preparations for the 2025/26 year were delivered to program managers in the second week of December.</p>
	<p>4.1.3.3. Review two service delivery areas in years 2 (Parks and Gardens / Library) and 4 (Economic and Community development / Circular economy) of this Council Plan to improve and ensure accessibility and consistency of our customer experience</p>	<p>2022/23 & 2024/25</p>	<p>Complete and Ongoing</p> 	<p>Council has received the draft report of the Parks and Gardens Service Review, management to provide comments. Library Service Review ongoing.</p>

4.2. Transparent communication and engagement				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
4.2.1. Effective and authentic engagement with our community	4.2.1.1. Review our Community Engagement Strategy to ensure our engagement is meeting the needs of the community	2022/23	Complete 	Complete
	4.2.1.2. Embed the Community Engagement principles and practices across the organisation	2023/24	In Progress 	Continued to include community engagement principles and processes as part of all new staff induction training.
	4.2.1.3. Build constructive relationships with special interest groups in our community	2021-2025	Complete and Ongoing 	Community engagement has continued to have positive results.
	4.2.1.4. Review our use of social media platforms across Council with a view of increasing Councils exposure and ensuring consistent moderation	2021/22	Complete and Ongoing 	Council's social media audience continues to grow and moderation practices are in place
4.2.2. Visible presence in our community	4.2.2.1. Maximising the opportunities for Councillors and senior staff to represent Council at relevant community meetings, functions and events	2021-2025	Complete and Ongoing 	Council elections were conducted on 26 October 2024. We welcomed 5 new councillors and 2 re-elected councillors, who were sworn into Office on 19 November 2024.
	4.2.2.2. Continue quarterly Coffee with a Councillor around the municipality	2021-2025	Complete and Ongoing 	No update available.
	4.2.2.3. Arrange structured tours of the municipality where Councillors and senior staff meet with key community groups	2022/23	Complete and ongoing 	No update available.
	4.2.2.4. Create a culture where staff are ambassadors for the Council	2021-2025	Complete and Ongoing 	No update available.

4.3. Bold leadership, strong partnerships and effective advocacy				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
4.3.1. Create meaningful partnerships across our communities	4.3.1.1. Continue involvement in community groups	2021-2025	Complete and Ongoing 	No update available.
	4.3.1.2. Support Robinvale with its Committee for Robinvale Euston (C4RE)	2022/23	Complete and Ongoing 	Council now chairs the REWN, and is assisting working towards establishment of a new entity to prevent ongoing reliance on government funding.
	4.3.1.3. Support the health and wellbeing partnerships that address preventable illnesses.	2023/24	Complete and Ongoing 	Council is represented on both the Murray and Mallee Primary Health Units (PHUs), as the LGA is now split across two Department of Health sub-regions. These PHUs will be assisting Council with development of the Public Health and Wellbeing components of the Council Plan in 2025.
	4.3.1.4. Continue to support and work with Swan Hill Incorporated	2021-2025	Complete and Ongoing 	Worked in partnership with Swan Hill Inc to promote Swan Hill during the New South Wales Golf Open. Joint Christmas Promotion successfully conducted. Preparing for Country Tennis Week Promotion. Council represented on Swan Hill Inc sub committees.
4.3.2. Strong relationship with State and Federal governments to influence advocacy and funding opportunities	4.3.2.1. Continue to advocate on the following issues: <ul style="list-style-type: none"> Improved Healthcare for our people, including a new hospital for Swan Hill A new Murray River Bridge at Swan Hill Complete the Murray Basin Rail Project Housing and enabling infrastructure Better use of environmental water and the development of a plan specific to the Murray River between Swan Hill and Robinvale. 	2021-2025	Complete and Ongoing 	No update available.
	4.3.2.2. Review Council's advocacy strategy on an annual basis	2021-2025	Complete and Ongoing 	No update available.

4.3. Bold leadership, strong partnerships and effective advocacy				
STRATEGIC INITIATIVES	ACTION	DUE DATE	PROGRESS	COMMENTARY
4.3.3. Working together in promotion of the municipality	4.3.3.1. Positively promote our region as a great place	2021-2025	Complete and Ongoing 	No update available.
	4.3.3.2. Continue to work with Murray River Tourism and Swan Hill Incorporated to promote the municipality	2021-2025	Complete and Ongoing 	No update available.

The chart below shows the progress towards achieving Leadership – to 31 December 2024.



As shown above, four actions are currently in progress. Of the 27 actions included under Leadership, 41 per cent are aiming to achieve excellent management and administration. 85 per cent of actions under the leadership pillar are Complete or Complete and Ongoing.

A strategic initiative where there is still more work to be done is – Transparent communication and engagement.



2.2 2025-26 Draft Budget for Public Exhibition

Directorate: Corporate Services
File Number: S15-06-19
Purpose: For Decision

Council Plan Strategy Addressed

4. Leadership - We will ensure accountable leadership, advocacy and transparent decision making.

4.1 Excellent management and administration

4.1.3 Sound, sustainable:

- Financial management • Excellence in service delivery • Strategic planning

Current Strategic Documents

Budget

Declarations of Interest

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

The purpose of this report is to present the 2025-26 Draft Budget to Council for approval to place it on public exhibition for 28 days from Wednesday 16 April 2025 to Wednesday 14 May 2025, and invite submissions in accordance with Section 96 (1) (b) of the Local Government Act 2020.

Discussion

The Proposed Budget 2025-26 is for the year 01 July 2025 to 30 June 2026 and is prepared in accordance with the Model Budget supplied by Local Government Victoria, the Local Government Act 2020 (the Act), as well as Australian Accounting Standards. The Budget includes the following financial statements in accordance with the Model Budget, Act, and the Local Government (Planning and Reporting) Regulations 2020:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Additionally, the Budget includes information about the rates and charges to be levied, as well as other financial information which the reader requires to make an

informed decision about the budget. Also included is the Draft Fees and Charges Schedule.

The 2025-26 Draft Budget incorporates a 3.0 percent increase in general and municipal rates and charges. This is in line with the state government's Fair Go Rates System (FGRS) which has historically capped rate increases by Victorian Councils to the forecast movement in the Consumer Price Index (CPI). Despite the financial challenge that this pose, Council is determined to maintain its services, while working within the cap.

Consultation

Internal Consultation:

Management and Staff

- September 2024 – major project submissions requested from staff and the compilation of Council and community project ideas presented.
- October 2024 – commencement of fees and charges reviews and presentation of major projects plan to ELT for review.
- December 2024 – Complete fees and charges reviews, salary and wage budget calculations, distribution of operational program budgets to managers.
- January 2025 – Compilation of operational program budgets, quality checking with managers. Calculation of Rate Cap.
- February 2025 – ELT review of draft budget.

Councillors:

- December 2024 – review of major projects plan.
- February 2025 – draft budget review
- March 2025 – rate cap and rate differential briefing.
- April 2025 – fees and charges review

External Consultation:

The Draft Budget has been prepared following consultation in accordance with Council's community engagement policy.

The budget is to now be placed on public display from Wednesday 16 April 2025 to Friday 16 May 2025 to seek feedback via public submissions, and hearing submitters speak at an Unscheduled Meeting of Council on Tuesday 03 June 2025 (if they wish). Council will then consider all submissions and speakers before adopting the budget at the Ordinary Meeting of Council on 17 June 2025.

Financial Implications

The Draft Budget 2025-26 details the finances and resources required to deliver important works and services for our community. The financial statements contained within the document detail the following proposed information:

- Total income of \$76.76 million;
- Total operating expenditure (OPEX) of \$61.65 million;
- Operating surplus (accounting result) of \$15.10 million;

- Rates determination result of \$74,000 surplus;
- \$34.5 million to be raised by general rates and service charges. Working within the parameters of the Fair Go Rates System with a rate cap announced at 3.0 percent, this includes an increase in budgeted rates income of \$1.04 million;
- The result for the year includes payments for the most significant items of expenditure, namely employee costs of \$22.66 million, and materials and services of \$19.07 million;
- Repayment of debt of approximately \$787,000 resulting in total forecast borrowings of \$999,000 at 30 June 2026;
- Capital works expenditure (CAPEX) of \$42.07 million, including an anticipated \$15.74 million of government grants (some of which has not yet been confirmed). During 2025-26, Council will allocate \$21.0 million of its capital expenditure to renewal works that renew existing assets, returning them to their “as new” condition. \$14.9 million will be spent on new assets. Further detail on capital projects can be found in Note 4.5 in the budget.

Social Implications

Council’s Budget covers all aspects of Council operations and therefore impacts economic, social and environmental outcomes.

Economic Implications

As above.

Environmental Implications

There are budget allocations within the Budget that undertake a commitment towards funding appropriate environmental initiatives.

Risk Management Implications

By adopting this budget, Council is attempting to manage financial risk by setting the parameters of its financial commitments and undertakings.

Attachments: 1. Full Draft Budget 2526 [2.2.1 - 118 pages]

Options

1. Council to adopt an Annual Budget by 30 June each year as required by the Local Government Act 2020.

Recommendation/s

That Council:

1. Approves this Draft Budget 2025-26 budget in its current form and will consider amendments based on submissions received.
2. Gives public notice of the Draft Budget 2025-26 and makes available for public inspection the information required by the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

3. Displays the Draft Budget 2025-26 at Council's Swan Hill and Robinvale offices and on Council's website.
4. Receives submissions on the Proposed Budget from Wednesday 16 April 2025 to Friday 16 May 2025.
5. Hears any person who wishes to be heard and who has made a written submission by 5pm on Friday 16 May 2025 in relation to the Draft Budget 2025-26, at an Unscheduled Meeting of Council to be held at the Swan Hill Town Hall on Tuesday 03 June 2025 at 1.00 pm.
6. Considers any submissions made, and adopts the Council Budget 2025-26, at the Meeting of Council to be held on Tuesday 17 June 2025.
7. Authorises the Chief Executive Officer to undertake minor editorial changes to the Draft Budget 2025-26 if required.
8. Notes a general rate and differential rates that will be struck, noting that the final differential rates may change when final revaluation figures are received from the Valuer General Victoria.
9. Notes the service charges under Section 162 of the Local Government Act 1989.
10. Notes the Fees and Charges Schedule detailed in the document.



DRAFT Budget 2025/26



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Key dates and information

Council's main office can be contacted at:
45 Splatt St
(PO Box 488)
SWAN HILL VIC 3585
Phone: 03 5036 2333
Facsimile: 03 5036 2340
Email: council@swanhill.vic.gov.au

Making a submission

Submissions to Council's 2025/26 Budget will close at 4pm on Friday, 16 May (please indicate in your submission whether you wish to speak to Councillors about it).

Process to adopt the budget

Council will receive, hear and consider submissions at a Special Council Meeting on Tuesday, 3 June at 1pm. If no submissions are received, Council will consider whether to amend or adopt the budget at this meeting.

The meeting to adopt the budget will be the Ordinary Council Meeting on Tuesday, 17 June at 2pm.

Mayor and CEO introduction

We are pleased to present the 2025/26 draft budget to the Swan Hill Rural City community.

Our current budget follows a busy year of projects, including the completion of major community and infrastructure upgrades such as road reconstructions, footpath replacements, drainage works, and recreation facility upgrades.

In addition to these capital works, Council continues to deliver over 70 essential services to the community. These include libraries, maternal and child health, youth services, waste management, public health initiatives, and environmental sustainability programs and more.

We also play a vital role in advocating on behalf of our community—working with state and federal governments to influence outcomes on issues that matter most to our community.

Council has been focused on delivering tangible outcomes for our residents.

Recent and ongoing key projects include the commencement of the Swan Hill Art Gallery and Tourism Hub, the construction of new changerooms at Nyah Recreation Reserve, upgrades to the Robinvale playground, and beautification works at the southern entrance to Lake Boga - each helping to strengthen the liveability and appeal of our region.

In addition, Council continues to support the establishment of a Rugby Club in Swan Hill, advancing the Swan Hill Recreation Reserve Masterplan, and driving housing initiatives with a bold target of 500 new homes over five years.

We remain committed to delivering increased investment in road renewal works, ensuring safer, more reliable and better-connected communities, throughout our region.

Looking ahead, the 2025/26 budget is focused on maintaining essential services, delivering key infrastructure projects, and supporting community growth through responsible financial management. Our capital works program will continue to invest in roads, public spaces, and community facilities, ensuring a vibrant and sustainable future for our municipality.

Our 2025/26 draft Budget has been developed in line with the Victorian Government's rate cap of 3.0 per cent. As with previous years, Council has not applied for a variation to the rate cap as it seeks to absorb increasing costs for supplies, goods and services with improved efficiencies. We will continue our focus of striving for efficient, effective services and facilities for our community, as well as delivering a superior capital works program.

This budget plans for a number of projects set to be delivered across our municipality, in partnership with the State and Federal government. Diligent strategic project planning mean that projects are "shovel ready" for grant allocations from higher levels of government. Our success in acquiring grant funding has exceeded our expectations.

Our 2025/26 budget contains a \$42.07M allocation for a number of exciting projects, right across our municipality, including:

- Robinvale Key Workers Accommodation – McCartney Court
- Karinie Street Reconstruction
- Target 500 actions, addressing housing shortages in the region
- Art Gallery Redevelopment completion
- Tourism & Cultural Hub completion
- Pental Island Footbridge Upgrade (Pioneer Settlement)
- Robinvale Drainage Stage 2 including Pump Station upgrade
- Swan Hill Landfill Cell Capping & Rehabilitation Works
- Swan Hill Riverside Park Mooring Platform
- Swan Hill CBD – Urban Design Masterplan

- Missing Links Footpath – Manangatang CBD to School
- Nyah Riverfront Masterplan Implementation

And that’s just the beginning! This year’s draft budget also includes upgrades to roads, footpaths, community facilities, environmental initiatives, and much more to enhance our municipality for everyone.

Alongside this draft Budget, Council is also developing new plans for the next 4 years, including the Revenue and Rating Plan, Long-term Financial Plan, Strategic Asset Management Plan, Customer Engagement Strategy and a new Council Plan due October 2025. The community will have the opportunity to review and provide feedback on the Revenue and Rating plan before the draft budget consultation period closes.

We encourage residents to read our draft budget thoroughly and are seeking feedback from the community, regarding the draft budget.

All comments should be received by 4pm Friday 16 May 2025.

Please share your feedback on the draft budget online by visiting: <https://letstalk.swanhill.vic.gov.au/> or by writing to: Chief Executive Officer, Swan Hill Rural City Council, PO Box 488, Swan Hill VIC 3585.

Councillor Stuart King
Mayor

Scott Barber
Chief Executive Officer

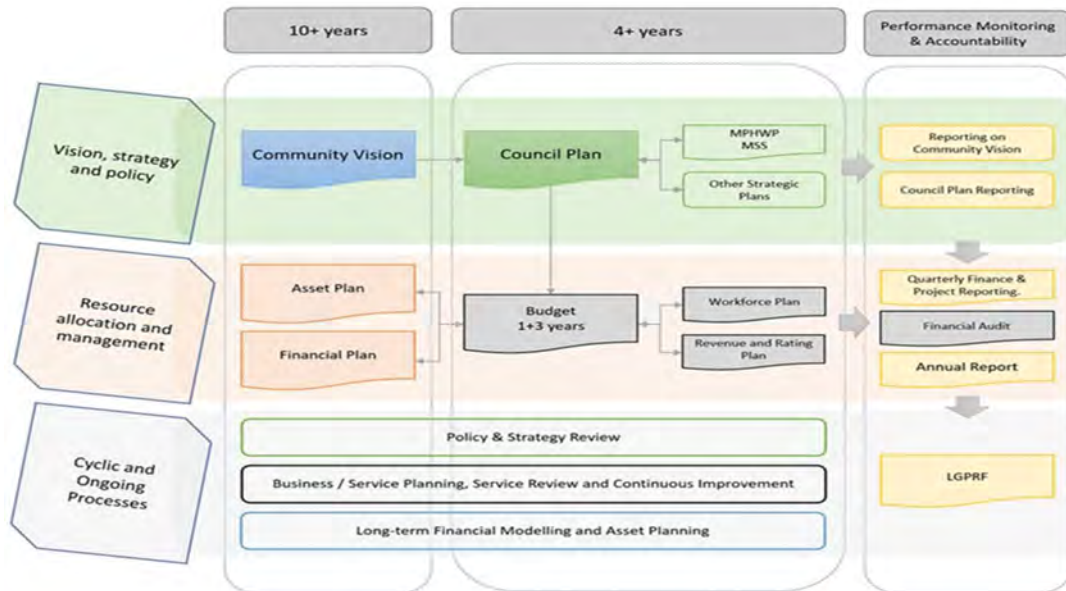
Key statistics	2024/25 Forecast \$'000	2025/26 Budget \$'000
Total operating expenditure	61,742	61,656
Comprehensive operating surplus	9,676	15,101
Underlying operating surplus/(deficit)	(5,779)	1,622
Rates determination result	284	74
Capital works program	43,087	42,069
Funding the capital works program:		
Grants	14,614	15,740
Contributions	227	160
Council cash	28,246	26,169

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

Built on strong foundations that embrace our rich history and natural environment, our region will be a place of progression and possibility, we are a community that is happy, healthy & harmonious - we are empowered, we are respectful and we are proud.

Our mission

We will lead, advocate, partner and provide efficient services and opportunities for growth and the wellbeing of our community and environment.

Our values

Council values our residents and community and will be responsive to their needs. In pursuing our objectives, we believe in, and are committed to, the following values:

- **Community Engagement** – We will ensure that our communities are consulted, listened to and informed.
- **Leadership** – We will be at the centre of our community and by actively engaging our community we will form the collective view on strategic issues and will then express our views through strong advocacy.
- **Fairness** – We will value and embrace the diversity of our community and ensure that all people are treated equally.
- **Accountability** – We will be transparent and efficient in our activities and we will always value feedback.
- **Trust** – We will act with integrity and earn the community's trust by being a reliable partner in delivering services and providing facilities.

1.3 Strategic objectives

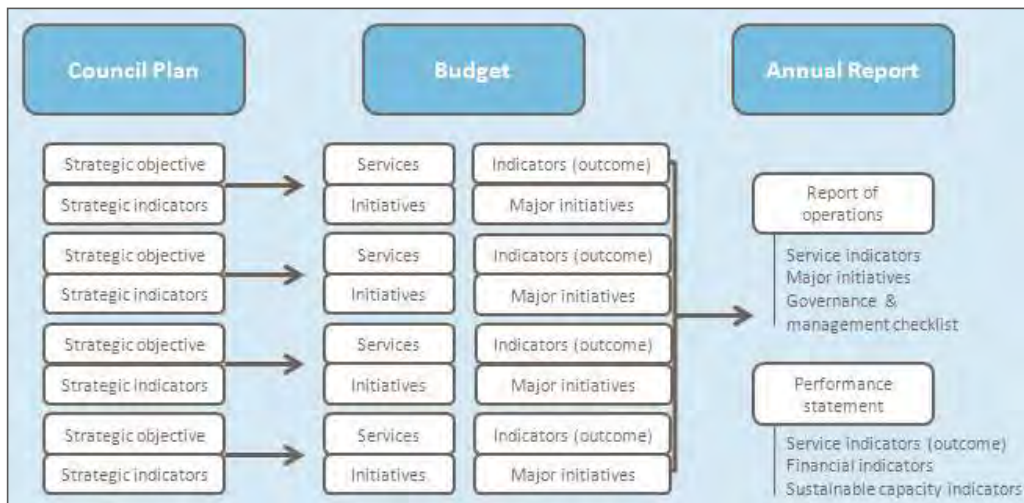
Council delivers services and initiatives under 23 major service categories. Each contributes to the achievement of strategic initiatives within the one of the four Strategic Pillars as set out in the Council Plan 2021-25. The following table lists the four Strategic Pillars as described in the Council Plan.

Strategic Objective	Description
1. Liveability	We will be a healthy, connected and growing community supported by a range of infrastructure and services.
2. Prosperity	We will continue to build and strengthen a prosperous local economy, through sustainable growth and education. We will focus on creating jobs and wealth through adding value to existing strengths in all areas of our economy.
3. Harmony	We will be a welcoming community for all, recognised by our maturity and respect for each other.
4. Leadership	We will ensure accountable leadership, advocacy and transparent decision making.

2. Services and initiatives and service performance outcome indicators

This section provides a description of the services and initiatives to be funded in the budget for the 2025/26 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1 – Liveability

We will be a healthy, connected and growing community supported by a range of infrastructure and services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Building and planning statutory services	Provide statutory planning services including processing all planning applications, providing advice and making decisions about development proposals that require a planning permit. Represent Council at the Victorian Civil and Administrative Tribunal where necessary. Monitor Council's Planning Scheme and prepare major policy documents shaping the future of the municipality. Provide statutory building services to the community, including processing building permits, emergency management responsibilities, fire safety inspections, swimming pool barrier audits and complaints, and illegal building works investigations.	884	1,718	1,461
		-	-	-
		(300)	(416)	(574)
		NET	584	1,302
				887
Public health and regulatory services	Co-ordinate food safety , immunisations and management of public health concerns to ensure an acceptable state of physical, mental and social wellbeing is maintained within the community. This service also provides staff at school crossings throughout the municipality, animal management services, parking control and enforcement and provides education, regulation and enforcement of the general Local Law and relevant state legislation.	981	1,654	1,222
		80	83	284
		(774)	(863)	(969)
		NET	287	874
				537
Environmental management	Advocate for, and assist to deliver environmental projects as part of Council's aim to become more sustainable in both built and natural environments. This service also provides emergency management planning and support ensuring the municipality is prepared in the event of an emergency.	512	1,116	863
		204	53	396
		(938)	(843)	(433)
		NET	(222)	326
				826

Service area	Description of services provided	2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Waste management	Provide waste collection services, including kerbside collection of garbage, hard waste and green waste from households and some commercial properties. This service area aims to operate at a surplus in order to make provision for future waste management service and compliance costs, including the construction of new cells and compliance with environmental protection guidelines.			
		5,130	5,441	6,856
		1,084	1,688	-
		(5,771)	(6,691)	(6,237)
	NET	(443)	438	619
Amenity and safety	Provide the community with well-maintained public areas with a focus on community access and safety. Maintain urban streets and public areas, including footpaths, in a clean and litter-free state and provide access to public conveniences and lighting of public areas. Provide and maintain efficient and effective open and underground drainage systems.			
		4,496	3,687	3,329
		51	576	2,344
		(146)	(17)	(114)
	NET	4,401	4,246	5,559
Community buildings	Maintain and renew community buildings and facilities, including community centres, public halls and pre-schools.			
		711	(346)	712
		201	1,628	570
		(51)	(64)	(63)
	NET	861	1,218	1,219
Recreation	Maintain Council's parks, reserves, playgrounds and streetscapes in a functional and visually pleasing landscape.			
		4,537	2,665	2,713
		2,607	4,396	7,301
		(2,481)	(1,181)	(4,515)
	NET	4,663	5,880	5,499
Swimming pools	Provide quality, accessible aquatic facilities that support a high quality of life for residents and visitors.			
		401	572	529
		0	-	-
		(4)	(3)	(2)
	NET	397	569	527

Service area	Description of services provided	2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000	
Traffic and transportation services	Manage Council's roads and associated infrastructure assets. Ongoing maintenance and renewal work to municipal infrastructure assets including sealed roads, unsealed roads, footpaths and aerodromes.				
		Operational Expenditure	11,674	4,340	4,097
		Capital Expenditure	6,238	10,295	13,360
		Revenue	(2,055)	(4,738)	(10,162)
		NET	15,857	9,897	7,295
Leisure centres	A wide range of programs and services giving the community a chance to participate in cultural, health, education, and leisure activities that contribute to the community's general wellbeing.				
		Operational Expenditure	1,268	1,029	1,046
		Capital Expenditure	1,624	90	-
		Revenue	(680)	(50)	(50)
		NET	2,212	1,069	996
Residential Development	Facilitating the efficient development of Council owned land and the maximisation of economic returns to rate payers from its realisation.				
		Operational Expenditure	382	365	355
		Capital Expenditure	1,758	5,460	7,790
		Revenue	(959)	(8,345)	(5,845)
		NET	(1,181)	(2,520)	2,300
Cultural services	Performing arts, art gallery and library services. A customer-focused service that caters for the cultural, educational and recreational needs of residents, while offering a place for the community to meet, relax and enjoy the facilities and services. Includes the operation and maintenance of the Swan Hill Town Hall and Performing Arts Centre.				
		Operational Expenditure	3,676	3,405	3,373
		Capital Expenditure	284	235	160
		Revenue	(1,129)	(1,071)	(1,129)
		NET	2,831	2,569	2,404

Major Initiatives

- 1) Tower Hill residential estate development
- 2) Re-seal sealed roads
- 3) Re-sheet unsealed gravel roads
- 4) Complete road works funded by the Federal Roads to Recovery Program
- 5) Replacement of irrigation pump at Robinvale
- 6) ACRE Project
- 7) Playground equipment renewal & upgrades
- 8) Robinvale Community Arts Centre Renewal of flooring in foyer, chandelier refurbishment and painting

Other Initiatives

- 9) Finalise and implement rural living / rural residential strategy
- 10) Continue to implement relevant actions of the Swan Hill Riverfront Masterplan
- 11) Commence implementation of the Robinvale Riverfront Masterplan
- 12) Develop Boundary Bend Riverfront Masterplan
- 13) Develop a Small Town Strategy
- 14) Explore the development or sale of Council and other government land in urban areas
- 15) Develop and build houses on Council owned property
- 16) Continue to Implement the Robinvale housing strategy
- 17) Continue development of Tower Hill stages
- 18) Assist South West Development Precinct developers
- 19) Review Swan Hill Town Bus route
- 20) Advocate for the completion of the Murray Basin Rail Project
- 21) Advocate for the continual improvement of the Murray Valley Highway and upgrade of the Robinvale Sea Lake Road
- 22) Actively participate in the Central Murray Regional Transport (CMRT) Forum
- 23) Implement relevant actions from the CMRT strategy
- 24) Support initiatives that align with policy such as the Circular Economy and provide tangible outcomes for the community.
- 25) Support, advocate for continued development of renewable energy resources
- 26) Develop drainage strategies for key urban areas in the municipality
- 27) Implement effective diversion and reuse of waste resources
- 28) Develop irrigation strategies for key urban areas in the municipality
- 29) Improve the condition of the Lake Boga foreshore and its environs in collaboration with the community
- 30) Prepare a Murray River and lakes access strategy for the municipality incorporating - camping / walking and bike tracks
- 31) Plan and construct open space development of the decommissioned Number 9 Channel
- 32) Continue to implement master plans for all recreation facilities
- 33) Develop detailed plans for the Lake Boga - Swan Hill trail
- 34) Support initiatives leading to better outcomes for children and families
- 35) Partner with agencies to address preventable illnesses and active lifestyles
- 36) Reinvigorate performance spaces across the area, including Robinvale Community Arts Centre
- 37) Incorporate child and family-friendly principles into development of outdoor spaces
- 38) Deliver creative industries projects across the region
- 39) Support local creatives in developing their businesses (Arts Action)
- 40) Enhance artistic outreach programs in smaller towns and communities, including Fairfax Youth Initiative and ACRE programs

Service Performance Outcome Indicators*

Service	Indicator	2023/24 Actual	2024/25 Forecast	2025/26 Budget
Waste collection	Waste diversion	28.38%	28.22%	30.00%
Statutory planning	Service standard	75.73%	76%	77%
Animal management	Health and safety	0%	100%	100%
Libraries	Participation	21.54%	21.54%	22.00%
Food safety	Health and safety	100%	100%	100%
Aquatic facilities	Utilisation	8.68	9.00	9.25
Roads	Condition	98.95	99	99

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

2.2 Strategic Objective 2 – Prosperity

We will continue to build and strengthen a prosperous local economy, through sustainable growth and education. We will focus on creating jobs and wealth through adding value to existing strengths in all areas of our economy. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000	
Economic development	Assist the organisation with economic development to facilitate an environment that is conducive to a sustainable and growing local business sector, and provide opportunities for local residents to improve their skill levels and access employment.				
		Operational Expenditure	2,656	1,382	918
		Capital Expenditure	1,527	13,873	6,573
		Revenue	(7,306)	(5,912)	(2,936)
		NET	(3,123)	(9,343)	4,555
Livestock exchange	Provide a livestock selling facility and associated services to primary producers, purchasers and stock agents.				
		Operational Expenditure	666	662	572
		Capital Expenditure	132	179	-
		Revenue	(388)	(411)	(389)
		NET	410	430	183
Pioneer Settlement	Care for and conserve the Pioneer Settlement and its collection. Market and promote the Settlement as a tourist destination, provide quality visitor programs and promote the sale of merchandise as an additional source of income.				
		Operational Expenditure	3,658	3,198	3,244
		Capital Expenditure	140	-	800
		Revenue	(2,465)	(2,150)	(2,593)
		NET	1,333	1,048	1,451
Caravan parks	Provide and maintain caravan park facilities to a standard that promotes local tourism and supports a high quality of life.				
		Operational Expenditure	393	194	134
		Capital Expenditure	22	74	169
		Revenue	(308)	(329)	(332)
		NET	(107)	(61)	(29)

Major Initiatives

- 41) Pioneer Settlement transitional experience/ virtual reality interaction
- 42) Pental Island Native Seedbank Nursery
- 43) Swan Hill Caravan Park Assets Renewal
- 44) Lake Boga Caravan Park Assets Renewal
- 45) Robinvale Caravan Park Assets Renewal
- 46) Art Gallery redevelopment
- 47) Cultural and Tourism Hub development

Other Initiatives

- 48) Establish an effective relationship with the education sector through regular engagement
- 49) Support effective and responsive early years education opportunities in Manangatang, Woorinen South and Swan Hill
- 50) Assist youth with diverse employment pathways through the Empower and Engage Programs
- 51) Consider the establishment of an Industry Support Committee (manufacturing and other)
- 52) Review the Economic Development Strategy to ensure a targeted focus on key outcomes
- 53) Develop a strategic plan for future success of the Pioneer Settlement
- 54) Develop a new planning scheme that is clear in its intention, supports growth and builds confidence and certainty in land use
- 55) Continue to support existing businesses to grow through the implementation of the Better Approvals process
- 56) Actively pursue the establishment of a designated area migration agreement (DAMA)
- 57) Complete road network services review, identify and pursue funding opportunities, focusing on the agricultural sector and industry
- 58) Deliver and review Councils capital works program and Major Projects Plan each year
- 59) Review current assets and identify future needs - create a program to bridge the gap and identify funding requirements
- 60) Continue to plan and seek funding to implement the development of community infrastructure

2.3 Strategic Objective 3 – Harmony

We will be a welcoming community for all, recognised by our maturity and respect for each other. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000	
Aged and disability services	A range of home and community care services for the aged and people with a disability including home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs.				
		Operational Expenditure	3,029	205	50
		Capital Expenditure	-	-	-
		Revenue	(2,248)	(31)	(33)
		NET	781	174	17
Family and children services	Family oriented support services including pre-schools, maternal and child health , youth services, out of school hours, and holiday programs.				
		Operational Expenditure	2,319	2,790	2,471
		Capital Expenditure	-	-	-
		Revenue	(1,469)	(1,291)	(1,257)
		NET	850	1,499	1,214
Community development	Effective and ongoing liaison with, and support to, community and recreation groups. Support for the development and implementation of Community Plans and liaison with our Indigenous community.				
		Operational Expenditure	940	1,398	949
		Capital Expenditure	78	100	282
		Revenue	(121)	(270)	(264)
		NET	897	1,228	967

Major Initiatives

- 61) FREEZA Activities
- 62) Youth Support Engage Program

Other Initiatives

- 63) Engage with LGBTIQ+ community members to improve inclusion and community awareness through leadership of the Inclusion Network.
- 64) Support co-designed development of multicultural events and activities
- 65) All-abilities events and activities are well-planned and promoted
- 66) Continue to develop the annual Harmony Day and Lantern Festival events.
- 67) Improve Youth Support Services outreach to young people in Manangatang and Robinvale
- 68) Ensure young people are involved in co-design of annual events
- 69) Support and redevelop the Fairfax Youth Initiative to enhance leadership outcomes for rural and remote youth involved in creative pursuits
- 70) Undertake the youth wellbeing actions from the Youth Strategy, specifically mental and sexual health.

Other Initiatives continued

- 71) Actively promote the benefits of Volunteering in all our communities, streamline the process to facilitate volunteering in Council activities and programs
- 72) Provide support and training (Governance, Leadership and Strategic Planning) for our small town progress/improvement groups
- 73) Improve engagement with community based special interest groups
- 74) Support the development of Residential Aged Care services
- 75) Determine Council's role in aged care services
- 76) Undertake actions in the Municipal Early to Middle Years Plan associated with improving services to greater assist vulnerable families
- 77) Actively engage with local support networks to assist with accessibility and inclusion initiatives
- 78) Review Community Access and Inclusion Strategy (CAIS).
- 79) Work in partnership with local agencies to prevent all forms of Family Violence.
- 80) Develop and implement a Gender Equality Action Plan (GEAP)
- 81) Ensure that we consider people of all abilities in the development of infrastructure and events
- 82) Develop a building safer communities program
- 83) Develop a Reconciliation Action Plan
- 84) Adequately resource Aboriginal Engagement
- 85) Support our Aboriginal community to work towards a treaty or treaties
- 86) Continue to offer Aboriginal scholarships and leadership opportunities
- 87) Continue to assist to develop Our Place identifying an Aboriginal language name and business model
- 88) Proactive support of our Aboriginal community
- 89) Investigate and seek funding for Aboriginal tourism opportunities
- 90) Formal inclusion of Aboriginal and Torres Strait Islander input in Art Gallery programming and cultural activities
- 91) Support NAIDOC week

Service Performance Outcome Indicators*

Service	Indicator	2023/24 Actual	2024/25 Forecast	2025/26 Budget
Maternal and child health	Participation in the MCH service	86.75%	80.50%	81%
	Participation in the MCH service by Aboriginal children	91.44%	81.50%	82%

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

2.4 Strategic Objective 4 – Leadership

We will ensure accountable leadership, advocacy and transparent decision making. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided	2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000	
Councillors and corporate management	Governance includes the Mayor, Councillors, Chief Executive Officer, Executive Leadership Team and associated support, which cannot easily be attributed to the direct service provision areas.				
		Operational Expenditure	2,305	3,139	2,550
		Capital Expenditure	-	150	-
		Revenue	(12)	(16)	(20)
		NET	2,293	3,273	2,530
Community relationships	Proactively communicate Council decisions, programs and events to the community using a range of methods, and assist the organisation to respond to community issues as they arise.				
		Operational Expenditure	276	292	325
		Capital Expenditure	-	-	-
		Revenue	-	-	-
		NET	276	292	325
Management of resources	Manage Council's offices along with human and financial resources to effectively and efficiently fulfil Council objectives. This includes rate raising and collection, customer service, human resource management, office site management, Council finances, information technology and records management.				
		Operational Expenditure	4,587	5,762	6,427
		Capital Expenditure	757	2,239	395
		Revenue	(33,895)	(37,173)	(38,245)
		NET	(28,551)	(29,172)	(31,423)
Infrastructure planning and management	Provide for the planning, design and project management of Council's capital works program. Management of Council's plant and fleet assets and depot operations.				
		Operational Expenditure	3,793	2,478	2,392
		Capital Expenditure	1,859	2,212	1,646
		Revenue	(1,173)	(1,240)	(1,148)
		NET	4,479	3,450	2,890

Major Initiatives

- 92) Stormwater Conditions Assessments
- 93) IT Software and equipment replacement

Other Initiatives

- 94) Invest in the development of employees to enable a highly skilled and engaged workforce
- 95) Promote a culture of continuous improvement with a focus on efficiency and customer service
- 96) Embed rigor in our planning process to ensure long-term sustainability and continuity of Council's services
- 97) Implement a Workforce Development Plan
- 98) Implement a Project Management Framework and system
- 99) Develop and implement a Strategic Asset Management plan and supporting Asset Management plans
- 100) Provide Councillors with professional development and support to ensure effective governance
- 101) Work with Town Representative groups to better plan and deliver projects
- 102) Deliver projects on time, on budget and within scope
- 103) Working to budget and ensure future planning to meet financial needs
- 104) Review two service delivery areas in years 2 and 4 of this Council Plan to improve and ensure accessibility and consistency of our customer experience
- 105) Embed the Community Engagement principles and practices across the organisation
- 106) Build constructive relationships with special interest groups in our community
- 107) Maximising the opportunities for Councillors and senior staff to represent Council at relevant community meetings, functions and events
- 108) Continue quarterly Coffee with a Councillor around the municipality
- 109) Arrange structured tours of the municipality where Councillors and senior staff meet with key community groups
- 110) Create a culture where staff are ambassadors for the Council
- 111) Continue representation on community groups
- 112) Support Robinvale with its Committee for Robinvale Euston (C4RE)
- 113) Support the health and wellbeing partnerships that address preventable illnesses.
- 114) Continue to support and work with Swan Hill Incorporated
- 115) Continue to advocate on the following issues:
 - Improved Healthcare for our people, including a new hospital for Swan Hill
 - A new Murray River Bridge at Swan Hill and Tooleybuc
 - Complete the Murray Basin Rail Project
 - Housing and enabling infrastructure
 - Better use of environmental water and the development of a plan specific to the Murray River between Swan Hill and Robinvale.
- 116) Review Council's advocacy strategy on an annual basis
- 117) Positively promote our region as a great place
- 118) Continue to work with Murray River Tourism and Swan Hill Incorporated to promote the municipality

Service Performance Outcome Indicators*

Service	Indicator	2023/24 Actual	2024/25 Forecast	2025/26 Budget
Governance	Consultation and engagement	48	50	51

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement
Statutory planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Waste management	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100

2.5 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Strategic Objective 1 – Liveability	28,668	58,761	(30,093)
Strategic Objective 2 – Prosperity	6,160	12,410	(6,250)
Strategic Objective 3 – Harmony	2,198	3,752	(1,554)
Strategic Objective 4 – Leadership	(25,678)	13,735	(39,413)
Total	11,348	88,658	(77,310)
Expenses added in:			
Depreciation and amortisation	16,121		
Written down value of disposals	396		
Deficit before capital items and additional funding sources	27,865		
Less capital items and additional funding sources			
Capital expenditure and asset purchases	42,069		
Loan principal repayments	787		
Repayment of lease liabilities	110		
Surplus funds	(15,101)		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2025/26 has been supplemented with projections to 2028/29.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

Council also prepares a Rates Determination Statement as part of the budget process which is in section 3.7. The Rates Determination Statement is not one of the financial statements mandated by the Local Government Regulations. Council prepares this statement so we can determine the surplus based on the level of rates and charges raised and budgeted operational and capital transactions.

The Rates Determination Statement does not include profit/loss on sale of assets or depreciation, which are both non-cash. It shows both the income and expenses for capital projects and net monies transferred to/from reserves, such as loan principal to repay interest only loans when they mature.

3.1 Comprehensive Income Statement

For the four years ending 30 June 2029

		Forecast Actual 2024/25 \$'000	Budget 2025/26 \$'000	2026/27 \$'000	Projections 2027/28 \$'000	2028/29 \$'000
	NOTES					
Income						
Rates and charges	4.1.1	33,463	34,500	36,820	37,895	39,123
Statutory fees and fines	4.1.2	896	1,140	1,176	1,208	1,244
User fees	4.1.3	4,549	4,668	5,197	5,389	5,605
Grants - operating	4.1.4	11,228	11,099	11,401	11,722	12,088
Grants - capital	4.1.4	16,879	15,740	4,894	4,716	4,116
Contributions - monetary	4.1.5	472	263	103	294	244
Net gain on disposal of property, infrastructure, plant and equipment		(1,669)	99	895	99	408
Other income	4.1.6	5,600	9,248	7,863	8,114	8,205
Total income		71,418	76,757	68,349	69,437	71,033
Expenses						
Employee costs	4.1.7	21,227	22,660	24,175	25,488	26,767
Materials and services	4.1.8	20,561	19,070	20,613	20,659	21,435
Depreciation	4.1.9	14,530	15,995	15,996	16,456	16,994
Depreciation – right of use assets	4.1.10	140	126	119	97	93
Allowance for impairment losses		1	1	44	18	19
Borrowing costs		58	57	23	15	6
Finance Costs - leases		24	23	15	9	4
Other expenses	4.1.11	5,201	3,724	3,008	3,944	3,424
Total expenses		61,742	61,656	63,993	66,686	68,742
Surplus for the year		9,676	15,101	4,356	2,751	2,291
Other comprehensive income items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation gain		22,594	70	2,255	5,978	952
Total comprehensive result		32,270	15,171	6,611	8,729	3,243

3.2 Balance Sheet

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Assets						
Current assets						
Cash and cash equivalents		30,549	19,037	18,173	18,929	18,051
Trade and other receivables		8,438	8,742	3,837	3,953	4,050
Inventories		222	112	112	112	112
Other assets		8,641	8,654	8,654	8,654	8,654
Total current assets	4.2.1	47,850	36,545	30,776	31,648	30,867
Non-current assets						
Trade and other receivables		50	50	50	50	50
Property, infrastructure, plant and equipment		688,942	714,620	720,559	728,511	732,621
Right-of-use assets		451	325	206	109	16
Intangible assets		3,499	3,569	3,569	3,569	3,569
Total non-current assets	4.2.1	692,942	718,564	724,384	732,239	736,256
Total assets		740,792	755,109	755,160	763,887	767,123
Liabilities						
Current liabilities						
Trade and other payables		9,162	8,896	2,462	2,562	2,610
Trust funds and deposits		414	414	414	414	414
Provisions		4,329	4,621	4,913	5,205	5,497
Interest-bearing liabilities	4.2.3	897	292	305	261	97
Lease Liabilities	4.2.4	110	111	106	103	18
Total current liabilities	4.2.2	14,912	14,334	8,200	8,545	8,636
Non-current liabilities						
Provisions		3,365	3,382	3,399	3,416	3,433
Interest-bearing liabilities	4.2.3	889	707	398	137	40
Lease Liabilities	4.2.4	366	255	121	18	-
Total non-current liabilities	4.2.2	4,620	4,344	3,918	3,571	3,473
Total liabilities		19,532	18,678	12,118	12,116	12,109
Net assets		721,260	736,431	743,042	751,771	755,014
Equity						
Accumulated surplus		319,789	345,236	348,964	350,981	354,138
Reserves		401,471	391,195	394,078	400,790	400,876
Total equity		721,260	736,431	743,042	751,771	755,014

3.3 Statement of Changes in Equity

For the four years ending 30 June 2029

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2025 Forecast Actual					
Balance at beginning of the financial year		688,989	341,249	347,740	-
Surplus for the year		9,676	9,676	-	-
Net asset revaluation gain		22,594	-	22,594	-
Transfer to/(from) reserves		1	(31,136)	-	31,137
Balance at end of the financial year		721,260	319,789	370,334	31,137
2026 Budget					
Balance at beginning of the financial year		721,260	319,789	370,334	31,137
Surplus for the year		15,101	15,101	-	-
Net asset revaluation gain		70	-	70	-
Transfer to/(from) reserves		-	10,346	-	(10,346)
Balance at end of the financial year	4.3.1	736,431	345,236	370,404	20,791
2027					
Balance at beginning of the financial year		736,431	345,236	370,404	20,791
Surplus for the year		4,356	4,356	-	-
Net asset revaluation gain		2,255	-	2,255	-
Transfer to/(from) reserves		-	(628)	-	628
Balance at end of the financial year		743,042	348,964	372,659	21,419
2028					
Balance at beginning of the financial year		743,042	348,964	372,659	21,419
Surplus for the year		2,751	2,751	-	-
Net asset revaluation gain		5,978	-	5,978	-
Transfer to/(from) reserves		-	(734)	-	734
Balance at end of the financial year		751,771	350,981	378,637	22,153
2029					
Balance at beginning of the financial year		751,771	350,981	378,637	22,153
Surplus for the year		2,291	2,291	-	-
Net asset revaluation gain		952	-	952	-
Transfer to/(from) reserves		-	866	-	(866)
Balance at end of the financial year		755,014	354,138	379,589	21,287

3.4 Statement of Cash Flows

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual	2025/26	2026/27	2027/28	2028/29
		2024/25	\$'000	\$'000	\$'000	\$'000
		Inflows	Inflows	Inflows	Inflows	Inflows
		(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities						
Rates and charges		33,227	34,195	39,706	37,895	39,124
Statutory fees and fines		896	1,140	1,393	1,327	1,366
User fees		5,004	5,135	6,152	5,914	6,150
Grants – operating		11,228	11,099	12,270	11,699	12,063
Grants - capital		14,132	15,740	5,267	4,723	4,147
Contributions - monetary		472	263	103	294	244
Interest received		2,179	2,049	2,021	2,108	2,014
Other receipts		3,811	7,945	6,936	6,610	6,825
Net GST refund / payment		1,583	1,083	2,462	2,674	2,778
Employee costs		(21,504)	(22,351)	(24,720)	(25,162)	(26,440)
Materials and services		(26,710)	(25,259)	(31,564)	(26,981)	(27,316)
Net cash provided by operating activities	4.4.1	24,318	31,039	20,026	21,101	20,955
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(43,087)	(42,069)	(22,002)	(20,458)	(22,167)
Proceeds from sale of property, infrastructure, plant and equipment		2,347	495	1,585	548	708
Net cash used in investing activities	4.4.2	(40,740)	(41,574)	(20,417)	(19,910)	(21,459)
Cash flows from financing activities						
Finance costs		(58)	(57)	(23)	(15)	(6)
Interest paid – lease liability		(24)	(23)	(15)	(9)	(4)
Repayment of lease liabilities		(123)	(110)	(139)	(106)	(103)
Repayment of borrowings		(284)	(787)	(296)	(305)	(261)
Net cash provided by / (used in) financing activities	4.4.3	(489)	(977)	(473)	(435)	(374)
Net increase/(decrease) in cash and cash equivalents		(16,911)	(11,512)	(864)	756	(878)
Cash and cash equivalents at the beginning of the financial year		47,460	30,549	19,037	18,173	18,929
Cash and cash equivalents at the end of the financial year		30,549	19,037	18,173	18,929	18,051

3.5 Statement of Capital Works

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual 2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Property						
Land		4,960	2,790	2,470	2,535	2,600
Buildings		11,712	15,155	1,718	1,600	2,143
Total property		16,672	17,945	4,188	4,135	4,743
Plant and equipment						
Heritage plant and equipment		49	300	1,000	-	-
Plant, machinery and equipment		2,240	1,724	1,728	1,246	1,411
Fixtures, fittings and furniture		52	429	34	35	35
Computers and telecommunications		1,621	640	140	143	146
Total plant and equipment		3,962	3,093	2,902	1,424	1,592
Infrastructure						
Sealed roads		9,771	11,781	6,033	6,025	5,973
Unsealed roads		1,181	1,310	1,340	1,380	1,430
Footpaths and cycleways		554	269	444	990	465
Drainage		127	1,801	757	616	936
Recreational, leisure and community facilities		2,172	1,033	750	1,455	450
Waste management		1,602	-	1,100	-	1,700
Parks, open space and streetscapes		3,122	1,105	2,467	2,544	2,427
Other infrastructure		3,752	3,572	80	90	500
Total infrastructure		22,281	20,871	12,971	13,100	13,881
Cultural and heritage						
Library books		172	160	165	170	172
Total cultural and heritage		172	160	165	170	172
Total capital works expenditure	4.5.1	43,087	42,069	20,226	18,829	20,388
Expenditure types represented by:						
New asset expenditure		19,436	14,892	6,060	4,024	6,169
Asset renewal expenditure		22,793	21,004	13,567	14,144	12,223
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		858	6,173	599	661	1,996
Total capital works expenditure	4.5.1	43,087	42,069	20,226	18,829	20,388
Funding sources represented by:						
Grants		14,614	15,740	4,894	4,716	4,116
Contributions		227	160	-	104	71
Council cash		28,246	26,169	15,332	14,009	16,201
Total capital works expenditure	4.5.1	43,087	42,069	20,226	18,829	20,388

3.6 Statement of Human Resources

For the four years ending 30 June 2029

	Forecast	Budget	Projections		
	Actual 2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Staff expenditure					
Employee costs – operating	21,227	22,660	24,175	25,488	26,767
Employee costs - capital	23	0	0	0	0
Total staff expenditure	21,250	22,660	24,175	25,488	26,767
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	207.2	205.1	205.1	205.1	205.1
Total staff numbers	207.2	205.1	205.1	205.1	205.1

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2025/26 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Corporate services	6,420	4,589	1,831
Infrastructure	6,382	6,320	62
Development and planning	5,393	3,296	2,097
Community and cultural services	4,224	1,307	2,917
Total permanent staff expenditure	22,419		
Temporary agency staff	241		
Total Expenditure	22,660		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full time	Permanent Part Time
Corporate services	42.0	30	12.0
Infrastructure	81.8	80	1.8
Development and planning	45.8	28	17.8
Community and cultural services	35.5	11	24.5
Total permanent staff	205.1	149	56.1

3.6.1 Summary of Planned Human Resources Expenditure

	Budget	Projections		
	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Corporate Services				
Permanent – Full time	4,589	4,895	5,161	5,420
Female	3,212	3,427	3,613	3,794
Male	1,377	1,468	1,548	1,626
Permanent – Part time	1,831	1,954	2,060	2,164
Female	1,758	1,876	1,978	2,077
Male	73	78	82	87
Total Corporate Services	6,420	6,849	7,221	7,584
Infrastructure				
Permanent – Full time	6,320	6,743	7,109	7,466
Female	1,027	1,096	1,155	1,213
Male	5,293	5,647	5,954	6,253
Permanent – Part time	62	66	69	73
Female	-	-	-	-
Male	62	66	69	73
Total Infrastructure	6,382	6,809	7,178	7,539
Development and Planning				
Permanent – Full time	3,296	3,516	3,707	3,893
Female	1,413	1,507	1,589	1,668
Male	1,883	2,009	2,118	2,225
Permanent – Part time	2,097	2,238	2,359	2,477
Female	1,807	1,929	2,033	2,135
Male	290	309	326	342
Total Development and Planning	5,393	5,754	6,066	6,370
Community and Cultural Services				
Permanent – Full time	1,307	1,394	1,470	1,544
Female	832	887	935	983
Male	475	507	535	561
Permanent – Part time	2,917	3,112	3,281	3,446
Female	2,634	2,810	2,963	3,112
Male	283	302	318	334
Total Community and Cultural Services	4,224	4,506	4,751	4,990
Temporary agency staff	241	257	272	284
Total staff expenditure	22,660	24,175	25,488	26,767

	Budget 2025/26 FTE	2026/27 FTE	Projections 2027/28 FTE	2028/29 FTE
Corporate Services				
Permanent – Full time	30.0	30.0	30.0	30.0
Female	21.0	21.0	21.0	21.0
Male	9.0	9.0	9.0	9.0
Permanent – Part time	12.0	12.0	12.0	12.0
Female	11.6	11.6	11.6	11.6
Male	0.4	0.4	0.4	0.4
Total Corporate Services	42.0	42.0	42.0	42.0
Infrastructure				
Permanent – Full time	80.0	80.0	80.0	80.0
Female	13.0	13.0	13.0	13.0
Male	67.0	67.0	67.0	67.0
Permanent – Part time	1.8	1.8	1.8	1.8
Female	1.8	1.8	1.8	1.8
Male	-	-	-	-
Total Infrastructure	81.8	81.8	81.8	81.8
Development and Planning				
Permanent – Full time	28.0	28.0	28.0	28.0
Female	12.0	12.0	12.0	12.0
Male	16.0	16.0	16.0	16.0
Permanent – Part time	17.8	17.8	17.8	17.8
Female	15.4	15.4	15.4	15.4
Male	2.4	2.4	2.4	2.4
Total Development and Planning	45.8	45.8	45.8	45.8
Community and Cultural Services				
Permanent – Full time	11.0	11.0	11.0	11.0
Female	7.0	7.0	7.0	7.0
Male	4.0	4.0	4.0	4.0
Permanent – Part time	24.5	24.5	24.5	24.5
Female	22.1	22.1	22.1	22.1
Male	2.4	2.4	2.4	2.4
Total Community and Cultural Services	35.5	35.5	35.5	35.5
Total staff numbers	205.1	205.1	205.1	205.1

3.7 Rates Determination Statement

For the four years ending 30 June 2029

	Forecast	Budget	Projections		
	Actual	2025/26	2026/27	2027/28	2028/29
	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	33,463	34,500	36,710	37,838	39,066
Statutory fees and fines	896	1,140	1,176	1,208	1,244
User fees	4,536	4,668	5,197	5,389	5,605
Grants - operating	10,991	11,099	11,401	11,722	12,088
Grants – capital	14,854	16,003	4,894	4,820	4,187
Contributions - monetary	-	-	103	190	173
Proceeds from disposal of property, infrastructure, plant and equipment	2,347	495	1,585	548	708
Other income	5,600	9,248	7,863	8,113	8,205
Total income	72,687	77,153	68,929	69,828	71,276
Expenses					
Employee costs	21,227	22,660	23,866	25,179	26,458
Materials and services	20,561	19,070	20,613	20,659	21,435
Bad and doubtful debts	1	1	44	18	19
Borrowing costs	82	80	38	24	10
Other expenses	5,324	3,834	3,147	4,050	3,528
Total expenses	47,195	45,645	47,708	49,930	51,450
Net operating result	25,492	31,508	21,221	19,898	19,826
Less capital items/loans					
Capital expenditure and asset purchases	(43,087)	(42,069)	(20,226)	(18,829)	(20,388)
Loan principal redemption	(284)	(787)	(296)	(305)	(261)
Rates determination result	(43,371)	(42,856)	(20,522)	(19,134)	(20,649)
Reserve transfers (net)	18,163	11,422	(628)	(734)	866
Budget result surplus	284	74	71	30	43

4. Notes to the financial statements

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Budget, rates and charges were identified as a significant source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2025/26 the FGRS cap has been set at 3.00%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rates will increase by the rate cap of 3.00%. Council does not have a municipal charge applicable to each property.

This will raise total rates and charges for 2025/26 of \$34.5 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
General rates*	28,382	29,349	967	3.4%
Waste management charge	4,267	4,326	59	1.4%
Special marketing rate	395	405	10	2.5%
Rate agreements – Electricity Industry Act	322	332	10	3.1%
Supplementary rates and rate adjustments	111	127	16	14.4%
Rates abandonments and other adjustments	(14)	(39)	(25)	178.6%
Total rates and charges	33,463	34,500	1,037	3.1%

*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2024/25 cents/\$CIV	2025/26 cents/\$CIV	Change
Residential – Swan Hill	0.440202	0.430796	(2.1%)
Residential – Robinvale	0.440202	0.430796	(2.1%)
Residential vacant land – Swan Hill and Robinvale	1.354469	1.325528	(2.1%)
Urban – other	0.423271	0.414227	(2.1%)
Commercial – Swan Hill	0.550253	0.538495	(2.1%)
Commercial – Robinvale	0.550253	0.538495	(2.1%)
Industrial – Swan Hill	0.440202	0.430796	(2.1%)
Industrial – Robinvale	0.440202	0.430796	(2.1%)
Industrial and commercial – other	0.423271	0.414227	(2.1%)
Recreational	0.423271	0.414227	(2.1%)
Farm – irrigation and non-irrigation	0.423271	0.414227	(2.1%)
Farm – dry land	0.338617	0.331382	(2.1%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2024/25 \$'000	2025/26 \$'000	Change \$'000	%
Residential – Swan Hill	7,925	8,366	441	5.6%
Residential – Robinvale	944	1,022	78	8.3%
Residential vacant land – Swan Hill and Robinvale	129	140	11	8.5%
Urban – other	3,489	3,796	307	8.8%
Commercial – Swan Hill	1,674	1,676	2	0.1%
Commercial – Robinvale	125	127	2	1.6%
Industrial – Swan Hill	596	621	25	4.2%
Industrial – Robinvale	73	73	-	-
Industrial and commercial – other	342	363	21	6.1%
Recreational	17	17	-	-
Farming – irrigation and non-irrigation	7,522	7,610	88	1.2%
Farming – dry land	5,546	5,538	(8)	(0.1%)
Total amount to be raised by general rates	28,382	29,349	967	3.4%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2024/25 Number	2025/26 Number	Change Number	%
Residential – Swan Hill	4,652	4,681	29	0.6%
Residential – Robinvale	789	795	6	0.8%
Residential vacant land – Swan Hill and Robinvale	53	53	-	-
Urban – other	2,649	2,648	(1)	(0.1%)
Commercial – Swan Hill	404	405	1	0.2%
Commercial – Robinvale	89	89	-	-
Industrial – Swan Hill	239	237	(2)	(0.8%)
Industrial – Robinvale	49	48	(1)	(0.2%)
Industrial and commercial – other	109	113	4	3.7%
Recreational	8	8	-	-
Farming – irrigation and non-irrigation	2,012	2,010	(2)	(0.1%)
Farming – dry land	1,228	1,229	1	0.1%
Total number of assessments	12,281	12,316	35	0.3%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2024/25	2025/26	Change	
	\$'000	\$'000	\$'000	%
Residential – Swan Hill	1,800,276	1,941,878	141,602	7.9%
Residential – Robinvale	214,552	237,156	22,604	10.5%
Residential vacant land – Swan Hill and Robinvale	9,539	10,577	1,038	10.9%
Urban – other	824,268	916,245	91,977	11.2%
Commercial – Swan Hill	304,288	311,191	6,903	2.3%
Commercial – Robinvale	22,727	23,656	929	4.1%
Industrial – Swan Hill	135,354	144,091	8,737	6.5%
Industrial – Robinvale	16,510	17,030	520	3.1%
Industrial and commercial – other	80,700	87,558	6,858	8.5%
Recreational	3,901	4,222	321	8.2%
Farming – irrigation and non-irrigation	1,777,176	1,837,146	59,970	3.4%
Farming – dry land	1,637,806	1,671,348	33,542	2.0%
Total value of land	6,827,097	7,202,098	375,001	5.5%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2024/25	2025/26	\$	%
Municipal	\$ -	\$ -	\$ -	% -

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2024/25	2025/26	Change
	\$	\$	\$ %
Municipal	-	-	- -

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2024/25	2025/26	\$	%
120 litre garbage bin and 240 litre recycling bin	384	384	-	-
240 litre garbage bin and 240 litre recycling bin	582	582	-	-
240 litre green waste bin	100	100	-	-

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2024/25	2025/26	Change	
	\$'000	\$'000	\$'000	%
120 litre garbage bin and 240 litre recycling bin	2,004	2,018	14	0.7%
240 litre garbage bin and 240 litre recycling bin	2,106	2,115	9	0.4%
240 litre green waste bin	186	193	7	3.8%
Total	4,296	4,326	30	0.7%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast	Budget	Change	
	2024/25 \$'000	2025/26 \$'000	\$'000	%
General rates	28,382	29,349	967	3.41%
Kerbside collection and recycling	4,267	4,326	59	1.38%
Special marketing rate	395	405	10	2.53%
Rate agreements – Electricity Industry Act	322	332	10	3.11%
Supplementary rates and charges	111	127	16	14.41%
Total Rates and charges	33,477	34,539	1,062	3.17%

4.1.1(l) Fair Go Rates System Compliance

Swan Hill Rural City Council is fully compliant with the State Government’s Fair Go Rates System.

	2024/25	2025/26
Total Rates (annualised)	\$27,622,011	\$28,493,923
Number of rateable properties	12,281	12,318
Base Average Rate	\$2,249.17	\$2,313.19
Maximum Rate Increase (set by the State Government)	2.75%	3.00%
Capped Average Rate	\$2,311.02	\$2,382.59
Budgeted Average Rate	\$2,311.02	\$2,382.59
Maximum General Rates and Municipal Charges Revenue	\$28,381,663	29,348,782
Budgeted General Rates and Municipal Charges Revenue	\$28,381,663	29,348,782

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa
- Changes in rating from CIV to rate agreements (solar farms).

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.414227 per cent (0.00414227 cents in the dollar of CIV) for all rateable properties not covered by a specific differential rate.
- An urban rate of 0.430796 per cent (0.00430796 cents in the dollar of CIV) for all rateable residential and industrial properties serviced with Council provided drainage infrastructure.
- A vacant residential land rate of 1.325528 per cent (0.01325528 cents in the dollar of CIV) for vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- A commercial rate of 0.538495 per cent (0.00538495 cents in the dollar of CIV) for land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- A dry land farming rate of 0.331382 per cent (0.00331382 cents in the dollar of CIV) for farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production with an allocated Australia Valuation Property Classification Codes (AVPCC) of 510, 520, 523, 524 or 530.

Each differential rate will be determined by multiplying the CIV of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

Urban rate

- a. **Objective** – The differential is to help reflect the easier access to any additional services, such as drainage and kerb and channel for properties in Swan Hill and Robinvale.
- b. **Types and classes of land** – Residential and industrial land serviced with Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential or industrial.
- e. **Planning scheme zone** – Residential or industrial zoned land.
- f. **Types of buildings** – Any including vacant land unless specifically covered by the vacant land rate.
- g. **Rate** – The rate is set at 4 per cent higher than the general rate.

Vacant residential land

- a. **Objective** – To discourage land banking and speculation, encourage the construction of residences and help offset the additional infrastructure costs incurred to service residential land.
- b. **Types and classes of land** – Vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential.
- e. **Planning scheme zone** – All residential zones.
- f. **Types of buildings** – Vacant land and land without a permanent dwelling.
- g. **Rate** – The rate is set at 320 per cent of the general rate (307.7 per cent of the urban rate), where applicable.

Commercial rate

- a. **Objective** – The differential is set to help reflect the higher level of services and infrastructure to commercial properties in the serviced areas of Swan Hill and Robinvale townships and to help reflect the lower level in movement in commercial property values compared to other properties over the last 20 years.
- b. **Types and classes of land** – Land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of Land** – Commercial.
- e. **Planning scheme zoning** – Business, industrial or residential 1 zones.
- f. **Types of buildings** – Any building used for a commercial purpose and vacant business land.
- g. **Rate** – The rate is set 30 per cent higher than the general rate, and 25 per cent higher than the urban rate, where applicable.

Dry land farming rate

- a. **Objective** – The differential rate is to help reflect the increased difficulty in accessing the full range of Council services that dry land farming properties face, the disproportionate increase in property values over the last several years and the increased risk of seasonal income variations than faced by other properties.
- b. **Types and classes of land** – Farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production within AVPCC of 510, 520, 523, 524 or 530.
- c. **Geographic location** – Anywhere in the municipality.
- d. **Use of land** – Broadacre cropping and sheep production with AVPCC of 510, 520, 523, 524 or 530.
- e. **Planning scheme zoning** – Farmland.
- f. **Types of buildings** – Any or none.
- g. **Rate** – The rate is set 20 per cent below the general rate.

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
Infringements and costs	130	155	25	19.2%
Building and planning fees	326	594	268	82.2%
Animal registration / release fees	153	154	1	0.7%
Health registration fees	167	151	(16)	(9.6%)
Other fees and fines	120	86	(34)	(28.3%)
Total statutory fees and fines	896	1,140	244	27.2%

Statutory fees and fines relate mainly to charges levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees and fines are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 27.2 per cent compared to 2024/25. The majority of this increase is due to increased building & planning activity.

A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast Actual 2024/25 \$'000	Budget 2025/26 \$'000	Change	
			\$'000	%
Aged and health services	43	42	(1)	(0.1%)
Child care / children's programs	113	118	5	4.4%
Parking	200	225	25	12.5%
Sales – admissions	1,484	1,519	35	2.4%
Sales – merchandise, catering, other sales	683	735	52	7.6%
Hire and leasing fees	980	944	(36)	(3.7%)
Livestock exchange	389	368	(21)	(5.4%)
Other fees and charges	190	234	44	23.2%
Waste management services	467	483	16	3.4%
Total user fees	4,549	4,668	119	2.6%

User charges relate mainly to the recovery of service delivery costs through charging fees to Council service users. This includes use of leisure, entertainment and other community facilities and the provision of human services such as after school, vacation care and home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels. User charges are projected to increase 2.6 per cent or \$0.12 million from 2025/26. A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2024/25 \$'000	Budget 2025/26 \$'000	Change	
			\$'000	%
Grants to be received in respect of the following:				
Summary of grants				
Commonwealth funded grants	18,022	19,607	1,585	(8.8%)
State funded grants	10,085	7,232	(2,853)	(28.3%)
Total grants received	28,107	26,839	(1,268)	(4.5%)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Victoria Grants Commission – general purpose	6,051	6,230	179	3.0%
Victoria Grants Commission – local roads	3,013	3,058	45	1.5%
Out of school hours care	312	332	20	6.4%
Recurrent - State Government				
Public Health	47	42	(5)	(10.6%)
Art gallery and performing arts	150	150	-	-
School crossing supervisors	63	63	-	-
Libraries	216	218	2	0.9%
Maternal and child health	665	665	-	-
Other	68	68	-	-
Total recurrent operating grants	10,585	10,826	241	2.3%

	Forecast	Budget	Change	
	Actual 2024/25	2025/26	\$'000	%
	\$'000	\$'000	\$'000	%
Non-recurrent - State Government				
Community projects	163	100	(63)	(38.7%)
Environmental protection	170	85	(85)	(50.0%)
Cultural and heritage	4	3	(1)	(25.0%)
Economic development	58	25	(33)	(56.9%)
Family and children	188	60	(128)	(68.1%)
Waste management	60	0	(60)	(100.0%)
Total non-recurrent operating grants	643	273	(370)	(57.5%)
Total operating grants	11,228	11,099	(129)	(1.1%)
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	1,896	2,524	628	33.1%
Total recurrent capital grants	1,896	2,524	628	33.1%
Non-recurrent – Commonwealth Government				
Local Roads and Community Infrastructure	3,619	-	(3,619)	(100.0%)
Growing the Regions Program	2,605	2,471	(134)	(5.1%)
Safer Local Roads and Infrastructure Program	-	4,992	4,992	100.0%
Regional Airports Program	526	-	(526)	(100.0%)
Non-recurrent – State Government				
Buildings	4,500	500	(4,000)	(88.9%)
Parks, playgrounds and street beautification	1,079	290	(789)	(73.1%)
Recreation and leisure	796	4,250	3,454	433.9%
Cultural and heritage	45	300	255	566.7%
Other infrastructure	28	413	385	1,375.0%
Emergency management	852	-	(852)	(100.0%)
Livestock Exchange	24	-	(24)	(100.0%)
Waste management	909	-	(909)	(100.0%)
Total non-recurrent capital grants	14,983	13,216	(1,767)	(11.8%)
Total capital grants	16,879	15,740	(1,139)	(6.7%)
Total Grants	28,107	26,839	(1,268)	(4.5%)

Operating grants - include all monies received from State and Federal sources for the purposes of delivering Council services to ratepayers.

Overall, the level of operating grants is projected to decrease by 1.1 per cent or \$0.13 million compared to 2024/25.

Capital grants - include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Overall the level of capital grants has decreased by 4.5 per cent or \$1.3 million compared to 2024/25. Refer to Section 4.5 for a detailed analysis of the capital grants and contributions expected to be received during the 2025/26 year.

4.1.5 Contributions - monetary

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
Community projects	19	14	(5)	(26.3%)
Community care	28	-	(28)	(100.0%)
Cultural and heritage	92	89	(3)	(3.3%)
Economic development	6	-	(6)	(100.0%)
Recreational, leisure and community facilities	240	160	(80)	(33.3%)
Sealed roads	87	-	(88)	(100.0%)
Total contributions	472	263	(209)	(44.2%)

Monetary contributions relate to money paid by developers for public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Community and user groups also pay contributions towards capital projects for assets at their sporting facility or community organisation.

Contributions are projected to decrease by \$0.2 million or 44.2 per cent compared to 2024/25.

4.1.6 Other income

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
Interest	2,179	2,049	(130)	(6.0%)
Reimbursements	1,281	1,733	452	35.3%
Tower Hill land sales	2,045	5,345	3,300	161.4%
Other	95	121	25	26.3%
Total other income	5,600	9,248	3,648	65.1%

Other income relates to a range of items that do not fit the earlier classifications. The majority of this income is represented by land sales at Tower Hill, interest and reimbursements.

4.1.7 Employee costs

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
Wages and salaries	16,854	18,105	1,251	7.4%
WorkCover	352	442	90	25.6%
Agency staff	488	241	(247)	(50.6%)
Long service leave	484	504	20	4.1%
Staff training	223	248	25	11.2%
Superannuation	2,585	2,854	269	10.4%
Fringe benefits	86	91	5	5.8%
Other	155	175	20	12.9%
Total employee costs	21,227	22,660	1,433	6.7%

Employee costs include all direct labour related expenditure such as wages, salaries and indirect costs (overheads) such as staff training, leave entitlements, employer superannuation and WorkCover. It also includes temporary staff employed through agencies.

Employee costs are forecast to increase by 6.7 per cent or \$1.43 million compared to 2024/25 forecast actuals or 4.31 per cent increase compared to the 2024/25 budget. Key factors of this movement are:

- Filling a number of vacant permanent positions.
- Increase in the superannuation guarantee.
- Council's Enterprise Bargaining Agreement increase.
- Merit based salary movements paid in addition to the general EBA increase.
- A reduction in temporary staff employed through employment agencies, resulting in a saving of \$0.25 million. Temporary staff are used to cover vacant positions.

4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
Contract payments	5,192	7,061	1,869	36.0%
Community grants sponsorship & contributions	853	810	(43)	(5.0%)
Building maintenance	948	1,167	219	23.1%
General maintenance	3,174	2,741	(433)	(13.6%)
Utilities	1,904	1,955	51	2.7%
Office administration	1,041	1,022	(19)	(1.8%)
Information technology	1,708	1,447	(261)	(15.3%)
Insurance	1,219	1,359	140	11.5%
Consultants	2,226	597	(1,629)	(73.2%)
Emergency response	1,445	70	(1,375)	(95.2%)
Other materials and services	851	841	(10)	(1.2%)
Total materials and services	20,561	19,070	(1,490)	(7.2%)

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs and emergency response requirements. Materials and services are forecast to decrease by 7.2 per cent or \$1.5 million compared to 2024/25.

4.1.9 Depreciation

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
Property	2,432	2,683	251	10.3%
Plant and equipment	1,642	2,234	592	36.1%
Infrastructure	10,210	10,831	621	6.1%
Cultural and heritage	246	247	1	0.4%
Total depreciation	14,530	15,995	1,465	10.1%

Depreciation is an accounting measure that attempts to allocate the value (consumption) of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$1.47 million for 2025/26 is due mainly to the completion of the 2024/25 capital works program and the full year effect of depreciation on these capital projects, along with the effects of revaluations performed in 2024/25. Refer to Section 4.5 for a more detailed analysis of Council's capital works program for the 2025/26 year.

4.1.10 Depreciation – right of use assets

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
Property	140	126	(14)	(10.0%)
Total depreciation – right of use assets	140	126	(14)	(10.0%)

Depreciation is the decline in value of a right of use asset over the period of a lease.

4.1.11 Other expenses

	Forecast	Budget	Change	
	Actual 2024/25 \$'000	2025/26 \$'000	\$'000	%
Auditors remuneration	153	144	(9)	(5.9%)
Vehicle registrations	100	106	6	6.0%
Bank charges	60	66	6	10.0%
Non-recurrent projects	4,108	2,614	(1,494)	(36.4%)
Legal costs	79	90	11	13.9%
Councillor allowances	302	349	47	15.6%
Operating lease rentals	210	220	10	4.8%
Other	189	135	(54)	(28.6%)
Total other expenses	5,201	3,724	(1,477)	(28.0%)

Other expenses include audit fees, Councillor allowances, legal costs, bank charges, fire service levy on Council properties, operating lease rentals and vehicle registrations. Non-recurrent major projects are those operational projects identified via Council's Major Projects Plan. A full list of non-capitalised major projects is provided in Appendix B.

4.2 Balance Sheet

4.2.1 Assets

Current Assets (\$11.31 million decrease) and Non-Current Assets (\$25.62 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and on hand, and the value of investments in term deposits or other highly liquid investments with short term maturities. Current asset balances are projected to decrease by \$11.31 million during the year as new and carried forward capital works projects are completed.

Trade and other receivables are monies owed to Council. Short term debtors are not expected to change significantly in the budget. Long term debtors (non-current) also remain unchanged as the outstanding debt to Council is yet to fall due. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and accrued income.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment that Council has built up over many years. The \$25.68 million increase in this balance is attributable to the net result of the capital works program (\$42.07 million of capital works) and the revaluation of infrastructure assets (\$0.07 million), less the depreciation of assets (\$15.99 million) and the sale of property, plant and equipment (\$1.67 million).

4.2.2 Liabilities

Current Liabilities (\$0.58 million decrease) and Non-Current Liabilities (\$0.28 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2024/25 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to decrease marginally due to more active management of leave entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing liabilities are borrowings of Council. Council is budgeting to repay loan principal of \$0.79 million over the year. No new borrowings are required to help fund our future capital works programs.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Amount borrowed as at 30 June of the prior year	2,070	1,786	999	703	398
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	284	787	296	305	261
Amount of borrowings as at 30 June	1,786	999	703	398	137

Council also sets aside cash to fund the principal repayment of interest only loans when they mature. The repayment of this loan will occur in 2025/26 (\$0.5 million). As at 30 June 2025 Council will have \$0.4 million in cash reserves to fund these repayments. Therefore net borrowings will be \$1.39 million at 30 June 2025.

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2024/25 \$'000	Budget 2025/26 \$'000
Right-of-use assets		
Property	451	325
Total right-of-use assets	451	325
Lease liabilities		
Current lease liabilities		
Land and buildings	110	111
Total current lease liabilities	110	111
Non-current lease liabilities		
Land and buildings	366	255
Total non-current lease liabilities	366	255
Total lease liabilities	476	366

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4.88%.

4.3 Statement of changes in Equity

4.3.1 Equity

Equity (\$15.2 million increase)

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets less reserves that have accumulated over time. The increase is due to the budgeted operational surplus.
- Reserves, including the asset revaluation reserve, represents the difference between the previously recorded value of assets and their current valuations, as well as other reserves that Council wishes to set aside to meet a specific purpose in the future and to which there is no existing liability.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by operating activities

Operating activities (\$6.7 million increase)

The net cash flows from operating activities refer to the cash generated or used in the normal service delivery functions of Council. Operating activities will generate \$31.04 million during 2025/26. This is a 27.6 per cent increase on the forecast \$24.32 million generated in 2024/25.

4.4.2 Net cash flows used in investing activities

Investing activities (\$0.83 million increase)

The significant value of payments for investing activities represents the capital works expenditure detailed in Section 4.5 of this budget report. Proceeds from sale of assets are forecast to decrease by \$1.85 million.

4.4.3 Net cash flows used in financing activities

Financing activities (\$0.49 million increase)

For 2025/26 the total of principal repayments is projected to be \$0.79 million and finance charges to be \$0.06 million. Repayment of lease liabilities is forecasts to be \$0.11 million with interest on the lease liabilities to be \$0.02 million. No new borrowings are forecast.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken in 2025/26, classified by expenditure type and funding source. Works are also disclosed as current budget (4.5.2) or carried forward projects from prior year (4.5.3).

4.5.1 Summary

	Forecast Actual 2024/25	Budget 2025/26	Change	
	\$'000	\$'000	\$'000	%
Property	16,672	17,945	1,273	7.6%
Plant and equipment	3,913	2,793	(1,120)	(28.6%)
Infrastructure	22,281	20,871	(1,410)	(6.3%)
Culture and Heritage	221	460	239	108.1%
Total	43,087	42,069	(1,018)	(2.4%)

	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	17,945	11,873	937	5,135	-	(4,500)	-	(13,445)	-
Plant and equipment	2,793	896	1,897	-	-	(613)	-	(2,180)	-
Infrastructure	20,871	2,123	17,810	938	-	(10,627)	(160)	(10,084)	-
Culture and Heritage	460	-	360	100	-	-	-	(460)	-
Total	42,069	14,892	21,004	6,173	-	(15,740)	(160)	(26,169)	-

4.5.2 – 2025/26 Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Buildings									
Annual Maintenance & Capital Improvements – various buildings	385	-	385	-	-	-	-	(385)	-
Swan Hill Town Hall - Building & Equipment renewal	15	-	15	-	-	-	-	(15)	-
Robinvale Community Arts Centre renewal of flooring in foyer, chandelier refurbishment and painting	90	-	90	-	-	-	-	(90)	-
Implement Public Toilet Strategy - renewal works	112	-	112	-	-	-	-	(112)	-
Implement Public Toilet Strategy – Robinvale Centenary Park	231	231	-	-	-	-	-	(231)	-
Swan Hill Showgrounds - Regional Hub	5,135	-	-	5,135	-	(4,000)	-	(1,135)	-
Total Buildings	5,968	231	602	5,135	-	(4,000)	-	(1,968)	-
TOTAL PROPERTY	5,968	231	602	5,135	-	(4,000)	-	(1,968)	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant & Equipment renewal	1,646	-	1,646	-	-	-	-	(1,646)	-
Total Plant, Machinery and Equipment	1,646	-	1,646	-	-	-	-	(1,646)	-
Furniture and Equipment									
Parking Ticket Machine installation & replacement	33	-	33	-	-	-	-	(33)	-
Neighbourhood Battery Program	396	396	-	-	-	(313)	-	(83)	-
Total Furniture and Equipment	429	396	33	-	-	(313)	-	(116)	-
Computers and Telecommunications									
IT Equipment replacement	140	-	140	-	-	-	-	(140)	-
Pioneer Settlement transitional experience	500	500	-	-	-	(300)	-	(200)	-
Total Computers and Telecommunications	640	500	140	-	-	(300)	-	(340)	-
TOTAL PLANT AND EQUIPMENT	2,715	896	1,819	-	-	(613)	-	(2,102)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Sealed Roads									
Sealed roads reseals	1,400	-	1,400	-	-	-	-	(1,400)	-
Sealed roads reconstruction	1,125	-	1,125	-	-	-	-	(1,125)	-
Sealed roads shoulder resheeting	247	-	247	-	-	-	-	(247)	-
R2R – Road reconstructions	2,024	-	2,024	-	-	(2,024)	-	-	-
Swan Hill CBD Carpark	10	10	-	-	-	-	-	(10)	-
Total Sealed Roads	4,806	10	4,796	-	-	(2,024)	-	(2,782)	-
Unsealed Roads									
R2R - gravel roads resheeting program	500	-	500	-	-	(500)	-	-	-
Gravel roads resheeting program	810	-	810	-	-	-	-	(810)	-
Total Unsealed Roads	1,310	-	1,310	-	-	(500)	-	(810)	-
Kerb and Channel									
Kerb and channel renewal	299	-	299	-	-	-	-	(299)	-
Total Kerb and Channel	299	-	299	-	-	-	-	(299)	-
Footpaths and Cycleways									
Disabled Kerb Crossings, Swan Hill & Robinvale	37	-	-	37	-	-	-	(37)	-
Footpath Replacement Program	70	-	70	-	-	-	-	(70)	-
Missing Links Footpath Program	20	20	-	-	-	-	-	(20)	-
Shared pathway between Lake Boga and Swan Hill	45	45	-	-	-	-	-	(45)	-
Total Footpaths and Cycleways	172	65	70	37	-	-	-	(172)	-
Drainage									
Robinvale Drainage stage 2 including Pump Station	895	895	-	-	-	-	-	(895)	-
Upgrade Stormwater Network Swan Hill	252	-	-	252	-	-	-	(252)	-
Total Drainage	1,147	895	-	252	-	-	-	(1,147)	-
Recreational, Leisure and Community Facilities									
Redevelopment Robinvale Recreation Reserve									
Change Rooms	505	-	505	-	-	-	(100)	(405)	-
Alan Garden Reserve – Irrigation Upgrade	70	-	70	-	-	-	-	(70)	-
Swan Hill Sporting Precinct Implementation	438	-	438	-	-	-	-	(438)	-
Total Recreational, Leisure and Community Facilities	1,013	-	1,013	-	-	-	(100)	(913)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Parks, Open Space and Streetscapes									
Nyah Riverfront Masterplan implementation	60	60	-	-	-	-	-	(60)	-
First Nations Acknowledgement Reserve (Tower Hill)	30	30	-	-	-	(15)	-	(15)	-
Robinvale Off Leash Dog Park	250	250	-	-	-	(125)	-	(125)	-
Playground equipment renewal & upgrade	116	-	116	-	-	-	-	(116)	-
Renewal irrigation systems	392	-	392	-	-	-	-	(392)	-
Playground shade sails	57	-	57	-	-	-	-	(57)	-
Street Beautification – Swan Hill CBD Works	200	-	200	-	-	(100)	-	(100)	-
Total Parks, Open Space and Streetscapes	1,105	340	765	-	-	(240)	-	(865)	-
Other Infrastructure									
Caravan Park - assets renewal Swan Hill	40	-	40	-	-	-	-	(40)	-
Caravan Park - assets renewal Lake Boga	20	-	20	-	-	-	-	(20)	-
Caravan Park – assets renewal Robinvale	20	-	20	-	-	-	-	(20)	-
Implementation of Community Plans	270	-	270	-	-	(150)	-	(120)	-
Pental Island Cultural Tourism Development	291	291	-	-	-	(41)	-	(250)	-
Robinvale Riverfront Terraces	230	-	230	-	-	(230)	-	-	-
Ten Steps Renewal	575	-	575	-	-	(575)	-	-	-
Riverside Park Mooring Platforms	575	-	575	-	-	(575)	-	-	-
Pental Island Bridge	1,050	-	1,050	-	-	1,050	-	-	-
Recreation Reserve Lighting – Gurnett Oval	400	-	-	400	-	(250)	(60)	(90)	-
Total Other Infrastructure	3,471	291	2,780	400	-	(2,061)	(60)	(1,350)	-
TOTAL INFRASTRUCTURE	13,323	1,601	11,033	689	-	(5,635)	(160)	(7,528)	-
CULTURE AND HERITAGE									
Pioneer Settlement									
Gem caulking and protective coating	150	-	150	-	-	-	-	(150)	-
D3 Locomotive Restoration	100	-	-	100	-	-	-	(100)	-
Pental Island Native Seedbank Nursery	50	-	50	-	-	-	-	(50)	-
Total Pioneer Settlement	300	-	200	100	-	-	-	(300)	-
Library Books									
Library collection purchases	160	-	160	-	-	-	-	(160)	-
Total Library Books	160	-	160	-	-	-	-	(160)	-
TOTAL CULTURE AND HERITAGE	460	-	360	100	-	-	-	(460)	-
TOTAL NEW CAPITAL WORKS 2025/26	22,466	2,728	13,814	5,924	-	(10,248)	(160)	(12,058)	-

4.5.3 Works carried forward from the 2024/25 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land									
Tower Hill Stage 16 Development	2,790	2,790	-	-	-	-	-	(2,790)	-
Total Land	2,790	2,790						(2,790)	
Buildings									
Art Gallery redevelopment	1,991	1,991	-	-	-	-	-	(1,991)	-
Tourism & Cultural Hub	1,861	1,861	-	-	-	-	-	(1,861)	-
Municipal Office alterations	255	-	255	-	-	-	-	(255)	-
Robinvale Community Arts Centre	80	-	80	-	-	-	-	(80)	-
Robinvale workers accommodation – McCartney Court	5,000	5,000	-	-	-	(500)	-	(4,500)	-
Total Buildings	9,187	8,852	335	-	-	(500)	-	(8,687)	-
TOTAL PROPERTY	11,977	11,642	335	-	-	(500)	-	(11,477)	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Replacement of Irrigation Pump at Robinvale	78	-	78	-	-	-	-	(78)	-
Total Plant, Machinery and Equipment	78	-	78	-	-	-	-	(78)	-
TOTAL PLANT AND EQUIPMENT	78	-	78	-	-	-	-	(78)	-
INFRASTRUCTURE									
Sealed Roads									
Karinie Street Reconstruction	6,676	-	6,676	-	-	(4,992)	-	(1,684)	-
Total Sealed Roads	6,676	-	6,676	-	-	(4,992)	-	(1,684)	-
Recreational, Leisure and Community Facilities									
Ken Harrison Sporting Complex Masterplan	20	20	-	-	-	-	-	(20)	-
Total Recreational, Leisure and Community Facilities	20	20	-	-	-	-	-	(20)	-
Footpaths and Cycleways									
Bicycle Path Construction Program	29	29	-	-	-	-	-	(29)	-
Manangatang CBD to school	68	68	-	-	-	-	-	(68)	-
Total Footpaths and Cycleways	97	97	-	-	-	-	-	(97)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Drainage									
Upgrade Stormwater Network - Swan Hill	249	-	-	249	-	-	-	(249)	-
Robinvale Drainage stage 2 including Pump Station	405	405	-	-	-	-	-	(405)	-
Total Drainage	654	405		249		-	-	(654)	-
Other Infrastructure									
Implementation of the community plans	12	-	12	-	-	-	-	(12)	-
Swan Hill Caravan Park Assets renewal	80	-	80	-	-	-	-	(80)	-
Lake Boga Caravan Park Assets renewal	9	-	9	-	-	-	-	(9)	-
Total Other Infrastructure	101	-	101	-	-	-	-	(101)	-
TOTAL INFRASTRUCTURE	7,548	522	6,777	249		(4,992)		(2,556)	
		-	-	-	-	-	-	-	-
TOTAL CARRIED FORWARD WORKS 2024/25	19,603	12,164	7,190	249		(5,492)		(14,111)	

4.5.4 Summary of planned capital works expenditure

For the years ended 30 June 2027, 2028 and 2029

2026/27	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	2,470	2,470	-	-	-	-	-	(2,470)	-
Buildings	1,718	433	1,252	33	-	-	-	(1,718)	-
Total Property	4,188	2,903	1,252	33	-	-	-	(4,188)	-
Plant and equipment									
Plant, machinery and equipment	1,728	-	1,728	-	-	-	-	(1,728)	-
Furniture and equipment	34	-	34	-	-	-	-	(34)	-
Computer and telecommunications	140	-	140	-	-	-	-	(140)	-
Total Plant and equipment	1,902	-	1,902	-	-	-	-	(1,902)	-
Infrastructure									
Sealed Roads	6,033	152	5,881	-	-	(2,699)	-	(3,334)	-
Unsealed Roads	1,340	-	1,340	-	-	(500)	-	(840)	-
Footpaths and Cycleways	444	330	75	39	-	-	-	(444)	-
Drainage	757	-	300	457	-	-	-	(757)	-
Recreational, Leisure and Community Facilities	750	680	-	70	-	(165)	-	(585)	-
Waste Management	1,100	1,100	-	-	-	-	-	(1,100)	-
Parks, Open Space and Streetscapes	2,467	895	1,572	-	-	(630)	-	(1,837)	-
Other Infrastructure	80	-	80	-	-	-	-	(80)	-
Total Infrastructure	12,971	3,157	9,248	566	-	(3,994)	-	(8,977)	-
Culture and heritage									
Pioneer Settlement	1,000	-	1,000	-	-	(900)	-	(100)	-
Library Books	165	-	165	-	-	-	-	(165)	-
Total Culture and Heritage	1,165	-	1,165	-	-	(900)	-	(265)	-
TOTAL CAPITAL WORKS EXPENDITURE	20,226	6,060	13,567	599	-	(4,894)	-	(15,332)	-

2027/28	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	2,535	-	2,535	-	-	-	-	(2,535)	-
Buildings	1,600	285	1,095	220	-	(249)	(75)	(1,276)	-
Total Property	4,135	285	3,630	220	-	(249)	(75)	(3,811)	-
Plant and equipment									
Plant, machinery and equipment	1,246	-	1,246	-	-	-	-	(1,246)	-
Furniture and equipment	35	-	35	-	-	-	-	(35)	-
Computer and telecommunications	143	-	143	-	-	-	-	(143)	-
Total Plant and equipment	1,424	-	1,424	-	-	-	-	(1,424)	-
Infrastructure									
Sealed Roads	6,025	-	6,025	-	-	(2,024)	-	(4,001)	-
Unsealed Roads	1,380	-	1,380	-	-	(500)	-	(880)	-
Footpaths and Cycleways	990	875	75	40	-	(200)	(29)	(761)	-
Drainage	616	-	250	366	-	-	-	(616)	-
Recreational, Leisure and Community Facilities	1,455	1,430	-	25	-	(644)	-	(811)	-
Parks, Open Space and Streetscapes	2,544	1,434	1,110	-	-	(1,100)	-	(1,444)	-
Other Infrastructure	90	-	80	10	-	-	-	(90)	-
Total Infrastructure	13,100	3,739	8,920	441	-	(4,468)	(29)	(8,603)	-
Culture and heritage									
Library Books	170	-	170	-	-	-	-	(170)	-
Total Culture and Heritage	170	-	170	-	-	-	-	(170)	-
TOTAL CAPITAL WORKS EXPENDITURE	18,829	4,024	14,144	661	-	(4,717)	(104)	(14,008)	-

2028/29	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	2,600	2,600	-	-	-	-	-	(2,600)	-
Buildings	2,143	481	1,332	330	-	(250)	-	(1,893)	-
Total Property	4,743	3,081	1,332	330	-	(250)	-	(4,493)	-
Plant and equipment									
Plant, machinery and equipment	1,411	-	1,411	-	-	-	-	(1,411)	-
Furniture and equipment	35	-	35	-	-	-	-	(35)	-
Computer and telecommunications	146	-	146	-	-	-	-	(146)	-
Total Plant and equipment	1,592	-	1,592	-	-	-	-	(1,592)	-
Infrastructure									
Sealed Roads	5,973	-	5,973	-	-	(2,024)	-	(3,949)	-
Unsealed Roads	1,430	-	1,430	-	-	(500)	-	(930)	-
Footpaths and Cycleways	465	350	75	40	-	-	-	(465)	-
Drainage	936	-	180	756	-	-	-	(936)	-
Recreational, leisure and community facilities	450	-	-	450	-	(225)	-	(225)	-
Waste Management	1,700	1,700	-	-	-	-	-	(1,700)	-
Parks, Open Space and Streetscapes	2,427	1,038	1,389	-	-	(865)	-	(1,562)	-
Other Infrastructure	500	-	80	420	-	(252)	(71)	(177)	-
Total Infrastructure	13,881	3,088	9,127	1,666	-	(3,866)	(71)	(9,944)	-
Culture and heritage									
Library Books	172	-	172	-	-	-	-	(172)	-
Total Culture and Heritage	172	-	172	-	-	-	-	(172)	-
TOTAL CAPITAL WORKS EXPENDITURE	20,388	6,169	12,223	1,996	-	(4,116)	(71)	(16,201)	-

5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators - Service

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+/-
Governance									
Consultation and engagement (Council decisions made and implemented with community input)	Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with the consultation and engagement efforts of Council		48	50	51	52	53	54	+
Roads									
Condition (sealed local roads are maintained at the adopted condition standard)	Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / kms of sealed local roads		98.95%	99.00%	99.00%	99.50%	99.50%	99.50%	+
Statutory planning									
Service standard (planning application processing and decisions are in accordance with legislative requirements)	Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions made		75.73%	76.00%	77.00%	78.00%	79.00%	80.00%	+
Waste management									
Waste diversion (amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	1	28.38%	28.22%	30.00%	30.60%	31.21%	31.84%	+

Targeted performance indicators – Financial

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+ / o / -
Liquidity									
Working Capital (sufficient working capital is available to pay bills as and when they fall due)	Current assets compared to current liabilities Current assets / current liabilities	2	428%	321%	255%	375%	370%	357%	-
Obligations									
Asset renewal (assets are renewed as planned)	Asset renewal compared to depreciation Asset renewal and upgrade expense / Asset depreciation	3	84%	163%	170%	89%	90%	84%	o
Stability									
Rates concentration (revenue is generated from a range of sources)	Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue		62%	60%	55%	56%	55%	55%	-
Efficiency									
Expenditure level (resources are used efficiently in the delivery of services)	Expenses per property assessment Total expenses / no. of property assessments		\$4,964	\$5,027	\$5,005	\$5,170	\$5,357	\$5,499	+

Key to Forecast Trend:

- + increase in Council's overall targets
- o maintaining Council's overall targets
- decrease in Council's overall targets

Notes to indicators

5a

1. **Waste management** - The introduction of Food Organics Garden Organics (FOGO) service in 2027, results in an increasing percentage of kerbside collection waste diverted from landfill.
2. **Liquidity** – Council has held unspent cash primarily from government stimulus programs which has improved our liquidity position. The ratio is forecast to decrease in 2025/26 as these funds are spent and projects delivered.
3. **Obligations** – 2024/25 and 2025/26 has an increased level of renewal works due to Council being able to source grant funding to undertake significant renewal works as detailed in note 4.5.

5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend +/-
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	
Operating position									
Adjusted underlying result (an adjusted underlying surplus is generated in the ordinary course of business)	Adjusted underlying surplus (or deficit) Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(16.4%)	(10.3%)	2.6%	(0.2%)	0.7%	0.9%	-
Liquidity									
Unrestricted cash (sufficient cash that is free of restrictions is available to pay bills as and when they fall due)	Unrestricted cash compared to current liabilities Unrestricted cash / current liabilities	2	80%	202%	130%	209%	201%	198%	+
Obligations									
Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings compared to rates Interest bearing loans and borrowings / rate revenue	3	6%	5%	3%	2%	1%	0%	-
Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings repayments compared to rates Interest and principal repayments on interest bearing loans and borrowings / rate revenue		1%	1%	2%	1%	1%	1%	-
Indebtedness (level of long term liabilities is appropriate to the size and nature of a Council's activities)	Non-current liabilities compared to own-source revenue Non-current liabilities / own source revenue		11%	10%	9%	8%	7%	6%	-

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+/-
Stability									
Rates effort (rating level is set based on the community's capacity to pay)	Rates compared to property values Rate revenue / CIV of rateable properties in the municipal district		0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	o
Efficiency									
Revenue level (resources are used efficiently in the delivery of services)	Average rate per property assessment General rates and municipal charges / no. of property assessments	4	\$2,631	\$2,725	\$2,801	\$2,974	\$3,044	\$3,130	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

5b

1. **Adjusted underlying result**
An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.
2. **Unrestricted cash**
Unrestricted cash is cash and cash equivalents that are available for use and free of obligations. Higher unrestricted cash relative to current liabilities suggest that a council can pay its bills on time.
3. **Loans and borrowings**
Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
4. **Rates concentration**
Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

Appendices

Appendix A

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2025/26 year.

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Fees & Charges

Swan Hill Rural City Council

Swan Hill Rural City Council

Aerodrome

Aerodrome – Robinvale

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Annual Landing Fee - Lease Holders	Current lease holders - Annual landing fee for private individuals per aircraft	\$169.50	\$175.50	3.54%	\$6.00	Y
Annual Landing Fee - Pilot Training Aircraft	Current Aerodrome lease holders - Annual landing fee for individual pilot training per aircraft	\$397.00	\$411.00	3.53%	\$14.00	Y
Landing Fee - Touch & Go	Visiting aircraft landing fee - Touch & Go	\$17.00	\$17.60	3.53%	\$0.60	Y

Pavement Concession Charge

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Landing Fee - MTOW <5,700kg	Landing fee for visiting aircraft (per aircraft) with MTOW <5,700kg	\$11.30	\$11.70	3.54%	\$0.40	Y
Per tonne maximum take-off mass of aircraft	Per tonne maximum take-off mass of aircraft (CPI Increase)	\$13.70	\$14.20	3.65%	\$0.50	Y

Aerodrome – Swan Hill

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Annual Landing Fee - Lease Holders	Current lease holders - Annual landing fee for private individuals per aircraft	\$169.50	\$175.50	3.54%	\$6.00	Y
Annual Landing Fee - Pilot Training Aircraft	Current Aerodrome lease holders - Annual landing fee for individual pilot training per aircraft	\$397.00	\$411.00	3.53%	\$14.00	Y
Fuel Facility Lease			\$241 ex GST per annum - September CPI			Y
Landing Fee - Touch & Go	Visiting aircraft landing fee - Touch & Go	\$17.00	\$17.60	3.53%	\$0.60	Y

Bureau of Meterology

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Site Lease	Per annum. Met Bureau, weather station. No increase in CPI is charged.	\$110.00	\$110.00	0.00%	\$0.00	Y

Pavement Concession Charge

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Landing Fee - MTOW <5,700kg	Landing fee for visiting aircraft (per aircraft) with MTOW <5,700kg	\$11.30	\$11.70	3.54%	\$0.40	Y
Fee per tonne	Per tonne maximum take-off mass of aircraft (CPI Increase)	\$13.70	\$14.20	3.65%	\$0.50	Y

Art Gallery

Equipment Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Grand Piano	Fee additional to gallery hire charge, bookings required, must only be played by experienced pianists.	\$198.50	\$205.50	3.53%	\$7.00	Y

Floor talks

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Guided Tour	Bookings required per person	\$7.00	\$7.20	2.86%	\$0.20	Y
Non Local Schools	Bookings required per person	\$7.60	\$7.90	3.95%	\$0.30	Y
Local Schools	Bookings required per person	\$0.00	\$0.00	0.00%	\$0.00	Y

Gallery Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Hire	Bookings required and Director retains the right to determine suitability of activity. Venue staff required to be present if Gallery is hired after official opening hours.	\$787.00	\$815.00	3.56%	\$28.00	Y
Community Groups	Bookings required and Director retains the right to determine suitability of activity.	\$397.00	\$411.00	3.53%	\$14.00	Y
Commercial Hire up to 3 hours	Bookings required and Director retains the right to determine suitability of activity.	\$397.00	\$411.00	3.53%	\$14.00	Y
Community Groups/Youth Groups	Bookings required. Per hour.	\$64.00	\$66.00	3.13%	\$2.00	Y
Community Groups up to 3 hours	Bookings required and Director retains the right to determine suitability of activity.	\$192.50	\$199.00	3.38%	\$6.50	Y
Lock up/security – Per Hour	Required if Gallery is hired outside official opening hours.	\$75.50	\$78.00	3.31%	\$2.50	Y
Workshop Education Room Hire - Community Groups	Per Hour	\$0.00	\$50.00	∞	\$50.00	Y
Workshop Education Room Hire - Commercial	Per Hour	\$0.00	\$90.00	∞	\$90.00	Y

Aged Care

Senior Citizens Centre – Robinvale & Swan Hill

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Bond (no alcohol)		\$178.50	\$185.00	3.64%	\$6.50	N
Bond (alcohol)		\$590.00	\$611.00	3.56%	\$21.00	N
Meeting / Gathering	First 2 hours	\$52.00	\$54.00	3.85%	\$2.00	Y
Meeting / Gathering	Every hour thereafter	\$22.50	\$23.50	4.44%	\$1.00	Y
Half Day		\$59.50	\$61.50	3.36%	\$2.00	Y
Full Day		\$113.00	\$117.00	3.54%	\$4.00	Y
Party / Large Function		\$181.00	\$187.50	3.59%	\$6.50	Y
Public Liability Insurance	If the user does not have their own insurance, this will be charged to provide the hirer their mandatory cover.	\$36.50	\$38.00	4.11%	\$1.50	Y

Building Department

Building Act Sec 29A

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Report & Consent – Demolition	Fee set by Legislation (5.75 fee units)*	\$93.90	\$93.90	0.00%	\$0.00	N

Building Enforcement Administration Fee

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Domestic		\$1,415.00	\$1,465.00	3.53%	\$50.00	N
Commercial		\$1,835.00	\$1,900.00	3.54%	\$65.00	N

Building Permit - Commercial / Industrial

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Building Inspection Fee	If applicable	\$271.50	\$281.00	3.50%	\$9.50	Y
Building Permit Amendment Fee		Dependent on extent of works \$450 minimum \$1,000 maximum				Y
Building Permit - Pool	Per Application	\$1,945.00	\$2,015.00	3.60%	\$70.00	Y
Combined Allotment Statements Fee - Commercial	A combined allotment statement is a legal consent from the Municipal Building Surveyor to treat multiple allotments as one under Division 8 of the Building Regulations 2018 for the purpose of simplifying siting and other regulatory requirements in lieu of being individual allotments.	\$364.00	\$377.00	3.57%	\$13.00	Y
Construction costs up to \$100,000		\$1,010.70	\$1,046.10	3.50%	\$35.40	Y
Construction costs exceeding \$100,000	Permit fee determined by Municipal Building Surveyor (MBS)	0.75% of \$cost + GST + Lodgement Fee				Y

Building Permit - Extend Time

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Domestic	Extension of time and permit	\$229.00	\$237.00	3.49%	\$8.00	Y
Commercial	Extension of time and permit	\$488.00	\$505.00	3.48%	\$17.00	Y

Building Permit - Domestic

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Building Inspection Fee	If applicable	\$177.00	\$183.00	3.39%	\$6.00	Y
Building Permit Amendment Fee		\$182.00	\$188.50	3.57%	\$6.50	Y
Building Permit - Pool	Per Application	\$699.00	\$723.00	3.43%	\$24.00	Y
Combined Allotment Statements Fee - Domestic	A combined allotment statement is a legal consent from the Municipal Building Surveyor to treat multiple allotments as one under Division 8 of the Building Regulations 2018 for the purpose of simplifying siting and other regulatory requirements in lieu of being individual allotments.	\$260.00	\$269.00	3.46%	\$9.00	Y
Houses (class 1) & Outbuildings (class 10) Construction value up to \$75,000		\$553.10	\$572.45	3.50%	\$19.35	Y
Houses (class 1) & Outbuildings (class 10) Construction value over \$75,000	Permit fee determined by Municipal Building Surveyor (MBS)	0.70% of \$cost + GST + Lodgement Fee				Y

Building Regulation & Modification

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Preparation of Report		\$226.50	\$234.50	3.53%	\$8.00	N

Checks (Structural, Mechanical, Electrical & Hydraulic)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	Checking of specialist system designs where necessary and/or where an appropriate design certificate is not provided is charged on a cost recovery basis.				Charged on a 'cost recovery basis'	N

House Relocation Deposit

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Bond / Bank Guarantee	Fee set by Legislation	\$10,000.00	\$10,000.00	0.00%	\$0.00	N

Information Requests

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Property Information Certificates - Residential & Commercial	Fee set by Legislation (3.19 fee units)*	\$52.05	\$52.05	0.00%	\$0.00	N
Record Search Fee		\$26.00	\$27.00	3.85%	\$1.00	Y
Retrieval fee of building records (per file)		\$96.50	\$100.00	3.63%	\$3.50	N
Archive retrieval fee for building records beyond 10 years (per file)		\$169.50	\$175.50	3.54%	\$6.00	N

Lodgement Fee

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Building Permit Documents – Commercial & Residential	Fee set by Legislation (8.23 fee units)*	\$134.40	\$134.40	0.00%	\$0.00	N

Place of Public Entertainment Permits (POPE)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Permit Fee		\$736.00	\$762.00	3.53%	\$26.00	Y

Report & Consent

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Report & Consent Siting Variations – Domestic	Fee set by Legislation (19.61 fee units)*	\$320.20	\$320.20	0.00%	\$0.00	N
Septic regulation 132(1)	Fee set by Legislation (19.61 fee units)*	\$320.20	\$320.20	0.00%	\$0.00	N
Protection of Public (Reg 116)	Fee set by Legislation (19.9 fee units)*	\$324.95	\$324.95	0.00%	\$0.00	N

State Government Building Permit Levy

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
All building works exceeding \$10,000 value	Fee set by Legislation		0.128% of construction value over \$10,000			N

Stormwater Discharge Information

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Report for Discharge Point	Fee set by Legislation (9.77 fee units)*	\$159.50	\$159.50	0.00%	\$0.00	N

Swimming Pool & Spa

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Registration (when lodging a new building permit application)		\$34.20	\$34.20	0.00%	\$0.00	N
Registration	Includes Registration Fee and Information Search Fee.	\$79.10	\$79.10	0.00%	\$0.00	N

continued on next page ...

Swimming Pool & Spa [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Compliance	Failure to register swimming pool or spa within relevant timeframe	\$1,849.20	\$1,849.20	0.00%	\$0.00	N
Lodgement Certificate of Barrier Compliance		\$21.10	\$21.10	0.00%	\$0.00	N
Lodgement of Certificate of Barrier Non-Compliance		\$397.55	\$397.55	0.00%	\$0.00	N
Failure to Lodge Certificate of Barrier Compliance (up to)		\$1,849.20	\$1,849.20	0.00%	\$0.00	N
Failure to Lodge Certificate of Barrier Non-Compliance (up to)		\$1,849.20	\$1,849.20	0.00%	\$0.00	N
Failure to Comply with Barrier Improvement Notice by date specified (up to)		\$1,849.20	\$1,849.20	0.00%	\$0.00	N
Pool Audit Fee - Including 2 inspections		\$421.00	\$436.00	3.56%	\$15.00	Y
Pool Audit Fee - Third and subsequent inspections		\$125.00	\$129.50	3.60%	\$4.50	Y

Children's Services

Children's Services – After School Care

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per Session (3 hours)		\$37.00	\$40.00	8.11%	\$3.00	N

Children's Services – Swan Hill Vacation Care

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per Session		\$125.00	\$135.00	8.00%	\$10.00	N
Excursion Fee	Need to cost each excursion and charge for full cost recovery.				Calculated for each excursion	N

Youth Services

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Youth Inc Building Rental – Weekly	Rental fee per office space	\$200.00	\$207.00	3.50%	\$7.00	Y

Community Centres

Community Centre – Lake Boga

Bin Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Skip Bin Hire – 1.5 m3	As per contractor price plus 10%				Contractor price plus 10%	Y
Skip Bin Hire – 3 m3	As per contractor price plus 10%				Contractor price plus 10%	Y
240L Wheelie Bin	As per contractor price plus 10%				Contractor price plus 10%	Y

Bond

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$178.50	\$185.00	3.64%	\$6.50	N
Alcohol		\$590.00	\$611.00	3.56%	\$21.00	N

Catering Facilities

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Kitchen – Commercial	Full use	\$90.50	\$93.50	3.31%	\$3.00	Y
Kitchen – Community/Charities	Full use	\$54.00	\$56.00	3.70%	\$2.00	Y

Foyer

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial – Foyer or one room full day		\$118.50	\$122.50	3.38%	\$4.00	Y
Community – Foyer or one room full day		\$90.50	\$93.50	3.31%	\$3.00	Y
Community – Foyer or one room half day		\$48.50	\$50.00	3.09%	\$1.50	Y

Hall Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$215.00	\$222.50	3.49%	\$7.50	Y
Community/Charities hire rate	Per day	\$152.00	\$157.50	3.62%	\$5.50	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$107.40	\$111.25	3.58%	\$3.85	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$75.90	\$78.75	3.75%	\$2.85	Y

Meetings

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$15.20	\$15.80	3.95%	\$0.60	Y

Public Liability Insurance

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.	\$36.50	\$38.00	4.11%	\$1.50	Y

Stadium Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Stadium hire	Per hour	\$37.50	\$39.00	4.00%	\$1.50	Y

Community Centre – Nyah

Bin Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Skip Bin Hire – 1.5 m3	As per contractor price plus 10%				Contractor price plus 10%	Y
Skip Bin Hire – 3 m3	As per contractor price plus 10%				Contractor price plus 10%	Y
240L Wheelie Bin	As per contractor price plus 10%				Contractor price plus 10%	Y

Bond

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$178.50	\$185.00	3.64%	\$6.50	N
Alcohol		\$590.00	\$611.00	3.56%	\$21.00	N

Catering Facilities

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Kitchen – Commercial	Full use	\$90.50	\$93.50	3.31%	\$3.00	Y
Kitchen – Community/Charities	Full use	\$54.00	\$56.00	3.70%	\$2.00	Y

Foyer

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial – Foyer or one room full day		\$118.50	\$122.50	3.38%	\$4.00	Y
Community – Foyer or one room full day		\$90.50	\$93.50	3.31%	\$3.00	Y
Community – Foyer or one room half day		\$48.50	\$50.00	3.09%	\$1.50	Y

Hall Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$215.00	\$222.50	3.49%	\$7.50	Y
Community/Charities hire rate	Per day	\$152.00	\$157.50	3.62%	\$5.50	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$107.40	\$111.25	3.58%	\$3.85	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$76.00	\$78.75	3.62%	\$2.75	Y

Meetings

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$15.20	\$15.80	3.95%	\$0.60	Y

Public Liability Insurance

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.	\$36.50	\$38.00	4.11%	\$1.50	Y

Community Centre – Manangatang

Bin Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Skip Bin Hire – 1.5 m3	As per contractor price plus 10%				Contractor price plus 10%	Y
Skip Bin Hire – 3 m3	As per contractor price plus 10%				Contractor price plus 10%	Y
240L Wheelie Bin	As per contractor price plus 10%				Contractor price plus 10%	Y

Bond

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$178.50	\$185.00	3.64%	\$6.50	N
Alcohol		\$590.00	\$611.00	3.56%	\$21.00	N

Hall Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$40.50	\$42.00	3.70%	\$1.50	Y
Community/Charities hire rate	Per day	\$29.00	\$30.00	3.45%	\$1.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$20.30	\$21.00	3.45%	\$0.70	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$14.60	\$15.00	2.74%	\$0.40	Y

Meetings

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$14.60	\$15.20	4.11%	\$0.60	Y

Public Liability Insurance

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.	\$36.50	\$38.00	4.11%	\$1.50	Y

Community Centre – Woorinen

Bin Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Skip Bin Hire – 1.5 m3	As per contractor price plus 10%				Contractor price plus 10%	Y
Skip Bin Hire – 3 m3	As per contractor price plus 10%				Contractor price plus 10%	Y
240L Wheelie Bin	As per contractor price plus 10%				Contractor price plus 10%	Y

Bond

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$178.50	\$185.00	3.64%	\$6.50	N
Alcohol		\$590.00	\$611.00	3.56%	\$21.00	N

Hall Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$40.50	\$42.00	3.70%	\$1.50	Y
Community/Charities hire rate	Per day	\$29.00	\$30.00	3.45%	\$1.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$20.30	\$21.00	3.45%	\$0.70	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$14.60	\$15.00	2.74%	\$0.40	Y

Meetings

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$14.60	\$15.20	4.11%	\$0.60	Y

Public Liability Insurance

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.	\$36.50	\$38.00	4.11%	\$1.50	Y

Community Arts Centre – Robinvale

Bin Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
2.6m3 Skip Bin	As per contractor price plus 10%				Contractor price plus 10%	Y

Bond

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$500.00	\$518.00	3.60%	\$18.00	N
Alcohol		\$1,030.00	\$1,065.00	3.40%	\$35.00	N

Catering Facilities

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Kitchen – Commercial	Full use	\$330.00	\$342.00	3.64%	\$12.00	Y
Kitchen – Community/Charities	Full use	\$200.00	\$207.00	3.50%	\$7.00	Y

Foyer

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial	Foyer or one room full day	\$179.00	\$185.50	3.63%	\$6.50	Y
Community	Foyer or one room full day	\$104.00	\$107.50	3.37%	\$3.50	Y
Community	Foyer or one room half day	\$83.50	\$86.50	3.59%	\$3.00	Y

Hall Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$624.00	\$646.00	3.53%	\$22.00	Y
Community/Charities hire rate	Per day	\$416.00	\$431.00	3.61%	\$15.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$312.00	\$323.00	3.53%	\$11.00	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$208.00	\$215.50	3.61%	\$7.50	Y

Meetings

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$20.80	\$21.55	3.61%	\$0.75	Y

Public Liability Insurance

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance		\$36.50	\$38.00	4.11%	\$1.50	Y

Theatre

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial		\$1,000.00	\$1,035.00	3.50%	\$35.00	Y
Community		\$416.00	\$430.55	3.50%	\$14.55	Y

Customer Service & Revenue Control

Community Tree (Kiosk)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have their own insurance, this will be charged to provide the hirer mandatory cover.	\$36.50	\$38.00	4.11%	\$1.50	Y
Bond		\$125.00	\$129.50	3.60%	\$4.50	N
Per Event		\$34.50	\$35.50	2.90%	\$1.00	Y

Copy Rate Notice

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Copy Rate Notice		\$13.50	\$14.00	3.70%	\$0.50	N

Garbage Service Charge Fee

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
For upsizing garbage bins or removing green waste service	Per service	\$56.50	\$58.50	3.54%	\$2.00	N

Land Information Certificate

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Land Information Certificate	Set by Legislation but indexed annually (1.82 fee units)*	\$29.70	\$29.70	0.00%	\$0.00	N
Urgent requests incur additional fee	Certificate completed within 24 hours	\$141.00	\$146.00	3.55%	\$5.00	N

Engineering Services

Municipal road where max speed limit at any time is 50kmph or less

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Other than minor works - On, or partly on the roadway, shoulder or pathway	Fee set by Legislation (23.5 fee units)*	\$383.75	\$383.75	0.00%	\$0.00	N
Other than minor works - Not on the roadway, shoulder or pathway	Fee set by Legislation (6 fee units)*	\$97.95	\$97.95	0.00%	\$0.00	N
Minor works - On, or partly on the roadway, shoulder or pathway	Fee set by Legislation (9.3 fee units)*	\$151.85	\$151.85	0.00%	\$0.00	N
Minor works - Not on the roadway, shoulder or pathway	Fee set by Legislation (6 fee units)*	\$97.95	\$97.95	0.00%	\$0.00	N

Municipal road where max speed limit at any time is more than 50kmph

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Other than minor works - On, or partly on the roadway, shoulder or pathway	Fee set by Legislation (43.1 fee units)*	\$703.80	\$703.80	0.00%	\$0.00	N
Other than minor works - Not on the roadway, shoulder or pathway	Fee set by Legislation (23.5 fee units)*	\$383.75	\$383.75	0.00%	\$0.00	N
Minor works - On, or partly on the roadway, shoulder or pathway	Fee set by Legislation (9.3 fee units)*	\$151.85	\$151.85	0.00%	\$0.00	N
Minor works - Not on the roadway, shoulder or pathway	Fee set by Legislation (6 fee units)*	\$97.95	\$97.95	0.00%	\$0.00	N

Road Closure – Temporary

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Advertisement			Cost as invoiced from relevant publisher			N

Road Opening Application Fees

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
1 fee unit \$16.33 set by Legislation	1 fee unit (currently \$16.33) fee set by legislation (Monetary Units Act 2004)	\$16.33	\$16.33	0.00%	\$0.00	N

Traffic Management Plan Preparation

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Plan	Set rate plus disbursements, to a maximum of 3 hours.	\$521.00	\$539.00	3.45%	\$18.00	Y

Information Management Services

Documents Copied to CD/USB

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Documents Copied to USB		\$9.00	\$9.30	3.33%	\$0.30	Y

Freedom of Information

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Application Fee	Fee set by Legislation in May	\$32.70	\$32.70	0.00%	\$0.00	N
Search Fee	Fee set by Legislation (1.5 fee units)*	\$24.50	\$24.50	0.00%	\$0.00	N
Photocopying – A4	Fee set by Legislation	\$0.20	\$0.20	0.00%	\$0.00	N

Historic Information Request

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Application Fee (Inc 1hr search)		\$38.00	\$39.50	3.95%	\$1.50	Y
Hourly Rate (after 1st hour)		\$57.50	\$59.50	3.48%	\$2.00	Y

Leisure Centres

Leisure Centre – Robinvale Recreation & Aquatic Centre

Fees Collected and Retained by Contractor

General Admission (Aquatics)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$4.30	\$4.50	4.65%	\$0.20	Y
Child/Concession		\$3.50	\$3.60	2.86%	\$0.10	Y
Spectator		\$2.20	\$2.30	4.55%	\$0.10	Y
Aqua Aerobics	Per class	\$3.70	\$3.80	2.70%	\$0.10	Y
Family		\$19.60	\$20.40	4.08%	\$0.80	Y
Infants Under 5 years old		\$2.20	\$2.30	4.55%	\$0.10	Y
Lane Hire	Per hour	\$14.40	\$15.00	4.17%	\$0.60	Y
Pool Hire	Per hour	\$138.50	\$144.00	3.97%	\$5.50	Y
User Group – Pool entry fees	Per entry	\$3.00	\$3.10	3.33%	\$0.10	Y
Swim teacher hire	Per hour	\$45.10	\$46.90	3.99%	\$1.80	Y
Additional lifeguard	User group	\$41.20	\$42.80	3.88%	\$1.60	Y

Facility Membership

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
3 Month Membership	Up front	\$243.60	\$253.30	3.98%	\$9.70	Y
6 Month Membership	Up front	\$389.40	\$405.00	4.01%	\$15.60	Y
12 Month Membership	Up front	\$573.20	\$596.10	4.00%	\$22.90	Y

Health Club

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Casual	Per session	\$7.00	\$12.80	82.86%	\$5.80	Y
Concession	Per session	\$5.80	\$10.80	86.21%	\$5.00	Y
Youth Hour 12-16 years		\$3.30	\$3.40	3.03%	\$0.10	Y
10 Visit passes	Adult	\$60.70	\$63.10	3.95%	\$2.40	Y
20 Visit passes	Adult	\$119.80	\$124.60	4.01%	\$4.80	Y
50 Visit passes	Adult	\$298.70	\$310.60	3.98%	\$11.90	Y

Season Ticket

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Family of 4	\$10 extra per child	\$200.90	\$208.90	3.98%	\$8.00	Y
Adult		\$126.70	\$131.80	4.03%	\$5.10	Y
Child/concession		\$103.00	\$107.10	3.98%	\$4.10	Y

Sports Hall

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Casual hire	Per hour	\$5.30	\$5.50	3.77%	\$0.20	Y
Full court hire (peak) per hour	Peak hours 4pm to 9pm Monday-Friday & Weekends	\$57.30	\$59.60	4.01%	\$2.30	Y
1/2 court hire (peak) per hour	Peak hours 4pm to 9pm Monday-Friday & Weekends	\$29.00	\$30.20	4.14%	\$1.20	Y
Full court hire (non peak) per hour	Peak hours 4pm to 9pm Monday-Friday & Weekends	\$35.20	\$36.60	3.98%	\$1.40	Y
1/2 court hire (non peak) per hour	Peak hours 4pm to 9pm Monday-Friday & Weekends	\$24.00	\$25.00	4.17%	\$1.00	Y
Out of Hours Staffing per hour		\$41.20	\$42.80	3.88%	\$1.60	Y

Swimming Multi Passes – 10 Visits

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult – Pool only		\$40.20	\$41.80	3.98%	\$1.60	Y
Child/concession – Pool only		\$28.90	\$30.10	4.15%	\$1.20	Y

Water Safety Lessons

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Preschool and School Age	Per lesson	\$14.60	\$15.20	4.11%	\$0.60	N

Leisure Centre – Swan Hill Aquatic & Recreation Centre

Fees Collected and Retained by Contractor

Birthday Parties

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Non-Catered	Per child	\$13.20	\$13.70	3.79%	\$0.50	Y
Catered	Per child	\$19.40	\$20.20	4.12%	\$0.80	Y

Badminton

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Badminton	Per hour / per court	\$16.80	\$17.50	4.17%	\$0.70	Y

General Admission

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$7.20	\$7.50	4.17%	\$0.30	Y
Child		\$4.90	\$5.10	4.08%	\$0.20	Y
Concession		\$4.90	\$5.10	4.08%	\$0.20	Y
Infant	Under 4	\$2.40	\$2.50	4.17%	\$0.10	Y
Family	All immediate	\$20.60	\$21.40	3.88%	\$0.80	Y
10 Visit passes	Adult	\$63.70	\$66.20	3.92%	\$2.50	Y
10 Visit passes	Child / Concession	\$43.00	\$44.70	3.95%	\$1.70	Y
Swim Club	Per person	\$8.00	\$8.30	3.75%	\$0.30	Y
Schools	Per student	\$3.20	\$3.30	3.13%	\$0.10	Y

Group Fitness

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Casual	Per class	\$11.00	\$11.40	3.64%	\$0.40	Y
Concession	Per class	\$8.20	\$8.50	3.66%	\$0.30	Y

Health Club

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Casual	Gymnasium only	\$16.00	\$16.70	4.38%	\$0.70	Y
Concession	Gymnasium only	\$12.00	\$12.50	4.17%	\$0.50	Y
10 Visit passes	Adult - Gymnasium only	\$134.00	\$139.40	4.03%	\$5.40	Y
Youth Hour 12-16 years	Members	\$5.40	\$5.60	3.70%	\$0.20	Y

Learn to Swim

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
1st Child	Per lesson	\$15.70	\$16.30	3.82%	\$0.60	N
2nd Child	Per lesson	\$14.40	\$15.00	4.17%	\$0.60	N
1st Child < 3 years	Per lesson	\$13.70	\$14.20	3.65%	\$0.50	N
2+ Child < 3 years	Per lesson	\$12.30	\$12.80	4.07%	\$0.50	N
Private	One on one	\$37.50	\$39.00	4.00%	\$1.50	N

Platinum Membership

Includes gym, pool and group fitness classes

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
12 months	Up front	\$1,038.30	\$1,079.80	4.00%	\$41.50	Y
12 months concession	Up front	\$811.20	\$843.60	3.99%	\$32.40	Y
6 months	Up front	\$606.00	\$630.20	3.99%	\$24.20	Y
6 months concession	Up front	\$443.40	\$461.10	3.99%	\$17.70	Y
3 months	Up front	\$346.10	\$359.90	3.99%	\$13.80	Y
12 months – Direct debit per week + joining fee		\$19.70	\$20.50	4.06%	\$0.80	Y
12 month concession – Direct debit per week + joining fee		\$16.20	\$16.80	3.70%	\$0.60	Y
Joining Fee		\$64.90	\$60.00	-7.55%	-\$4.90	Y

Premium Membership

Includes gym and pool

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
12 months	Up front	\$854.40	\$888.60	4.00%	\$34.20	Y
12 months concession	Up front	\$681.40	\$708.70	4.01%	\$27.30	Y
6 months	Up front	\$475.90	\$494.90	3.99%	\$19.00	Y
6 months concession	Up front	\$389.40	\$405.00	4.01%	\$15.60	Y
3 months	Up front	\$302.80	\$314.90	4.00%	\$12.10	Y
12 months – Direct debit per week + joining fee		\$17.40	\$18.10	4.02%	\$0.70	Y
12 months – Concession direct debit per week + joining fee \$60		\$13.00	\$13.50	3.85%	\$0.50	Y
Joining Fee		\$64.90	\$60.00	-7.55%	-\$4.90	Y

Sports Hall Room Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Sports Hall Room Hire	Per hour	\$57.90	\$60.20	3.97%	\$2.30	Y

Stadium – Casual Use

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Stadium – Casual Use	Per hour	\$5.90	\$6.10	3.39%	\$0.20	Y

Library Service

Computer Bookings

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per hour		\$6.50	\$6.60	1.54%	\$0.10	Y

Copying of Oral History Discs

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Including disc		\$11.80	\$12.20	3.39%	\$0.40	Y

Headphones

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per set		\$4.40	\$4.50	2.27%	\$0.10	Y

Inter Library Loans

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
From Public Libraries	Per item	\$5.60	\$5.80	3.57%	\$0.20	Y
From Tertiary Institutions	Per item	\$33.00	\$34.00	3.03%	\$1.00	Y

Internet Bookings

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per 15 minutes	Per booking	\$1.75	\$1.80	2.86%	\$0.05	Y
Per half hour	Per booking	\$3.40	\$3.50	2.94%	\$0.10	Y
Per hour	Per booking	\$6.50	\$6.60	1.54%	\$0.10	Y

Invigilator for Exams

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per hour	Library staff member to act as invigilator for exams	\$55.00	\$57.00	3.64%	\$2.00	Y

Library Bags

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per bag		\$3.00	\$4.00	33.33%	\$1.00	Y

Lost Books

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per Item					Cost + \$6.00	Y

Lost Magazines

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per Item					Cost + \$4.00	Y

Meeting Room – Commercial

Fees apply for bookings by Commercial and Government bodies

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per hour	Per booking. Booking required.	\$16.00	\$16.00	0.00%	\$0.00	Y
Half Day	Per booking. Booking required.	\$0.00	\$50.00	∞	\$50.00	Y

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Meeting Room – Commercial [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per day	Per booking. Booking required.	\$90.00	\$93.00	3.33%	\$3.00	Y

Membership Cards

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Replacement of lost library card	Per card	\$6.00	\$6.20	3.33%	\$0.20	N

Photocopying / Printing

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
A4 Single Black	Per page	\$0.40	\$0.40	0.00%	\$0.00	Y
A4 Single Colour	Per page	\$2.20	\$2.00	-9.09%	-\$0.20	Y
A4 Double sided Black	Per page	\$0.80	\$0.80	0.00%	\$0.00	Y
A4 Double sided Colour	Per page	\$4.40	\$4.00	-9.09%	-\$0.40	Y
A3 Single Black	Per page	\$0.80	\$0.80	0.00%	\$0.00	Y
A3 Single Colour	Per page	\$4.40	\$4.00	-9.09%	-\$0.40	Y
A3 Double sided Black	Per page	\$1.60	\$1.60	0.00%	\$0.00	Y
A3 Double sided Colour	Per page	\$8.60	\$8.00	-6.98%	-\$0.60	Y

USB

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per USB stick purchased		\$10.00	\$10.40	4.00%	\$0.40	Y

Livestock Exchange

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Call Out Fee		\$104.00	\$107.50	3.37%	\$3.50	Y
Cattle Weigh Fee - Per lot during sale	Cattle sold in prime market	\$3.60	\$3.70	2.78%	\$0.10	Y
Sheep Yard - Per head per day	Stock not sold through yard	\$5.80	\$6.00	3.45%	\$0.20	Y
Cattle Yard - Per head per day	Stock not sold through yard	\$11.60	\$12.00	3.45%	\$0.40	Y
Stock removed from sale - sheep	For drafting, per head.	\$1.15	\$1.20	4.35%	\$0.05	Y
Stock removed from sale - cattle	For drafting, per head.	\$5.90	\$6.10	3.39%	\$0.20	Y
Private Weigh Cattle – Per head	Occurs when cattle are weighed but not in a sale	\$7.60	\$7.90	3.95%	\$0.30	Y
Sheep	For sheep sold through the yards on sale days. Based on sale price.				1.10%	Y
Cattle	For cattle sold through the yards on sale days. Based on sale price.				1.20%	Y

Dead Stock Removal

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Sheep destroyed and disposed from yards	Presented to yards in condition deemed not fit for sale	\$82.50	\$85.50	3.64%	\$3.00	Y
Cattle destroyed and disposed from yards	Presented to yards in condition deemed not fit for sale	\$275.50	\$285.00	3.45%	\$9.50	Y

NLIS Tags

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Cattle - Faulty / Non reader tag assigned with transport number.	Per tag	\$5.80	\$6.00	3.45%	\$0.20	Y
Untagged Cattle. Fee to Agent/ Vendor.	Per tag	\$15.75	\$15.75	0.00%	\$0.00	Y
Untagged Sheep	Fee to agent / vendor	\$5.80	\$6.00	3.45%	\$0.20	Y

Stock Feeding

Staff and machinery resource only. Agent/Vendor to supply feed.

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Stock not sold through yards	Per bale fed out	\$58.00	\$60.00	3.45%	\$2.00	Y
Post Sale	Per bale fed out	\$58.00	\$60.00	3.45%	\$2.00	Y

Truck Wash

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per minute		\$0.85	\$0.90	5.88%	\$0.05	Y
Access Key	Per key	\$46.00	\$47.50	3.26%	\$1.50	Y

Marketing & Tourism

Guided Tour of Swan Hill

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Weekdays (Monday-Friday) excluding Public Holidays	Per tour (1 hour)	\$110.00	\$114.00	3.64%	\$4.00	Y
Weekends and Public Holidays	Per tour (1 hour)	\$164.50	\$170.50	3.65%	\$6.00	Y

Skilled Migration

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Regional Certification	Processing fee for SHRCC (Regional Certifying Body for the North West Region - Swan Hill and Mildura) to provide advice to the Department of Home Affairs on the Skilled Employer Sponsored Regional (SESR) – Employer Sponsored (ES) Stream.	\$673.00	\$697.00	3.57%	\$24.00	Y

Parking Control & School Crossings

Parking Infringement Notices

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Category A	Fee set by Legislation (0.4 of a penalty unit)^	\$79.00	\$79.00	0.00%	\$0.00	N
Category B	Fee set by Legislation (0.6 of penalty unit)^	\$118.00	\$118.00	0.00%	\$0.00	N
Category C	Fee set by Legislation (1 penalty unit)^	\$197.00	\$197.00	0.00%	\$0.00	N

Parking Meters

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
One Hour Meters	Per hour	\$1.30	\$1.40	7.69%	\$0.10	Y

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Parking Meters [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Daily Car Park Hire - per park in metered area	For tradesman and community groups conducting approved raffles.	\$11.00	\$11.00	0.00%	\$0.00	Y
6 monthly car park hire rate per park in metered area	For tradesman working in a metered or signed area.	\$728.00	\$728.00	0.00%	\$0.00	Y
Annual car park hire rate per park in metered area	For tradesman working in a metered or signed area.	\$1,350.00	\$1,350.00	0.00%	\$0.00	Y

Photocopying & Printing

Photocopying Fee

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
A4 Single Black	Photocopying fees have been consolidated across Council, except for Library. Per page.	\$0.70	\$0.75	7.14%	\$0.05	Y
A4 Single Colour	Per page	\$2.90	\$3.00	3.45%	\$0.10	Y
A4 Double sided Black	Per page	\$1.30	\$1.35	3.85%	\$0.05	Y
A4 Double sided Colour	Per page	\$5.80	\$6.00	3.45%	\$0.20	Y
A3 Single Black	Per page	\$1.30	\$1.35	3.85%	\$0.05	Y
A3 Single Colour	Per page	\$5.70	\$5.90	3.51%	\$0.20	Y
A3 Double sided Black	Per page	\$2.40	\$2.50	4.17%	\$0.10	Y
A3 Double sided Colour	Per page	\$11.60	\$12.00	3.45%	\$0.40	Y

Printing (Plotter)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
A0 Black	Per page	\$10.60	\$11.00	3.77%	\$0.40	Y
A1 Black	Per page	\$7.70	\$8.00	3.90%	\$0.30	Y
A2 Black	Per page	\$4.60	\$4.80	4.35%	\$0.20	Y
A0 Colour	Per page	\$19.10	\$19.75	3.40%	\$0.65	Y
A1 Colour	Per page	\$16.30	\$16.85	3.37%	\$0.55	Y
A2 Colour	Per page	\$16.30	\$16.85	3.37%	\$0.55	Y

Pioneer Settlement

General Admission

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$33.50	\$33.50	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$30.50	\$30.50	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$23.50	\$23.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$102.50	\$102.50	0.00%	\$0.00	Y
Extra child	On family ticket	\$16.50	\$16.50	0.00%	\$0.00	Y
Local Residents	Local ambassador program. Identification required showing address within municipality	\$0.00	\$0.00	0.00%	\$0.00	Y

Heartbeat (Laser Light Shows)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$30.00	\$30.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$27.00	\$27.00	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$21.00	\$21.00	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$91.50	\$91.50	0.00%	\$0.00	Y
Extra child	On family ticket	\$15.00	\$15.00	0.00%	\$0.00	Y

Pyap Cruise

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$29.00	\$29.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$26.00	\$26.00	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$20.00	\$20.00	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$88.00	\$88.00	0.00%	\$0.00	Y
Extra child	On family ticket	\$14.50	\$14.50	0.00%	\$0.00	Y

General Admission & Heartbeat (Laser Light Shows)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$57.00	\$57.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$51.50	\$51.50	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$40.00	\$40.00	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$174.00	\$174.00	0.00%	\$0.00	Y
Extra child	On family ticket	\$31.50	\$31.50	0.00%	\$0.00	Y

General Admission & Pyap Cruise

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$56.00	\$56.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$50.50	\$50.50	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$39.50	\$39.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$171.00	\$171.00	0.00%	\$0.00	Y
Extra child	On family ticket	\$31.00	\$31.00	0.00%	\$0.00	Y

General Admission, Heartbeat (Laser Light Shows) & Pyap Cruise

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$83.50	\$83.50	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$75.00	\$75.00	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$58.50	\$58.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$230.00	\$230.00	0.00%	\$0.00	Y
Extra child	On family ticket	\$46.00	\$46.00	0.00%	\$0.00	Y

Heartbeat (Laser Light Shows) & Pyap Cruise

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$53.00	\$53.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$47.50	\$47.50	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$37.50	\$37.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$162.00	\$162.00	0.00%	\$0.00	Y
Extra child	On family ticket	\$29.50	\$29.50	0.00%	\$0.00	Y

Pioneer Settlement – Commercial Product Purchases

General Admission (Commercial)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$28.50	\$28.50	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$25.50	\$25.50	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$19.50	\$19.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$86.50	\$86.50	0.00%	\$0.00	Y

Pyap Cruise (Commercial)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$25.00	\$25.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$22.50	\$22.50	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$17.50	\$17.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$75.50	\$75.50	0.00%	\$0.00	Y

Heartbeat (Laser Light Shows) (Commercial)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$25.50	\$25.50	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$23.00	\$23.00	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$18.00	\$18.00	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$78.00	\$78.00	0.00%	\$0.00	Y

General Admission & Pyap Cruise (Commercial)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$48.00	\$48.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$43.00	\$43.00	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$33.50	\$33.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$135.00	\$135.00	0.00%	\$0.00	Y
Extra child	On family ticket	\$31.50	\$31.50	0.00%	\$0.00	Y

General Admission & Heartbeat (Laser Light Shows) (Commercial)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$48.50	\$48.50	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$43.50	\$43.50	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$34.50	\$34.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$135.00	\$135.00	0.00%	\$0.00	Y
Extra child	On family ticket	\$32.00	\$32.00	0.00%	\$0.00	Y

General Admission, Heartbeat (Laser Light Shows) & Pyap Cruise (Commercial)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$71.00	\$71.00	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$63.50	\$63.50	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$49.50	\$49.50	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$198.00	\$198.00	0.00%	\$0.00	Y

Heartbeat (Laser Light Shows) & Pyap Cruise (Commercial)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$45.50	\$45.50	0.00%	\$0.00	Y
Concession	Pensioner, Student, Senior	\$41.00	\$41.00	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$32.00	\$32.00	0.00%	\$0.00	Y
Family	Family – 2 adults and up to 2 children	\$130.00	\$130.00	0.00%	\$0.00	Y
Extra child	On family ticket	\$29.50	\$29.50	0.00%	\$0.00	Y

Pioneer Settlement – Education Program

Registered Education Facility (P-12 Schools)

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Pioneer Settlement – Education Program [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
General Admission	Per student	\$17.50	\$17.50	0.00%	\$0.00	Y
Pyap Cruise	Per student	\$15.50	\$15.50	0.00%	\$0.00	Y
Heartbeat (Laser Light Show)	Per student	\$16.00	\$16.00	0.00%	\$0.00	Y
Heartbeat (Laser Light Show) & Pyap Cruise	Per student	\$31.00	\$31.00	0.00%	\$0.00	Y
General Admission & Pyap Cruise	Per student	\$32.00	\$32.00	0.00%	\$0.00	Y
General Admission & Heartbeat (Laser Light Show)	Per student	\$33.00	\$33.00	0.00%	\$0.00	Y
General Admission, Pyap Cruise & Heartbeat (Laser Light Show)	Per student	\$48.00	\$48.00	0.00%	\$0.00	Y

Pioneer Settlement – Lodges

Accommodation

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per night	\$34.00	\$35.50	4.41%	\$1.50	Y
General	Per person	\$40.00	\$41.50	3.75%	\$1.50	Y

Breakfast

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per person	\$12.00	\$14.00	16.67%	\$2.00	Y
General	Per person	\$12.00	\$14.00	16.67%	\$2.00	Y

Lunch

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per person	\$15.00	\$17.00	13.33%	\$2.00	Y
General	Menu choices now developed ranging from \$15 – \$25 per person				Per menu	Y

Morning / Afternoon Tea

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per person	\$4.50	\$6.00	33.33%	\$1.50	Y
General	Per person	\$10.00	\$6.00	-40.00%	-\$4.00	Y

Dinner

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Student - Primary Student	Per person	\$18.00	\$23.00	27.78%	\$5.00	Y
Student - Secondary Student	Per person	\$22.00	\$27.00	22.73%	\$5.00	Y
General	Menu choices now developed ranging from \$15 – \$25 per person				Per menu	Y

Supper

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per person	\$4.50	\$5.00	11.11%	\$0.50	Y
General	Per person	\$8.00	\$8.30	3.75%	\$0.30	Y

Birthday Cake

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Cost to purchase cake				Cost	Y

Pioneer Settlement – Special Functions

Amphitheatre Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amphitheatre day hire only	2 hour hire between 9.30am and 5.00pm with use of fountains	\$1,800.00	\$1,870.00	3.89%	\$70.00	Y
Amphitheatre day hire only – additional hour	For each additional hour after initial 2 hours hire	\$300.00	\$312.00	4.00%	\$12.00	Y

Lower Murray Inn

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Site for 6 hours up to 110 people		\$1,100.00	\$1,200.00	9.09%	\$100.00	Y
Additional hour		\$125.00	\$130.00	4.00%	\$5.00	Y
Site (4hrs)		\$850.00	\$884.00	4.00%	\$34.00	Y
Site (additional hours)		\$120.00	\$124.80	4.00%	\$4.80	Y

PS Pyap

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Cruise Private Hire	1 hour	\$1,000.00	\$1,000.00	0.00%	\$0.00	Y
Cruise Private Hire – additional hour	Additional one hour hire	\$500.00	\$520.00	4.00%	\$20.00	Y

Photos

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Grounds for photos		\$200.00	\$200.00	0.00%	\$0.00	Y
Grounds for photos after hours		\$400.00	\$416.00	4.00%	\$16.00	Y

Site & Pyap Cruise Package

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Pyap – 1 hour cruise & site hire 4 hours		\$1,850.00	\$1,900.00	2.70%	\$50.00	Y
Pyap – 2 hour cruise & site hire 4 hours		\$2,250.00	\$2,300.00	2.22%	\$50.00	Y

Weddings

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Wedding Hire – site	For any ceremony held anywhere on site	\$1,000.00	\$1,000.00	0.00%	\$0.00	Y
Double Site Hire - Ceremony & Reception Package	4 hours site hire for ceremony and 4 hours site hire for reception	\$1,700.00	\$1,900.00	11.76%	\$200.00	Y
Double Site Hire & Pyap Charter Package	4 hours site hire for ceremony and 4 hours site hire for reception and 1 hour Pyap Charter	\$2,500.00	\$2,700.00	8.00%	\$200.00	Y

Planning Department

Regulation 7 Section 20(4)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Requesting the Minister to prepare an amendment to a Planning Scheme exempted from the requirements referred to in section 20(4) of the Act.	Fee set by Legislation (270 fee units)*	\$4,409.10	\$4,409.10	0.00%	\$0.00	N

Regulation 8 Section 20(A)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Requesting the Minister to prepare an amendment to a Planning Scheme exempted from certain requirements prescribed under section 20A of the Act.	Fee set by Legislation (65 fee units)*	\$1,061.45	\$1,061.45	0.00%	\$0.00	N

Regulation 10 Combined Permit Applications

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Combined Permit applications	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made.				N/A	N

Regulation 12

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amend an application for a Permit or an application to amend a Permit	(a) Under section 57A(3)(a) of the Act the fee to amend an application for a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 9; (b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 11 and any additional fee under c) below; (c) If an application to amend an application for a Permit or amend an application to amend a Permit has the effect of changing the class of that Permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of Permit.				% of cost	N

Regulation 13

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Combined application to amend Permit	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made.				% of cost	N

Regulation 14

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Combined Permit and Planning Scheme amendment	Under section 96A(4)(a) of the Act: The sum of the fee(s) for the amendment to the planning scheme (regulation 6) and whichever of the following applies: 50% of the fee which would have applied if the permit application had been made separately; or if the permit application is for more than one class of permit (regulation 9), the highest of the fees which would have applied if the permit applications had been made separately.				% of cost	N

Regulation 15

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
For a certificate of compliance	Fee set by Legislation (22 fee units)*	\$359.25	\$359.25	0.00%	\$0.00	N

Regulation 16

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Agreement to a proposal to amend or end an agreement under section 173 of the Act	Fee set by Legislation (44.5 fee units)*	\$726.65	\$726.65	0.00%	\$0.00	N

Regulation 17

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
For a Planning Certificate	a) 1.5 fee units for an application not made electronically 2023/24 (Unit fee \$15.90) b) \$7.52 for an application made electronically		a) 1.5 fee units for an application not made electronically 2023/24 (Unit fee \$16.33) b) \$7.82 for an application made electronically 2023/24 (2024/25 TBA)			N

Regulation 18

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	Fee set by Legislation (22 fee units)*	\$359.25	\$359.25	0.00%	\$0.00	N

Regulation 6

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Certification of a Plan of Subdivision	Fee set by Legislation (11.8 fee units)*	\$192.65	\$192.65	0.00%	\$0.00	N

Regulation 7 Section 10(2)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Alteration of Plan under section 10(2) of the Act	Fee set by Legislation (7.5 fee units)*	\$122.45	\$122.45	0.00%	\$0.00	N

Regulation 8 Section 11(1)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment of Certified Plan under section 11(1) of the Act	Fee set by Legislation (9.5 fee units)*	\$155.10	\$155.10	0.00%	\$0.00	N

Regulation 9

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Checking of Engineering Plans	0.75% based on the estimated cost of construction works	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)				N

Regulation 10 Engineering Plan

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Engineering Plan prepared by Council	3.5% of the cost of works proposed in the engineering plan (maximum fee)	3.5% of the cost of works proposed in the engineering plan (maximum fee)				N

Regulation 11

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Supervision of works	2.5% of the estimated cost of construction of the works (maximum fee)	2.5% of the estimated cost of construction of the works (maximum fee)				N

Planning Permit Applications

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Applications for Extension of Time - 1st Request	Per application	\$270.50	\$280.00	3.51%	\$9.50	N
Applications for Extension of Time - 2nd request	Per application	\$541.00	\$560.00	3.51%	\$19.00	N
Application for Extension of Time - 3rd Request	Per application	\$750.00	\$750.00	0.00%	\$0.00	N

Amend Planning Permits

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Secondary Consent		\$281.00	\$291.00	3.56%	\$10.00	N

Written Advice Letter

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Provision of Letter		\$136.00	\$141.00	3.68%	\$5.00	Y

Planning Notification

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST	
Per Notice Letter	Per letter	\$9.00	\$9.30	3.33%	\$0.30	N	
Notification in paper	Per advertisement	Set by Publisher					N
Min. Fee excl. GST: \$265.50							

Planning Permit

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Provision of copy of Planning Permit		\$169.50	\$175.50	3.54%	\$6.00	N
Request for copy of Land Title	Per title	\$80.00	\$80.00	0.00%	\$0.00	N

Exhibition of Planning Scheme Amendments

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Notice Letter by mail	Per letter	\$9.70	\$10.00	3.09%	\$0.30	N
Public Notice by Newspaper	Per advertisement				Set by Publisher Min. Fee excl. GST: \$265.50	N
Public Notice by Government Gazette	Per letter				Set by Publisher	N

Regulation 6

Stage 1

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	(a) considering a request to amend a planning scheme; and (b) exhibition and notice of the amendment; and (c) considering any submissions which do not seek a change to the amendment; and (d) if applicable, abandoning the amendment. Fee set by Legislation (206 fee units)*	\$3,363.95	\$3,363.95	0.00%	\$0.00	N

Stage 2

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel	(i) Fee set by Legislation (1021 fee units)*; or	\$16,672.90	\$16,672.90	0.00%	\$0.00	N
11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel	(ii) Fee set by Legislation (2040 fee units)*; or	\$33,313.20	\$33,313.20	0.00%	\$0.00	N
Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel	(iii) Fee set by Legislation (2727 fee units)*	\$44,531.90	\$44,531.90	0.00%	\$0.00	N
Fee	(b) providing assistance to a panel; and (c) making a submission to a panel; and (d) considering the panel's report; and (e) after considering submissions and the report, if applicable, abandoning the amendment. 2024/25 Unit fee \$16.33 Part of the above Stage 1 & 2				Part of the above Stage 1 & 2	N

Stage 3

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	For: (a) adopting the amendment or part of the amendment; and (b) submitting the amendment for approval by the Minister; and (c) giving the notice of the approval of the amendment. Fee set by Legislation (32.5 fee units)* if the Minister is not the planning authority or nil fee if the Minister is the Planning Authority.	\$530.70	\$530.70	0.00%	\$0.00	N

Stage 4

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	For: (a) consideration by the Minister of a request to approve an amendment; and (b) giving notice of approval of an Amendment. Fee set by Legislation (32.5 fee units)* if the Minister is not the Planning Authority or nil fee if the Minister is the Planning Authority.	\$530.70	\$530.70	0.00%	\$0.00	N

Section 47

Class 1

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Use only	Change or allow a new use of land Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 2

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less.	Fee set by Legislation (13.5 fee units)*	\$220.45	\$220.45	0.00%	\$0.00	N

Class 3

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000.	Fee set by Legislation (42.5 fee units)*	\$694.00	\$694.00	0.00%	\$0.00	N

Class 4

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000.	Fee set by Legislation (87 fee units)*	\$1,420.70	\$1,420.70	0.00%	\$0.00	N

Class 5

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000.	Fee set by Legislation (94 fee units)*	\$1,535.00	\$1,535.00	0.00%	\$0.00	N

Class 6

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000.	Fee set by Legislation (101 fee units)*	\$1,649.30	\$1,649.30	0.00%	\$0.00	N

Class 7

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
VicSmart application if the estimated cost of development is \$10,000 or less.	Fee set by Legislation (13.5 fee units)*	\$220.45	\$220.45	0.00%	\$0.00	N

Class 8

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
VicSmart application if the estimated cost of development is more than \$10,000	Fee set by Legislation (29 fee units)*	\$473.55	\$473.55	0.00%	\$0.00	N

Class 9

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
VicSmart application to subdivide or consolidate land	Fee set by Legislation (13.5 fee units)*	\$220.45	\$220.45	0.00%	\$0.00	N

Class 10

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
VicSmart application (other than a class 7, class 8 or class 9 permit)	Fee set by Legislation (13.5 fee units)*	\$220.45	\$220.45	0.00%	\$0.00	N

Class 11

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 2, class 3, class 7 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Fee set by Legislation (77.5 fee units)*	\$1,265.55	\$1,265.55	0.00%	\$0.00	N

Class 12

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 4, class 5, or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Fee set by Legislation (104.5 fee units)*	\$1,706.45	\$1,706.45	0.00%	\$0.00	N

Class 13

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 6 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Fee set by Legislation (230.5 fee units)*	\$3,764.05	\$3,764.05	0.00%	\$0.00	N

Class 14

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	Fee set by Legislation (587.5 fee units)*	\$9,593.85	\$9,593.85	0.00%	\$0.00	N

Class 15

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Fee set by Legislation (1732.5 fee units)*	\$28,291.70	\$28,291.70	0.00%	\$0.00	N

Class 16

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000	Fee set by Legislation (3894 fee units)*	\$63,589.00	\$63,589.00	0.00%	\$0.00	N

Class 17

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To subdivide an existing building (other than a class 9 Permit)	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 18

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To subdivide land into 2 lots (other than a class 9 or class 17 Permit)	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 19

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 Permit)	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 20

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Subdivide land (other than a class 9, class 17, class 18 or class 19 permit)	Fee set by Legislation (89 fee units Per 100 lots created)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 21

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	To: (a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or (b) create or move a right of way; or (c) create, vary or remove an easement other than a right of way; or (d) vary or remove a condition in the nature of an easement other than a right of way in a Crown grant. Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 22

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
A Permit not otherwise provided for in the regulation	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Section 72

Class 1

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a Permit to change the use of land allowed by the Permit or allow a new use of land	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 2

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a Permit (other than a Permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the Permit allows or to change any or all of the conditions which apply to the Permit	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 3

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is \$10,000 or less	Fee set by Legislation (13.5 fee units)*	\$220.45	\$220.45	0.00%	\$0.00	N

Class 4

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Fee set by Legislation (42.5 fee units)*	\$694.00	\$694.00	0.00%	\$0.00	N

Class 5

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$100,000 but not more than \$500,000	Fee set by Legislation (87 fee units)*	\$1,420.70	\$1,420.70	0.00%	\$0.00	N

Class 6

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$500,000	Fee set by Legislation (94 fee units)*	\$1,535.00	\$1,535.00	0.00%	\$0.00	N

Class 7

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a permit* that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Fee set by Legislation (13.5 fee units)*	\$220.45	\$220.45	0.00%	\$0.00	N

Class 8

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a permit* that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000 or less	Fee set by Legislation (29 fee units)*	\$473.55	\$473.55	0.00%	\$0.00	N

Class 9

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 9 Permit	Fee set by Legislation (13.5 fee units)*	\$220.45	\$220.45	0.00%	\$0.00	N

Class 10

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 10 Permit	Fee set by Legislation (13.5 fee units)*	\$220.45	\$220.45	0.00%	\$0.00	N

Class 11

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 11, 12, 13, 14, 15, or 16 Permit	Fee set by Legislation (77.5 fee units)*	\$1,265.55	\$1,265.55	0.00%	\$0.00	N

Class 12

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 12, 13, 14, 15 or 16 Permit	Fee set by Legislation (104.5 fee units)*	\$1,706.45	\$1,706.45	0.00%	\$0.00	N

Class 13

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 11, 12,13,14,15 or 16 Permit	Fee set by Legislation (230.5 fee units)*	\$3,764.05	\$3,764.05	0.00%	\$0.00	N

Class 14

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 17 Permit	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 15

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 18 Permit	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 16

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 19 Permit	Fee set by Legislation (89 fee units per 100 lots created)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 17

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 20 Permit	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 18

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 21 Permit	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Class 19

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 22 Permit	Fee set by Legislation (89 fee units)*	\$1,453.35	\$1,453.35	0.00%	\$0.00	N

Public Health

Additional non-mandatory / requested inspection

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Additional non-mandatory / requested inspection fee	Officer and administration cost	\$320.00	\$330.00	3.13%	\$10.00	N

Caravan Parks

Set by Legislation annually in May (excludes camp sites)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Sites not exceeding 25	Fee set by Legislation (17 fee units)*	\$277.00	\$277.00	0.00%	\$0.00	N
Sites exceeding 25 but not exceeding 50	Fee set by Legislation (34 fee units)*	\$555.00	\$555.00	0.00%	\$0.00	N
Sites exceeding 50 but not exceeding 100	Fee set by Legislation (68 fee units)*	\$1,110.00	\$1,110.00	0.00%	\$0.00	N
Sites exceeding 100 but not exceeding 150	Fee set by Legislation (103 fee units)*	\$1,681.00	\$1,681.00	0.00%	\$0.00	N
Sites exceeding 150 but not exceeding 200	Fee set by Legislation (137 fee units)*	\$2,237.00	\$2,237.00	0.00%	\$0.00	N
Sites exceeding 200 but not exceeding 250	Fee set by Legislation (171 fee units)*	\$2,792.00	\$2,792.00	0.00%	\$0.00	N
Transfer of Registration	Fee set by Legislation (5 fee units)*	\$81.00	\$81.00	0.00%	\$0.00	N

Failed Subsequent Sample

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Failed subsequent sample fee	Fee to cover cost of samples, officer time and administration.	\$187.00	\$193.00	3.21%	\$6.00	N

New Premises Assessment/Application

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
New Premises or Vehicle plus the applicable registration fee		\$208.00	\$210.00	0.96%	\$2.00	N

Registrations

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Health and Wellbeing Registration (Prescribed Accommodation, Beauty, Skin Penetration)	New business - Fee based on the risk of procedure (skin penetration, tattooing)	\$333.00	\$340.00	2.10%	\$7.00	N
Public Health and Wellbeing Registration (Hairdressers Only)	Renewal - One off registration fee for hair dressers / makeup application only	\$197.00	\$200.00	1.52%	\$3.00	N
Temporary Food Premises – Class 2	Registration fee applied to 1-2 day events only	\$67.00	\$69.00	2.99%	\$2.00	N
Temporary Food Premises – Class 3	Registration fee applied to 1-2 day events only	\$46.00	\$47.00	2.17%	\$1.00	N
Class 3 Food Premises	Registration	\$267.00	\$270.00	1.12%	\$3.00	N
Class 3A Food Premises	Registration	\$287.00	\$290.00	1.05%	\$3.00	N
Class 2M Food Premises	Registration	\$205.00	\$210.00	2.44%	\$5.00	N
Class 2A Food Premises	Registration – Higher risk and / or larger premises that prepare and sell a significant variety of preparation methods	\$863.00	\$890.00	3.13%	\$27.00	N
Class 2B Food Premises	Registration – Premises that prepare and sell a variety of low and high risk ready to eat foods	\$550.00	\$560.00	1.82%	\$10.00	N
Class 2C Food Premises	Registration – Premises that prepare and sell a variety of low and high risk ready to eat foods	\$420.00	\$430.00	2.38%	\$10.00	N
Class 1 Food Premises	Registration – External audits	\$430.00	\$440.00	2.33%	\$10.00	N
Late Registrations	Late registration fee - Officer and administration cost			50% of Registration Fee		N
Transfer of Registration Fee	Transfer of registration fee			50% of Registration Fee		N
Pro Rata Registration Fee	From February to April			75% of Registration Fee		N
Pro Rata Registration Fee	From May to July			50% of Registration Fee		N

Septic Tanks

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
New installation / major alteration - Permit Fee	Officer and administration cost set by EPA (48.88 fee units)*	\$798.00	\$798.00	0.00%	\$0.00	N
Minor alteration	Fee set by Legislation (37.25 fee units)*	\$608.00	\$608.00	0.00%	\$0.00	N
Transfer a permit	Fee set by Legislation (9.93 fee units)*	\$162.00	\$162.00	0.00%	\$0.00	N
Amend a permit	Fee set by Legislation (10.38 fee units)*	\$169.00	\$169.00	0.00%	\$0.00	N
Renew a permit	Fee set by Legislation (8.31 fee units)*	\$135.00	\$135.00	0.00%	\$0.00	N
Exemption	Fee set by Legislation (14.67 fee units)*	\$239.00	\$239.00	0.00%	\$0.00	N

Vaccinations

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Twinrix Hep A+B Junior Dose	1-15 years – per dose	\$64.00	\$65.00	1.56%	\$1.00	N
Twinrix Hep A+B Senior Dose	16 years+ – per dose	\$93.00	\$95.00	2.15%	\$2.00	N
Hepatitis A Vaqta – Junior	2-17 years – per dose	\$64.00	\$65.00	1.56%	\$1.00	N
Hepatitis A Vaqta	18 years+ – per dose	\$80.00	\$83.00	3.75%	\$3.00	N
Fluvax 4 strain	Per dose	\$20.00	\$20.00	0.00%	\$0.00	N
IPOL	Per dose	\$62.00	\$64.00	3.23%	\$2.00	N
Boostrix	Per dose	\$46.00	\$47.00	2.17%	\$1.00	N
Hepatitis B Adult	20 years+ – per dose	\$36.00	\$37.00	2.78%	\$1.00	N
Chicken Pox Varicella	Per dose	\$72.00	\$74.00	2.78%	\$2.00	N
Meningococcal B Bexsero	Per dose for under 12 months of age	\$123.00	\$125.00	1.63%	\$2.00	N

Regulatory Services

Animal Control

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Pound release fee for dogs & cats	1st offence	\$83.00	\$85.00	2.41%	\$2.00	N
Pound release fee for dogs & cats	2nd offence	\$218.00	\$225.00	3.21%	\$7.00	N
Pound release fee for dogs & cats	3rd offence	\$350.00	\$360.00	2.86%	\$10.00	N
Pound release fee for sheep	Per head, plus expenses incurred in impounding the animal.	\$18.00	\$18.00	0.00%	\$0.00	N
Pound release fee for livestock (other than sheep)	Per head, plus expenses incurred in impounding the animal.	\$83.00	\$85.00	2.41%	\$2.00	N
Daily sustenance fee for impounded dogs and cats	Feed and officer time caring for animal / pound duties	\$14.00	\$15.00	7.14%	\$1.00	N
Daily sustenance fee for impounded sheep	Feed and officer time caring for animals	\$9.00	\$10.00	11.11%	\$1.00	N
Daily sustenance fee for impounded livestock (other than sheep)	Feed and officer time caring for animals	\$12.00	\$12.00	0.00%	\$0.00	N
Surrender fee for dogs and cats	Collection / relocation	\$71.00	\$74.00	4.23%	\$3.00	Y
After hours call out fee for livestock on roads	Per hour	\$350.00	\$360.00	2.86%	\$10.00	N

Dog / Cat Registration

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Dangerous or Menacing dog, Restricted Breed Dog	Officer time required to monitor and inspect the premises where these dogs are kept.	\$260.00	\$265.00	1.92%	\$5.00	N
Entire dog or cat	Not desexed or microchipped	\$138.00	\$138.00	0.00%	\$0.00	N
Pensioner – Maximum fee	50% discount for eligible concession cardholders	\$69.00	\$69.00	0.00%	\$0.00	N
Desexed and microchip implant		\$46.00	\$46.00	0.00%	\$0.00	N
Pensioner – Desexed and microchip implant	50% discount for eligible concession cardholders	\$23.00	\$23.00	0.00%	\$0.00	N
Working dog		\$23.00	\$23.00	0.00%	\$0.00	N
Animal registration renewal late payment fee	Officer and administration cost	\$27.00	\$28.00	3.70%	\$1.00	N
Registration tag replacement		\$2.00	\$2.00	0.00%	\$0.00	N
New Registration from 1 Oct each year – 31 Dec				50% of applicable fee		N

Domestic Animal Business

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Registration fee for Domestic Animal Business	i.e. Boarding / Breeding establishments	\$205.00	\$210.00	2.44%	\$5.00	N

Local Laws

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Release Fee for impounded vehicles		\$450.00	\$460.00	2.22%	\$10.00	N
Release fee for impounded thing	In line with Local Law Penalty Fee of \$100	\$100.00	\$100.00	0.00%	\$0.00	N
Busking Permit Application	Administration cost	\$12.00	\$12.00	0.00%	\$0.00	N
Busking Fee Per day	Administration cost	\$6.00	\$6.00	0.00%	\$0.00	N
Itinerant Trading 1 day only		\$42.00	\$43.00	2.38%	\$1.00	N
Itinerant Trading <12 days per year		\$67.00	\$69.00	2.99%	\$2.00	N
Itinerant Trading >12 days per year		\$184.00	\$190.00	3.26%	\$6.00	N
Miscellaneous Local Law Permit Fee - Intermediate Size Event	100-999 people. e.g. Triathlons, Markets, Harmony Days, Regatta. Not-for-profit / charitable 50% discount.	\$109.00	\$110.00	0.92%	\$1.00	N

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Local Laws [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Miscellaneous Local Law Permit fee – Major Event	1000+ people. Fee to be added to offset increasing administration and inspection costs for major events.	\$250.00	\$255.00	2.00%	\$5.00	N
Miscellaneous Local Law Permit fee - Minor Event	0-99 people. Not-for-profit/charitable 50% discount.	\$67.00	\$69.00	2.99%	\$2.00	N
50% Discount of set fee for non-for-profit/charitable organisations				50% of applicable fee		N
Excess Animal Permit fee	For more than 2 cats or 2 dogs	\$41.00	\$42.00	2.44%	\$1.00	N
Administration fee to engage contractors	Fee to offset increasing administrative and inspection costs associated with clean up requirements for unsightly properties that pose a fire risk.	\$215.00	\$220.00	2.33%	\$5.00	Y

Use of Council Land (Footpath Trading)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Permit fee for outdoor eating facility	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$196.00	\$200.00	2.04%	\$4.00	N
Permit fee for advertising sign on footpath	Maximum allowed is 2 signs. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$80.00	\$82.00	2.50%	\$2.00	N
Permit fee to display goods for sale on footpath	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$80.00	\$82.00	2.50%	\$2.00	N
Permit to consume liquor on Council land	Permit for licensed premises to serve alcohol on footpath. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$195.00	\$200.00	2.56%	\$5.00	N

Late Payment Fee (Footpath Trading)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Late payment fee for all footpath trading Permit renewals	A late payment penalty has been introduced to all footpath trading activity to off set administrative duties.	\$39.00	\$40.00	2.56%	\$1.00	N

Pro rata Fee (Footpath Trading)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Pro rata fee (Footpath Trading) (September-December)				75% (September-December)		N
Pro rata fee (Footpath Trading) (January-March)				50% (January-March)		N
Pro rata fee (Footpath Trading) (March-June)				25% (March-June)		N

Use of Council Land (Mobile Food Trading)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Annual Permit		\$1,000.00	\$1,000.00	0.00%	\$0.00	N
Limited Permit (per year)		\$250.00	\$250.00	0.00%	\$0.00	N
Off-peak Weekend Permit		\$100.00	\$100.00	0.00%	\$0.00	N
Peak Weekend Permit (holiday periods and long weekends)		\$200.00	\$200.00	0.00%	\$0.00	N
Six Month Permit		\$600.00	\$600.00	0.00%	\$0.00	N

Recreation – Sportsfields

Sportsfield Ground Rental & Pavilion Rental

Levied on basis of marginal cost recovery. Calculations based on size of sportsground and insured value of pavilion.

Alan Garden Reserve

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Tyntynder Football Netball Club		\$2,305.00	\$2,385.00	3.47%	\$80.00	Y
Ultima Tyntynder United Football Cricket Club		\$1,950.00	\$2,020.00	3.59%	\$70.00	Y

Alan Garden Reserve Netball Centre

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
General Use - Court Hire	Without lights per hour per court	\$25.00	\$26.00	4.00%	\$1.00	Y
General Use - Court Hire with lights per hour per court	With lights per hour per court	\$33.50	\$34.50	2.99%	\$1.00	Y
General Use - Netball Pavilion	Change room and kiosk (per day)	\$24.50	\$25.50	4.08%	\$1.00	Y
Primary User Group - Annual Fee	Netball pavilion and storage shed use	\$887.00	\$918.00	3.49%	\$31.00	Y
Schools Events	Court Hire only - Per day	\$94.30	\$97.60	3.50%	\$3.30	Y
Schools Annual Fee		\$606.00	\$627.00	3.47%	\$21.00	Y

Gurnett Oval

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Central Rivers Umpire Association	Recreation Reserve and Pavilion User Agreement per Year	\$970.00	\$1,005.00	3.61%	\$35.00	Y
RSL Cricket Club		\$1,295.00	\$1,340.00	3.47%	\$45.00	Y
Swan Hill Rugby Club	Recreation Reserve and Pavilion User Agreement per Year	\$0.00	\$1,005.00	∞	\$1,005.00	Y

Ken Harrison Sporting Complex

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Swan Hill Soccer Association		\$1,200.00	\$1,240.00	3.33%	\$40.00	Y
St Mary's Tyntynder Cricket Club		\$1,985.00	\$2,055.00	3.53%	\$70.00	Y
Swan Hill Little Athletics Centre		\$589.00	\$610.00	3.57%	\$21.00	Y

Lake Boga Reserve

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Lake Boga Football Netball Club		\$1,295.00	\$1,340.00	3.47%	\$45.00	Y
Lakers Cricket Club		\$1,460.00	\$1,510.00	3.42%	\$50.00	Y

Nyah Recreation Reserve – includes building charge

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Nyah / Nyah West United Football Netball Club	User fee includes building charge	\$3,205.00	\$3,315.00	3.43%	\$110.00	Y
Nyah District Cricket Club	User fee includes building charge	\$3,860.00	\$3,995.00	3.50%	\$135.00	Y

Other General Reserves - Sports for Non Recreational Reserve Agreement Users

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Sports Field booking for Non Recreation Reserve Agreement Users	Per session	\$35.50	\$36.50	2.82%	\$1.00	Y

Other General Reserves - Secondary Colleges

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
MacKillop College	Various sporting facilities	\$546.00	\$565.00	3.48%	\$19.00	Y
Swan Hill Secondary College	Various sporting facilities	\$1,485.00	\$1,535.00	3.37%	\$50.00	Y

Robinvale Riverside Park

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Robinvale Storm Rugby League Club		\$667.00	\$690.00	3.45%	\$23.00	Y
Robinvale Football Club		\$2,880.00	\$2,980.00	3.47%	\$100.00	Y
Robinvale Football Club - Cricket Ground		\$0.00	\$535.00	∞	\$535.00	Y

Swan Hill Recreation Reserve

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Circus Bond		\$1,100.00	\$1,140.00	3.64%	\$40.00	N
Circus Fee		\$1,595.00	\$1,650.00	3.45%	\$55.00	Y
Swan Hill Cricket Club		\$2,050.00	\$2,120.00	3.41%	\$70.00	Y
Swan Hill Fire Brigade	Fire track	\$215.00	\$222.50	3.49%	\$7.50	Y
Swan Hill Football Netball Club		\$4,845.00	\$5,015.00	3.51%	\$170.00	Y

Ultima Recreation Reserve

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Ultima Football Netball Club		\$2,514.90	\$2,602.90	3.50%	\$88.00	Y

Swan Hill Riverside Park

Sound Shell Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Sound Shell	Price per session	\$129.50	\$134.00	3.47%	\$4.50	Y
Commercial Function	Price per day	\$1,100.00	\$1,140.00	3.64%	\$40.00	Y

Public Liability Insurance

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If user does not have their own insurance. This will be charged to provide the hirer their mandatory cover.	\$36.50	\$38.00	4.11%	\$1.50	Y

Robinvale Resource Centre & Network House

Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Casual Office Space	Per day	\$67.50	\$70.00	3.70%	\$2.50	Y
Conference Room Hire	Per day	\$95.50	\$99.00	3.66%	\$3.50	Y
Permanent Office Space	Per week	\$163.00	\$168.50	3.37%	\$5.50	Y
Open Area	Per day	\$119.00	\$123.00	3.36%	\$4.00	Y

Swan Hill Indoor Sports & Recreation Centre (The Stadium)

Regular Competitions (Basketball, Badminton, Futsal & Netball)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Peak Per Hour		\$40.50	\$42.00	3.70%	\$1.50	Y
Off Peak Per hour (not regular competition)		\$35.50	\$36.50	2.82%	\$1.00	Y

Squash

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Club Competitions	Per hour / per court	\$24.00	\$25.00	4.17%	\$1.00	Y
Casual Hire	Per hour / per court	\$24.00	\$25.00	4.17%	\$1.00	Y

Training Sessions

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Basketball, Badminton, Futsal & Netball	Per hour / per court	\$35.50	\$36.50	2.82%	\$1.00	Y
Schools	Per hour / per court	\$35.50	\$36.50	2.82%	\$1.00	Y
Tennis	Per person	\$9.40	\$9.70	3.19%	\$0.30	Y

Swan Hill Town Hall

Swan Hill Town Hall – Bonds

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Entire Complex	With alcohol	\$1,040.00	\$1,075.00	3.37%	\$35.00	N
Entire Complex	Without alcohol	\$1,040.00	\$1,075.00	3.37%	\$35.00	N
Auditorium & Stage	With alcohol	\$1,040.00	\$1,075.00	3.37%	\$35.00	N
Auditorium, Stage, Dressing Rooms & Green Room	Commercial touring	\$1,040.00	\$1,075.00	3.37%	\$35.00	N
Auditorium & Stage	Without alcohol	\$1,040.00	\$1,075.00	3.37%	\$35.00	N
Cafe area (with alcohol)	With alcohol	\$520.00	\$538.00	3.46%	\$18.00	N
Cafe area (without alcohol)	Without alcohol - no bond required	\$520.00	\$538.00	3.46%	\$18.00	N
Meeting Room – Small – Community	No bond required	\$208.00	\$215.50	3.61%	\$7.50	N
Meeting Room – Small – Commercial	No bond required	\$208.00	\$215.50	3.61%	\$7.50	N
Meeting Room – Large	No bond required	\$208.00	\$215.50	3.61%	\$7.50	N

Swan Hill Town Hall – Cleaning Fees

Post event cleaning

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Whole Complex	Per hire / per day	\$840.00	\$869.00	3.45%	\$29.00	Y

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Post event cleaning [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Auditorium, Stage & Foyer	Per hire / per day	\$528.00	\$546.00	3.41%	\$18.00	Y
Cafe / Bar & Foyer	Per hire / per day	\$252.50	\$261.50	3.56%	\$9.00	Y
Kitchen	Per hire / per day	\$175.00	\$181.00	3.43%	\$6.00	Y
Meeting Room & Mezzanine Floor	Per hire / per day	\$106.50	\$110.00	3.29%	\$3.50	Y
Dressing Rooms	Per hire / per day	\$186.50	\$193.00	3.49%	\$6.50	Y
Mezzanine Seating & Toilets	Per hire / per day	\$161.00	\$166.50	3.42%	\$5.50	Y

Swan Hill Town Hall – Equipment & Staff

Bar Manager

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Bar Manager	Per person / per hour	\$63.50	\$65.50	3.15%	\$2.00	Y

Bar Staff

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Bar Staff	Per person / per hour	\$53.50	\$55.50	3.74%	\$2.00	Y

Butchers Paper & Stand

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$12.00	\$12.40	3.33%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$18.00	\$18.60	3.33%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$30.00	\$31.00	3.33%	\$1.00	Y

Catering Station

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per station / per day	\$30.20	\$31.20	3.31%	\$1.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per station / per day	\$45.30	\$46.80	3.31%	\$1.50	Y
Commercial – Outside SHRCC	Per station / per day	\$75.50	\$78.00	3.31%	\$2.50	Y

Computer / Laptop

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$8.40	\$8.60	2.38%	\$0.20	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$12.60	\$12.90	2.38%	\$0.30	Y
Commercial – Outside SHRCC	Per day	\$21.00	\$21.50	2.38%	\$0.50	Y

Counter Weight Fly System and Lighting Rig

Requires 2 qualified rigging operators – included in hire fee

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$62.40	\$64.60	3.53%	\$2.20	Y

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Counter Weight Fly System and Lighting Rig [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$93.60	\$96.90	3.53%	\$3.30	Y
Commercial – Outside SHRCC	Per hour	\$156.00	\$161.50	3.53%	\$5.50	Y

Crockery & Cutlery

Includes plates, bowls, spoons, knives and forks

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per person	\$0.85	\$0.90	5.88%	\$0.05	Y
Not for Profit – Outside SHRCC (40% discount)	Per person	\$1.25	\$1.30	4.00%	\$0.05	Y
Commercial – Outside SHRCC	Per person	\$2.10	\$2.20	4.76%	\$0.10	Y

Data Projector (meeting rooms / cafe)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$10.40	\$10.80	3.85%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$15.60	\$16.20	3.85%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$26.00	\$27.00	3.85%	\$1.00	Y

Festoon Lighting

Includes set up/pack down

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$83.20	\$86.20	3.61%	\$3.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$124.80	\$129.30	3.61%	\$4.50	Y
Commercial – Outside SHRCC	Per day	\$208.00	\$215.50	3.61%	\$7.50	Y

Follow Spotlight

Requires qualified operator – included in hire fee

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$35.40	\$36.60	3.39%	\$1.20	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$53.10	\$54.90	3.39%	\$1.80	Y
Commercial – Outside SHRCC	Per hour	\$88.50	\$91.50	3.39%	\$3.00	Y

Front of House Manager

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Front of House Manager	Per person / per hour	\$58.00	\$60.00	3.45%	\$2.00	Y

Glassware

Includes wine, beer, spirit and water glasses

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Glassware [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per person	\$0.40	\$0.45	12.50%	\$0.05	Y
Not for Profit – Outside SHRCC (40% discount)	Per person	\$0.65	\$0.65	0.00%	\$0.00	Y
Commercial – Outside SHRCC	Per person	\$1.05	\$1.10	4.76%	\$0.05	Y

Hazer Machine

Includes liquid for machine

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$16.60	\$17.20	3.61%	\$0.60	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$24.90	\$25.80	3.61%	\$0.90	Y
Commercial – Outside SHRCC	Per day	\$41.50	\$43.00	3.61%	\$1.50	Y

In-House PA, Sound Desk & Foldbacks

Requires qualified operator – included in hire fee

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$41.60	\$43.00	3.37%	\$1.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$62.40	\$64.50	3.37%	\$2.10	Y
Commercial – Outside SHRCC	Per hour	\$104.00	\$107.50	3.37%	\$3.50	Y

Lectern

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per day	\$10.40	\$10.80	3.85%	\$0.40	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day	\$15.60	\$16.20	3.85%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$26.00	\$27.00	3.85%	\$1.00	Y

MECH

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per person / per hour	\$76.00	\$78.50	3.29%	\$2.50	Y

Microphone

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$10.40	\$10.80	3.85%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$15.60	\$16.20	3.85%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$26.00	\$27.00	3.85%	\$1.00	Y

Piano - Baby Grand

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per day	\$62.40	\$64.60	3.53%	\$2.20	Y

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Piano - Baby Grand [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Commercial Business OR Not For Profit – Outside SHRCC (40% discount)	Per day	\$93.60	\$96.90	3.53%	\$3.30	Y
Commercial – Outside SHRCC	Per day	\$156.00	\$161.50	3.53%	\$5.50	Y

Piano - Baby Grand with Tune

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per day	\$364.00	\$377.00	3.57%	\$13.00	Y

Piano Tuning Services

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Piano Tuning Services Fee	Per tuning	\$208.00	\$215.50	3.61%	\$7.50	Y

Pipe and Drape

Includes set up/pack down

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$50.00	\$51.80	3.60%	\$1.80	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$75.00	\$77.70	3.60%	\$2.70	Y
Commercial – Outside SHRCC	Per day	\$125.00	\$129.50	3.60%	\$4.50	Y

Poster Flyer Delivery Staff – Swan Hill CBD

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per person / per run	\$125.00	\$129.50	3.60%	\$4.50	Y

Poster Flyer Delivery Staff – Swan Hill Greater Region

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per person / per run	\$270.50	\$280.00	3.51%	\$9.50	Y

Security

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Security Fee	Per licensed guard / per hour	\$64.50	\$67.00	3.88%	\$2.50	Y

Smoke Machine

Includes liquid for machine

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$14.20	\$14.60	2.82%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$21.30	\$21.90	2.82%	\$0.60	Y
Commercial – Outside SHRCC	Per hour	\$35.50	\$36.50	2.82%	\$1.00	Y

Storage

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Storage Fee	Per day	\$31.20	\$32.30	3.53%	\$1.10	Y

Tea / Coffee

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Fee Per Person		\$2.10	\$2.20	4.76%	\$0.10	Y

Table Cloths

Includes dry cleaning

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Large round table cloth	Per item	\$20.00	\$20.00	0.00%	\$0.00	Y
Square/Rectangle table cloths	Per item	\$16.75	\$16.75	0.00%	\$0.00	Y

Table Skirts

Includes dry cleaning

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	Per item	\$13.75	\$13.75	0.00%	\$0.00	Y

Technician (Lighting or Audio)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per person / per hour	\$31.80	\$33.00	3.77%	\$1.20	Y
Not for Profit – Outside SHRCC (40% discount)	Per person / per hour	\$47.70	\$49.50	3.77%	\$1.80	Y
Commercial – Outside SHRCC	Per person / per hour	\$79.50	\$82.50	3.77%	\$3.00	Y

Teleconference Equipment (Polycom)

Includes technical set-up

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$11.80	\$12.20	3.39%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$17.65	\$18.30	3.68%	\$0.65	Y
Commercial – Outside SHRCC	Per day	\$29.45	\$30.50	3.57%	\$1.05	Y

Ushers / FOH staff

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Ushers / FOH staff	Per person / per hour	\$52.70	\$54.55	3.51%	\$1.85	Y

Venue – Event Set-up / Pack Down staff

Required for any set up outside of standard layouts.

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$29.20	\$30.20	3.42%	\$1.00	Y

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Venue – Event Set-up / Pack Down staff [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$43.80	\$45.30	3.42%	\$1.50	Y
Commercial – Outside SHRCC	Per hour	\$73.00	\$75.50	3.42%	\$2.50	Y

Video Conference Equipment (Webcam)

Includes technical set-up

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$11.80	\$12.20	3.39%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$17.65	\$18.30	3.68%	\$0.65	Y
Commercial – Outside SHRCC	Per day	\$29.45	\$30.50	3.57%	\$1.05	Y

Video & Projection Equipment (Auditorium)

Includes operator

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per day	\$120.00	\$124.40	3.67%	\$4.40	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day	\$180.00	\$186.60	3.67%	\$6.60	Y
Commercial – Outside SHRCC	Per day	\$300.00	\$311.00	3.67%	\$11.00	Y

Whiteboard

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per day	\$7.50	\$7.75	3.33%	\$0.25	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day	\$11.20	\$11.65	4.02%	\$0.45	Y
Commercial – Outside SHRCC	Per day	\$18.80	\$19.40	3.19%	\$0.60	Y

Swan Hill Town Hall – Miscellaneous Fees

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Booking Fee - Local	Charged to the customer or client as per agreement	\$0.00	\$1.25	∞	\$1.25	Y
Booking Fee - Non-Local	Booking Fee - Charged Per Ticket	\$0.00	\$3.70	∞	\$3.70	Y
Complementary Ticket Print Fee	Charged to the Client	\$0.00	\$0.75	∞	\$0.75	Y
Credit Card Fee					Charged at 2%	N
Transaction Fee - Local	Charged to the Customer or Client as per agreement	\$0.00	\$2.00	∞	\$2.00	Y
Transaction Fee - Non-Local	Charged per Transaction	\$0.00	\$2.00	∞	\$2.00	Y
Merchandise Commission	Standard Industry Practice				12% of Commercial Sales	Y
Posters A3 Print	Per page	\$2.10	\$2.20	4.76%	\$0.10	Y
Poster A4 Print	Per page	\$1.20	\$1.25	4.17%	\$0.05	Y
Postage	Per standard item	\$1.75	\$1.80	2.86%	\$0.05	Y
Promotion of External Event by Town Hall – Commercial Touring Shows	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer.	\$312.00	\$323.00	3.53%	\$11.00	Y
Promotion of Community Event by Town Hall – Local Business/ Individual or Not for Profit Organisation	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer.	\$104.00	\$107.50	3.37%	\$3.50	Y

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Swan Hill Town Hall – Miscellaneous Fees [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Swan Hill Star - Membership Fee		\$0.00	\$55.00	∞	\$55.00	Y

Swan Hill Town Hall – Package Fees

Awards Ceremony Package (no bar)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day full hire rate = \$2,700	\$1,080.00	\$1,080.00	0.00%	\$0.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day full hire rate = \$2,700	\$1,620.00	\$1,620.00	0.00%	\$0.00	Y

Dance/Theatre Concert Package

Contact Town Hall Bookings Officer for full package inclusions

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day full hire rate = \$8,000	\$3,200.00	\$3,200.00	0.00%	\$0.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day full hire rate = \$8,000	\$4,800.00	\$4,800.00	0.00%	\$0.00	Y

Debutante Ball Package

Contact Town Hall Bookings Officer for full package inclusions

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day full hire rate = \$7,800	\$3,120.00	\$3,120.00	0.00%	\$0.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day full hire rate = \$7,800	\$4,680.00	\$4,680.00	0.00%	\$0.00	Y

Wedding Package

Contact Town Hall Bookings Officer for full package inclusions

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Individual		\$4,160.00	\$4,305.00	3.49%	\$145.00	Y

Swan Hill Town Hall – Technical Consumables

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Testing and Tagging	Per hour	\$29.00	\$30.00	3.45%	\$1.00	Y
Gaff Tape	Per day	\$11.60	\$12.00	3.45%	\$0.40	Y
Mark Up Tape	Per day	\$5.80	\$6.00	3.45%	\$0.20	Y
Electrical Tape	Per day	\$2.35	\$2.45	4.26%	\$0.10	Y

Swan Hill Town Hall – Venue Hire Fees

Auditorium & Stage

Includes a Duty Officer and a Stage Manager. Standard layout is empty room. Includes lectern and microphone.

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Auditorium & Stage [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per hour	\$124.80	\$129.20	3.53%	\$4.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$187.20	\$193.80	3.53%	\$6.60	Y
Commercial – Outside SHRCC	Per hour	\$312.00	\$323.00	3.53%	\$11.00	Y

Auditorium, Stage, Dressing Rooms and Green Room

Includes a Duty Officer and Stage Manager. Standard layout includes theatre style seating Auditorium floor only.

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per hour	\$364.00	\$377.00	3.57%	\$13.00	Y

Auditorium, Stage, Balcony Seating, Dressing Rooms and Green Room

Includes a Duty Officer and Stage Manager. Standard layout includes theatre style seating Auditorium plus Balcony seats.

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per hour	\$364.00	\$377.00	3.57%	\$13.00	Y

Café Area (stand alone hire)

Includes a dedicated Duty Officer. Includes table & chair hire/set up & pack down.

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$83.20	\$86.20	3.61%	\$3.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$124.80	\$129.30	3.61%	\$4.50	Y
Commercial – Outside SHRCC	Per hour	\$208.00	\$215.50	3.61%	\$7.50	Y

Hire of total Complex

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$152.40	\$157.60	3.41%	\$5.20	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$228.60	\$236.40	3.41%	\$7.80	Y
Commercial – Outside SHRCC	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$381.00	\$394.00	3.41%	\$13.00	Y
Commercial Touring	Per hour (includes a dedicated Duty Officer and Stage manager)	\$520.00	\$538.00	3.46%	\$18.00	Y

Kitchen & Bar (stand alone hire)

Includes a dedicated Duty Officer. Does not include access to glassware/crockery.

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$83.20	\$86.20	3.61%	\$3.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$124.80	\$129.30	3.61%	\$4.50	Y
Commercial – Outside SHRCC	Per hour	\$208.00	\$215.50	3.61%	\$7.50	Y

Single Meeting Room (includes access to Mezzanine Foyer)

Includes a dedicated Duty Officer. Includes Table & Chair Hire/Set up & pack down.

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per hour	\$41.60	\$43.00	3.37%	\$1.40	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per hour	\$62.40	\$64.50	3.37%	\$2.10	Y
Commercial – Outside SHRCC	Per hour	\$104.00	\$107.50	3.37%	\$3.50	Y

Double Meeting / Function Room (Incl access to mezzanine Foyer)

Includes a dedicated Duty Officer. Includes Table & Chair Hire/Set up & pack down.

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$83.20	\$86.20	3.61%	\$3.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$124.80	\$129.30	3.61%	\$4.50	Y
Commercial – Outside SHRCC	Per hour	\$208.00	\$215.50	3.61%	\$7.50	Y

Swimming Pools

Swimming Pool – Swan Hill

Fees set by Contract Management

Collected by Contractor

Admission

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$4.70	\$4.90	4.26%	\$0.20	Y
Child 3-15 years		\$3.60	\$3.70	2.78%	\$0.10	Y
Spectator		\$3.60	\$3.70	2.78%	\$0.10	Y
Concession		\$3.60	\$3.70	2.78%	\$0.10	Y
Family – 2 adults & 3 children		\$18.50	\$19.20	3.78%	\$0.70	Y
Infant < 2 years		\$2.20	\$2.30	4.55%	\$0.10	Y

Admission – School Group

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Swim	Per head	\$3.50	\$3.60	2.86%	\$0.10	Y
Swim & Slide	Per head	\$6.40	\$6.70	4.69%	\$0.30	Y

Centre Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
50mt Pool only		\$338.50	\$352.00	3.99%	\$13.50	Y
Whole complex		\$546.00	\$567.80	3.99%	\$21.80	Y

Fitness Classes

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Aqua Aerobics		\$9.50	\$9.90	4.21%	\$0.40	Y
Deep Water Running		\$9.50	\$9.90	4.21%	\$0.40	Y

Lane Hire

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per hour		\$20.70	\$21.50	3.86%	\$0.80	Y

Season Pass

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Family – 2 adults & 3 children (additional children \$10.00 each)		\$228.80	\$238.00	4.02%	\$9.20	Y
Adult		\$153.00	\$159.10	3.99%	\$6.10	Y
Child & Concession Card		\$131.00	\$136.20	3.97%	\$5.20	Y

Squad Club

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Squad Club		\$8.10	\$8.40	3.70%	\$0.30	Y

Waterslide

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
8 Rides		\$6.40	\$6.70	4.69%	\$0.30	Y
Private Water Slide Hire	Per half hour plus entry to pool	\$67.70	\$70.40	3.99%	\$2.70	Y
Private Water Slide Hire	Per hour plus entry to pool	\$101.50	\$105.60	4.04%	\$4.10	Y

Waste Management

Kerbside Garbage

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
120 Litre Bin	Weekly waste collection and fortnightly recycling collection	\$384.00	\$384.00	0.00%	\$0.00	N
240 Litre Bin	Weekly waste collection and fortnightly recycling collection	\$582.00	\$582.00	0.00%	\$0.00	N
Bin Replacement 120 Litre	Replacement of 120 Litre Kerbside Bin	\$71.50	\$74.00	3.50%	\$2.50	N
Bin Replacement 240 Litre	Replacement of 240 Litre Kerbside Bin	\$88.00	\$91.00	3.41%	\$3.00	N
Green Waste	Fortnightly collection	\$100.00	\$100.00	0.00%	\$0.00	N

Landfill – Robinvale

General Waste

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Garbage Bag		\$4.20	\$4.50	7.14%	\$0.30	Y
120 Litre Wheelie Bin		\$6.20	\$6.50	4.84%	\$0.30	Y
Car Boot/240ltr Wheelie Bin		\$12.40	\$13.00	4.84%	\$0.60	Y
Station Wagon		\$25.50	\$26.50	3.92%	\$1.00	Y
Mattress (Single)		\$26.00	\$27.00	3.85%	\$1.00	Y
Mattress (Double, Queen, King)		\$0.00	\$35.00	∞	\$35.00	Y
Commercial / industrial	Per tonne	\$151.00	\$156.50	3.64%	\$5.50	Y
Scrap metal		\$0.00	\$0.00	0.00%	\$0.00	Y
Clean concrete	Per tonne	\$57.00	\$57.00	0.00%	\$0.00	Y
Used Motor Oil		\$0.00	\$0.00	0.00%	\$0.00	Y
Gas Cylinders Small (up to 9kg)		\$10.40	\$11.00	5.77%	\$0.60	Y
Gas Cylinders Large (over 9kg)		\$21.00	\$21.50	2.38%	\$0.50	Y

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General Waste [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Chemical Containers (Drum MUSTER)		\$0.00	\$0.00	0.00%	\$0.00	Y
Power Poles	Per pole	\$281.00	\$291.00	3.56%	\$10.00	Y

Single Axle Trailer (6x4)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$25.00	\$26.00	4.00%	\$1.00	Y
Heaped		\$31.00	\$32.00	3.23%	\$1.00	Y
High Sided		\$37.50	\$39.00	4.00%	\$1.50	Y

Tandem Axle Trailer (8x5)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$41.50	\$43.00	3.61%	\$1.50	Y
Heaped		\$55.00	\$57.00	3.64%	\$2.00	Y
High Sided		\$65.50	\$68.00	3.82%	\$2.50	Y

Small Rubble (clean bricks, crushed concrete etc.)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Residential	0.5m3 limit	\$0.00	\$0.00	0.00%	\$0.00	Y
Bulk	Per tonne	\$21.00	\$21.50	2.38%	\$0.50	Y

E-Waste

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per item	Per item	\$5.20	\$0.00	-100.00%	-\$5.20	Y
Commercial E-waste (large / volume)	Per kilogram	\$1.10	\$1.50	36.36%	\$0.40	Y

Tyres

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Car & Motorcycle	Per tyre	\$10.40	\$11.00	5.77%	\$0.60	Y
Light Commercial / 4WD – per tyre	Per tyre	\$15.60	\$16.50	5.77%	\$0.90	Y
Truck & Forklift	Per tyre	\$31.00	\$32.00	3.23%	\$1.00	Y
Tractor - Earth Moving Small (up to 1.1m diameter)	Per tyre	\$119.50	\$123.50	3.35%	\$4.00	Y
Tractor - Earth Moving Medium (1.1m - 1.5m diameter)	Per tyre	\$177.00	\$183.00	3.39%	\$6.00	Y
Tractor - Earth Moving Large (1.5m - 1.8m diameter - maximum width 500mm)	Per tyre	\$265.00	\$274.50	3.58%	\$9.50	Y
Tractor - Earth Moving Extra Large (above 1.8m diameter - wider than 500mm)	Per tyre				POA	Y
Tyre on rim (extra charge)	Plus tyre fee per size	\$5.00	\$5.50	10.00%	\$0.50	Y

Utility

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$25.00	\$26.00	4.00%	\$1.00	Y
High Sided		\$39.00	\$40.50	3.85%	\$1.50	Y

White Goods

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Non refrigerated		\$0.00	\$0.00	0.00%	\$0.00	Y
Refrigerated	Per Item	\$21.00	\$21.50	2.38%	\$0.50	Y

Green Waste

Car Boot/240ltr Wheelie Bin

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$6.75	\$7.00	3.70%	\$0.25	Y

Single Axle Trailer (6x4)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial lawn clippings		\$5.70	\$6.00	5.26%	\$0.30	Y
Level Clean Green Waste		\$13.60	\$14.00	2.94%	\$0.40	Y
Heaped Clean Green Waste		\$16.60	\$17.50	5.42%	\$0.90	Y
High Sided Clean Green Waste		\$21.00	\$21.50	2.38%	\$0.50	Y

Tandem Axle Trailer (8x5)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial lawn clippings		\$11.40	\$12.00	5.26%	\$0.60	Y
Level Clean Green Waste		\$23.50	\$24.50	4.26%	\$1.00	Y
Heaped Clean Green Waste		\$30.50	\$31.50	3.28%	\$1.00	Y
High Sided Clean Green Waste		\$36.00	\$37.50	4.17%	\$1.50	Y

Station Wagon

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$13.00	\$13.50	3.85%	\$0.50	Y

Uncontaminated Mulched Green

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Uncontaminated Mulched Green		\$0.00	\$0.00	0.00%	\$0.00	Y

Utility

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$13.60	\$14.00	2.94%	\$0.40	Y
High Sided Clean Green Waste		\$21.00	\$21.50	2.38%	\$0.50	Y

Landfill – Swan Hill

General Waste

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Garbage Bag		\$4.20	\$4.50	7.14%	\$0.30	Y
120 wheelie bin		\$6.75	\$7.00	3.70%	\$0.25	Y
Car Boot / 240 wheelie bin		\$13.40	\$14.00	4.48%	\$0.60	Y
Station Wagon		\$27.00	\$28.00	3.70%	\$1.00	Y

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General Waste [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Mattress (Single)		\$26.00	\$27.00	3.85%	\$1.00	Y
Mattress (Double, Queen, King)		\$0.00	\$35.00	∞	\$35.00	Y
Commercial industrial waste	Per tonne	\$232.00	\$273.00	17.67%	\$41.00	Y
Contaminated soil - Category C & D	Per tonne	\$263.50	\$310.50	17.84%	\$47.00	Y
Asbestos	Per tonne	\$192.50	\$290.00	50.65%	\$97.50	Y
Scrap Metal		\$0.00	\$0.00	0.00%	\$0.00	Y
Clean mulched green waste	Uncontaminated	\$0.00	\$0.00	0.00%	\$0.00	Y
Used Motor Oil Fee		\$0.00	\$0.00	0.00%	\$0.00	Y
Chemical Containers (Drum Muster)		\$0.00	\$0.00	0.00%	\$0.00	Y
Household batteries		\$0.00	\$0.00	0.00%	\$0.00	Y
Fluorescent tubes		\$0.00	\$0.00	0.00%	\$0.00	Y
Power Pole	Per tonne	\$281.00	\$291.00	3.56%	\$10.00	Y
Clean concrete	Per tonne	\$57.00	\$57.00	0.00%	\$0.00	Y
Contaminated Soil Category C / D originating from outside the SHRCC municipality	Per tonne	\$305.50	\$345.00	12.93%	\$39.50	Y
Asbestos originating from outside the SHRCC municipality	Per tonne	\$275.50	\$320.00	16.15%	\$44.50	Y
Gas Cylinders Small (up to 9kg)		\$10.40	\$11.00	5.77%	\$0.60	Y
Gas Cylinders Large (over 9kg)		\$21.00	\$21.50	2.38%	\$0.50	Y
Mixed cover	Per tonne	\$125.00	\$170.00	36.00%	\$45.00	Y
Commercial cardboard and recycling	Per cubic metre	\$15.60	\$16.50	5.77%	\$0.90	Y

E-Waste

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Per item		\$5.20	\$0.00	-100.00%	-\$5.20	Y
Commercial E-waste (large / volume)	Per kilogram	\$1.15	\$1.50	30.43%	\$0.35	Y

Single Axle Trailer (6x4)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$31.00	\$32.00	3.23%	\$1.00	Y
Heaped		\$36.50	\$38.00	4.11%	\$1.50	Y
High Sided		\$46.50	\$48.00	3.23%	\$1.50	Y

Tandem Axle Trailer (8x5)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$52.50	\$54.50	3.81%	\$2.00	Y
Heaped		\$69.00	\$71.50	3.62%	\$2.50	Y
High Sided		\$81.00	\$85.00	4.94%	\$4.00	Y

Small Rubble (clean bricks, crushed concrete etc.)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Residential	0.5m3 limit	\$0.00	\$0.00	0.00%	\$0.00	Y
Bulk	Per tonne	\$21.00	\$21.50	2.38%	\$0.50	Y

Tyres

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Car & Motorcycle	Per tyre	\$10.40	\$10.80	3.85%	\$0.40	Y

continued on next page ...

Tyres [continued]

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Light Commercial – 4WD	Per tyre	\$15.60	\$16.50	5.77%	\$0.90	Y
Truck & Forklift	Per tyre	\$31.00	\$32.00	3.23%	\$1.00	Y
Tractor - Earth Moving Small (up to 1.1m diameter)	Per tyre	\$119.50	\$123.50	3.35%	\$4.00	Y
Tractor - Earth Moving Medium (1.1m - 1.5m diameter)	Per tyre	\$177.00	\$183.00	3.39%	\$6.00	Y
Tractor - Earth Moving Large (1.5m - 1.8m diameter - maximum width 500mm)	Per tyre	\$265.00	\$274.50	3.58%	\$9.50	Y
Tractor - Earth Moving Extra Large (above 1.8m diameter - wider than 500mm)	Per tyre				POA	Y
Tyre on rim (extra charge)	Plus tyre fee per size	\$5.20	\$5.50	5.77%	\$0.30	Y

Utility

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$29.00	\$31.00	6.90%	\$2.00	Y
High Sided		\$45.00	\$46.50	3.33%	\$1.50	Y

White Goods

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Non refrigerated		\$0.00	\$0.00	0.00%	\$0.00	Y
Refrigerated		\$21.00	\$21.50	2.38%	\$0.50	Y

Green Waste

Car Boot / 240 Ltr Bin

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$6.80	\$7.00	2.94%	\$0.20	Y

Single Axle Trailer (6x4)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial lawn clippings		\$5.70	\$6.00	5.26%	\$0.30	Y
Level Clean Green Waste		\$13.60	\$14.00	2.94%	\$0.40	Y
Heaped Clean Green Waste		\$16.60	\$17.50	5.42%	\$0.90	Y
High Sided Clean Green Waste		\$21.00	\$21.50	2.38%	\$0.50	Y

Tandem Axle Trailer (8x5)

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial lawn clippings		\$11.40	\$12.00	5.26%	\$0.60	Y
Level Clean Green Waste		\$23.50	\$24.50	4.26%	\$1.00	Y
Heaped Clean Green Waste		\$30.50	\$31.50	3.28%	\$1.00	Y
High Sided Clean Green Waste		\$36.00	\$37.50	4.17%	\$1.50	Y

Station Wagon

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$13.00	\$13.50	3.85%	\$0.50	Y

Utility

Name	Description	Year 24/25 Fee	Year 25/26 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$13.60	\$14.00	2.94%	\$0.40	Y
High Sided Clean Green Waste		\$21.00	\$21.50	2.38%	\$0.50	Y

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Appendix B - Major projects (non-capitalised operating projects)

Strategic Objective	Project Name	Project cost \$'000	Summary of funding sources		Council cash \$'000
			Grants \$'000	Contributions \$'000	
Liveability					
	Australians Creative Rural Economy	22	-	-	(22)
	Carbon Offset Grants	20	-	-	(20)
	Gray St / McKillop College Development Plan Traffic Concept	20	-	-	(20)
	Internal Native Vegetation Offset Program	109	-	-	(109)
	Purchase Christmas Decorations	30	-	-	(30)
	Riverfront Restoration - Little Murray River	10	-	-	(10)
	Roadside Weeds and Pests Management Program	85	(85)	-	-
	Swan Hill Art Gallery Student Excursion Program	7	-	-	(7)
	Swan Hill Landfill Capping	250	-	-	(250)
	Swan Hill Motorplex Strategic Plan	60	-	-	(60)
	Swan Hill Stormwater Model & Strategy	10	-	-	(10)
	Planning Scheme Review	150	-	-	(150)
	Under the Stars Event	85	-	(19)	(66)
	Upgrade Street Lighting	42	-	-	(42)
	Waste Management - Closed Rural Landfill Cell Capping	568	-	-	(568)
	Waste Management - Swan Hill Landfill Cell Capping/Rehabilitation Works	406	-	-	(406)
		1,874	(85)	(19)	(1,770)
Prosperity					
	Economic Development Initiatives	112	(25)	-	(87)
	Housing Action Fund	100	-	-	(100)
		212	(25)	-	(187)
Harmony					
	Façade Improvement Grants	50	-	-	(50)
	FREEZA activities	27	-	-	(27)
	Sport and Recreation Grants	150	(100)	-	(50)
	Youth Support - Engage Program	112	(60)	-	(52)
		339	(160)	-	(179)
Leadership					
	Business Process Innovation	50	-	-	(50)
	International Twin City Functions Yamagata (Yamagata Student Exchange)	7	-	-	(7)
	IT Software Replacement	72	-	-	(72)
	Stormwater Condition Assessments	60	-	-	(60)
		189	-	-	(189)
	Total Major Projects	2,614	(270)	(19)	(2,325)

Glossary of Terms

Act	Local Government Act 2020.
Accounting standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, accounting standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
Asset upgrade expenditure	Expenditure that: <ul style="list-style-type: none"> (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life.
AVPC Code	Australian Valuation Property Code
Balance sheet	The budgeted statement of financial position shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The budgeted balance sheet is prepared in accordance with the requirements of AASB 1040 – Balance Sheet.
Comprehensive income statement	The budgeted comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The budgeted income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Financial statements	Financial statements and notes prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report.
Statement of capital works	The budgeted statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The budgeted statement of capital works should be prepared in accordance with Regulation 9.

Statement of cash flows	The budgeted statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 – Statement of cash flows and the Local Government Model Financial Report.
Statement of changes in equity	The budgeted statement of changes in equity shows the expected movement in accumulated surplus and reserves for the year. The budgeted statement of changes in equity should be prepared in accordance with the requirements of AASB 101 – Presentation of financial statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt the annual budget by 30 June each year, or any other date fixed by the Minister by notice published in the Government Gazette.
Capital expenditure	Capital expenditure is relatively large (material) expenditure which produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.
Council Plan	<p>This document sets out the medium-term goals and objectives as part of the overall strategic planning framework.</p> <p>Prepared under Section 90 of the Act, the Council Plan is part of the overall strategic planning framework. The strategic planning framework includes:</p> <ul style="list-style-type: none"> • The rates and charges strategy • Asset management plan, and; • Other strategic documents <p>While each of these detailed strategic planning documents are specific to their own purposes and can have different timeframes, the Council Plan brings together information from each of these documents to report to the community in a concise form.</p> <p>As a minimum a Council Plan must include:</p> <ul style="list-style-type: none"> • The strategic objective of the Council • Strategic objectives for achieving the strategic direction • Strategies for achieving those objectives for at least the next four years • Strategic indicators for monitoring the achievement of those objectives • A description of the Council's initiatives and priorities for services, infrastructure and amenity • any other matters prescribed by the regulations.

Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External funding sources (analysis of capital budget)	External funding sources relate to grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
Financial sustainability	A key outcome of the Budget. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity and borrowings not falling within the definition of cash.
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key budget outcomes	The key activities and initiatives that will be achieved in line with the Council Plan.
Legislative framework	The Act, Regulations and other laws and statutes under which Council governance and reporting requirements are set.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2020	<p>The objective of these Regulations, made under section 325 of the Local Government Act 2020 and which came into operation on 24 October 2020, is to prescribe:</p> <ol style="list-style-type: none"> a. The content and preparation of the financial statements of a Council. b. The performance indicators and measures to be included in a budget, revised budget and annual report of a Council. c. The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report. d. Other matters required to be prescribed under Parts 9 of the Act.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non-financial resources	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.
Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's projected budget.
New capital expenditure	New capital expenditure does not have any element of upgrade to existing assets. New capital expenditure may or may not result in additional revenue for

	Council and will result in an additional burden for future operation, maintenance and capital renewal.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	Performance statement prepared by a Council under section 98 of the Act. A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year.
Rates determination statement	The rates determination statement is used to determine the surplus/deficit based on the level of rates and charges raised. It does not include profit/loss on sale of assets or depreciation, which are both non-cash items. It shows both the income and expenses for capital projects and net monies from reserve transfers.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the quantum of rate changes has been determined, taking into consideration longer term philosophy issues and framework.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2020.
Restricted cash	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted and include cash to be used to fund capital works expenditure from the previous financial year.
Services, initiatives and major initiatives	<p>Section 94 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year. The services</p>

delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.

Initiatives mean actions that are once-off in nature and/or lead to improvements in service.

Major initiatives mean significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.

Statement of capital works

Means a statement of capital works prepared in accordance with the Local Government Model Financial Report. Refer also Commentary Budgeted Statements section 3.5.

Statement of human resources

Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Commentary Budgeted Statements section 3.6.

Statutory reserves

Statutory reserves are funds set aside for special statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.

Strategic planning framework

A 'community owned' document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.

Unrestricted cash

Unrestricted cash represents all cash and cash equivalents other than restricted cash.

Working capital

Working capital is the balance of cash and investments not set aside for statutory and discretionary reserves.

2.3 Planning Application - Dreschler Road Tyntynder South (Construction and Demolition Waste Crushing Facility)

Directorate: Development and Planning
File Number: [PLN2024041](#)
Purpose: For Discussion

EXECUTIVE SUMMARY

Application Number:	PLN2024041
Proposal:	Use and Development for a Materials Recycling Facility (Construction and Demolition Waste Crushing Facility) and Reduction of Car Parking Requirements
Applicant's Name:	James Golsworthy Consulting Pty Ltd
Address:	Dreschler Road Tyntynder South
Land Size:	Approximately 200 hectares.
Site Features:	The subject site is used for a combination of broadacre cropping and extractive industry
Zoning:	Farming Zone
Overlays:	Specific Controls Overlay – SCO1
Referral Authorities:	EPA, SHRCC Engineering & Health Departments.
Why is a Permit Required?	35.07-1 - Farming Zone - Use of land 35.07-4 - Farming Zone - Buildings and Works 52.06-3 - Car Parking – Reduction of Car Parking
Lodgement date:	24 May 2024

Declarations of Interest:

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary:

This is an application for the use and development of the land for a materials recycling facility (construction and demolition waste crushing facility) and reduction of car parking at Dreschler Road Tyntynder South, formally known as Lot 1, TP907149.

The application was advertised, and two (2) objections were received.

The proposal is considered appropriate in relation to the relevant provisions of the Swan Hill Planning Scheme. It will result in orderly planning given the site is already used for an industrial use and the scale of the proposed use is relatively small. An assessment of the proposal against the planning scheme provisions has concluded that the proposal positively impacts the region and should be supported.

Key Points / Issues:

The proposal is to undertake concrete crushing activities using of a mobile crushing plant to crush existing stockpiles of concrete and concrete delivered to site. A total of 2000 tonnes of concrete will be crushed annually, and the use will only operate for a maximum of 15 days per year. All concrete will be turned into road base materials

The infrastructure involved for the operation of use will include one mobile crusher (to be moved across various stockpiles within the compound for crushing) one front end loader, one water truck and one excavator. The use will only involve one heavy vehicle movement per day, 5 light vehicle movements per day. The hours of operation will be between 7am and 4:30pm, Monday to Friday (inclusive). Access and egress will be from the existing gate entrance on Dreschler Road.

The subject site is located on the west side of Dreschler Road, at its intersection with Runciman Road. The western boundary of the site adjoins Creamery Road. The site is irregular in shape having an overall area of approximately 200 hectares. It is currently used for an extractive industry operation, the approval which covers the full extent of the site. The site is predominantly clear in terms of native vegetation. A dam and a shed are also located centrally to the site.

The surrounding area is predominantly dryland agriculture. There are dwellings located within the broader farming area. The southern boundary of the site adjoins Hollaways Lake which is in a Public Conservation and Resource zone.

A permit is required in accordance with the Farming Zone of the Swan Hill Planning Scheme to use and develop the land for materials recycling. It is considered that the proposal will achieve satisfactory environmental standards and is consistent with the overall planning considerations of the scheme. The application was referred to EPA and internally to Council's Engineering and Health Departments. Each referral authority provided consent to the application.

Policy Impacts:

Municipal Planning Strategy

Clause 02-03-4 Natural resource management

In order to manage the natural resources in the Rural City, Council will:

- *Protect horticultural and dryland agriculture because it is fundamental for economic growth.*

It is considered the proposal is consistent to Clause 02.03-4 (Natural Resource Management) of the Municipal Planning Strategy in relation to the protection of agricultural land as the site is already used for an extractive industry use and the proposal will complement the existing use on the land.

Clause 14.01-1S – Protection of agricultural land

‘To protect the state’s agricultural base by preserving productive farmland’

Relevant Strategies

- *Identify areas of productive agricultural land, including land for primary production and intensive agriculture.*
- *Consider state, regional and local, issues and characteristics when assessing agricultural quality and productivity.*
- *Avoid permanent removal of productive agricultural land from the state's agricultural base without consideration of the economic importance of the land for the agricultural production and processing sectors.*
- *In considering a proposal to use, subdivide or develop agricultural land, consider the:*
 - *Impacts on the continuation of primary production on adjacent land, with particular regard to land values and the viability of infrastructure for such production.*
 - *Compatibility between the proposed or likely development and the existing use of the surrounding land.*
- *Balance the potential off-site effects of a use or development proposal (such as degradation of soil or water quality and land salinisation) against the benefits of the proposal.*

Clause 14.01-1L – Agriculture

‘To avoid land use conflicts between agricultural and non-agricultural land uses.’

Relevant Strategies

- *Discourage non-agricultural use and development in all rural areas other than those that support agriculture.*
- *Separate agricultural and non-agricultural uses by using landscape buffers, orientation and siting of buildings.*
- *Consider the effect of the proposed use and development on the amenity of adjacent land.*

Clause 35.07 Farming Zone

The subject site is zoned Farming, and the purpose of the zone is:

- *To implement the Municipal Planning Strategy and the Planning Policy Framework.*

- *To provide for the use of land for agriculture.*
- *To encourage the retention of productive agricultural land.*
- *To ensure that non-agricultural uses, including dwellings, do not adversely affect the use of land for agriculture.*
- *To encourage the retention of employment and population to support rural communities.*
- *To encourage use and development of land based on comprehensive and sustainable land management practices and infrastructure provision.*
- *To provide for the use and development of land for the specific purposes identified in a schedule to this zone.*

Clause 52.06 Car Parking

The purpose of this clause is:

- *To ensure that car parking is provided in accordance with the Municipal Planning Strategy and the Planning Policy Framework.*
- *To ensure the provision of an appropriate number of car parking spaces having regard to the demand likely to be generated, the activities on the land and the nature of the locality.*
- *To support sustainable transport alternatives to the motor car.*
- *To promote the efficient use of car parking spaces through the consolidation of car parking facilities.*
- *To ensure that car parking does not adversely affect the amenity of the locality.*
- *To ensure that the design and location of car parking is of a high standard, creates a safe environment for users and enables easy and efficient use.*

Assessment

The scale of the use will have little or no impact on agriculture, particularly considering the existing quarry and the work approval which allows all of the site to be quarried, which constrains the farming use of the land.

Planning policies seek to preserve agricultural land and support the agricultural sector for continued food production for local use and for export. The subject site is not currently farmed as it is used for an extractive industry use. The context and the current use of the land means the site can be used for a use that can complement not only the existing use on the land but also to serve the local community in the broader context.

Clause 14.01-1L seeks to discourage industrial uses including the one proposed for the site in dryland agricultural areas. This is to avoid conflicts between agricultural and non-agricultural land uses. The scale of the operation will be small as it will only operate for 15 days per year and will only process 2000 tonnes of material per year. Planning policy recognises the need to protect land use conflicts between residential

and agricultural or industrial activities. The land use conflict between agriculture and industry is not noted as a concern. This does not mean that it shouldn't be assessed appropriately, but this application asserts that the effect to surrounding uses as a result of the proposed use is negligible. The proposal is contained to the site and activities are not expected to overflow to neighbouring sites.

Assessing against the Farming Zone decision guidelines the proposal has merit as:

- Nearby agricultural uses will not be limited or impacted by the proposed use.
- It is contained to the site and has adequate buffers from neighbouring sites.
- The land is not currently or planned to be farmed.
- No detriment to the biodiversity of the area will be caused by the use.
- The location for the proposed is cleared in terms of vegetation and no significant flora or fauna has been identified on the site.

The purposes of the zone do not include the protection of residential amenity, but to recognise that the Farming Zone is a working zone and as such people living in these areas will be subject to noise, odour, dust and other amenity impacts arising from agriculture and other primary production uses.

The use, of such a small scale, is therefore one that can sit comfortably within the broader purposes of the zone. The impacts of the use on adjoining properties needs to be considered in recognition that these properties are also in a Farming Zone where the purpose is primarily to provide for agriculture, not to provide for an urban residential level of amenity. The proposed use is not anticipated to have an effect on amenity greater than anything typically found in the Farming Zone. No repairs will be done on site.

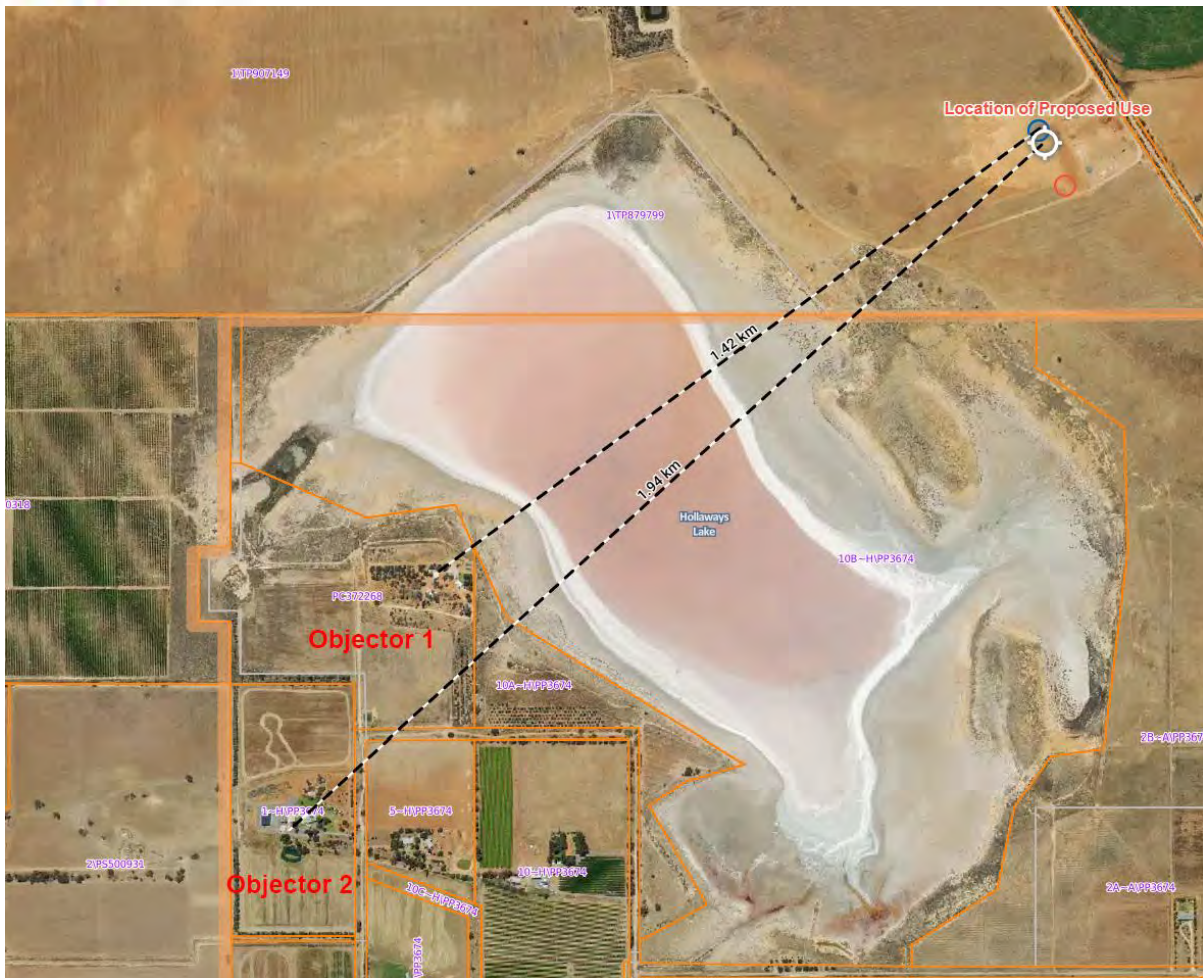
Consultation:

Advertising

The application was advertised pursuant to Section 52 of the Planning and Environment Act 1987 by:

- Sending notices to the owners and occupiers of adjoining and surrounding land.
- Sign on site

As a result of the public advertising, two (2) objections were received from surrounding landowners (aerial below shows the objector's properties in the context of the site).



Following are the concerns raised by the objectors:

- Noise
- Dust

The applicant has provided an acoustic report as part of the application documents. The submitted acoustic report shows that the noise levels from the facility will be within the limits set out by the EPA noise guidelines. The report has concluded that predicted noise emissions from the site at the dwellings in the area will be below the applicable noise limits and low frequency noise threshold.

The proposed use will occur more than 900 metres away from any sensitive receptors. Appropriate best practice dust controls will be implemented, including the use of water sprays on the crusher and the use of a water cart to dampen haul roads.

The scale of the material recycling use will be small, although materials will be stockpiled on site year-round. Given the distances to sensitive receptors and the dust controls to be applied, it is considered that the risk of significant dust impacts from this activity is negligible.

If a permit is issued it should include amenity based conditions that will refer to noise and dust particularly. Conditions will also be included limiting the operation of use to

15 days a year and processing a maximum of 2000 tonnes of material annually, and that any further expansion of the use would need further permission.

Car parking

The car parking requirement for materials recycling, is specified at Clause 52.06-5 where 10% of the site area is required to be allocated for the use. The use will not generate significant amount of traffic due to its nature. The proposal is therefore not anticipated to result in traffic congestion.

Setting aside 10% of site at 200 ha is unreasonable – the applicant has submitted a request to waiver car parking requirements and as the site is large enough to accommodate access and car parking, it is considered reasonable to waive the requirements for a specific area to be set aside.

Referrals

The application was referred to the following authorities:

Environment Protection Authority (EPA) advised that it has no objection subject to conditions including the need for an environmental management plan, a truck wheel wash, skip bins and/or bunkers to contain fine dust stockpiles, an all-weather hard stand for operating areas and to address surface water run off risks. Notes to be on the permit were also provided.

It provided advice on the General Environmental Duty the operator must meet under the Environment Protection Act 2017 and advised that the use will require an EPA Registration prior to commencement of the use at the proposal is a prescribed activity in Schedule 1 of the Environment Protection Regulations 2021.

Goulburn Murray Water (GMW) advised it has no objection subject to conditions including wastewater treatment and setbacks to GMW surface infrastructure including open irrigation channels and drains.

Internally the application was referred to:

Engineering – no objection subject to conditions including re-sheeting to the area of Dreschler Road to be used heading north to the intersection with Creamery Road and that all traffic must enter and exit the site from the north and not turn south onto Dreschler Road as this is where the road becomes a dry weather road only.

Public Health – no objection, wastewater treatment required for any septic tank to be installed on site if a site office is constructed on site.

Financial Implications:

Nil.

Social Implications:

The proposal will create local employment and resources benefitting the wider community of Swan Hill.

Economic Implications:

The proposal provides for a small scale industrial use in a farming zone.

Environmental Implications:

Conditions of any approval should mitigate any off site impacts.

Additionally, this use may contribute to diverting material from landfill by reusing concrete.

Risk Management Implications:

Nil.

Conclusion:

The proposed use represents a well-considered response to the requirements of the Swan Hill Planning Scheme. The proposal will offer a positive contribution to the local community by providing employment opportunities and valuable resources for the transport and building industries. This is a low scale industrial use in the Farming Zone where the land is already used for extractive industry. The concerns raised can be addressed by conditions having regard to the distance from the proposed use to nearby dwellings.

Given its compliance with relevant planning provisions and its overall positive impact, it is recommended that Council issues a Notice of Decision to Grant a Planning Permit subject to conditions.

Recommendation/s**That Council:**

Issues a Notice of Decision to Grant a Permit for the Use and Development of the Land for a Materials Recycling Facility (Construction and Demolition Waste Crushing Facility) and Reduction of Car Parking Requirements in the Farming Zone at Lot 1, TP907149 known as Dreschler Road TYNTYNDER SOUTH VIC 3586 subject to the following conditions:

Amended plans

- 1. Before the commencement of use or development, plans must be approved and endorsed by the Responsible Authority. The plans must:**

- a) be prepared to the satisfaction of the Responsible Authority
- b) be drawn to scale with dimensions
- c) submitted in electronic form
- d) be generally in accordance with the plans forming part of the application, but amended to show the following details:
 - i. Site plan and elevations detailing all buildings and works, accessway and parking areas (including surface material/s to be used), stockpiles (width, length and height).
 - ii. Landscaping plan providing for a 20 metre buffer around the materials recycling area to be planted with predominantly native shrubs so as to form a 3 metre high screen between this use, site boundaries and sensitive receptors.
 - iii. Environmental Management Plan as required by Condition 3.
 - iv. Waste management plan as required by Condition 4.
 - v. Truck wheel wash area.
 - vi. Location of skip bins and/or bunkers to contain concrete dust stockpiles.
 - vii. Annotation “All weather purposed hard stand for operating area”.
 - viii. Erect a sign at the exit to the property directly all traffic to turn left only.

Plans

2. The layout of the use and development must not be altered from the layout on the approved and endorsed plans without the written consent of the Responsible Authority.

EPA Condition

Environmental Management Plan

3. Before the commencement of use or development, an environmental management plan must be approved and endorsed by the Responsible Authority. The environmental management plan must:
 - a) be prepared to the satisfaction of the Responsible Authority
 - b) be submitted in electronic form
 - c) The environmental management plan must include:
 - i. Overall environmental objectives for the operation of the use and techniques for their achievement
 - ii. Procedures to ensure that no significant adverse environmental impacts, including to stormwater runoff, occur as a result of the use

- iii. **Dust controls measures**
- iv. **Noise controls**
- v. **Prevention of contamination to land, surface and groundwater from dust and fuel leaks and wastewater**
- vi. **Proposed monitoring systems**
- vii. **Identification of possible risks or operational failure and response measures to be implemented**
- viii. **Day to day management requirements for the use**
- ix. **Recommendations of the EPA referral authority correspondence dated 03 December 2024.**

Landscaping

4. **Prior to commencement of the use the landscaping as required by Condition 1(d)(ii) must be planted and then maintained to the satisfaction of the responsible authority to maintain a buffer and screen the materials recycling use from neighbouring land.**

Waste management plan

5. **Before the commencement of use or development, a waste management plan must be approved and endorsed by the Responsible Authority. The waste management plan must:**
 - a) **be prepared to the satisfaction of the Responsible Authority**
 - b) **be submitted in electronic form**
 - c) **include the following:**
 - i. **anticipated volumes of waste and recycling that will be generated and how they are determined**
 - ii. **the type and number of waste bins**
 - iii. **the type and size of trucks required for waste collection.**
6. **Waste management and collection must be carried out in accordance with the requirements of the approved and endorsed waste management plan to the satisfaction of the Responsible Authority.**

Amenity

7. **The use and development must be managed so that the amenity of the area is not detrimentally affected, through the:**
 - a) **transport of materials, goods or commodities to or from the land**
 - b) **appearance of any building, works or materials**
 - c) **emission of noise, artificial light, vibration, smell, fumes, smoke, vapour, steam, soot, ash, dust, wastewater, waste products, grit or oil**
 - d) **presence of vermin**

to the satisfaction of the Responsible Authority.

Hours of operation

8. The use must only operate between the following times:

- a) 7:00am to 4:30pm (Monday to Friday)**

Operational days per year

9. The use must only be operate for 15 days per year, to the satisfaction of the Responsible Authority.

Material processing quantity

10.No more than 2,000 tonnes of clean concrete waste (non-contaminated materials) may be processed onsite per year, to the satisfaction of the Responsible Authority.

Annual reporting

11.The permit holder must provide timesheets and quantities of material processed onsite in an annual report demonstrating compliance with Conditions 8 and 9 of this permit, to the satisfaction of the Responsible Authority.

Noise control

12.At all times noise emanating from the land must comply with the requirements of the Environment Protection Regulations 2021 (as amended from time to time) as measured in accordance with the Noise Protocol to the satisfaction of the Responsible Authority.

Dust control

13.Internal access roads, storage areas/external stockpiles and or vacant areas must be covered and maintained to avoid dust nuisance to the surrounding area to the satisfaction of the Responsible Authority.

Light spill

14.External lighting must be designed, baffled and located so as to prevent any adverse effect on adjoining land and road reserve to the satisfaction of the Responsible Authority.

Outdoor storage and display

15. All concrete or any other material recycled onsite must be kept in a neat and tidy manner to the satisfaction of the Responsible Authority.

Waste storage

16. All waste and recyclables must be stored in and collected from an area set aside for this purpose. This area must be graded, drained and screened from public view to the satisfaction of the Responsible Authority.

Regular waste removal

17. All waste material not required for further on-site processing must be regularly removed from the site to the satisfaction of the Responsible Authority. All vehicles removing waste must have fully secured and contained loads so that no wastes are spilled or dust or odour is created, to the satisfaction of the responsible authority.

Construction waste

18. All construction activities, including the storage of materials and the parking of construction vehicles, are to be undertaken from within the site. The storage of building goods and associated items shall be wholly upon the subject site and not on adjacent Council owned land or road reserves unless approved in writing by the Responsible Authority.

19. No mud, dirt, sand, soil, clay, stones, oil, grease, scum, litter, chemicals, sediments, gross pollutants, animal waste or domestic waste shall be washed into, allowed to enter or discharged to the stormwater drainage system, receiving waters or surrounding land and road reserves, during the construction works hereby approved to the satisfaction of the Responsible Authority.

Vehicle Manoeuvring

20. All car parking spaces and access lanes must be designed to allow all vehicles to drive forwards when entering and leaving the property.

Loading/unloading

21. The loading and unloading of goods from vehicles must only be carried out on the land and must not disrupt the circulation and parking of vehicles on the land, to the satisfaction of the Responsible Authority.

Goulburn Murray Water Conditions

- 22. All construction and ongoing activities must be in accordance with EPA Publication 1834.1 Civil Construction, Building and Demolition Guide (September 2023).**
- 23. All wastewater from the site building must be treated and disposed of using an approved system. The system must have a certificate of conformity issued by the relevant body (or equivalent approval) and be installed, operated and maintained in accordance with the relevant Australian Standard(s) and EPA Guideline for Onsite Wastewater Management, May 2024, as updated or replaced.**
- 24. The wastewater disposal area must be kept free of stock, buildings, driveways, paths, car parking and service trenching and must be planted with appropriate vegetation to maximise its performance. Stormwater must be diverted away. Unless disposal is by subsurface irrigation methods, a reserve wastewater disposal field of equivalent size to the primary disposal field must be provided for use in the event that the primary field requires resting or has failed.**
- 25. No buildings or works may be erected or carried out within 30 metres of any Goulburn Murray Water surface infrastructure (including open irrigation channels and drains), 10 metres from any other structure (such as culverts, drainage inlets, subways, syphons), or 5 metres from any below surface infrastructure (including pipelines), located on any Goulburn Murray Water freehold, easements or reserves.**

Engineering Department conditions

Vehicle Crossing

- 26. Prior to the commencement of the use, a new vehicle crossing must be constructed on Dreschler Road to provide truck access and egress to and from the site in accordance with the endorsed plan(s) to the satisfaction of the Responsible Authority, and must:**
- a. Be constructed at right angles to the road, and any redundant crossing shall be removed and area reinstated.**
 - b. Be setback a minimum of 2 metres from any pit, power or telecommunications pole, manhole cover or marker, or street tree; and**
 - c. Include a No Right Turn sign at the vehicle crossing to prevent trucks turning right on Dreschler Road when leaving the site.**

Resheeting Dreschler Road

27. Prior to the commencement of the use, Dreschler Road must be resheeted with a 100mm layer of compacted crushed rock, from the new vehicle crossing to the intersection with Creamery Road in accordance with the Infrastructure Design Manual, to the satisfaction of the Responsible Authority.

Traffic Restrictions on Dreschler Road

28. No trucks coming out of the site associated with the use may turn right (south) on Dreschler Road (dry weather only portion), to the satisfaction of the Responsible Authority.

Internal Driveway

29. Prior to the commencement of the use, the internal access driveway must be constructed to an all-weather standard and drained to the satisfaction of the Responsible Authority.

Sediment Discharges

30. The applicant/owner must restrict sediment discharges from any construction sites within the property to the satisfaction of the Responsible Authority.

Expiry

31. This permit will expire if one of the following circumstances applies:

- a) The development is not started within 2 years of the issued date of this permit.**
- b) The development is not completed within 4 years of the issued date of this permit.**
- c) The use does not start within 2 years of completion of the development.**

In accordance with Section 69 of the Planning and Environment Act 1987, an application may be submitted to the Responsible Authority for an extension of the periods referred to in this condition.

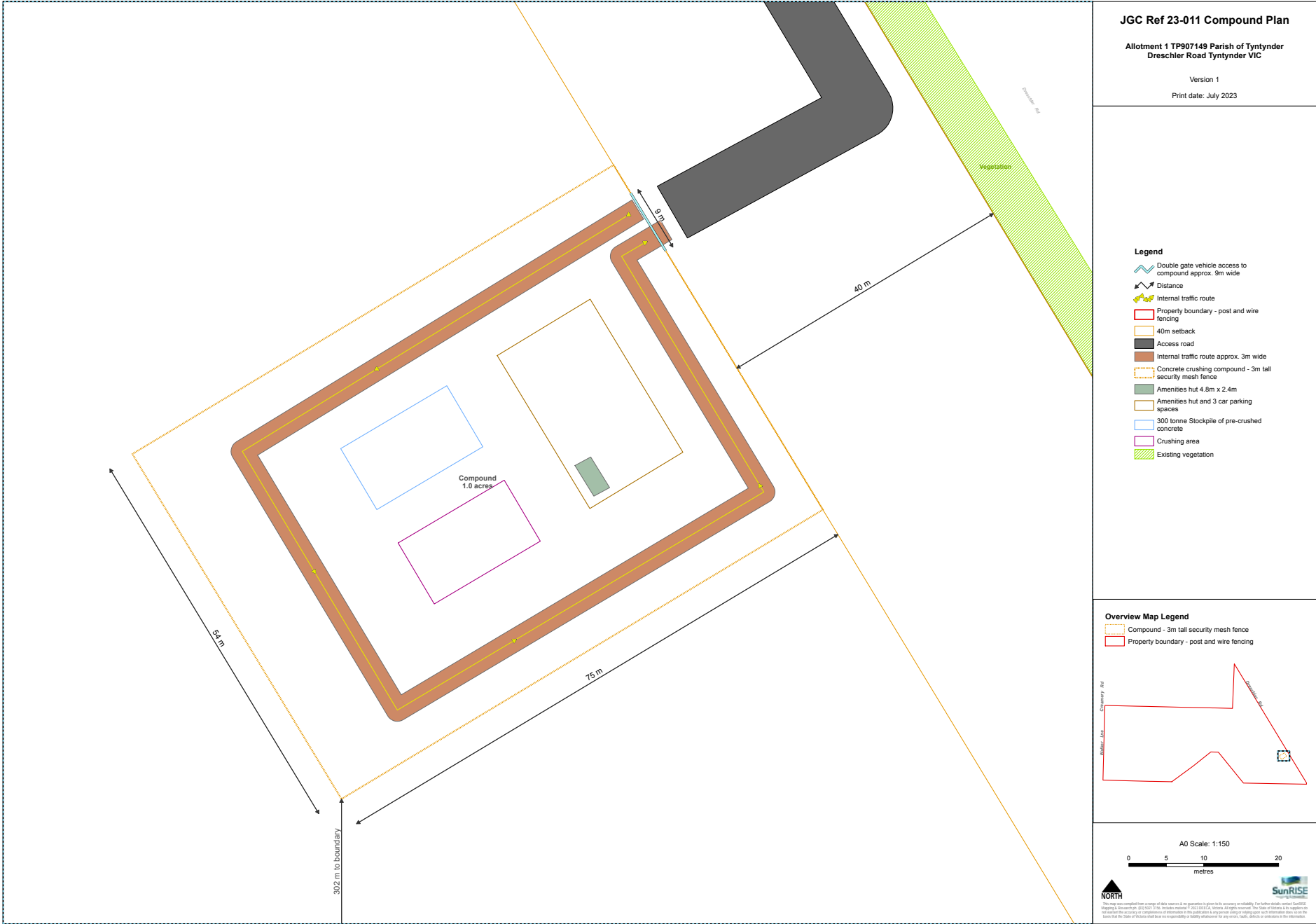
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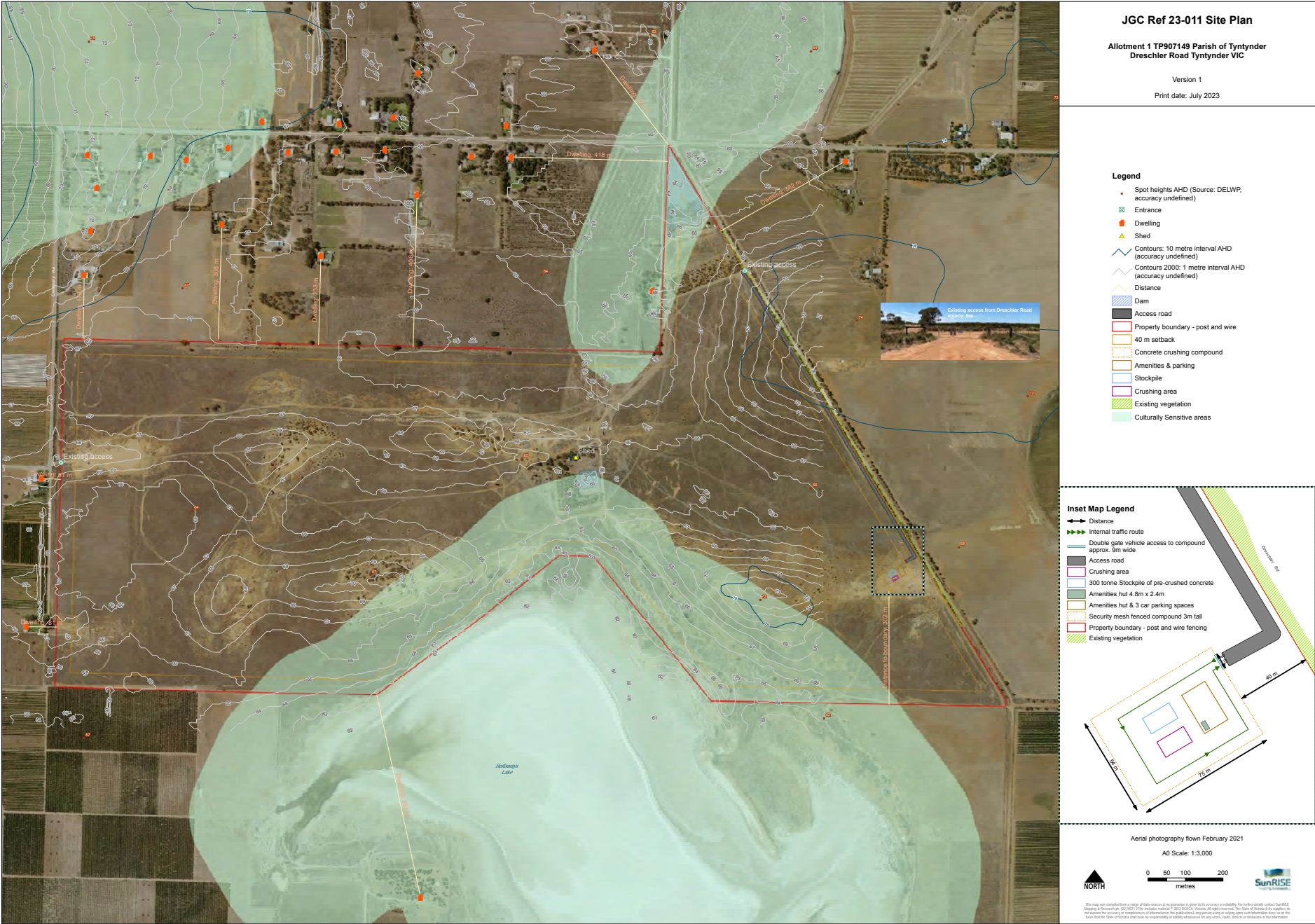
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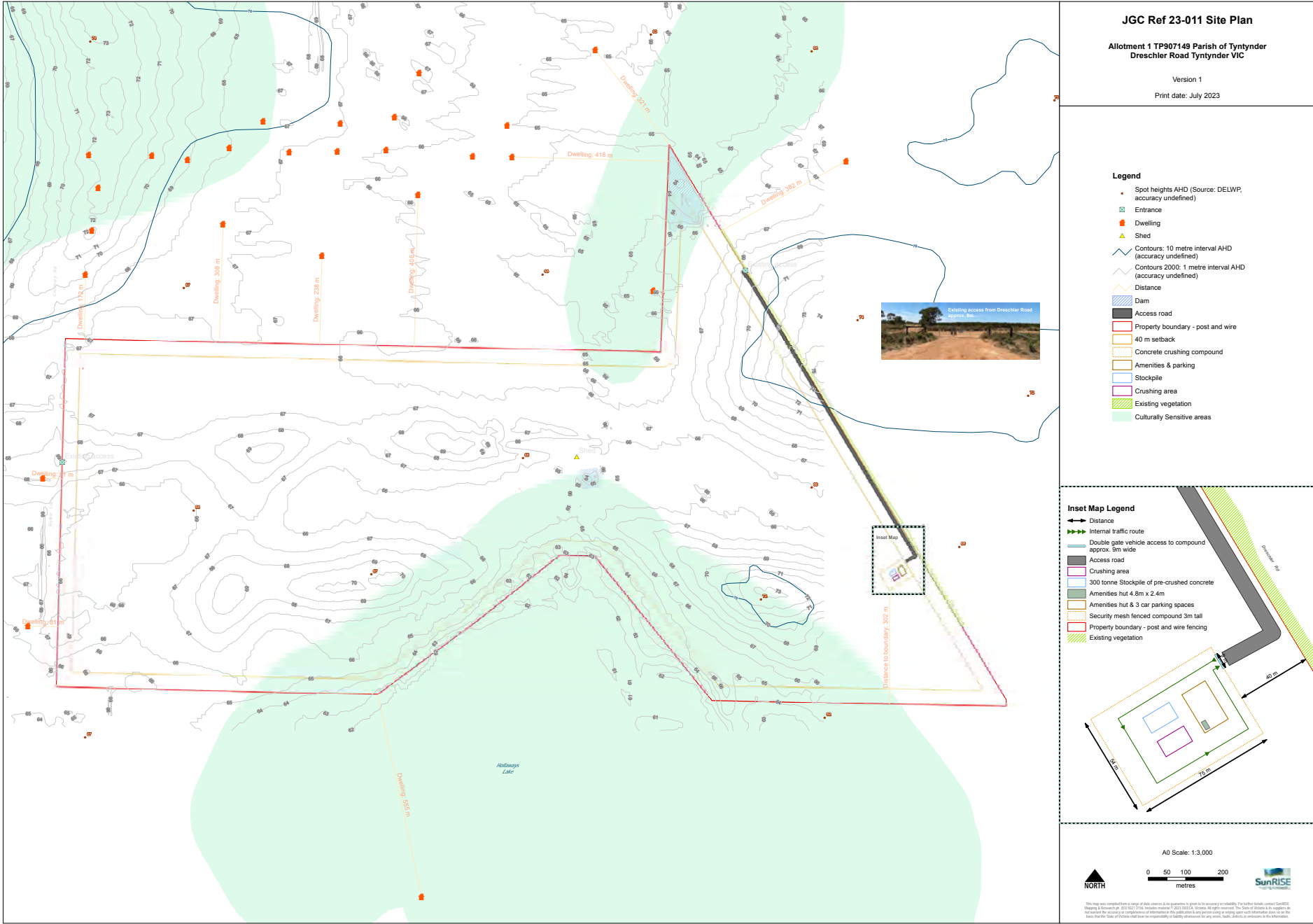
- a. The Environment Protection Act 2017 imposes duties on individuals and/or businesses undertaking the activity permitted by this permit. If your business engages in activities that may give rise to a risk to human health or the environment from pollution or waste, you must understand those risks and take action to minimise them as far as reasonably practicable. For further information on what the laws mean for Victorian businesses and community go to: What's the harm? | Environment Protection Authority Victoria (epa.vic.gov.au)**

- b. This permit is not an EPA permission/approval. Before the use or development authorised under this permit starts, the permit holder must ensure that any obligations or duties that arise under the Environment Protection Act 2017 are met. This may include obtaining an EPA permission, approval or exemption, in accordance with the Environment Protection Regulations 2021. Whilst the proposal has adequate separation distance to sensitive uses.**

- c. EPA has concerns with dust risks. Dust has the potential to impact Dreschler Road, the lake and surrounding farms**









Air Quality Assessment: Land at Dreschler Road, Tyntynder South

Prepared for:

James Golsworthy Consulting

April 2024

Final

Prepared by:

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Glossary

Term	Definition
µg/m ³	micrograms per cubic metre
ha	hectare
km	kilometre
m	metre
t	tonnes
yr	year
µm	micrometres
Nomenclature	Definition
PM ₁₀	particulate matter with a diameter less than 10 micrometres
PM _{2.5}	particulate matter with a diameter less than 2.5 micrometres
TSP	Total suspended particulates
Abbreviations	Definition
AHD	Australian height datum
Air NEPM	<i>National Environment Protection (Ambient Air Quality) Measure</i>
APAC	air pollution assessment criteria
BoM	Bureau of Meteorology
EPA Victoria	Environment Protection Authority Victoria
EP Act 2017	<i>Environmental Protection Act 2017</i>
ERS	Environment Reference Standard
GED	General Environmental Duty
IAQM	Institute of Air Quality Management
IRSD	Index of Relative Socio-economic Disadvantage
NPI	National Pollutant Inventory database
SA1	Statistical Area Level 1

EXECUTIVE SUMMARY

Katestone was commissioned by James Golsworthy Consulting, on behalf of Coburns Earth Moving, to complete a combined air quality risk assessment for a concrete crushing activity and sand and gravel extraction activity at Lot 1 TP907149, Dreschler Road, Tyntynder South, Victoria.

Background concentrations of particulates in the area are very low, except when influenced by regional events, such as bushfires.

The concrete crushing activity is more than 965 metres from any sensitive receptors. Appropriate best practice dust controls will be implemented, including the use of water sprays on the crusher and the use of a water cart to wet haul roads. Crushing is only expected to take place on approximately 15 days per year, although materials will be stockpiled on site year-round. Given the distances to sensitive receptors and the dust controls to be applied, it is judged that the risk of significant dust impacts from this activity is negligible.

The sand and gravel extraction activity is a continuation of an existing activity at a similar scale (approximately 70,000 tonnes per year) but with greater flexibility as to where on the wider Project site extraction can take place. Extraction will not take place closer than 250 metres from any existing residential property and it is noted that extraction is already allowed in a location just over 250 metres from the nearest residential property to the west of the Project site. Appropriate best practice dust controls will be implemented, including the use of a water cart to wet haul roads and the minimisation of drop heights. Given the distances to sensitive receptors and the dust controls to be applied, it is judged that the risk of dust impacts from this activity is negligible.

The potential for cumulative impacts of the two activities has also been considered. The concrete crushing activity is located so far from any sensitive receptors that its contribution to dust deposition and/or particulate concentrations at those properties will be exceedingly small. Adding this to any small contribution from the extractive activity will not make a material difference, thus the potential for significant cumulative impacts from the concrete crushing and sand and gravel extraction activities is negligible.

The concrete crushing activity and sand and gravel extraction activity have a minor potential to generate emissions of respirable crystalline silica where crushing occurs. Other aspects of these activities will not generate respirable crystalline silica. Crushing activities will contribute only a small amount to total dust emissions from the activities and total emissions in the respirable fraction (i.e., PM_{2.5}) are expected to be extremely small, and well below 3 µg/m³ as an annual average concentration at sensitive receptors. Consequently, crystalline silica can be expected to make up a very small fraction of any PM_{2.5} emissions from the activity, thus the risk of an exceedance of the APAC for respirable crystalline silica (3 µg/m³) is negligible.

1. INTRODUCTION

Katestone was commissioned by James Golsworthy Consulting, on behalf of Coburns Earth Moving, to complete a combined air quality risk assessment for a concrete crushing activity and sand and gravel extraction activity at Lot 1 TP907149, Dreschler Road, Tyntynder South, Victoria (the Project).

Coburns Earth Moving currently extracts sand and gravel from four specific areas of the wider site under an existing Extractive Industry Work Authority (WA871). The area covered by WA871 is shown in Figure 1.

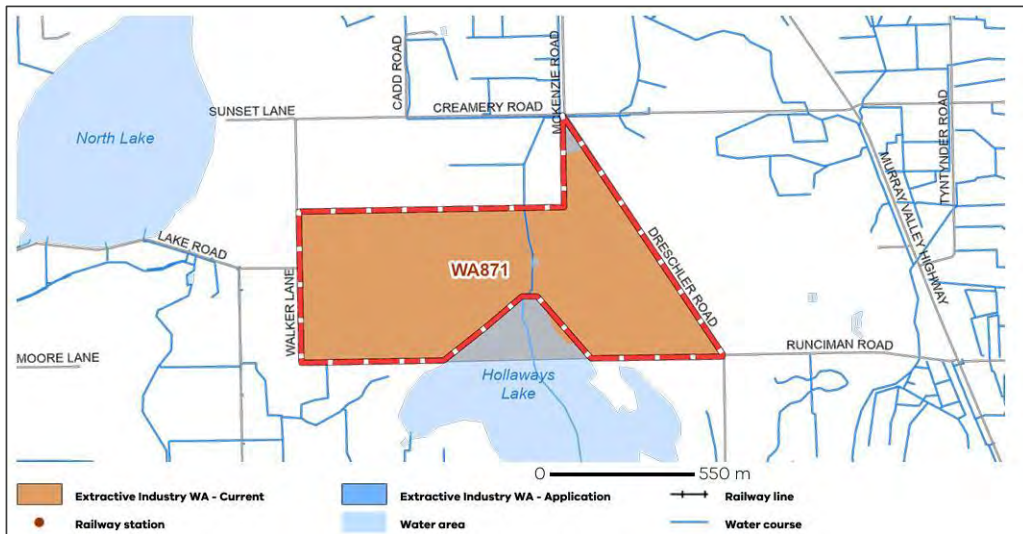


Figure 1 Existing Extractive Industry Work Authority

The facility operates in line with the Code of Practice for Small Quarries under section 77G (2) of the *Mineral Resources (Sustainable Development) Act 1990*. Quarrying is limited to 5 hectares over the four individual extractive areas and a depth not exceeding 5 metres. Coburns Earth Moving currently extracts a total of around 70,000 tonnes of sand and gravel per year.

In addition to the extractive activities, waste concrete is also received and stored at the site, and periodically exported.

Coburns Earth Moving is seeking to:

- Expand the area over which extraction of sand and gravel can take place, essentially enabling extraction from across the majority of the site rather than just the 5 ha covered by the four specific areas of extraction currently permitted.
- Construct a dedicated, fenced compound for the crushing of concrete on-site.

The revised extraction area will have the following setbacks to limit impacts to sensitive receptors:

- 250 m from residences
- 50 m from crops
- 30 m from boundary fences.

The proposed extractive area is shown in Figure 2.



Figure 2 Proposed Extractive Area

Coburns Earth Moving expects to continue to extract a total of around 70,000 tonnes of sand and gravel per year.

The proposed concrete crushing facility will involve transporting a mobile concrete crushing plant to site to crush waste concrete that has been stockpiled at the site. There is an existing stockpile of approximately 2,000 tonnes of waste concrete at the site, which is likely to take some 20 days to crush (crushing approximately 100 tonnes per day). Once this existing stockpile has been crushed, Coburns Earth Moving expects to accept approximately 1,500 tonnes per year of waste concrete. A crushing event will occur periodically once a stockpile of 300 tonnes has built up. These crushing events will last approximately three days each and will take place approximately five times per year.

The mobile crushing plant will be fitted with water sprays and a water cart will be on site for the duration of all crushing events to apply additional dust abatement as necessary. Trucks will be covered when entering or leaving site.

During crushing, the crushed concrete will be mixed with a road base component to make a product for use on local roads. This product will be stockpiled on site and transported off site as required. If the crushed concrete cannot be mixed with the road base component, then the crushed concrete will be stockpiled and tarps applied to cover these stockpiles to minimise dust emission potential.

This assessment includes:

- A description of regulatory requirements in accordance with the National and Victorian legislation (Section 2)
- A description of the methodology adopted for the assessment (Section 3)
- A description of the existing environment in the vicinity of the Project, including topography, meteorology, existing air quality and the proximity of sensitive receptors (Section 4)
- A Level 1 screening assessment of the risk of impacts associated with the proposed concrete crushing activity (Section 5)

- A Level 1 screening assessment of the risk of impacts associated with the sand and gravel extraction activity (Section 6)
- Consideration of the potential for cumulative impacts from the two activities (Section 7)
- Conclusions as to the risk of significant dust impacts (Section 8).

2. LEGISLATIVE FRAMEWORK FOR AIR QUALITY

2.1 National Legislative Framework

The National Environment Protection Council (NEPC) defines national ambient air quality standards and goals in consultation, and with agreement from all Australian state and territory governments. These were first published in 1998 in the National Environment Protection (Ambient Air Quality) Measure (Air NEPM). The Air NEPM sets national standards for the six key air pollutants to which most Australians are exposed: carbon monoxide, ozone, sulfur dioxide, nitrogen dioxide, lead and particulates (PM₁₀ and PM_{2.5}). The Air NEPM air quality standards are health based. Table 1 summarises the standards relevant to this assessment.

Table 1 Relevant ambient air quality Standards (Air NEPM)

Pollutant	Averaging period	Air quality Standard (µg/m ³)
PM ₁₀	24-hour	50
	1-year	25
PM _{2.5}	24-hour	25
	1-year	8

2.2 Victorian Legislative Framework

2.2.1 Environmental Protection Act 2017

The *Environmental Protection Act 2017* (EP Act 2017) came into force on 1 July 2021. The EP Act 2017 sets out principles of environment protection and enables Environment Protection Authority officers to ensure compliance with the Act and require action to manage risks of harm to human health and the environment from pollution or waste. The EP Act establishes the new framework for environmental protection and introduces the general environmental duty (GED).

2.2.1.1 General Environmental Duty

The General Environmental Duty (GED) applies to any person who is engaging in an activity that may give risk of harm to human health or the environment from pollution or waste must minimise those risks, so far as reasonably possible.

The key focus of the General Environmental Duty is to minimise risks of harm to human health and the environment from pollution and waste arising from the design, manufacture, installation or supply of the substance, plant, equipment or structure when the substance, plant, equipment or structure is used for a purpose for which it was designed manufactured, installed or supplied. Penalty units apply to any natural person or body corporate that does not meet these guidelines.

2.2.1.2 Environment Reference Standard (ERS)

The EP Act 2017 also introduces the ERS, which may be published by the Governor in Council. An ERS may specify indicators and objectives to be used to measure whether and environmental value specified in the ERS is being achieved or maintained. An ERS may specify one or more of the following indicators or objectives:

- a) ambient environmental quality pollutant measures
- b) ambient environmental quality ecological measures

- c) measures of human health or the health of other species
- d) targets for emissions of pollutants.

The current ERS sets standards for air quality that are the same as those in the Air NEPM (see Table 1).

2.2.2 Guideline for assessing and minimising air pollution in Victoria

The guideline for assessing and minimising air pollution in Victoria (Publication 1961) (February 2022) (The Guideline) relates to the EP Act 2017. The Guideline “provides a framework to assess and control risks associated with air pollution. It is a technical guideline for air pollution practitioners and specialists with a role managing pollution discharges to air”.

The objectives of the Guideline include:

- A clear framework for air pollution assessment and management that protects the environmental values of air (as defined in the ERS to ensure risks of harm to human health and the environment are minimised so far as reasonably practicable)
- Guidance on methods for assessing risk of harm from air pollution to human health and the environment. This includes a broad risk-based assessment framework, site-specific risk assessment methods, and risk-based air pollution assessment criteria (APACs)
- A conceptual framework for identifying and selecting risk management techniques and technologies to ensure that risks are minimised so far as reasonably practicable
- Clarity on Environment Protection Authority Victoria’s (EPA Victoria) expectations for the minimum reporting standards related to the assessment and management of air pollution in Victoria.

The Guideline is divided into the four parts presented below, which link directly to the risk management framework adopted by EPA Victoria for the assessment and control of risk:

- Step 1 – Identify hazards
- Step 2 – Assess risks
- Step 3 – Implement controls
- Step 4 – Check controls.

The framework for the assessment of air pollution risks as part of Step 2 provides three levels of assessment in order of increasing complexity. The details associated with each level of assessment are presented below:

- Level 1 assessments – these screening level assessments are qualitative or semiquantitative in nature. They are used to quickly describe risks from activities that either have:
 - intrinsically low risks, or
 - risks that are so common and well understood they can be effectively controlled without the need for extensive assessment work.
- Level 2 assessments – are the most common type of risk assessment for industry. They usually involve the use of dispersion modelling or monitoring. Predicted or measured pollutant concentrations can be benchmarked against a set of pre-defined APACs to understand the resulting risks.
- Level 3 assessments – these detailed risk assessments are only used in exceptional circumstances when a simple comparison of a pollutant’s concentration to an APAC cannot adequately describe the risk.

The APACs relevant to this assessment are the same as the Standards set in the Air NEPM (see Table 1).

3. AIR QUALITY ASSESSMENT METHODOLOGY

The proposed activities are relatively small in scale and are very common and well understood, with effective air quality controls that are routine practice in the industry. As such, in accordance with The Guideline, a level 1 assessment is sufficient to determine the risks from the proposed operation and identify mitigation measures to ensure the risks can be effectively controlled.

Section 5.1.4 of The Guideline explicitly outlines that a Level 1 assessment is adequate for a small mine or quarry in a rural area with yearly extraction between 50,000 t/yr and 150,000 t/yr. Section 5.2 also outlines that a Level 1 assessment is appropriate for:

- *“Routine activities that have controls that are known to be effective. Some activities are common and have been demonstrated over many years to be adequately managed through the implementation of specific risk controls”.*
- *“Fugitive emissions that are difficult to assess accurately. For certain fugitive emission sources, a full quantitative assessment is prone to such large uncertainties that it is often more effective to invest resources into risk controls rather than into assessment works. This is particularly true of dust emissions from diffuse sources such as:

 - *waste processing facilities accepting solid inert or construction and demolition wastes*
 - *earth-moving activities*
 - *construction activities”.**

Review of the receiving environment with regard to land use, meteorology and ambient air quality (presented in Section 6) also supports the application of a level 1 assessment.

Consideration has also been given to the UK Institute of Air Quality Management (IAQM) Guidance on the Assessment of Mineral Dust Impacts for Planning (2016), which was drafted with the specific purpose of enabling a better understanding of dust risks at the planning stage of minerals projects. Relevant extracts from this guidance document relating to the proximity of sensitive receptors and the risk of dust impacts are included below:

“From the experience of the Working Group, adverse dust impacts from sand and gravel sites are uncommon beyond 250 m and beyond 400 m from hard rock quarries measured from the nearest dust generating activities”.

“In the absence of other information it is commonly accepted that the greatest impacts will be within 100 m of a source and this can include both large (>30 µm) and small dust particles. The greatest potential for high rates of dust deposition and elevated PM₁₀ concentrations occurs within this distance. Intermediate-sized particles (10 to 30 µm) may travel up to 400 m, with occasional elevated levels of dust deposition and PM₁₀ possible. Particles less than 10µm have the potential to persist beyond 400 m but with minimal significance due to dispersion”.

“If there are no relevant receptors within 1 km of the operations, then a detailed dust assessment can be screened out. In such a case, it is considered that irrespective of the nature, size and operation of the site, the risk of an impact is likely to be “negligible” and any resulting effects are likely to be ‘not significant’”.

“In cases whereby receptors are located between 400 m, or 250 m (depending on the rock type) and 1km of operations, it would normally be assumed that a detailed disamenity dust impact assessment is not required. However, the decision on whether to assess should be made and justified on a site specific basis by a suitably experienced air quality professional taking into account the factors in Chapter 6”.

The assessment has focussed on establishing the likely magnitude of dust emission from the proposed activities and the pathways to sensitive receptors to understand the risk of significant dust impacts, and the mitigation that will be required to effectively control these risks.

4. RECEIVING ENVIRONMENT

4.1 Topography and land-use

The Project is located approximately 6.5 km northwest of Swan Hill in the Swan Hill Rural Council local government area. The predominant land use surrounding the Project is farmland with a sparse distribution of residential properties and small-scale industrial facilities. There are no nearby facilities that appear likely to represent a regular source of dust or other air pollutants, but agricultural activities, in particular ploughing of fields, have the potential to present occasional, significant sources of wind-blown dust.

Figure 3 presents the terrain surrounding the Project, which is in a low-lying flat area at around 60 m above Australian Height Datum (AHD). There are no major terrain features likely to influence the meteorology in the immediate vicinity of the site, but there is a gentle increase in elevation to the west.

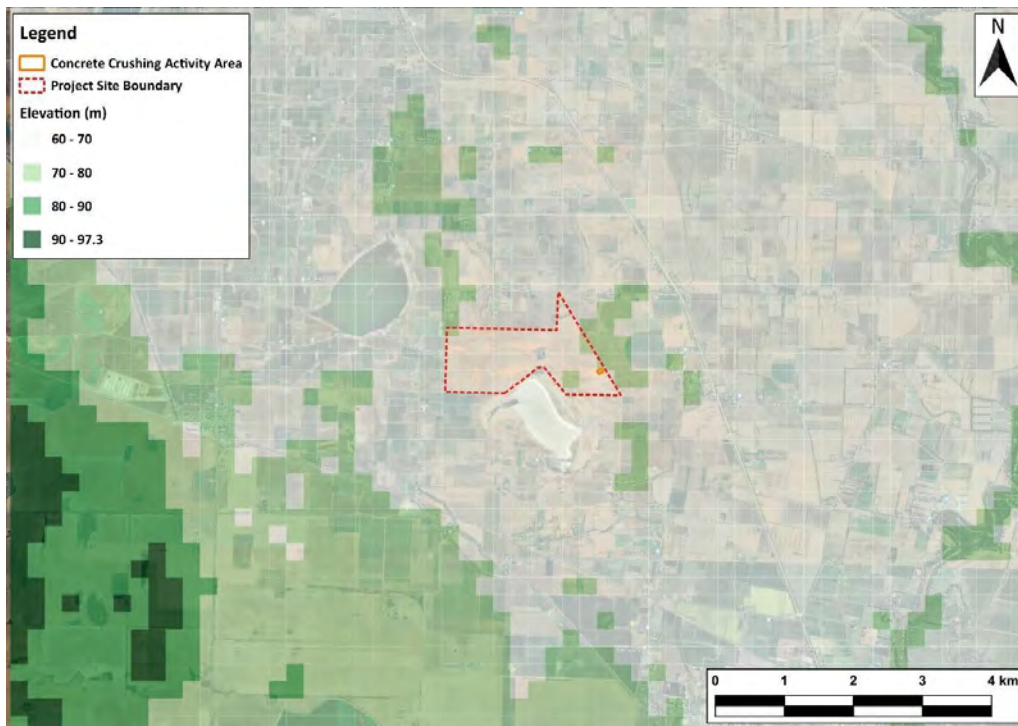


Figure 3 Terrain surrounding the Project

4.2 Meteorology

The Bureau of Meteorology (BoM) operates a network of monitoring stations around Australia that have long term climatic data available for analysis. The BoM Swan Hill Aerodrome monitoring station is located approximately 10 km south of the Project. The environment surrounding the BoM Swan Hill Aerodrome is predominately farmland, similar to that of the Project, and there are no major terrain features separating the Project from the BoM site. As such, meteorological conditions recorded at the BoM Swan Hill Aerodrome site can be expected to be very representative of conditions at the Project site.

Wind data from the BoM Swan Hill Aerodrome site covering the period 1 January 2017 to 29 January 2024 have been analysed to identify the key features of the prevailing local wind conditions.

The wind rose in Figure 4 demonstrates that prevailing winds in the area are from the southwest to southeast, although winds occur from all directions and there is not a strong dominance of specific wind direction as is common in some locations in Australia. The strongest winds occur from the southwest to north.

Seasonal wind roses for the BoM Swan Hill Aerodrome site are presented in Figure 5. These demonstrate that winds are strongest during spring and summer. Directionality is very similar in spring and autumn when winds from the southeast through west are most common. In summer, winds from the south dominate, while in winter winds from the southwest through northeast are far more common than those from the northeast through southwest.

Diurnal wind roses for the BoM Swan Hill Aerodrome site are presented in Figure 6. These demonstrate that wind speed increases through the morning, peaking in the afternoon before dropping off overnight.

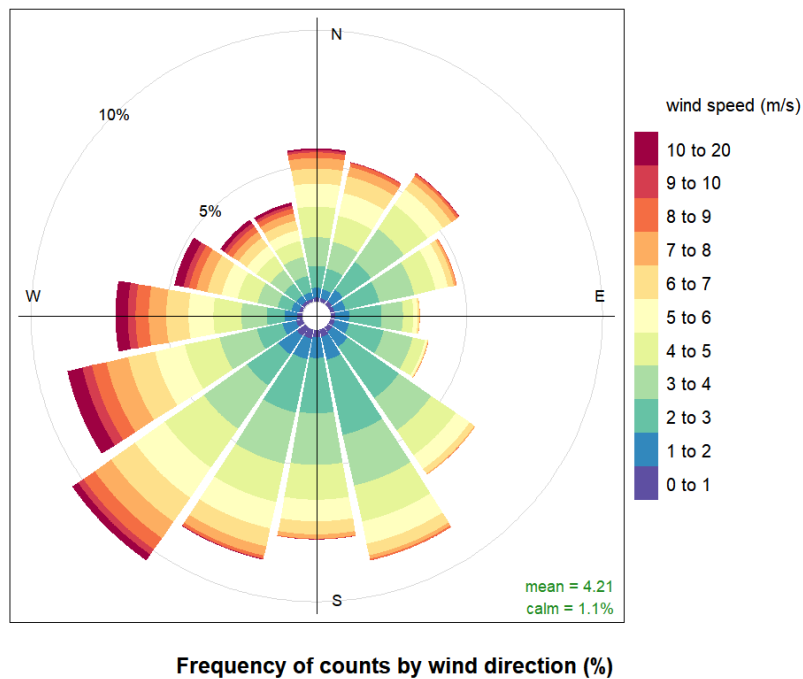
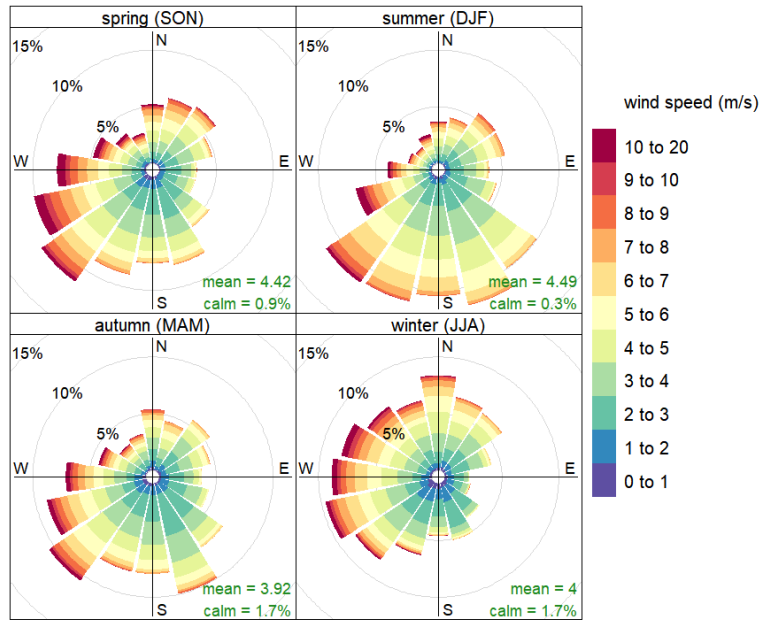
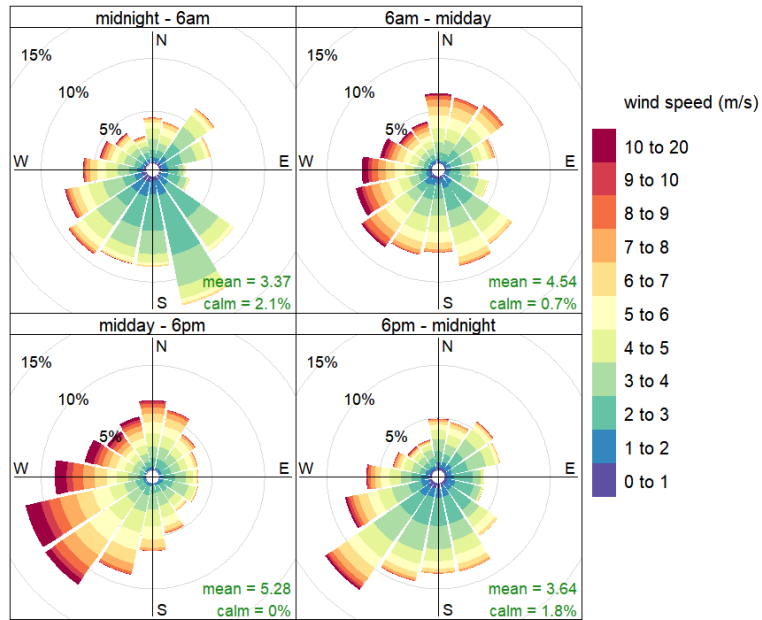


Figure 4 Annual distribution of winds for BoM Swan Hill Aerodrome site



Frequency of counts by wind direction (%)

Figure 5 Seasonal distribution of winds for BoM Swan Hill Aerodrome site



Frequency of counts by wind direction (%)

Figure 6 Diurnal distribution of winds for BoM Swan Hill Aerodrome site

4.3 Existing air quality

4.3.1 Existing sources of emissions

The National Pollutant Inventory (NPI) is an initiative of the Australian Government that provides the community, industry and government with information about emissions of pollutants to air, water and land from industrial facilities across Australia. It includes emission estimates for 93 substances alongside information about the source and location of the emissions. Industry operators are obliged to submit annual reports of their facility's emission to the environment if certain threshold criteria are exceeded.

The Swan Hill Abattoir is the only facility located within 10 km radius of the Project that reported emissions to air to the NPI in the 2021/22 financial year. The Swan Hill Abattoir is located approximately 5 km from the Project and reported 350 kg of PM₁₀ emissions to air in the 2021/2022 financial year. This is a relatively small mass emission and is unlikely to contribute significantly to particulate concentrations in the vicinity of the Project.

4.3.2 Existing ambient air quality

The closest air quality monitoring station to the Project that is operated by EPA Victoria is located in Mildura, some 170 km northwest of the Project, and measures concentrations of PM₁₀ and PM_{2.5}. However, Katestone has not been able to access these data and attempts to request them from EPA Victoria received no response. The NSW Government's Rural Air Quality Monitoring Network includes a site in Kyalite, some 27 km north of the Project, where monitoring of total suspended particulates (TSP), PM₁₀ and PM_{2.5} is conducted using mid-cost indicative monitors. Concentrations measured at Kyalite in recent years are summarised in Table 2 and can be expected to be broadly indicative of particulate concentrations in the region surrounding the Project.

It is obvious that particulate concentrations in the region are generally very low, but with occasional events causing elevated concentrations. The bushfires of 2019 and 2020, in particular, appear to stand out in the data, with much higher concentrations in these years than in the three years since.

Table 2 Measured concentrations at Kyalite (µg/m³)

Pollutant	Parameter	Year	Value	Criterion
PM ₁₀	Annual average concentration	2019	13.0	25
		2020	12.5	
		2021	4.7	
		2022	3.7	
		2023	3.3	
	Days above 50 µg/m³	2019	8	0
		2020	13	
		2021	1	
		2022	1	
		2023	0	
PM _{2.5}	Annual average concentration	2019	5.0	8
		2020	3.0	
		2021	1.5	
		2022	0.9	
		2023	1.2	
	Days above 25 µg/m³	2019	3	0
		2020	5	
		2021	0	
		2022	0	
		2023	0	
TSP	Annual average concentration	2019	15.5	N/A
		2020	14.3	
		2021	5.7	
		2022	4.4	
		2023	3.8	
	Maximum daily average concentration	2019	374.4	
		2020	683.8	
		2021	62.5	
		2022	178.3	
		2023	29.6	

4.4 Sensitive land uses

4.4.1 Sensitive receptors

Sensitive receptors are located sparsely around the boundary of the Project, as shown in Figure 7. Figure 7 highlights the distances of the nearest sensitive receptors from the proposed concrete crushing activity. The sand and gravel extraction activity will not take place closer than 250 m from any sensitive receptor.

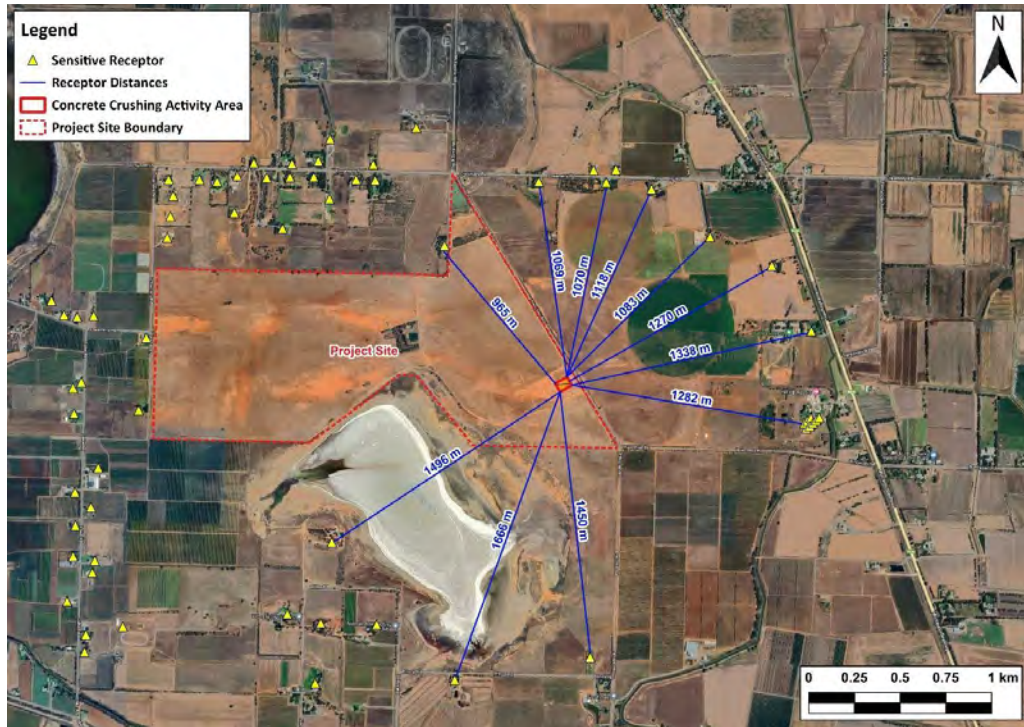


Figure 7 Nearest residential receptors to the Project

4.4.2 Size and vulnerability of nearby populations

The receiving environment has been reviewed with reference to the 2021 census data reported by Mesh Block. Figure 8 shows the population density by Mesh Block surrounding the project is limited to 184 people, indicating areas to the north, south and west of the project have the greatest relative density.

In addition to the population density, the vulnerability of the receiving environment has been reviewed with reference to the socio-economic indexes, specifically the index of relative socio-economic disadvantage (IRSD) for the statistical area level 1 (SA1). Figure 9 shows the vulnerability surrounding the project ranges from 1 to 4, with the most disadvantaged locations to the west of the project. All of the nearby receptors are located within IRSD 3 or 4, indicating that the receiving environment is either neutral or advantaged.

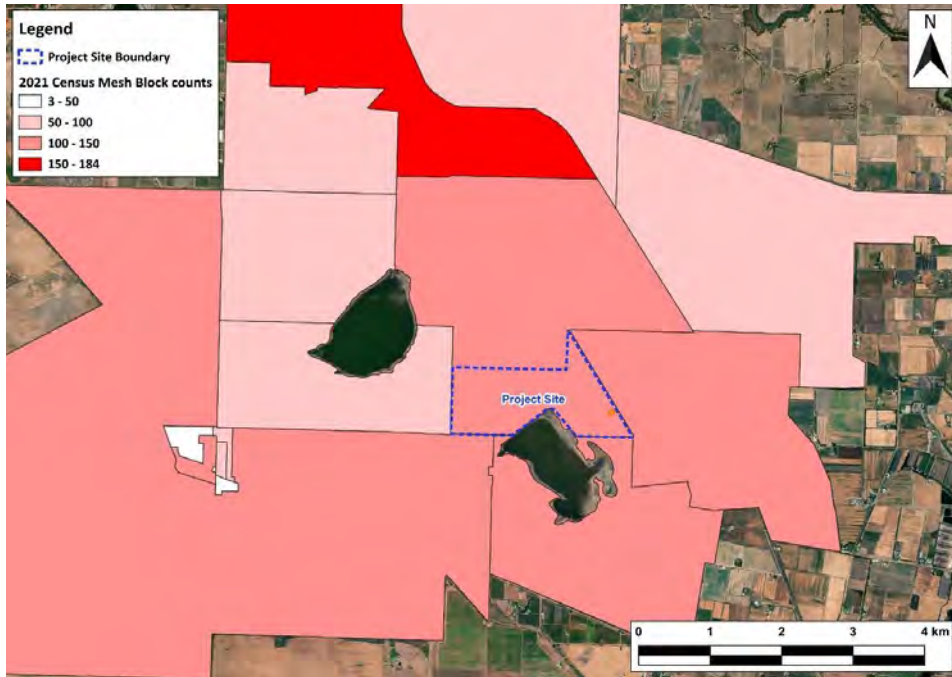


Figure 8 Population density data in the receiving environment reported by Mesh Block

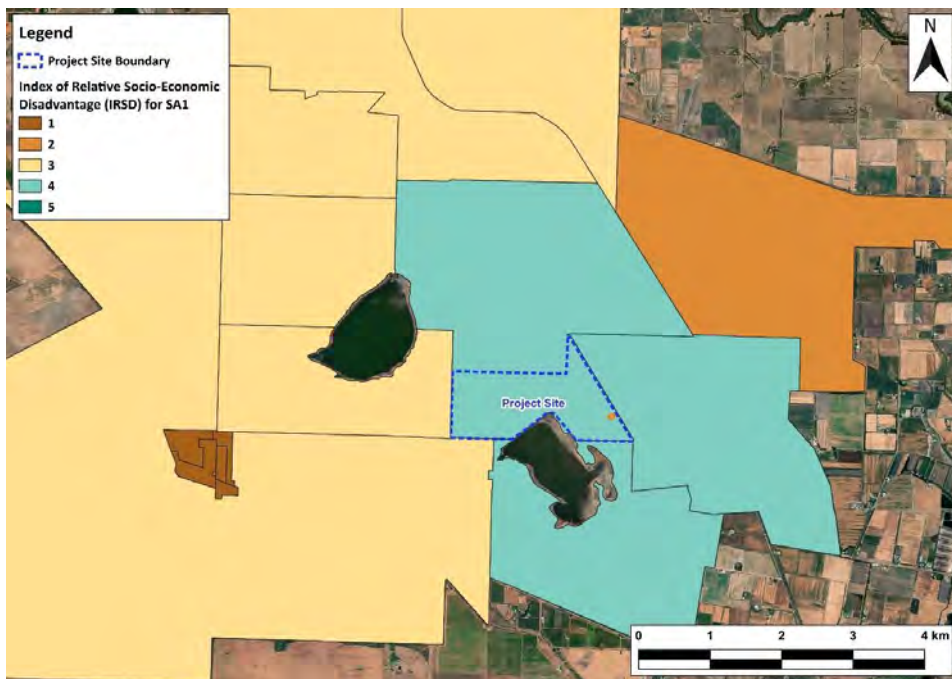


Figure 9 Vulnerability of the surrounding environment presented as the Index of Relative Socio-Economic Disadvantage (IRSD) for SA1 reported by Mesh Block

5. RISK ASSESSMENT OF THE CONCRETE CRUSHING ACTIVITY

Figure 7 demonstrates that the nearest sensitive receptor to the proposed concrete crushing activity is located some 965 m to the northwest. Table 2 demonstrates that background concentrations of particulates in the area are very low, except when regional events such as bushfires cause elevated concentrations. The extent of the proposed concrete crushing activities is insufficient to cause significant impacts over such a large distance.

The IAQM guidance referenced in Section 3 indicates that the risk of an impact is likely to be “negligible” where there are no relevant receptors within 1 km of the operations, irrespective of the nature, size and operation of the site. While this guidance from the UK is likely not informed by operations on the scale of some Australian mining operations, it is certainly informed by operations of the size and nature of the proposed concrete crushing. As such, it is reasonable to conclude that the proposed activity is highly unlikely to have a significant impact at the nearest sensitive receptors.

In the long term, crushing is expected to take place over three days, five times a year, with approximately 100 tonnes per day of concrete being crushed during these crushing events. The crusher will be fitted with sprinklers to suppress dust generated during crushing, tarps will be available to cover any especially dusty stockpiles and a water cart will be used on driven surfaces. Provided that these simple mitigation measures are properly implemented, it is judged that the risk of significant dust impacts from this activity is negligible.

The crushing of concrete can generate emissions of respirable crystalline silica. The Guideline sets a cumulative annual APAC of $3 \mu\text{g}/\text{m}^3$ for respirable crystalline silica (noting that “respirable” particles are defined as those in the $\text{PM}_{2.5}$ size fraction). It is unlikely that sensitive receptors near to the Project experience elevated background levels of respirable crystalline silica, as there are no obvious sources in the local area. As such, baseline concentrations can be expected to be close to zero, and the Project would have to contribute close to $3 \mu\text{g}/\text{m}^3$ as an annual average to trigger an exceedance of the APAC.

Given the distances to the nearest sensitive receptors, the fact that dust generated by crushing activities will be predominantly in size fractions greater than $\text{PM}_{2.5}$ and the anticipated operation on just 15 days per year, the contribution of concrete crushing activities will be well below $3 \mu\text{g}/\text{m}^3$ (as $\text{PM}_{2.5}$) at any nearby sensitive receptor. The actual contribution is likely to be a tiny fraction of this. Crystalline silica can be expected to make up a very small fraction of any $\text{PM}_{2.5}$ emissions from the activity, thus the risk of an exceedance of the APAC for respirable crystalline silica is negligible.

6. RISK ASSESSMENT OF THE EXTRACTIVE ACTIVITY

The proposed extractive activities will not take place closer than 250 m from any sensitive receptor. They will continue at a similar scale to the existing operations (approximately 70,000 tonnes per year) but there will be greater flexibility as to where on the wider Project site extraction can take place. It is relevant to note that one of the four areas from which extraction currently takes place is 250 m from the site boundary to the west, and only slightly more than 250 m from the existing residential property on the west side of Walker Lane. As such, extraction will not be taking place significantly closer to sensitive receptors than it already does.

The extraction process is simple in nature, with an excavator scooping sand and gravel from close to ground level into a truck for removal from site. A front-end loader is also used to load sand and gravel into trucks. A water cart is located on site for the suppression of wheel-generated dust by wetting of the road surfaces, when required.

It has already been identified that:

- Section 5.1.4 of The Guideline explicitly outlines that a Level 1 assessment is adequate for a small mine or quarry in a rural area with yearly extraction between 50,000 t/yr and 150,000 t/yr.
- The IAQM guidance explains that a detailed disamenity dust impact assessment would not normally be required for a sand and gravel quarry with no receptors closer than 250 m from the extractive activities.

Table 2 has demonstrated that background concentrations of particulates in the area are very low. Taking all of these factors into account, it is judged that the risk of significant dust impacts from the proposed extractive activities is negligible. However, Coburns Earth Moving should ensure that best practice is applied, including the application of water to haul roads using the water cart and the minimisation of drop heights of material, both to ground and into trucks.

Similar to the concrete crushing activity, the extraction of sand and gravel can generate emissions of respirable crystalline silica. However, emissions in the respirable fraction from this kind of activity can be expected to be extremely small, and would contribute much less than $3 \mu\text{g}/\text{m}^3$ (as $\text{PM}_{2.5}$) at sensitive receptors located over 250 m from the point of extraction. Crystalline silica can be expected to make up a very small fraction of any $\text{PM}_{2.5}$ emissions from the activity, thus the risk of an exceedance of the APAC for respirable crystalline silica is negligible.

7. CUMULATIVE RISK ASSESSMENT

The risk of significant dust impacts from the concrete crushing and sand and gravel extraction activities have individually been deemed negligible.

The concrete crushing activity is located so far from any sensitive receptors that its contribution to dust deposition and/or particulate concentrations at those properties will be exceedingly small. Adding this to any small contribution from the extractive activity will not make a material difference, thus the potential for significant cumulative impacts from the concrete crushing and sand and gravel extraction activities is negligible.

8. CONCLUSIONS

Katestone has carried out a Level 1 screening assessment of the proposed concrete crushing activities and sand and gravel extraction activities at Lot 1 TP907149, Dreschler Road, Tyntynder South, Victoria. Background concentrations of particulates in the area are very low, except when influenced by regional events, such as bushfires.

The concrete crushing activity is more than 965 m from any sensitive receptors. Appropriate best practice dust controls will be implemented, including the use of water sprays on the crusher and the use of a water cart to wet haul roads. Crushing is only expected to take place on approximately 15 days per year, although materials will be stockpiled on site year-round. Given the distances to sensitive receptors and the dust controls to be applied, it is judged that the risk of significant dust impacts from this activity is negligible.

The sand and gravel extraction activity is a continuation of an existing activity at a similar scale (approximately 70,000 tonnes per year), but with greater flexibility as to where on the wider Project site extraction can take place. Extraction will not take place closer than 250 m from any existing residential property and it is noted that extraction is already allowed in a location just over 250 m from the nearest residential property to the west of the Project site. Appropriate best practice dust controls will be implemented, including the use of a water cart to wet haul roads and the minimisation of drop heights. Given the distances to sensitive receptors and the dust controls to be applied, it is judged that the risk of dust impacts from this activity is negligible.

The potential for cumulative impacts of the two activities has also been considered. The concrete crushing activity is located so far from any sensitive receptors that its contribution to dust deposition and/or particulate concentrations at those properties will be exceedingly small. Adding this to any small contribution from the extractive activity will not make a material difference, thus the potential for significant cumulative impacts from the concrete crushing and sand and gravel extraction activities is negligible.

The concrete crushing activity and sand and gravel extraction activity have a minor potential to generate emissions of respirable crystalline silica where crushing occurs. Other aspects of these activities will not generate respirable crystalline silica. Crushing activities will contribute only a small amount to total dust emissions from the activities and total emissions in the respirable fraction (i.e., PM_{2.5}) are expected to be extremely small, and well below 3 µg/m³ as an annual average concentration at sensitive receptors. Consequently, crystalline silica can be expected to make up a very small fraction of any PM_{2.5} emissions from the activity, thus the risk of an exceedance of the APAC for respirable crystalline silica (3 µg/m³) is negligible.

9. REFERENCES

Environment Protection Authority (EPA) Victoria, 2022, Guideline for Assessing and Minimising Air Pollution in Victoria, Publication number 1961, release date 23 February 2022.

IAQM, 2016, *Guidance on the Assessment of Mineral Dust Impacts for Planning v1.1*, Institute of Air Quality Management, London. https://iaqm.co.uk/text/guidance/mineralsguidance_2016.pdf

Parliament of Victoria, 2017, *Environment Protection Act 2017*

Resonate

Dreschler Road, Tyntynder South

Environmental Noise Assessment

M230840RP1 Revision 0

Monday, 29 January 2024

www.resonate-consultants.com



Document Information

Project	Dreschler Road, Tyntynder South
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Glossary

A-weighting	A spectrum adaption that is applied to measured noise levels to represent human hearing at typical levels of environmental noise. A-weighted levels are used as human hearing does not respond equally at all frequencies.
Adjustments	Adjustments may be applied to effective noise levels noise sources to account for annoying noise character, duration and/or measurement position.
Aggravated noise	Noise defined by the Environment Protection Regulations to exceed the noise limits established under the Noise Protocol by more than 15 dB, or to exceed a noise level of 75 dB L_{Aeq} during the day period, 70 dB L_{Aeq} during the evening period or 65 dB L_{Aeq} during the night period.
Ambient noise	The overall environmental noise level at a given location caused by all noise sources in the area, both near and far, including all forms of traffic, industry, lawnmowers, insects, animals and the like. It is typically described by the L_{Aeq} metric.
Alternative assessment location	An alternative location used to quantify the noise from a commercial, industrial or trade premises at a noise sensitive area. An alternative location may be used where it is difficult to measure the noise at the noise sensitive area itself.
Background Level	The Background Level determined in accordance with the Noise Protocol, for different times of day.
Background noise	The underlying noise level at a given location, measured in the absence of a noise source under investigation and any other short-term noise sources such as intermittent traffic, industry, lawnmowers, insect, animals and the like. It is typically described using the L_{A90} metric.
C-weighting	A spectrum adaption that is applied to measured noise levels to represent human hearing at high levels of noise. Unlike the A-weighting, the C-weighting does not apply large negative weightings to low frequency noise levels, so it is commonly used for the assessment of low frequency noise.
Day period	Monday to Saturday (except public holidays), from 7 am to 6 pm as defined in the Environment Protection Regulations.
dB	Decibel—a unit of measurement used to express sound level. It is based on a logarithmic scale which means a sound that is 3 dB higher has twice as much energy. We typically perceive a 10 dB increase in sound as a doubling of loudness.
Duration adjustment A_{dur}	If noise emissions from the commercial, industrial or trade premises do not occur continuously over the whole 30-minute period, a duration adjustment is applied to represent the level of noise over the 30-minute period.
Effective noise level	The level of noise, expressed as an $L_{Aeq,30min}$, emitted from the commercial, industrial or trade premises after relevant adjustments have been applied.
Environment Protection Regulations	The Victorian <i>Environment Protection Regulations</i> are subordinate legislation to the <i>Environment Protection Act 2017</i> . They give force to noise limits for commercial, industrial and trade premises.
EPA Victoria	Environment Protection Authority Victoria.
Evening period	Monday to Saturday, from 6 pm to 10 pm; and Sunday and public holidays, from 7 am to 10 pm, as defined in the Environment Protection Regulations.



Extraneous noise	Extraneous noise refers to any noise that is not part of the noise emissions from a noise source and is not relevant to the typical background noise. Extraneous noise includes noise from aircraft, local traffic, construction works, insects, bird chirping, people talking, rustling leaves, and the effect of wind on the microphone diaphragm.
Frequency (Hz)	The number of times a sound pressure wave oscillates (moves back and forth) in one second. Fast movements produce high frequency sound (high pitch/tone), but slow movements mean the frequency (pitch/tone) is low. 1 Hz is equal to 1 cycle per second.
GED	General Environmental Duty – As defined by Section 25(1) of the <i>Environment Protection Act 2017</i> , it requires that any person who is engaging in an activity that may give rise to risks of harm to human health or the environment from pollution or waste must minimise those risks, so far as reasonably practicable.
Impulse adjustment A_{imp}	When noise is impulsive in character than an adjustment of +2 dB for just detectable impulse character of the noise, adjustment of +5 dB for prominent impulse character of the noise.
Intermittency adjustment A_{int}	An intermittency adjustment is applied to situations where noise from a commercial, industrial or trade premises increases noticeably in level on multiple occasions during a 30-minute period.
L_{A90}	A-weighted sound pressure level, measured using the Fast time-weighting, that is exceeded for 90% of the time interval considered. The L_{A90} metric is often used to quantify the background noise level in an environment.
L_{Aeq}	The equivalent continuous A-weighted sound pressure level. It is the value of the A-weighted sound pressure level of a continuous steady sound that has the same acoustic energy as a given time-varying A-weighted sound pressure level when determined over the same measurement time interval. The L_{Aeq} metric is used to quantify the effective noise level from a premises.
Low frequency noise	Noise that occurs at frequencies of below 200 Hz. Examples of low frequency noise include truck engine noise and bass music noise.
Noise Limit	The maximum effective noise level allowed in a noise sensitive area, as determined in accordance with the Noise Protocol.
Night period	Between 10 pm and 7 am of the following day as defined in the Environment Protection Regulations.
Noise Protocol	Environmental Protection Authority 1826.4 <i>Noise limit and assessment protocol for the control of noise from commercial, industrial and trade premises and entertainment venues</i> . The current version is published by EPA Victoria on its website.
Noise sensitive area	Defined by the Environment Protection Regulations as the part of the land within the boundary of a parcel of land that is: <ul style="list-style-type: none"> • within 10 m of the outside of external walls of dwellings (including a residential care facility but not including a caretaker's house), residential building or noise sensitive residential use, or • within 10 m of the outside of external walls of any dormitory, ward, bedroom or living room of a caretaker's house, hospital, hotel, residential hotel, motel, specialist disability accommodation, corrective institution, tourist establishment, retirement village or residential village, or • within 10 m of the outside of external walls of a classroom or any room in which learning occurs during the operating hours of a child care centre, kindergarten, primary school or secondary school.

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Tonal adjustment A_{tone}	When noise is tonal in nature then an adjustment is applied depending on the prominence of the tonality. Examples of tonal noise may include reversing beepers or transformer hum.
Unreasonable noise	Noise that is unreasonable due to its character as defined under the Environment Protection Act or because it is prescribed to be unreasonable, for example because it exceeds a noise limit set forth under the Environment Protection Regulations.
Zone Level	The Zone Level determined on the basis of land zoning around a noise sensitive area in a rural area in accordance with the Noise Protocol.
Zoning Level	The Zoning Level determined on the basis of land zoning around a noise sensitive area in an urban area in accordance with the Noise Protocol.



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1 Introduction

James Golsworthy Consulting has engaged Resonate to conduct environmental noise assessment to assist with an application of the planning permit for the proposed concrete crushing facility at Lot 1 TP907149 Dreschler Road, Tyntynder South.

The assessment has been conducted in accordance with the *Environment Protection Regulations* (the Regulations), the supporting EPA (Environment Protection Authority) Victoria Noise Protocol¹, and the relevant publication for low frequency noise (EPA Victoria Publication 1996²).

The facility operates 7:00 am to 4:30 pm (Monday to Friday inclusive). Therefore, the assessment has been conducted against the Noise Protocol Day noise limit corresponding to the proposed operation hours.

¹ EPA Victoria Publication 1826.4 *Noise limit and assessment protocol for the control of noise from commercial, industrial and trade premises and entertainment venues*

² EPA Victoria Publication 1996 *Noise guideline - assessing low frequency noise*



2 Site description

2.1 Site description

The site is at Lot 1 TP907149, Dreschler Road Tyntynder South in the Farming Zone (FZ). A number of rural lifestyle lots with dwellings surround the site. Figure 1 shows the site location and surroundings.

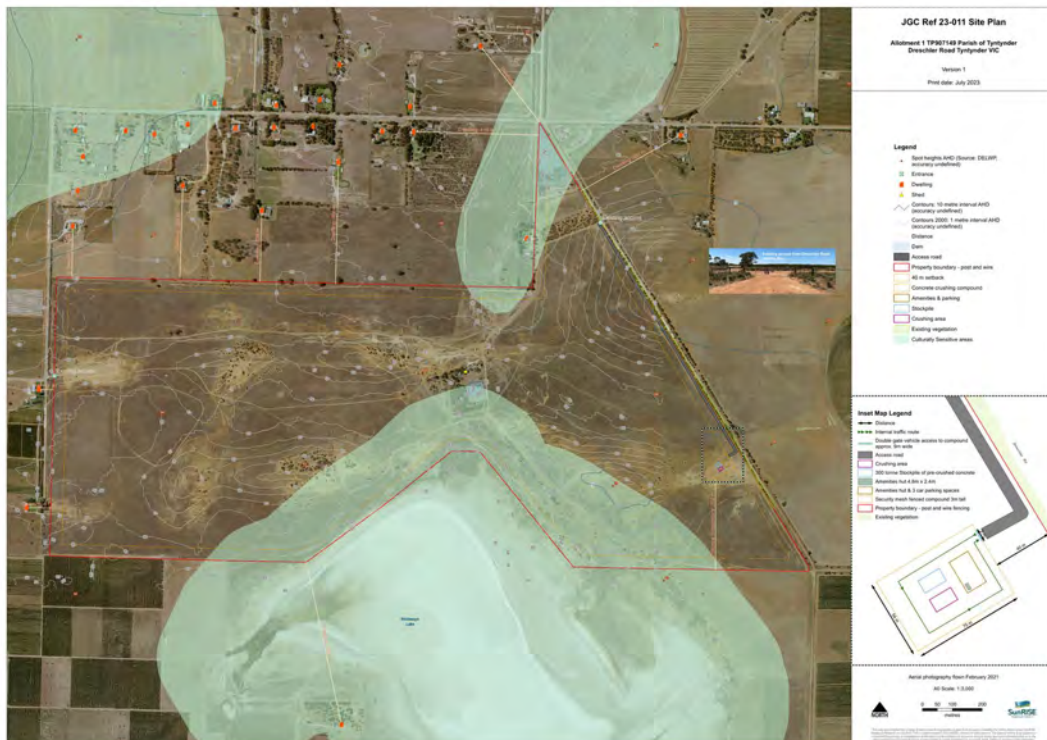


Figure 1 Site location surroundings, as per Request for Fee Proposal – Acoustic Assessment

2.2 Site operation

The work activity at the proposed site includes concrete crushing for the purpose of recycling concrete for reuse in new construction projects and the equipment involves:

- one mobile crusher (to be moved across to various stockpiles within the compound for crushing)
- one front end loader
- one water truck
- one excavator

Site operations are proposed to occur 7:00 am to 4:30 pm (Monday to Friday inclusive). No operation will occur during extreme wind days.



3 Legislation, policy and guidelines

3.1 Environment Protection Act 2017

3.1.1 General Environmental Duty

The *Environment Protection Act 2017* (the Act) sets out environmental obligations and protections for Victorians. The cornerstone of the Act is the General Environmental Duty (GED), which states:

A person who is engaging in an activity that may give rise to risks of harm to human health or the environment from pollution or waste must minimise those risks, so far as reasonably practicable.

In the context of the Act, 'reasonably practicable' measures mean putting in controls to eliminate the risk of harm to human health and the environment so far as reasonably practicable. If eliminating the risk of harm is not reasonably practicable, then the risk of harm must be reduced so far as reasonably practicable. A number of matters must be considered in deciding what is reasonably practicable in the circumstances:

- the likelihood of those risks eventuating
- the degree of harm that would result if those risks eventuated
- what the person concerned knows, or ought reasonably to know, about the harm or risks of harm and any ways of eliminating or reducing those risks
- the availability and suitability of ways to eliminate or reduce those risks
- the cost of eliminating or reducing those risks.

EPA Victoria Publication 1856: *Reasonably practicable* explains that, when dealing with a common risk or harm, it is possible to demonstrate that the risk has been reduced so far as reasonably practicable if well-established effective practices or controls have been adopted to eliminate or manage risk. Where well-established practices or controls do not exist, then it is necessary to show that effective controls have been assessed and adopted.

3.1.2 Unreasonable noise

The Act also prohibits the emission of unreasonable noise and aggravated noise. The Act provides a definition for 'Unreasonable noise' in two parts. Section 3(1)(a) states that noise that is unreasonable having regard to the following:

- its volume, intensity or duration
- its character
- the time, place and other circumstances in which it is emitted
- how often it is emitted
- any prescribed factor.

Section 3(1)(b) states that noise is unreasonable noise if it is prescribed to be so. Under the *Environment Protection Regulations*, noise that exceeds the noise limits established in accordance with EPA Victoria Publication 1826.4 *Noise limit and assessment protocol for the control of noise from commercial, industrial and trade premises and entertainment venues* (Noise Protocol) is prescribed to be unreasonable noise.

Unreasonable noise occurs if noise meets the requirements of Section 3(1)(a) and/or Section 3(1)(b) of the Act.

3.2 Environment Protection Regulations

The *Environment Protection Regulations* (the Regulations) are subordinate legislation that support the Act. Under the Regulations, the assessment of noise from commercial, industrial and trade premises at noise sensitive areas must be carried out in accordance with the Noise Protocol, both in terms of establishing noise limits as noise sensitive areas and in terms of the measurement of noise from the subject premises.



The noise limits set under the Regulations apply generally to noise emitted from the proposed facility. The noise limits are not applicable to noise that may arise from the following sources that may be relevant to the site:

- construction works
- intruder, emergency or safety alarms or sirens
- equipment used in relation to an emergency
- non-commercial vehicles (except for maintenance activities).

The GED still applies to noise arising from the above sources but compliance with the noise limits set under the Regulations is not mandatory.

Noise sensitive areas are defined in the Regulations as:

- The area within 10 m of the external walls of dwellings (including residential care facilities but excluding caretaker’s houses), residential buildings and noise sensitive residential uses.
- The area within 10 m outside the external walls of any dormitories, wards, bedrooms and living rooms of caretaker’s houses, hospitals, hotels, motels, residential hotels specialist disability accommodation, corrective institutions, tourist establishments, retirement villages and residential villages.
- The area within 10 m outside the external walls of classrooms or other rooms in which learning occurs at childcare centres, kindergartens, primary schools and secondary schools.
- Within the boundary of tourist establishments, campgrounds and caravan parks that are located in rural areas.

The Regulations also define Day, Evening and Night periods for the assessment of noise, reproduced in Table 1.

Table 1 Applicable time periods

Time period	Details
Day	Monday to Saturday, 7 am to 6 pm
Evening	Monday to Saturday, 6 pm to 10 pm Sundays and public holidays, 7 am to 10 pm
Night	10 pm to 7 am any day

The Regulations define:

- Unreasonable noise as noise from commercial, industrial and time periods that exceeds the applicable noise limits from the Noise Protocol.
- Aggravated noise as noise commercial, industrial and time periods that exceeds:
 - 75 dB $L_{Aeq,30m}$ or the Noise Protocol noise limit by more than 15 dB during the day
 - 70 dB $L_{Aeq,30m}$ or the Noise Protocol noise limit by more than 15 dB during the evening
 - 65 dB $L_{Aeq,30m}$ or the Noise Protocol noise limit by more than 15 dB during the night.

3.3 Noise Protocol

EPA Victoria has prepared the Noise Protocol to specify methodologies for establishing noise limits for operational noise sources and for assessing noise levels against the noise limits. Compliance with the noise limits defined by the Noise Protocol is required by Regulations and is expected to assist with meeting the GED.

The Noise Protocol defines different procedures for establishing noise limits depending on whether the noise sensitive receiver is located within a major urban area or rural areas.

For rural areas, the Noise Protocol primarily defines noise limits dependent on the following:

- Time of day. Different noise limits apply for the different time periods of Day, Evening and Night.



- Land zoning of both the noise source and noise sensitive receiver used to determine the Zone Level.
- A distance adjustment is applied to the Zone Level where a noise sensitive receiver is in a different zone to a noise source.
- Type of noise source. Specific limits are set for certain noise sources, such as utilities and earth resources.

Background noise levels may be taken into account in establishing noise limits in rural areas where the noise sensitive receiver is located within a 'background relevant area.' Background relevant areas are those rural areas where background levels may be higher than usual on a consistent basis and include areas, e.g. areas where freeway or highway traffic is a significant audible background noise source.

If a noise sensitive receiver is located in a background relevant rural area, then the noise limits are set at the higher of the noise limit determined using the land zoning methodology above or:

- The background noise level plus 8 dB for the Day period
- The background noise level plus 5 dB for the Evening period
- The background noise level plus 5 dB for the Night period.

3.3.1 Zoning levels

Noise Protocol determines the applicable noise criteria given the 'generating zone', the land-use zone in which the noise emitter is located, and the 'receiving zone' which is the land-use zone where the noise sensitive area is located. The zoning map surrounding the Project site is shown in Appendix A.

The zoning map shows that the NSAs determined from aerial photography around the project site are within areas designated FZ (Farming Zone) and the project site is in the FZ as well.

Table 2 presents the Zone Levels applicable to the NSAs determined in accordance with the Noise Protocol.

Table 2 Noise Protocol Zone Levels at surrounding NSAs

Zone Level, dB(A)		
Day	Evening	Night
46	41	36

3.3.2 Distance adjustment

In rural areas, the Noise Protocol applies a distance adjustment to noise levels where the zone type differs between source and receiver, and where there is a distance of 100 m or greater between the source zone boundary and the NSA (based on the shortest distance between the two). The distance adjustment is 1 dB for every 100 m of receiver distance and applies as a reduction to the base noise limit.

For the current assessment, the proposed site and surrounding NSAs are within same planning zone so no distance adjustment is implemented.

3.3.3 Background adjustment

The NSAs along Murray Valley Hwy could constitute a background-relevant area. For this assessment, no background adjustment has been applied as no background noise levels within those areas have been measured or are available. It should be noted that this assumption should be considered as a conservative approach as the background adjustment will raise the noise limit.



Consequently, Zone Levels presented in Table 2 are implemented as the applicable noise limits at NSAs. It should be noted that only the Day limit from the table has been implemented for this assessment (see Section 2.2), as the operational hours correspond to this time period only.

3.4 EPA Victoria Publication 1996

EPA Victoria Publication 1996 provides guidance on the assessment of low frequency noise from commercial, industrial and trade premises. As frequency spectrum is a separate prescribed factor under the Act, operational sources with the potential to produce a higher relative level of low frequency noise should be separately assessed against this guidance in addition to the noise limits applicable under the *Environment Protection Regulations*.

EPA Victoria Publication 1996 defines low frequency noise as that occurring between the frequency range of 10 Hz and 160 Hz. It provides noise thresholds, in one-third octave bands, with levels above the threshold indicating a potential risk of problematic low frequency noise that would require further consideration, investigation and potentially mitigation.

Table 3 presents the low frequency noise thresholds for predictions and measurements conducted outdoors. The outdoor threshold levels are based on indoor thresholds with an assumed façade noise reduction, as specified by EPA Victoria Publication 1996. For the purposes of this assessment, the outdoor thresholds have been adopted but, should a risk of exceedance be identified, further investigation of the specific building façade could be undertaken.

Table 3 Outdoor low frequency noise thresholds

Outdoor noise level in dB L_{eq} at one-third octave band centre frequency in Hz												
10	12.5	16	20	25	31.5	40	50	63	80	100	125	160
92	89	86	77	69	61	54	50	50	48	48	46	44

EPA Victoria Publication 1996 notes that not all of the one-third octave bands listed above need to be considered as part of a low frequency noise assessment. Table 4 identifies those one-third octave bands that are relevant based on the predicted C-weighted noise level at a noise sensitive receiver.

Table 4 C-weighted noise level below which stated one-third octave bands can be discarded for assessment

C-weighted noise level at noise sensitive receiver, dB L_{Ceq}	One-third octave bands which can be discarded
> 76 dB	None
≤ 76	10 Hz only
≤ 71	10 Hz and 12.5 Hz
≤ 66	10 Hz to 16 Hz
≤ 60	10 Hz to 20 Hz
≤ 54	10 Hz to 25 Hz



4 Environmental noise assessment

An environmental noise model for noise emissions from the proposed concrete crushing facility was developed using a proprietary noise modelling software package, SoundPLAN (version 8.2). The relative noise source contributions from the site can be quantified based on the prediction model and assist to determine noise mitigation requirements, if applicable.

4.1 Environmental noise prediction methodology

The environmental noise prediction methodology provided in the international standard ISO 9613-2 was adopted for the prediction model. The methodology takes into following considerations:

- geometrical divergence
- atmospheric absorption
- ground effect
- reflection from surfaces
- screening by obstacles.

The ISO 9613-2 methodology provides a prediction representative of conditions where the receiver is downwind of the source in a light breeze or under a moderate ground-based temperature inversion.

4.2 Prediction model inputs

The following inputs were used in the environmental noise model:

- NSAs determined from aerial photography. The NSAs were positioned 1.5 m above floor level within 10 metres of the outside of the external walls of dwelling in accordance with the Regulations.
- Proposed site location as shown in Figure 1.
- Noise sources:
 - one mobile crusher (to be moved across to various stockpiles within the compound for crushing)
 - one front end loader
 - one water truck
 - one excavator
- Sound power spectra: in-house sources and shown in Appendix B.
- Topography: as shown in Figure 1.
- General ground absorption factor:
 - 2%: for soil ground not covered by vegetation.
 - 60%: for ground covered by vegetation.

4.3 Noise character adjustments

According to Noise Protocol, a measured or predicted noise level needs to be adjusted for noise characteristics to derive the Effective Noise Level for the assessment. The Effective Noise Level, with noise character adjustment, is then assessed against the noise limit.

Potential duration and noise character adjustments are discussed below:

- **Duration adjustment (potential reduction):** When the noise emission is not audible over the whole of a continuous 30-minute period, then a duration adjustment based upon the total amount of time for which the noise is audible over that continuous 30-minute period shall be determined in accordance with Item 3.3 of Noise Protocol.



- **Impulsive adjustment (potential increase):** When the noise emission is impulsive in character, then any impulse noise emission event shall be considered to be audible for 10 seconds after the occurrence of the event for the purposes of determining the duration adjustment. Then, an adjustment shall be made as follows:
 - When the impulsive character of the noise is just detectable then the adjustment of +2 dB.
 - When the impulsive character of the noise is prominent then the adjustment of +5 dB.
- **Intermittency adjustment (potential increase):** When the noise emission is intermittent or variable and the noise emission, when measured by a sound level meter set to F time-weighting and A frequency weighting, increases in level rapidly on at least two occasions during a 30-minute period and maintains the level for at least a one-minute duration, then an adjustment determined shall be made in accordance with Item 3.4 of Noise Protocol.
- **Tonal adjustment (potential increase):** When the noise is tonal in character then an adjustment shall be made as follows:
 - When the tonal character of the noise is just detectable then a tonal adjustment of +2 dB applies.
 - When the tonal character of the noise is prominent then a tonal adjustment of +5 dB applies.

In accordance with Schedule 2 of Noise Protocol, the Effective Noise Level is then derived by applying any determined character adjustments to the measured or predicted L_{Aeq} noise level for assessment against the noise limits.

For the current assessment we note that:

- Duration: it is assumed that proposed site would operate continuously for a period of at least 30-minutes so no duration adjustment has been applied.
- Impulse: the proposed equipment is unlikely generate impulse noise so no impulsive adjustment has been applied.
- Intermittent: the noise sources are not periodic sources, so no intermittency adjustment has been applied.
- Tonality: the noise sources are not tonal sources, so no tonal adjustment has been applied.

Consequently, no duration and character adjustments have been applied for the assessment in this report.

4.4 Predicted noise levels

In this section, predicted noise levels emitted from the proposed site are assessed against the Day limits at the nearest NSAs (residential properties) around the site. The map for NSAs is presented in Appendix C. The prediction was carried out by assuming that all noise sources (equipment) were operating simultaneously as the results present the worst case scenario in terms of noise emission.

Table 5 Predicted Effective noise levels at NSAs against Day limit

Location, NSA	Predicted Effective noise level, dB L_{Aeq}	Noise Limit, dB L_{Aeq}	Compliance
317 Creamery Rd	43	46	✓
351 Creamery Rd	40	46	✓
399 Creamery Rd	41	46	✓
467 Creamery Rd	40	46	✓
507 Creamery Rd	39	46	✓
605 Creamery Rd	36	46	✓
Hilltop Resort	42	46	✓
585 Murray Valley Hwy	38	46	✓



175 Niemann Rd	38	46	✓
Nietvelt Contracting Services (on Willox Rd)	36	46	✓
270 Prince Rd	43	46	✓
343 Prince Rd	36	46	✓
6 Tyntynder S Rd	43	46	✓

4.5 Low frequency noise

4.5.1 Assessment

The predicted noise levels at 317 Creamery Road (one with the highest predicted noise levels, as shown in Table 5) have been assessed against the outdoor low frequency noise thresholds presented in Table 3 and Table 4.

The predicted C-weighted noise level at 317 Creamery Road is 52 dB $L_{C,eq}$. As such, only sound pressure levels at frequencies from 31.5 Hz to 160 Hz need to be considered as part of the low frequency noise assessment. As the ISO 9613-2 algorithm is an octave band prediction methodology, and information on the noise emissions for the noise sources is only available in octave bands from 63 Hz upwards, based on prior experience, the proposed equipment is not expected to generate significant noise below the 63 Hz octave band.

The predicted unweighted sound pressure levels at the 63 Hz and 125 Hz third octave bands at 317 Creamery Road are 50 L_{eq} dB and 46 L_{eq} dB respectively with all equipment operating. Assuming that the sound pressure levels are approximately even across each one-third octave band, this results in sound pressure levels of no higher than 46 L_{eq} dB in any one-third octave band on from 50 Hz to 80 Hz and no higher than 41 L_{eq} dB in any one-third octave band from 100 Hz to 160 Hz, lower than the outdoor low frequency noise thresholds as shown in Table 3. As such, it is not expected that the noise emitted from the proposed operations at the site presents a risk of unreasonable low frequency noise.



5 Conclusion

This report presents the outcomes of a noise assessment for the proposed concrete crushing site at Lot 1 TP907149, Dreschler Road Tyntynder South. Noise levels at residential properties surrounding the site were predicted from proposed equipment within the site. The predicted noise levels were assessed against noise limits corresponding to operational hours in accordance with the *Environment Protection Regulations*, EPA Victoria Noise Protocol and the relevant publication for low frequency noise (EPA Victoria Publication 1996).

Based on the assessment results, it is concluded that predicted noise emissions from the site at the residences are below the applicable noise limits and low frequency noise threshold.

Resonate

Appendix A – Planning map

PLANNING PROPERTY REPORT



From www.planning.vic.gov.au at 18 April 2023 03:19 PM

PROPERTY DETAILS

Lot and Plan Number: **Lot 1 TP907149**
 Address: **DRESCHLER ROAD TYNTYNDER SOUTH 3586**
 Standard Parcel Identifier (SPI): **1\TP907149**
 Local Government Area (Council): **SWAN HILL** www.swanhill.vic.gov.au
 Council Property Number: **2354 (Part)**
 Planning Scheme: **Swan Hill** [Planning Scheme - Swan Hill](#)
 Directory Reference: **Vicroads 14 A6**
 This parcel is one of 2 parcels comprising the property. For full parcel details get the free Property report at [Property Reports](#)

UTILITIES

Rural Water Corporation: **Goulburn-Murray Water**
 Urban Water Corporation: **Lower Murray Water**
 Melbourne Water: **Outside drainage boundary**
 Power Distributor: **POWERCOR**

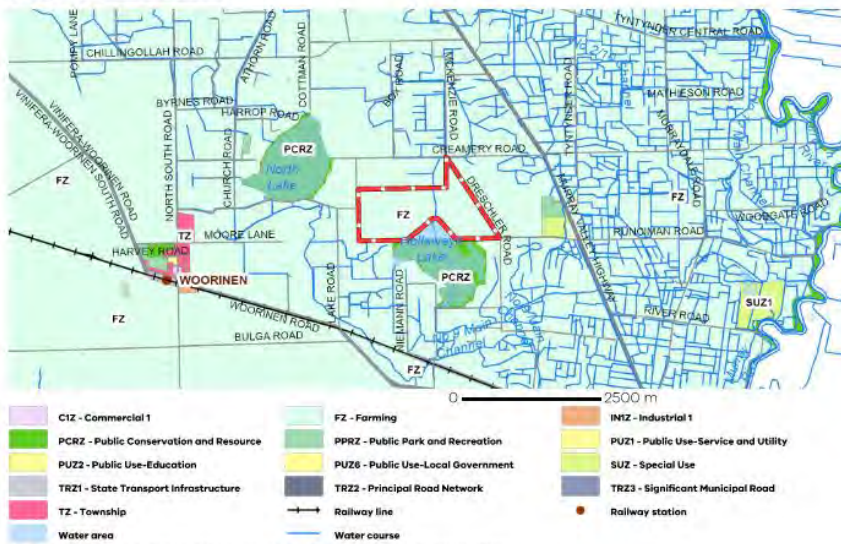
STATE ELECTORATES

Legislative Council: **NORTHERN VICTORIA**
 Legislative Assembly: **MURRAY PLAINS**
OTHER
 Registered Aboriginal Party: **None**

[View location in VicPlan](#)

Planning Zones

FARMING ZONE (FZ)
 SCHEDULE 1 TO THE FARMING ZONE (FZ)



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 Read the full disclaimer at www.delap.vic.gov.au/privacy
 Notwithstanding this disclaimer, a vendor may rely on the information in this report for the purpose of a statement that land is in a planning zone area as required by section 32C(1)(b) of the Sale of Land 1962 (Vic).
 PLANNING PROPERTY REPORT: Lot 1 TP907149 Page 1 of 7



Appendix B – Sound power spectra

This appendix shows sound power spectra for noise sources used for assessment.

- Crusher
- Excavator
- Front end loader
- Water truck

Table B.1 Sound power spectra used for assessment

Equipment	Sound power level in dB at octave band frequency in Hz								Overall, dB(A)
	63	125	250	500	1000	2000	4000	8000	
Crusher	114	112	112	109	106	103	99	94	112
Excavator	110	106	110	109	109	106	100	92	118
Front end loader	111	105	98	98	98	96	92	86	103
Water truck	89	84	82	83	85	83	78	69	89

Resonate

Appendix C – Map for NSA locations



Dreschler Road, Tynnyder South—Environmental Noise Assessment

M230840RP1 Revision 0

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14 of 14



Planning Permit Application

Lot 1 TP 907149

Dreschler Road, Tyntynder South 3586

May 2024



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Introduction

A planning permit is sought for the use and development and associated works for a materials recycling facility (concrete crushing facility) and reduction of car parking requirements on land located at Lot 1 TP 907149 Dreschler Road, Tyntynder South, Victoria.

The proposal requires a planning permit under Clause 35.07-1 and Clause 35.07-4 of the Farming Zone and Clause 52.06-3 in the Swan Hill Planning Scheme.

The application is supported by an Air Quality Assessment prepared by Katestone and an Acoustic Assessment prepared by Resonate. Each of the specialist reports provide detailed justification for the proposals suitability and how any impacts will be managed and mitigated.

This application demonstrates the appropriate design outcome and mitigation measures responsive to the site context and in accordance with the relevant provisions of the Swan Hill Planning Scheme.





Proposal

The proposal is to undertake concrete crushing activities via the use of a mobile crushing plant to crush onsite concrete and concrete delivered to site from others as part of Coburns Earth Moving business operations.

Coburns Earthmoving (**CEM**) specialises in earthmoving and excavations including dam construction, road construction, irrigation, subdivision, and general earthworks. CEM are also responsible for supplying quarry materials and garden supplies within the Mallee and Riverina areas of Victoria and New South Wales and have done since 1986. CEM plan to expand their operations to include concrete crushing for the purpose of recycling concrete for reuse in new construction projects.

The proposed concrete crushing operation is to occur at Lot 1 TP907149, Dreschler Road Tyntynder South, Victoria 3586 (the **subject site**). The proposal involves transporting a mobile crushing plant to the site on an 'as needed' basis to undertake the operations. The concrete crushing is to occur within a dedicated compound area which is to be fenced off from the remainder of the site.

CEM proposes to receive and store concrete obtained from others before crushing once an appropriate stockpile amount is received.

Once crushed, the product would be stored on the site or sold and transported offsite for use in construction projects as part of CEM's operations and by others upon pre-arranged sales and bookings.

The below table provides a summation of the processing and methodology of the proposal (Table 1).

Table 1 Proposed project operations and components

Project Element	Comment
Input materials to be crushed onsite	<ul style="list-style-type: none"> ◆ Clean concrete waste (non-contaminated materials) ◆ 90% waste concrete ◆ 10% bricks/pavers ◆ No Asbestos containing material will be accepted onsite.
Volumes	<p>2,000 tonnes (approx.) of onsite concrete to be crushed</p> <p>1,500 tonnes annually received onsite</p>
Stockpiles	<p>Stockpiles of 300 tonnes prior to crushing</p>
Storage and disposal of waste product	<ul style="list-style-type: none"> ◆ All concrete will be turned into road base materials or crusher dust. ◆ Any reinforcement would be put into skip bins and then sent for scrap or reuse elsewhere. ◆ Any other rubbish that ends up onsite is to be placed into a skip bin and disposed of at the Swan Hill Land Fill upon private arrangement
Output Crushed Product	<ul style="list-style-type: none"> ◆ Crusher dust ◆ Road base ◆ Aggregate ◆ 150mm spalls
Machinery and Equipment	<ul style="list-style-type: none"> ◆ 1 x mobile crusher (to be moved across to various stockpiles within the compound for crushing) ◆ 1 x front end loader ◆ 1 x water truck ◆ 1 x excavator



Project Element	Comment
-----------------	---------

Project Element	Comment
-----------------	---------

Washing equipment

There will be a water cart on site for dust suppression as required.

A weighbridge is not required as material coming in will be measured in cubic metres and product leaving will be weighed using loader scales.

A site building (demountable) with a kitchenette, storeroom and toilet will also be on site.

	<ul style="list-style-type: none"> 1 x heavy vehicle movements/day
--	---

Hours of Operation	<ul style="list-style-type: none"> 7:00am to 4:30pm (Monday to Friday inclusive). No operation during extreme wind days.
--------------------	--

Number of operators	A maximum of 3 people only on site for the concrete crushing facilities
---------------------	---

	<p>Access & Exit</p> <p>Access and egress will be from the existing gate entrance on Dreschler Road. Vehicles will then travel along the existing informal track along the eastern boundary to the compound area.</p>
Traffic management of vehicles	<p>Direction of traffic inbound & outbound:</p> <ul style="list-style-type: none"> Dreschler Rd (Council) Creamery Rd (Council) Murray Valley Highway (DoT) <p>Vehicle Types</p> <ul style="list-style-type: none"> 5 x light vehicle movements/day



Planning controls

Definition

Clause 73.03 of the Swan Hill Planning Scheme defines “**Materials recycling**” as follows:

“Land used to dismantle, treat, process, store, recycle, or sell refuse, used or surplus materials.”

The use of the land as a materials recycling is nested within the use of the land for Industry at Clause 73.04-5.

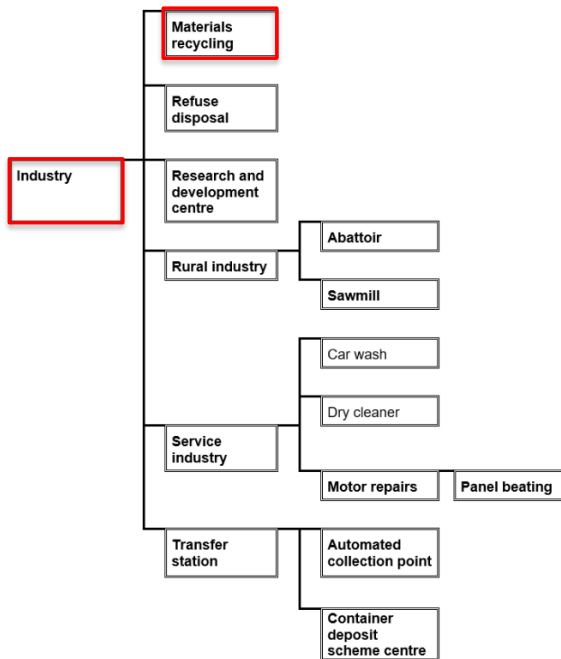


Figure 1 Industry group nesting diagram (Clause 73.04-5)

Zoning

The subject site is in the Farming Zone at Clause 35.07 of the Swan Hill Planning Scheme.

The purpose of the **Farming Zone (FZ)** is:

- ♦ To implement the Municipal Planning Strategy and the Planning Policy Framework.
- ♦ To provide for the use of land for agriculture.
- ♦ To encourage the retention of productive agricultural land.
- ♦ To ensure that non-agricultural uses, including dwellings, do not adversely affect the use of land for agriculture.
- ♦ To encourage the retention of employment and population to support rural communities.
- ♦ To encourage use and development of land based on comprehensive and sustainable land management practices and infrastructure provision.
- ♦ To provide for the use and development of land for the specific purposes identified in a schedule to this zone.

Pursuant to Clause 35.07-1 (Table of Uses) a permit is required to use land for the purpose of an Industry (Materials recycling).

Pursuant to Clause 35.07-4 (Buildings and Works) a permit is required for buildings and works associated with a Section 2 land use.

The Schedule to the FZ specifies subdivision and building setback specifications, none of which apply to the proposal.



Figure 2 Zone map – Farming Zone

Overlays

The subject site is affected by the Specific Controls Overlay – Schedule 1 (SCO1).

The purpose of the **Specific Controls Overlay (SCO1)** is:

- ♦ To apply specific controls designed to achieve a particular land use and development outcome in extraordinary circumstances.

There are no permit triggers relevant to the proposal at Clause 45.12 of the Specific Controls Overlay.



Figure 3 Overlay – Specific Controls Overlay

Aboriginal Cultural Heritage Sensitivity

The subject site is partially affected by areas identified of Aboriginal Cultural Heritage Sensitivity (ACHS), the

majority of this which is reflective of the location of Hollaways Lake.

The proposed concrete crushing compound is located outside of any of these identified areas on the site.

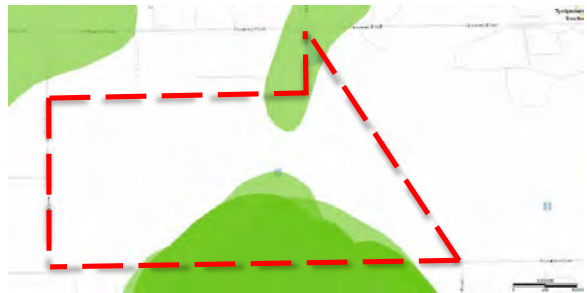


Figure 4 Subject site and area of ACHS (source: ACHRIS Online Map)

Work Authority

The subject site has a current Work Authority (WA) for the existing extractive industry operations on the site (WA 871). WA871 covers the full extent of the site being 200 hectares, however extraction is restricted to 5 hectares in 4 discreet locations within the WA.

The extent of concrete crushing is located outside of the area required for extractive industry. There is no implications of the two proposals being undertaken on the land simultaneously.



Figure 5 Work Authority mapping extent



Particular Provisions

Clause 52.06 Car parking

The provisions of Clause 52.06 apply to a new use, with the provision of car parking detailed at Table 1 to clause 52.06-5.

The purpose of Clause 52.06 is as follows:

- ♦ To ensure that car parking is provided in accordance with the Municipal Planning Strategy and the Planning Policy Framework.
- ♦ To ensure the provision of an appropriate number of car parking spaces having regard to the demand likely to be generated, the activities on the land and the nature of the locality.
- ♦ To support sustainable transport alternatives to the motor car. To promote the efficient use of car parking spaces through the consolidation of car parking facilities.
- ♦ To ensure that car parking does not adversely affect the amenity of the locality.
- ♦ To ensure that the design and location of car parking is of a high standard, creates a safe environment for users and enables easy and efficient use.

The use of the land for Materials recycling requires 10% of the site area set aside for car parking.

Pursuant to Clause 52.06-3 a permit is required to reduce the number of car parking spaces required under Clause 52.06-5.

Clause 53.10 Uses and Activity with Potential Adverse Impacts

Clause 53.10 has the following purpose:

- ♦ To identify those types of uses and activities, which if not appropriately designed and located, may cause offence or unacceptable risk to the neighbourhood.

Clause 53.10-1 (Threshold Distance) specifies the following:

“The threshold distance referred to in the table to this clause is the shortest distance from any part of the land to:

- ♦ land (not a road) in an Activity Centre Zone, Capital City Zone, Commercial 1 Zone, Docklands Zone, residential zone or Rural Living Zone; or

- ♦ land used for a hospital, an education centre or a corrective institution; or
- ♦ land in a Public Acquisition Overlay to be acquired for a hospital, an education centre or a corrective institution.

An application to use land for an industry, utility installation or warehouse for a purpose listed in the table to this clause must be referred to the Environment Protection Authority under section 55 of the Act if the threshold distance is not to be met or no threshold distance is specified.”

The land uses specified above at Clause 53.10-1 relating to the threshold distances are not present in the wider surrounding area from the subject site.

The Table to Clause 53.10 specifies the following activities and threshold distances relating to waste, recycling and resource recovery, with concrete crushing activities not specified in the table.

Type of use or activity (purpose)	Threshold distance (metres)
Waste, recycling and resource recovery	
Chemical or oil recycling	1,000
Combustion, treatment or bio-reaction of waste to produce energy	None specified
Composting and other organic materials recycling	None specified
Container deposit scheme centre exceeding 1,000 square metres gross floor area	200
Hazardous waste storage or treatment	1,000
Landfill	None specified
Other resource recovery or recycling operations	None specified
Soil conditioning or blending	None specified
Transfer station (other than Automated collection point and Container deposit scheme centre):	
• accepting organic wastes	500
• other	200
Used plastics treatment or processing	500



Waste tyre recycling and re-treading	1,000
Vehicle recycling or disposal	500

Figure 6 Table to Clause 53.10 (Swan Hill Planning Scheme)

Clause 53.14 Resource Recovery

Clause 53.14 applies to all land use and developed or proposed to be used and developed for a transfer station and a materials recycling facility.

The purpose of Clause 53.14 is as follows:
To facilitate the establishment and expansion of a Transfer station and/or a Materials recycling facility in appropriate locations with minimal impact on the environment and amenity of the area.





Municipal Planning Strategy

The Municipal Planning Strategy provides for Strategic Directions at Clause 02.03. Strategic Directions of relevance include the following:

Clause 02.03-4 (Natural resource management)

Clause 02.03-4 states the following:

“The Rural Land Use Strategy (RMCG, 2016) (the ‘RLUS’) responded to current and emerging rural land use issues and opportunities in the municipality. The RLUS identified that the Farming Zone will:

- ♦ *Promote and encourage commercial scale broadacre agriculture such as livestock grazing and cropping, large-scale irrigated development and ‘Farmland of Regional Strategic Significance’.*
- ♦ *Protect the opportunity for future horticultural development on ‘Farmland of Strategic Significance’.*
- ♦ *Promote and encourage commercial scale horticulture and other irrigated agriculture.*
- ♦ *Protect agricultural activity from conflicting land uses.*

Further subdivision of land in the Farming Zone in dryland areas will rarely be required given the large supply of lots and the trend in increasing scale of landholdings. Other farming land is close to the Murray River and has been significantly fragmented. There is a legacy of small rural lots in irrigated and high amenity areas close to the Murray River, and urban centres have become popular for rural residential use. Further fragmentation through land subdivision could have considerable implications for agricultural production.

Dwellings and small lot subdivision in the rural areas that are not associated with agricultural activities could potentially undermine the viability of the rural sector. This could occur through land use conflict, loss of productive agricultural land, use of infrastructure and water that could otherwise be used for agricultural production, and inflated land values that exceed agricultural value. Housing for lifestyle purposes in rural areas also has the potential to create demand for community and physical infrastructure that may be more appropriately located in dedicated rural living areas.

In order to manage the natural resources in the Rural City, Council will:

- ♦ *Protect horticultural and dryland agriculture because it is fundamental for economic growth.*
- ♦ *Discourage small lot subdivision in rural areas that undermines the productive agricultural base of the Rural City.*
- ♦ *Discourage dwellings in rural areas that are not related to agriculture.*
- ♦ *Discourage land uses in the Farming Zone that are not directly related to agriculture, or that have an adverse impact on agricultural opportunities.*
- ♦ *Support rural industry so long as it is associated with a rural activity.*
- ♦ *Direct rural industries to locations where the impact on agricultural land and off-site effects are minimised, and where good road access is available.*
- ♦ *Encourage the proper siting and design of intensive animal production to protect residential amenity and environmental quality.”*

Clause 02.03-6 (Economic development)

Clause 02.03-6 states the following (as relevant):

“The region has an economic output of over \$1 billion and irrigated farming (including stone fruit, grapes, nuts, olives and vegetable production) accounts for 11 per cent of economic output, with traditional livestock and broadacre farming accounting for another 4 per cent. The municipality is supported by food processing and rural services industries linked to the large agricultural base. The food processing sector has consistently been identified as a growth area and opportunities are available to set up industries that will add value to products.

....

Swan Hill is the main industrial base, being a service centre processing local product. There are opportunities for new industrial development within Swan Hill’s major industrial area at Karinie Street, subject to minimising negative off-site impacts on nearby sensitive land uses. There are substantial opportunities for infill and consolidation within the Moore Street industrial area in Robinvale, subject to visual amenity issues being addressed.



The municipality has large deposits of mineral sands and gravel. A large mineral sand mining operation has already been established at Wemen. Solar energy generation is another emerging industry.

Tourism attractions based on the Murray River, the river towns, Lake Boga and the Swan Hill Pioneer Settlement are important components of the municipality's tourism role. Horticultural product and special regional events are becoming important components of local and regional tourism.

In promoting economic development in the Rural City, Council will:

- ◆ Facilitate value-adding to agricultural product.
- ◆ Promote the Swan Hill Health Precinct, containing the Swan Hill District Hospital, associated health care services and private health care providers.
- ◆ Facilitate the growth of the health care and social assistance sector in the Swan Hill Health Precinct.
- ◆ Maintain the primacy of the Swan Hill CBD.
- ◆ Discourage highway commercial development that competes with the role of the Swan Hill CBD.
- ◆ Facilitate the growth of the mineral sands and solar energy generation industries.
- ◆ Facilitate significant tourism opportunities with the redevelopment of the riverside precincts, the Pioneer Settlement and the replacement Murray River bridge crossing.



Figure 7 Rural City of Swan Hill Strategic Framework Plan (Clause 02.04)

Planning Policy Framework

The following provisions of the Planning Policy Framework are relevant to the application:

Clause 11.01-1S Settlement

Objective

To facilitate the sustainable growth and development of Victoria and deliver choice and opportunity for all Victorians through a network of settlements.

Clause 11.01-1R Settlement – Loddon Mallee North

Strategies

- ◆ Support incremental expansion of Swan Hill and the provision of infrastructure to facilitate growth, including improvements to transport infrastructure to service regional industries.
- ◆ Provide a suitable range of commercial and industrial precincts in the regional city, regional centres and towns recognising each settlement's role in their community of interest, including cross-border and inter-regional access for economic development.



Figure 8 Loddon Mallee North Regional Growth Plan (Clause 11.01-1R)

Clause 13.05-1S Noise Management

Objective

To assist the management of noise effects on sensitive land uses.

Clause 13.06-1S Air quality management

Objective

To assist the protection and improvement of air quality.

Clause 13.01-1S Land Use Compatibility

Objective

To protect community amenity, human health and safety while facilitating appropriate commercial, industrial, infrastructure or other uses with potential adverse off-site impacts.

Clause 14.01-1S Protection of agricultural land

Objective

To protect the state's agricultural base by preserving productive farmland.

The following Strategies as relevant to the application are:

- ◆ Consider state, regional and local, issues and characteristics when assessing agricultural quality and productivity.
- ◆ Avoid permanent removal of productive agricultural land from the state's agricultural base without consideration of the economic importance of the land

for the agricultural production and processing sectors.

- ◆ Protect productive farmland that is of strategic significance in the local or regional context.
- ◆ Protect productive agricultural land from unplanned loss due to permanent changes in land use.
- ◆ Prevent inappropriately dispersed urban activities in rural areas.
- ◆ Protect strategically important agricultural and primary production land from incompatible uses.

In considering a proposal to use, subdivide or develop agricultural land, consider the:

- ◆ Desirability and impacts of removing the land from primary production, given its agricultural productivity.
- ◆ Impacts on the continuation of primary production on adjacent land, with particular regard to land values and the viability of infrastructure for such production.
- ◆ Compatibility between the proposed or likely development and the existing use of the surrounding land.
- ◆ Land capability.

Balance the potential off-site effects of a use or development proposal (such as degradation of soil or water quality and land salinisation) against the benefits of the proposal.

Clause 14.01-1L Agriculture

Clause 14.01-1L applies to all land within the Farming Zone and has the following objective:

To avoid land use conflicts between agricultural and non-agricultural land uses.

Relevant strategies are:

- ◆ Discourage non-agricultural use and development in all rural areas other than those that support agriculture.
- ◆ Separate agricultural and non-agricultural uses by using landscape buffers, orientation and siting of buildings.
- ◆ Consider the effect of the proposed use and development on the amenity of adjacent land.

Policy Guidelines to be considered (as relevant) include:



Encouraging the following uses in the Farming Zone:

- ◆ Agriculture.
- ◆ Extractive industry (only in dryland areas).
- ◆ Mineral sands facility (only in dryland areas).
- ◆ Primary produce sales.
- ◆ Tourism facilities in association with or that complement agriculture such as wine tasting and farm gate sales.
- ◆ Renewable energy facility (only in dryland areas).
- ◆ Rural industry in association with a rural activity.

Discouraging the following uses in the Farming Zone:

- ◆ Convenience shop.
- ◆ Dwelling other than in association with agriculture.
- ◆ Industry (other than rural industry or extractive industry in dryland area).
- ◆ Motor racing track.
- ◆ Hotel.
- ◆ Renewable energy facility on irrigated land.
- ◆ Bar.
- ◆ Trade supplies.
- ◆ Service station.
- ◆ Warehouse (other than rural store).

Clause 14.01-2S Sustainable agricultural land use

Objective

To encourage sustainable agricultural land use.

Strategies of relevance include:

- ◆ Ensure agricultural and productive rural land use activities are managed to maintain the long-term sustainable use and management of existing natural resources.
- ◆ Support the development of innovative and sustainable approaches to agricultural and associated rural land use practices.
- ◆ Support adaptation of the agricultural sector to respond to the potential risks arising from climate change.

- ◆ Encourage diversification and value-adding of agriculture through effective agricultural production and processing, rural industry and farm-related retailing.
- ◆ Assist genuine farming enterprises to embrace opportunities and adjust flexibly to market changes.
- ◆ Support agricultural investment through the protection and enhancement of appropriate infrastructure.
- ◆ Facilitate ongoing productivity and investment in high value agriculture.

Clause 14.01-2L Sustainable agricultural land use

Objectives

- ◆ To encourage broadacre agricultural use.
- ◆ To facilitate opportunities for horticultural development.
- ◆ To capitalise on agricultural and food industry opportunities.
- ◆ To appropriately locate intensive animal production.

Clause 15.03-2S Aboriginal Cultural Heritage

Objective

To ensure the protection and conservation of places of Aboriginal cultural heritage significance.

Clause 17.01-1S Diversified Economy

Objective

To strengthen and diversify the economy.

Clause 17.01-1R Diversified Economy – Loddon Mallee North

Strategies

- ◆ Support further diversification of the primary production, service, manufacturing and tourism industries.
- ◆ Support emerging and potential growth sectors such as nature-based tourism, mining and renewable energy generation and protect these activities from urban encroachment.
- ◆ Support production and processing that adds value to local agricultural and other primary products.



Clause 19.03-5S Waste and Resource Recovery

Objective

To reduce waste and maximise resource recovery to reduce reliance on landfills and minimise environmental, amenity and public health impacts.

Strategies of relevance include:

- ♦ *Ensure future waste and resource recovery infrastructure needs are identified and planned for to safely and sustainably manage all waste streams and maximise opportunities for resource recovery.*
- ♦ *Ensure the long-term viability of waste and resource recovery infrastructure (including state and regional waste and resource recovery hubs) is secured through the use of defined buffer areas that protect against encroachment from incompatible land uses.*
- ♦ *Ensure waste and resource recovery facilities are sited, designed, built and operated so as to minimise impacts on surrounding communities and the environment.*
- ♦ *Enable waste and resource recovery facilities to be located in proximity to other related facilities and to materials' end-market destinations, to reduce the impacts of waste transportation and improve the economic viability of resource recovery.*
- ♦ *Site, design, manage and rehabilitate waste disposal facilities to prevent or minimise contamination of groundwater and surface waters, litter, odour, dust and noise.*
- ♦ *Integrate waste and resource recovery infrastructure planning with land use and transport planning.*
- ♦ *Encourage technologies that increase recovery and treatment of resources to produce high value, marketable end products.*



Site and surrounding area

The subject site is located on the west side of Dreschler Road, south of Creamery Road and east of Walker Lane at Lot 1 TP907149, Dreschler Road Tyntynder South, Victoria 3586.

The property title has an area of approximately 200 hectares with the activity area for the proposal consisting of an area of approximately 4,050m². The property title has an irregular shaped lot with direct abuttal to Dreschler Road (east) and Walker Lane/Creamery Road (west) and is located 1.70 kilometres (approximately) west of the Murray Valley Highway.

The subject site is used for a combination of broadacre cropping and extractive industry with an existing operational Work Authority applying to the site for the purposes of an extractive industry (sand and gravel extraction).

An existing access approximately 390m south-east of the intersection between Creamery Road and Dreschler Lane is to be utilised with an existing onsite track running along the south-eastern boundary to the activity area. The site currently has approximately 2,000 tonnes of concrete requiring crushing. The site contains two water bodies (a dam centrally located) and another dam located at the northern point of the property title with a small agricultural style building (shed) located centrally on the property surrounded by denser planted vegetation. The remainder of the property is generally clear with informal internal tracks throughout the property associated with the extractive industry.

An informal clear and level pad area is located within the south-east section of the site which is where the proposed materials recycling area is to be located.

The surrounding area generally consists of rural lifestyle lots with dwellings in addition to larger agricultural properties. The site adjoins Hollaways Lake to the south, and is located approximately 7 kilometres north-west of Swan Hill, Victoria. More broadly the larger irrigated lots consist of stone and citrus fruit production.

Within proximity to the subject site are a row of properties containing dwellings located to the north along Creamery Road, in addition to some rural residential style properties scattered more broadly throughout the area.



Figure 9 Aerial of subject site (Nearmap, Nov 2023)

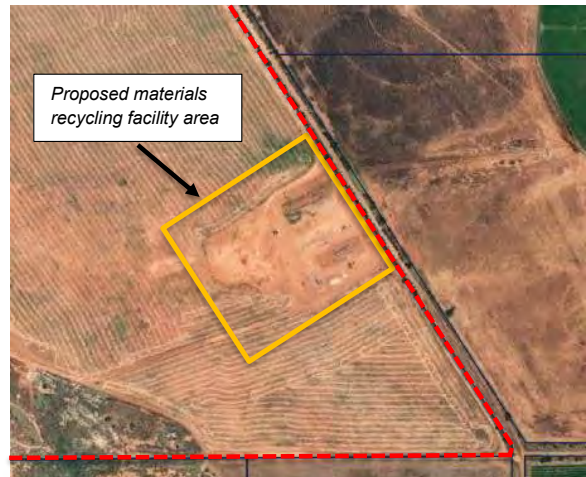


Figure 10 Area of crushing compound (Nearmap, Nov 2023)



Figure 11 Aerial of surrounding area (Nearmap, Nov 2023)



Figure 14 Existing double gate access



Figure 12 Aerial of site looking north with dam and sheds



Figure 15 Holloways Lake – south of the site



Figure 13 Aerial of site looking east toward Dreschler Road



Figure 16 Looking north along internal vehicle path



Figure 18 Location of proposed activity site



Figure 17 Location of materials recycling facility



Figure 19 Adjoining property (looking





Figure 20 Dwelling located at corner of Creamery Rd and Walker Lane.





Planning assessment

Policy context

The proposal facilitates the treatment and re-use of concrete as part of CEM's business operations, providing an alternative waste stream for processing concrete waste that otherwise is required to be taken to landfill or would need to be transported via road extensive distances. The site's characteristics such as its area, distance to sensitive interfaces and links to the broader Swan Hill region provide an appropriate outcome for concrete crushing activities to be undertaken at the site.

The scale of the proposed operations and context of the site alleviates any significant impacts from the proposal compatible with the zoning, planning policies and amenity considerations within the Swan Hill Planning Scheme as follows:

- ◆ The proposal is setback an appropriate distance from sensitive interfaces as to not cause detrimental impacts upon the existing agricultural and residential related land uses.
- ◆ The proposal does not result in or introduce unacceptable risks to the health and amenity of the surrounding area.
- ◆ The extent and level of risks associated with the proposal can be managed as to ascertain an appropriate outcome relating to noise, air quality, traffic, and overall residential and environmental amenity.

The following assesses the proposal against the relevant zoning and provisions of the Swan Hill Planning Scheme:

Farming Zone

The proposal is an appropriate outcome reflective of the site's characteristics and existing land use, with minimal intrusion or long-term impact upon the existing agricultural productivity of the land.

The subject site is partially used for broadacre with it being one of the unusually larger titles with an area of 200 hectares. Most of the area within the Tyntynder South and Woorinen areas consist of smaller lots reflective of the

main agricultural pursuit of irrigated fruit and vegetable crops. The subject site has been used as an extractive industry (sand and gravel) allowed by the planning approval in 2011 (Planning Permit 10/105) and WA 871.

The proposal provides for limited disruption to the overall agricultural capacity of the land given the extensive land area and its existing use for the purpose of an extractive industry. The activities associated with the proposed use are confined to the designated compound area with the compound and internal accessway strategically located to ensure minimal intrusion into the main component of the land.

The MPS and PPF relating to agriculture and land in the Farming Zone provides for objectives and strategies aimed at the sustainability and ongoing productivity of agricultural land. However, there is scope for non-agricultural related activities to be undertaken where land use conflicts are avoided, appropriate buffers are provided, and amenity considerations are appropriately managed.

Clause 14.01-1L provides for Policy Guidelines that allow a range of non-agricultural land uses such as (not limited to) extractive industries and mineral sands facilities (only in dryland areas).

The concrete crushing facility is an appropriate use comparative to the existing extractive industry on the site and the ability of the proposal to co-exist with these ongoing operations. The size of the site and previous agricultural pursuits lends itself to dryland farming, with other areas of dryland farming located further west and to the south within the area.

In relation to the Decision Guidelines of the Farming Zone the proposal provides for the following:

- ◆ The proposal does limit the capacity of adjoining agricultural enterprises with all activities enclosed in a designated compound. The impacts from the proposed activities can be managed to ensure offsite amenity impacts do not significantly impact upon adjoining properties.
- ◆ The extent of the crushing compound relative to the size of the site and existing use of the site is an



- appropriate outcome relative to the considered area of the site that will not be used in an agricultural capacity.
- ♦ The design and siting of the proposal has been undertaken to ensure appropriate setback distances from property boundaries and limited vehicle access points into and exiting the site.
 - ♦ The existing site conditions provide for a level of screening from the adjoining property boundary to the east with a row of trees located within the road reserve of Dreschler Road.
 - ♦ The proposal is reflective of an appropriate non-agricultural land use that is within the context of the existing site conditions, location and adjoining land uses.
- ♦ *Crushing is only expected to take place on approximately 15 days per year, although materials will be stockpiled on site year-round.*
 - ♦ *Given the distances to sensitive receptors and the dust controls to be applied, it is judged that the risk of significant dust impacts from this activity is negligible.*

The proposal is consistent with the objective and strategies at Clause 13.06-1S (Air quality management) with the proposal in which suitable separation between the proposal and sensitive land uses are achieved in relation to the expected air pollutant exposure.

Noise

Noise associated with crushing activities will be during operational phases between 7:00am to 4:30pm (Monday to Friday inclusive). The compound is setback 40 metres from the nearest property boundary (east boundary being Dreschler Road) of which crushing activities are to be undertaken.

An Environmental Noise Assessment has been prepared for the proposal by Resonate. The Assessment identifies the noise assessment criteria and requirements by the EPA for the proposal during the propose operating hours. Based on the size, type and numbers of machinery, the Assessment concluded that noise emissions from the proposal did not exceed the acceptable threshold levels.

The proposal is consistent with the objective and strategies at Clause 13.05-1S (Noise management) with the proposal in which suitable separation between the proposal and sensitive land uses are achieved in relation to the expected noise emissions.

Amenity

The activity results in several environmental effects relating to noise, traffic, and air quality. These are considered and discussed in detail below with appropriate levels of mitigation proposed to be undertaken to ensure that the environment and surrounding sensitive land uses and operations are not detrimentally impeded upon because of the proposal.

Air Quality

The concrete crushing activities involves the onsite crushing of concrete within the site compound via a mobile concrete crusher. The compound area is bound by cyclone mesh style perimeter fencing, defining the area from the rest of the property.

An Air Quality Assessment has been prepared for the proposal by Katestone Environmental Pty Ltd. As part of this assessment, the report considered the cumulative impacts of the extractive industry (sand and gravel extraction) and the proposed crushing activities.

The Air Quality Assessment found the following:

- ♦ *The concrete crushing activity is more than 965 metres from any sensitive receptors.*
- ♦ *Appropriate best practice dust controls will be implemented, including the use of water sprays on the crusher and the use of a water cart to wet haul roads.*

Traffic

Access and egress will be from the existing gate entrance on Dreschler Road located at the north-east point of the property. Vehicles will then travel along the existing internal track along the eastern boundary to the compound area. Only a small portion of Dreschler Road is utilised before vehicles travel along Creamery Road to the Murray Valley Highway.



Based on the operations of the activity, deliveries and loading will only be undertaken via pre-bookings to ensure capacity of the business operators and staffing. This avoids any intensive number of vehicles accessing the site and allows for appropriate levels of quality control of product incoming and outgoing. Vehicle movements are anticipated as follows:

- ♦ 5 x light vehicle movements/day
- ♦ 1 x heavy vehicle movements/day

The number of vehicle movements including heavy vehicle movements is not anticipated to result in a significant disturbance upon the surrounding area.

Parking

The use of the land for Materials recycling requires 10% of the site area set aside for car parking under Clause 52.06-5. The application seeks a reduction of car parking requirements under Clause 52.06-3 to provide a car parking area to accommodate three light vehicles and if required one heavy vehicle. This is based on the expected number of staff being three (3) and the expected number of large vehicle movements on site.

The reduction sought is reflective of the scope of the operations and the management of the land use with minimal staff demands and onsite visitors managed via pre-scheduled visits.

Clause 53.14 Resource Recovery

Clause 53.14 applies to all land use and developed or proposed to be used and developed for a transfer station and a materials recycling facility.

The proposal is consistent with the objective of Clause 53.14 in relation to the location and limited extent of offsite impacts to the environment and amenity of the area. The provision also provides for a list of application requirements (as relevant) which are met by this proposal.

In relation to the Decision Guidelines of Clause 53.14 the proposal as demonstrated by the noise and air quality assessments provides for a level of impacts that are appropriately managed based on the scope of the proposal and proximity to sensitive receptors.

Conclusion

The proposal directly addresses the objectives and strategies of the Swan Hill Planning Scheme and provides for an alternative treatment of waste concrete into a useable form to benefit the immediate and broader areas within the municipality.

The proposal is worthy of Council's support for the following reasons:

- ♦ The proposal is consistent with the Strategies and Objectives of the Planning Policy Framework and the Municipal Planning Strategy.
- ♦ The location of the proposal and the demonstrated ability to appropriately manage any offsite impacts to the immediate and broader area lends the proposal as to an opportune location within this context.
- ♦ The proposal aligns with the permissible non-agricultural land uses with limited impact upon the overall agricultural capacity of the site and the surrounding area.
- ♦ The proposal provides for a land use that is managed to achieve appropriate levels of amenity within the surrounding environment.
- ♦ The proposal is consistent with the zone is an appropriate land use that can easily manage the amenity risks associated with the proposal.



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www.jgconsult.com.au





Objection to a Planning Permit

Note: A petition is considered as one objection under Section 57(3), (4a) and (4b) of the Planning and Environment Act 1987. The first person listed will receive correspondence from Council unless another contact is specifically provided.

Who is objecting?

The information contained in this document has been redacted as defined in the Privacy & Data Protection Act 2014 and is provided for the purpose of the planning process as set out in the Planning and Environment Act 1987. The information must not be used for any other purpose. By entering this Internet site you acknowledge and agree that you will only use the document for the purpose specified above and that any dissemination or distribution of this information is strictly prohibited. If you have any questions, please contact Council's Privacy Officer on 5036 2333.

Name:

Address:

Phone:

Email:

What application do you object to?

Permit application No: PLN2024041

Address of proposed permit: Dreschler Road TYNTYNDER SOUTH VIC 3586

What is proposed: Use and Development of Works for a Materials Recycling Facility (Construction and Demolition Waste Crushing Facility) and Reduction of Car Parking Requirements in the Farming Zone

The Objection:

Reasons for your objection:

I object to this application for the following reasons:

we are writing in relation to the dreschler road tyntynder south 3586 for the crushing of used concrete as we are in a close neighbour area of this project

1- NOISE as we have already been affected from this loud noise from this area crushing concrete already in the past maybe without a permit all hours without having sound barrier walls up i would say EPA would be have to be informed

45 Splatt St (PO Box 488) SWAN HILL VIC 3585
Ph: 03 5036 2333 | council@swanhill.vic.gov.au
swanhill.vic.gov.au | ABN 97435620016



2- DUST as the used concrete has a presence of crystalline silica which cause lung cancer that can be disabling or fatal and can be airbourne for kms and without putting measurements like water sprays to suppress dust how will this be controlled for local neighbour and fruit trees and vineyards.



How will you be affected by the grant of this permit?

Signed

Date: 02/10/2024

Important notes over page



Important notes about objections to permit applications

1. This form is to help you make an objection to an application in a way which complies with the Planning and Environment Act 1987, and which can be readily understood by the Responsible Authority. There is no requirement under the Act that you use any form.
2. Make sure you clearly understand what is proposed before you make an objection. You should inspect the application at the Responsible Authority's office.
3. To make an objection you should clearly complete the details on this form and lodge it with the Responsible Authority as shown on the Public Notice - Application for Planning Permit.
4. An objection must:
 - State the reasons for your objection, and
 - State how you would be affected if a permit is granted.
5. The Responsible Authority may reject an application which it considers has been made primarily to secure or maintain a direct or indirect commercial advantage for the objector. In this case, the Act applies as if the objection had not been made.
6. Any person may inspect an objection during office hours.
7. If your objection related to an effect on property other than at your address as shown on this form, give details of that property and of your interest in it.
8. To ensure the Responsible Authority considers your objection, make sure that the Authority received it by the date shown in the notice you were sent, or which you saw in a newspaper, or on the site.
9. If you object before the Responsible Authority makes a decision, the Authority will tell you, its decision.
10. If despite your objection the Responsible Authority decided to grant the permit, you can appeal against the decision. Details of the appeal procedures are set out on the back of the Notice of Decision which you will receive. An appeal must be made on a prescribed form (obtainable from the Victorian Civil and Administrative Tribunal) and accompanied by the prescribed fee. A copy must be given to the Responsible Authority. The closing date for appeals is 28 days of the Responsible Authority giving notice of its decision.
11. If the Responsible Authority refuses the application, the applicant can also appeal. The provisions are set out on the Refusal of Planning Application which will be issued at that time.



Objection to a Planning Permit

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Address:

Phone:

Email:

What application do you object to?

Permit application No: PLN2024041

Address of proposed permit: Dreschler Road TYNTYNDER SOUTH VIC 3586

What is proposed: Use and Development of Works for a Materials Recycling Facility (Construction and Demolition Waste Crushing Facility) and Reduction of Car Parking Requirements in the Farming Zone

The Objection:

Reasons for your objection:

I object to this application for the following reasons:

I'm writing this letter on behalf of

To swanhill rural city council,

We are writing to you to voice our serious concerns over a planning application pln2024041 for a concrete &

demolition recycling facility on land at dreschler roads.

We live at 174 niemann road which is on the south west side of hollaways lake directly opposite the proposed

facility.

45 Splatt St (PO Box 488) SWAN HILL VIC 3585
Ph: 03 5036 2333 | council@swanhill.vic.gov.au
swanhill.vic.gov.au | ABN 97435620016



The persons applying for the permit have had a couple of trials with there concrete crusher and the noise is

unbearable. Everyone in murray can hear it. Let alone the noise of trucks coming and going.

The last thing we want in our graceful quiet rural community is a dusty noisy commercial enterprise like this

proposed facility.

Looking forward to hearing from you.

Contact email is



How will you be affected by the grant of this permit?

Signed:

Date: 02/10/2024

Important notes over page



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3 Decisions Which Need Action / Ratification

3.1 Sign and Seal

Directorate: Chief Executive Officer
File Number: S16-05-01
Purpose: For Noting

Declarations of Interest:

Council officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

The following documents and agreements have been signed and sealed by the Councillors and the Chief Executive Officer on the respective dates. Those actions require the ratification of the Council.

Discussion

During any month Council is required to sign and seal a range of documents arising from decisions made on a previous occasion(s). Examples include sale of land, entering into funding arrangements for Council programs etc.

As the decision to enter into these agreements has already been made, these documents are signed and sealed when received, with Council ratifying the signing and sealing at the next Council meeting.

The following documents were signed and sealed since the last Council meeting:

No.	Document Type	Document Description	Date signed/ sealed
1181	173 Agreement – PLN3023055 – 10 River Road, Swan Hill	Between Swan Hill Rural City Council and D.E.Henson	18/03/25
1182	173 Agreement – Installation of private asset in Council’s Road Reserve – Lucas Lane, Piangil 3597	Between Swan Hill Rural City Council and Kyndalyn Park Pty Ltd	25/03/25
1183	173 Agreement – PLN2023089 Condition 13, 13-15 Kimberley Avenue, Swan Hill	Between Swan Hill Rural City Council and G.J.Davies and B.K.Davies	01/04/25

1184	173 Agreement – PLN2024083 Condition 5 – 173 Chillingollah Road, Tyntynder South	Between Swan Hill Rural City Council and Plumridge Orchard Pty Ltd	01/04/25
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Note: A Section 173 Agreement is typically a contract between the Council and a landowner that places use or development restrictions on the land.

They are intended to ensure compliance with conditions contained in permits granted by the Council and are often used in subdivision matters. These agreements refer to Section 173 of the Planning and Environment Act 1987.

Consultation

Council authorise the signing and sealing of the above documents.

Recommendation/s

That Council notes the actions of signing and sealing the documents under delegation as scheduled.

3.2 Councillor Briefings - Record of Attendance and Agenda Items

Directorate: Chief Executive Officer
File Number: S15-05-06
Purpose: For Noting

Declarations of Interest:

Council officers affirm that no general or material conflicts need to be declared in relation to the matter of this report.

Summary

The following report provides attendance details of Councillor Briefings on a monthly basis.

Discussion

Whilst Minutes have not been recorded, Agenda items and those in attendance are reported and presented to Council.

A briefing of Councillors is defined as a meeting that is planned or scheduled and where the matters being considered that are intended or likely to be the subject of a Council decision.

No formal decisions can be made at an briefing but rather direction can be given that is likely to lead to a formal decision of Council.

Details of the most recent assemblies of Council are attached.

Council Plan Strategy Addressed

4. Leadership - We will ensure accountable leadership, advocacy and transparent decision making.

4.1 Excellent management and administration

4.1.1 Well managed resources for a sustainable future

4.1.2 Provide robust governance and effective leadership

4.1.3 Sound, sustainable:

- Financial management • Excellence in service delivery • Strategic planning

Current Strategic documents

No strategic documents applicable.

Key Legislation

There is no key legislation applicable

Attachments: 1. COUNCILLOR BRIEFINGS ATTENDANCE AND AGENDA
April [3.2.1 - 3 pages]

Options

Council Briefings are reported to ensure good governance and transparency.

Recommendation

That Council note the contents of the report.

COUNCILLOR BRIEFINGS ATTENDANCE AND AGENDA
25 March 2025 at 12.00pm, Swan Hill Town Hall – Council Chambers

AGENDA ITEMS

- Revenue and Rating Plan workshop
- Karinie Street reconstruction design proposals
- Strategic levee categorisation
- Council Advocacy Document
- Social Media Policy
- Country Universities Centre Mallee
- Planning application – Dreschler Road
- Development Plan Overlay - St MacKillop College
- Potential Affordable Housing project Tower Hill
- Basic Rating Theory

ADDITIONAL ITEMS DISCUSSED

- Robinvale Hotel
- Saleyards submissions

ATTENDANCE

Councillors

- Cr Les McPhee
- Cr Philip Englefield
- Cr Hugh Board
- Cr Terry Jennings
- Cr Lindsay Rogers
- Cr Peta Thornton

Apologies / Leave of Absence

- Cr Stuart King

OFFICERS

- Scott Barber, Chief Executive Officer
- Bruce Myers, Director Community and Cultural Services
- Leah Johnston, Director Infrastructure
- Bhan Pratap, Director Corporate Services
- Michelle Grainger, Director Development and Planning
- Ash Free, Finance Manger
- Vicki Taylor, Customer Service and Revenue Coordinator
- Peter Ross, Engineering & Strategic Projects Manager
- Mark Tadeje, Design and Survey Engineer
- Nathan Kamalan, Principal Engineer
- Dennis Hovenden, Manager Economic & Community Development
- Brooke O'Connor, Community Engagement and Communications Coordinato

Other

- AEC, Graeme Jarvis and Vanessa Phelan
- Mallee CMA, Andrea Collins, Camille White
- Mallee NCCMA, Shaun Morgan
- Sequana, Daniel Irwin
- Country Universities Centre Mallee, Hayden Hogan (Centre Manager)
- James Goldsworthy Consulting P/L, James Goldsworthy , Paul Buxton and Shane Skelsey

CONFLICT OF INTEREST

- Nil

COUNCILLOR BRIEFINGS ATTENDANCE AND AGENDA
1 April 2025 at 12.00pm, Swan Hill Town Hall – Council Chambers

AGENDA ITEMS

- Rating Options 2025-26 Budget and Revenue & Rating Plan
- GMW pumped irrigation districts of Nyah, Tresco and Woorinen
- Rural Living and Low Density Residential Zoned Land Strategy RLZ/LDRZ study
- Council Plan Progress Report-December 2024
- Community for Greater Swan Hill investment model subgroup option for housing construction
- CX Strategy

ADDITIONAL ITEMS DISCUSSED

- Nil

ATTENDANCE

Councillors

- Cr Les McPhee
- Cr Stuart King (online)
- Cr Philip Englefield
- Cr Hugh Board
- Cr Terry Jennings
- Cr Lindsay Rogers
- Cr Peta Thornton

Apologies / Leave of Absence

- Nil

OFFICERS

- Scott Barber, Chief Executive Officer
- Bruce Myers, Director Community and Cultural Services
- Leah Johnston, Director Infrastructure
- Bhan Pratap, Director Corporate Services
- Michelle Grainger, Director Development and Planning
- Ash Free, Finance Manger
- Vicki Taylor, Customer Service and Revenue Coordinator
- Awais Sadiq, Development Manager
- Dennis Hovenden, Manager Economic & Community Development

Other

- Geoff Coburn and Steven Abbott General Manager Strategy and Services Planning, Strategy and Services Planning - GMW
- David Bergin, Planning Consultant
- Christine Plant, Shane Graham and Kelly Stevens Greater Swan Hill
- Pierre Schaupp and Jana, Strategy Group – CX strategy

CONFLICT OF INTEREST

- Cr Ls McPhee

COUNCILLOR BRIEFINGS ATTENDANCE AND AGENDA
8 April 2025 at 1.00pm, Swan Hill Town Hall – Council Chambers

AGENDA ITEMS

- Regional Development and Engagement Manager – North West Vic
- Mallee Regional Innovation Centre
- Robinvale Workers Accommodation - Construction of 10 New Units - McCartney Court, Robinvale (tender evaluation)
- Council Chamber Upgrades
- Fees and charges

ADDITIONAL ITEMS DISCUSSED

- Planning Application - 5332 Murray Valley Highway Swan Hill.

ATTENDANCE

Councillors

- Cr Les McPhee
- Cr Philip Englefield
- Cr Hugh Board
- Cr Terry Jennings
- Cr Lindsay Rogers

Apologies / Leave of Absence

- Cr Peta Thornton
- Cr Stuart King

OFFICERS

- Scott Barber, Chief Executive Officer
- Bruce Myers, Director Community and Cultural Services
- Leah Johnston, Director Infrastructure
- Bhan Pratap, Director Corporate Services
- Michelle Grainger, Director Development and Planning
- Ash Free, Finance Manger
- Azam Suleman, Manager - Project Management Office
- Arnab Das, Project Manager

Other

- NBN Chris Rowlands - Regional Development and Engagement Manager – North West Vic
- Mallee Regional Innovation Centre - Rebecca Wells (CEO Mallee Regional Innovation Centre)

CONFLICT OF INTEREST

- Councillor Rogers – Material conflict of interest in a planning application - 5332 Murray Valley Highway Swan Hill.

4 Notices of Motion

5 Foreshadowed Items

6 Urgent Items Not Included In Agenda

7 To Consider and Order on Councillor Reports

8 In-Camera Items

RECOMMENDATION

That, in accordance with sections 66(1) and 66(2)(a) of the *Local Government Act 2020*, the meeting be closed to members of the public for the consideration of the following confidential items:

Robinvale Workers Accommodation - Construction of 10 New Units - McCartney Court, Robinvale (tender evaluation)

CONFIDENTIAL ITEM This item is to be considered at an In Camera meeting in accordance with Section 3(1) (a) of the Local Government Act 2020, this item is to be considered in an incamera meeting on the grounds that the item concerns Council business information, being information that would prejudice the Council's position in commercial negotiations if prematurely released.

9 Close of Meeting