



AGENDA

SCHEDULED MEETING OF COUNCIL

Tuesday, 21 December 2021

To be held Swan Hill Town Hall
McCallum Street, Swan Hill
Commencing at 2pm

COUNCIL:

Cr J Benham – Mayor

Cr B Moar
Cr A Young
Cr LT McPhee
Cr C Jeffery
Cr S King
Cr N McKay

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SECTION A – PROCEDURAL MATTERS

- **Welcome**

- **Acknowledgement of Country**

- **Prayer**

- **Apologies/Leaves of Absence**

- **Directors/Officers Present**

- **Confirmation of Minutes**
 - 1) Scheduled Meeting Of Council held on 16 November 2021
 - 2) Unscheduled Meeting of Council held on 18 November 2021

- **Disclosures of Conflict of Interest**

JOINT LETTERS AND READING OF PETITIONS

PE.21.4 HORSE AND DOG WATERING TROUGH, ULTIMA

Attachments: 1 [↓ Petition](#)

Declarations of Interest:

Rosanne Kava - as the responsible officer, I declare that I have no disclosable interests in this matter.

On the 23 November 2021, Council received by hand delivery, a petition to keep the horse and dog watering trough (donated by Annis and George Bills) in its current position on Breen Street, Ultima (just past the old water tower).

Members of the community do not want to see it moved from its original position.

Recommendations

- 1. That the petition be received, and**
- 2. That the petition be referred to the Chief Executive Officer to write to Veronica Whytcross, on behalf of the petitioners, informing her that the trough footings have now been repaired (attached photo below) and the trough has been returned to its original position.**



THIS PETITION IS TO KEEP THE HERATIGE CLASSIFIED
HORSE AND DOG WATERING TROUGH
 (DONATED BY ANNIS & GEORGE BILLS)
 IN ITS CURRENT POSITION ON BREEN STREET, ULTIMA,
 JUST PAST THE OLD WATER TOWER.
 WE DO NOT WANT TO SEE IT MOVED FROM IT'S ORIGINAL POSITION
 TO ANY OTHER PLACE IN ULTIMA.

NAME	SIGNATURE	ADDRESS	CONTACT NO	DATE	COMMENT
B. J. Jussal		41 Davis St. Ultima	0429055593	15/11	
V. W. Cross		34 DILLON ST	0439105947	15/11	
PIERRE FOX		ULTIMA	0350396345	15/11	
J. TANDO		ULTIMA	0421959711	15/11	
R. MAREK		Ultima	0451232542	15/11	
CRAIG PERINELLI		ULTIMA	0428500349	16/11	
Kyle versteeg		14-16 cameron st	0413869223	16/11	
Linda Girardello		Swan Hill	0427715009	16/11	
Nicole Cross		Beverford	043736580	16/11	
Cadey Gregory		Ultima	0483321680	16/11	
Helen Fulton		ultima	0488587373	16/11	
Kim Innes		Ultima	0428329014	16/11	
Leah Mesiti		Ultima	0429796107	16/11	
Kelvin Grayson		ULTIMA	0660985536	16/11	
Pauline Coxe		ULTIMA	040767835	16/11	
Mick McDONALD		"	0429498742	16/11	
Michael Sims		ULTIMA	0418206336		
D. FITZMAUR		SWAN HILL	0418958921	16/11	
W. SELLER		WOODRIDGE	0429400040	16/11	
J. KAUCER		1 LENA CL	0435898590	16/11	
L. HINTON		ULTIMA	5039227	16/11	
Maree Miles		Ultima	0447830867	16/11	
Neville Johnson		Ultima	0499920562		
Brian Johnson		ASHWOOD	0497640031		
WALNE PRYOR		9 COE ST. ST4411A	0421521742		
Ron Miles		Ultima	0429396359	16/11	
Lois Pryor		Ultima	50396380	16/11	
Geoff Walder		Ultima	0428329738	16/11	
KEITH HARBERGER		Ultima	0427368988	16/11	
Sue Jeffery		ULTIMA		16/11	
Amada Thui		Ultima	045777512	16/11	

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NAME	SIGNATURE	ADDRESS	CONTACT NO	DATE	COMMENT
DEB HORNER		Ultima	0407504168	15/11	Leave it
R. Langton		Sea Lake 3533	50702055	16/11	
J & J Morgan		Four Mile Road	50 396 326	16/11	
M Bryan		Concord East Rd	0419559017	16/11	
B. Johnson		Ultima	0427107057	16/11	
Craig O'Meara		FOX Rd	0427573332	18/11	
KEE O'MEARA		LAMBERT LAKE RD	0447573324	16/21	
J & B Smith		14-16 Cameron Street	0731960261	16/21	
Viv Wilson		41 DAVID St	0427 878 351	16/11/21	LEAVE TROUGH
Kiera Bell		3014 Lakeboga - Urd.	0427 346189	16/11/21	
JOYCE FRASER		3986 SEA LAKE RD	0418 415906	16/11/21	
Ryan Pearson		ULTIMA	"	16/11/21	
M BALSARINI		ULTIMA	50-396 343	13-11-21	
D. POWER		ULTIMA	0419543772	16/11/21	
C. Scougall		Ultima	0429330761	16/11/21	
L. KINGSBURY		ULTIMA	0417 818 753	16-11-21	
Margaret O'Brien		ULTIMA	50396105	16/11/21	
L. Knight		Ultima	0405 233 252	16/11/21	
Debbie White		Ultima	0429396332	16/11/21	
Gloria White		7190 Breen St Sunny Hill	0407119349	16/11/21	
TEENY BROWN		35 SINDRUM ST	0422215442	16/11/21	
ANNE SEDGIE		21 Dillon Street	04189540084	16-11-21	
Lolita		18120 O'Connell	043576572	18-11	
Phil		Ultima	0401346677	18/11	
SARON		ULTIMA	0421764160	18/11	
Ben		ULTIMA	0438085476	18/11	
R. HASTINGS		ULTIMA	0428648174	16/11/21	
D. Muir		ULTIMA	0414991772	16/11/21	
M. Coyne		Ultima	0407466462	16/11	
W. Buckingham		ULTIMA	0400748018	16/11	
M INGRAM		ULTIMA	50396261		

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NAME	SIGNATURE	ADDRESS	CONTACT NO	DATE	COMMENT
JOY JONES	<i>Jones</i>	31 O'Connor St.	0403815229	16-11	
Shirley Munro	<i>SJ Munro</i>	6 Cameron	0415601061		
CAREY KEOGH	<i>Carey</i>	25-29 O'Connor St.	0400690272		
Evelyn Keyes	<i>E Keyes</i>	25-29 O'Connor St.	0427640272		
KILGILL L. WINTER	<i>Kilgill</i>	80 DILLON ST	56390280		
ARTHUR INGHAM	<i>A Ingham</i>	22 GARDEN ST	0458346361		
ELAINE MITCHELL	<i>E Mitchell</i>	5-7 Conner St	040153508	17-11	
Leanne Jenkins	<i>L Jenkins</i>	61-63 Dillon	0402534178	17-11	
Gary Jones	<i>G Jones</i>	33 Railway St	0437347624	17-11	
Jeff Jones	<i>J Jones</i>	21 O'Connor St	0423801699	18-11	
Jeff Lunnell	<i>J Lunnell</i>	Royal St	0408107401		
Nola Curtis	<i>N Curtis</i>	Melina	50396333		
Nola Dalrymple	<i>N Dalrymple</i>	Ulmaria	50399513		
Janine Power	<i>J Power</i>	Meashan West	0458274522	17-11	
Nick Power	<i>N Power</i>	" "	0492301780	17-11	
PETER LOUGHRAN	<i>P Loughran</i>	LALBERT	042757216	17-11	
ROBERT INCE	<i>R Ince</i>	COLGOA	0478608070	17-11	
PETER MURPHY	<i>P Murphy</i>	COLGOA	0419346235	17-11	
IAN ARTHUR	<i>I Arthur</i>	MILAWILL			
STEPHEN BARRY	<i>S Barry</i>	CURGOA	0407471135	17-11	
GARY BAUSON	<i>G Bauson</i>	9 CONNOR ST	0419108399	18-11	
JAMES COTTINGHAM	<i>J Cottingham</i>	1160 ISON RD	0412132132	18-11	
Melinda Orr	<i>M Orr</i>	778 Chev Rd Otawa	0485390269	18-11	
PAUL TAYLOR	<i>P Taylor</i>	MANANGATANG	04158684632	18-11	
Rhys Burge	<i>R Burge</i>	Swan Hill	0488378371	" "	
Morris Steicke	<i>M Steicke</i>	Ultima	0350396290		
Harley Lunt	<i>H Lunt</i>	Ouyen	0461207116		
Malcom Webster	<i>M Webster</i>	Swan Hill	0409684249		
LARIE BARBER	<i>L Barber</i>	WOODRINE SOUTH	0428118022		
BRUCE SCAGALL	<i>B Scagall</i>	ULTIMA	0429396344		
HAROLD JEFFERY	<i>H Jeffery</i>	ULTIMA	0429396188	19/11	

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NAME	SIGNATURE	ADDRESS	CONTACT NO	DATE	COMMENT
Jim Chiriborzo		SUNSHINE	0447550037	19-11-21	
Peter Tomson		24474 140 corner Ultima	0419901588	19-11	
Jam Dring		ULTIMA	0448399573		
Janeke Norsett		HOBART	0438322200	19-11-21	leave it where it should be.
Matthew Gony		Ultima	0432608996		
SISSIE PRATER		ULTIMA	0432699153		LEAVE IT BE
D. Fyffe		ULTIMA	0448065095		leave it be
B. Tankard		ULTIMA	0497061314	22/11	Heritage part of the town.

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NAME	SIGNATURE	ADDRESS	CONTACT NO	DATE	COMMENT
Pod Power	[Signature]	Ultima			
H POWER	Henry Power				
DEAN FOX	[Signature]	200 CREEK ROAD	0432 989 157	19-11	LEAVE IT WHERE IT IS.
Leon Power	[Signature]				
D Power	Ann Power				
R JACKSON	[Signature]	Murungin	0435213879		
Prudy Witby	[Signature]	Gascher.	0427399541		
Mandy Collier	[Signature]	Ultima			Share if leave it
Rick Collier	[Signature]	Ultima			
Daniel Collier	[Signature]	Ultima			
Loche Collier	[Signature]	Ultima			

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- **Public Question Time**

- **Open Forum**

SECTION B – REPORTS

B.21.113 SOUTHVIEW DEVELOPMENT – ROAD NAMING

Responsible Officer:	Director Infrastructure
File Number:	S11-01-01
Attachments:	1 ↓ Let's Talk advertisement
	2 ↓ Invitation to adjoining landholders/developers
	3 ↓ CP with Street Names
	4 ↓ Foot Letter

Declarations of Interest:

Svetla Petkova - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report is presented for Council to consider asset names proposed for the Southview Development.

Discussion

The Asset Naming Policy and Procedure section 5.2 *Names for Roads and Streets in New Subdivisions* defines the following process for Developers for naming of roads:

- a) Developers applying for subdivisions are encouraged to draw from the list of recommended names in from the Asset Naming Master List by submitting the New Asset Name as part of Development Form.
- b) Developers may submit new names for consideration using the Asset Name Proposal form. The nomination will be assessed through the process outlined above in Application to add a name to the Asset Name Master List.
- c) If names are drawn from the pre-approved Asset Name Master List, names will not need to be advertised for public consultation or require further Council Approval
- d) Council will register the road names when it certifies plans of subdivision and forwards them for registration of title.
- e) Submitted to Geographic Names board for approval or registration on the Geographical Names Register.

A "New Asset Name as part of Development Application" was submitted by Mr Phil Joyce for the Southview Development. The applicant opted to propose new names rather than draw from the Asset Name Master List. The proposed names were assessed for compliance with the defined General Principles and are consistent with the Naming Rules for Places in Victoria 2016.

The following table outlines the proposed names and compliance with the Naming Principles.

SECTION B - REPORTS

21 December 2021

Proposed Name	Applicants Reason	Compliant with Naming Principles
Abbey Bronte Court	Abbey Bronte are the first 2 names of a set of triplets that were born in Swan Hill. The babies of Gerard and Wendy Foot. Unfortunately these precious babies passed away soon after birth. The parents would love for these names to be recognised in their street name.	Compliant. A letter of support has been received from the immediate family. May have issues with Geographic Names as it is using first names however GNV latest review encourages the use of female names to achieve greater diversity and gender equality
Ashrose Boulevard	'Ashrose' has a quality sound to it. Trees in the development are going to be ash variety. Ashrose means 'happy and colorful'	Compliant
Boscobel Drive	Boscobel is the area where Joyce family ancestors originated from in the UK. The Joyce family home was named 'Boscobel' which was beside Sydney Kidman home 'Eringa' in Adelaide.	Compliant
Burnside Way	This was an exciting event for the Joyce family in buying their first farm, Burnside. This property was included in the railway line system that ran from Kerang through Wetuppa 'Burnside' to Stoney Crossing having crossed the Murray River.	Compliant
Eringa Avenue	'Eringa' is the family home of Sydney Kidman and family in Adelaide. The Joyce family were neighbours of the Kidmans at that time. Sydney Kidman was and is a significant influence in our local area.	Compliant
Northgate Street	Northgate was the street to the homes of 'Boscobel' and 'Eringa'. This has significant history to the Joyce family and recognition of Sydney Kidman.	Compliant. While name is directional it is not used to distinguish itself from other similar names.
Piper Avenue	Piper is a Joyce family name.	Compliant
Southview Boulevard	'Southview is being referred to as the area/suburb and is the name of the local park. Hence to have a street name 'Southview Boulevard' would be in keeping with the area. It has a quality sound about it.	Rejected under Principle i of the Naming Rules which states "Names of estates should not be applied to roads, features or localities to avoid possible future issues related to addressing." Replaced with Ashrose Boulevard.

SECTION B - REPORTS

21 December 2021

The Grove	The name 'The Grove' has significant meaning to the develop in his early years of education	Rejected under Principle j of the Naming Rules which states "The" is not a suitable prefix in naming of any road, feature or locality." Replaced with Piper Avenue
-----------	---	---

Submissions were invited through Council's website using "Let's Talk" and through an invitation to all adjoining landholders and potential developers to make a submission.

Submissions

There were 4 submissions received.

Submission 1

I think, Abbey Bronte Court is too long. I have concerns about mail getting lost because businesses etc., will register the name wrong. This already happens with simple street names. I would be more in support of using Abbey and Bronte as separate street names.

Officer Response to Submission 1

Abbey Bronte Court is compliant with the Naming Guideline Principals. The name may have issues with Geographic Names as it is using first names however, GNV latest review encourages the use of female names to achieve greater diversity and gender equality.

Submission 2

The submitted names being considered by the developers and SHRCC represent 'white privilege' & 'tone deaf'.

This is an opportunity to make a naming difference for the whole of the Swan Hill community. It is unfortunate SHRCC has made a precedent with developer's family names being include as street names. However it is a time to make a change.

The street names should represent Swan Hill and include Indigenous names. This could included Aboriginal names for animals (kangaroo, cockatoo etc), nature (water, sky, land, wind etc).

This is an opportunity to make a difference and be inclusive.

Officer Response to Submission 2

The names were submitted by the developer as per the Asset Naming rather than use names already pre-approved on the Asset Naming Master List.

The Asset Naming Master List does lack diversity with regards to pre-approved naming and should be updated to be more inclusive of both indigenous culture and prominent local women.

The United Nations has designated the period between 2022 and 2032 as the International Decade of Indigenous Languages and this presents Council with a good opportunity to work with local indigenous groups to update the Asset Naming Master list to include local indigenous names that can be selected for future developments.

Submission 3

Great names

Officer Response to Submission 3

This submission is in support of the proposed names.

Submission 4

On behalf of the owners of the western-most section of the South-West Development Precinct we wish to lodge a submission in respect to the proposed street names for the Southview Development.

We note the application proposed names for a total of seven streets and we have no objection to six of them, however we do respectfully wish to object to the naming of the main east-west arterial road through the precinct, being proposed as Ashrose Boulevard.

In support of our objection we submit the following points:

- 1. The road will ultimately run from Coronation Avenue through to Swan Hill-Sea Lake Road and will pass through at least five substantial subdivisions once fully completed and therefore its name should at least represent and reflect those other developments.*
- 2. Ashrose as a name has no particular relevance other than the fact that there will be Ash trees planted to around 20% of the approximately three kilometre length of the road.*
- 3. The road has always been referred to as "The Bush Boulevard" in all of the planning documents since the commencement of discussions around the development of the South-West Development Precinct.*
- 4. The road will become a major arterial of Swan Hill's traffic network and is designed to ease congestion on Gray Street and other busy streets and its wide road reserve reflects its importance in the future traffic management for the community.*
- 5. Such an important road should be named for a prominent Swan Hill citizen, an early pioneer, a major local landmark, a significant item of local flora or fauna, a major local event or to recognise some other issue that will have significance to the wider community.*

6. *We do not wish to actively promote a particular name for the road but earnestly believe there should be consultation with all the parties who own the land through which the road will eventually pass and account taken of the interests of the wider community.*
7. *We have no objection to the name "Ashrose" and if the developers of Southview wish to nominate that name for another local road within their development we would not raise any objection.*

On the preceding basis we respectfully request Council rejects the proposed name for this strategically important arterial road and that Council seeks a better, more representative, inspiring and relevant name for the road.

Officer Response to Submission 4

The main east-west arterial road potentially traverses through five development precincts and will provide a significant traffic link for Swan Hill.

We recommend that council seeks an alternate name that commemorates a prominent Swan Hill identity or an indigenous language name.

Consultation

The Asset Naming Policy and Procedure requires that asset naming proposals be publicly advertised and community comment invited.

This naming proposal was advertised on Let's Talk between 8 November 2021 and 3 December 2021.

In addition to this, a letter was sent to all adjoining landholders and proponents of the Southwest development.

Financial Implications

Not applicable for this report

Social Implications

Asset Naming can present Council with an opportunity to recognise prominent locals and be inclusive.

Economic Implications

Not applicable for this report

Environmental Implications

Not applicable for this report

Risk Management Implications

Not applicable for this report

Council Plan Strategy Addressed

Prosperity - A thriving diverse economy.

Options

Option 1

1. That Council adopt all proposed names as submitted by the developer, and
2. That Council seek public submissions to update the Asset Naming Master List to be more diverse and inclusive,

Or

Option 2

1. That Council adopt the six residential street names and seek alternative names from the asset register for the main east-west arterial road from the Asset Naming Master List, and
2. That Council seek public submissions to update the Asset Naming Master List to be more diverse and inclusive.

Or

Option 2

1. That Council adopt the six residential street names and seek alternative names from the asset register for the main east-west arterial road through public submissions, and
2. That Council seek public submissions to update the Asset Naming Master List to be more diverse and inclusive.

Recommendations

That Council:

1. **Adopt the proposed residential street names:**
 - **Abbey Bronte Court**
 - **Boscobel Drive**
 - **Burnside Way**
 - **Eringa Avenue**
 - **Northgate Street**
 - **Piper Avenue**
2. **Seek alternative names from the asset register for the main east-west arterial road (Ashrose Boulevard) through public submissions, and**

- 3. Seek public submissions to update the Asset Naming Master List to be more diverse and inclusive.**



(<https://letstalk.swanhill.vic.gov.au/>)

[Log In / Join\(https://letstalk.swanhill.vic.gov.au/login\)](https://letstalk.swanhill.vic.gov.au/login)

Search

Southview Development Asset Naming

New Asset Names have been proposed as part of the Southview Development Application. We invite the community to comment.

[Home \(https://letstalk.swanhill.vic.gov.au/\)](https://letstalk.swanhill.vic.gov.au/) / Southview Development Asset Naming

Southview Development Asset Naming consultation

New asset names have been proposed as part of the Southview Development Application.

The applicant has opted to select new names rather than draw from Council's Asset Name Master List.

The proposed names have been assessed for compliance with the defined General Principles and are consistent with the Naming Rules for Places in Victoria 2016. As per Council's Asset Naming Policy and Procedure, new names need to be publicly advertised and community comment invited.

Council invites the public to submit any letters of support or objections regarding the proposed names.

Submissions must reach Council's office at 45 Splatt Street, Swan Hill or online by the close of business Thursday, 2 December, 2021.

Council may then decide to approve or deny the road names based on the submissions received.

Have your say

Make a submission on the proposed asset names for the Southview Development Application.

- online - via the submission form below
- write to - Enterprise Assets Manager, PO Box 488, Swan Hill, Victoria 3585
- email - council@swanhill.vic.gov.au

Aerial map of Southview and proposed asset names ^

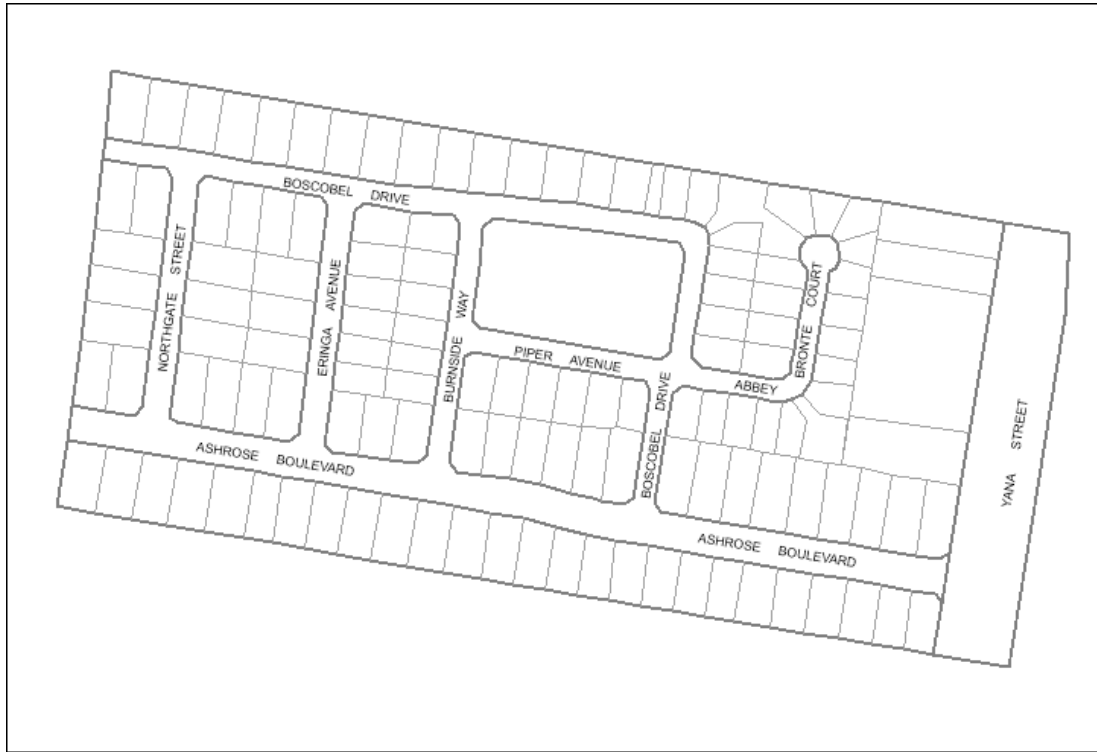


Table outlining proposed asset names and meaning ^

Proposed Name	Applicants Reason	Compliant with Naming Principles
Abbey Bronte Court	Abbey Bronte are the first 2 names of a set of triplets that where born in Swan Hill. The babies of Gerard and Wendy Foot. Unfortunately these 1 precious babies passed away soon after birth. The parents would love for these names to be recognised in their street name.	Compliant. A letter of support has been obtained by immediate family. May have issues with Geographic Names as it is using first names however GNV latest review encourages the use of female names to achieve greater diversity and gender equality
Ashrose Boulevard	'Ashrose' has a quality sound to it. Trees in the development are going to be ash variety. Ashrose means 'happy and Colorful'	Compliant

Proposed Name	Applicants Reason	Compliant with Naming Principles
Boscobel Drive	Boscobel is the area where Joyce family ancestors originated from in UK. The Joyce family home was named Boscobel which was beside Sydney Kidman home 'Eringa' in Adelaide	Compliant
Burnside Way	This was an exciting event for the Joyce family in buying their first farm, Burnside. This property was included in the railway line system that ran from Kerang through Wetuppa 'Burnside' to Stoney Crossing having crossed the Murray River	Compliant
Eringa Avenue	Eringa is the family home of Sydney Kidman and family in Adelaide in which our family were neighbours on in that time. Sydney Kidman was and is a significant influence in our local area.	Compliant
Northgate Street	Northgate was the street to the homes of Boscobel and Eringa. This has significant history to the Joyce family and recognition to Sydney Kidman	Compliant. While name is directional it is not used to distinguish itself from other similar names
Piper Avenue	Piper is a Joyce family name	Compliant

Open

Submit comment on the proposed asset names for the Southview Development Application.

Name

Contact details

Comments

Submit

Contact Us

Have questions or want to learn more this project and consultation, please contact:

👤 Name

Laura O'Dwyer - Enterprise Assets Manager

📞 Phone

(03) 5036 2326

Ready to have your say?

Keep up to date and participate in the future of your neighbourhood

[Login \(/login\)](#)

[Join \(/register\)](#)

Contact Us

Phone: (03) 5036 2333

Online: [Contact form \(https://www.swanhill.vic.gov.au/contact/#msg\)](https://www.swanhill.vic.gov.au/contact/#msg)

[Full Council contact details \(https://www.swanhill.vic.gov.au/contact/\)](https://www.swanhill.vic.gov.au/contact/)

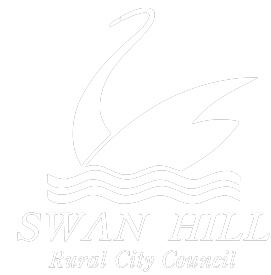
Swan Hill Rural City Council acknowledges the traditional custodians of the land, and pays its respects to their elders, past and present.

 (<https://www.facebook.com/SwanHillCouncil/>)

 (<https://www.instagram.com/swanhillruralcitycouncil/>)

 (<https://twitter.com/SwanHillCouncil/>)

 (https://www.youtube.com/channel/UCur-VISE7g_GvfvWAK2tKRg)



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REF: 2642/21/AST-RD-7701-08
LOD/AR

08 November 2021

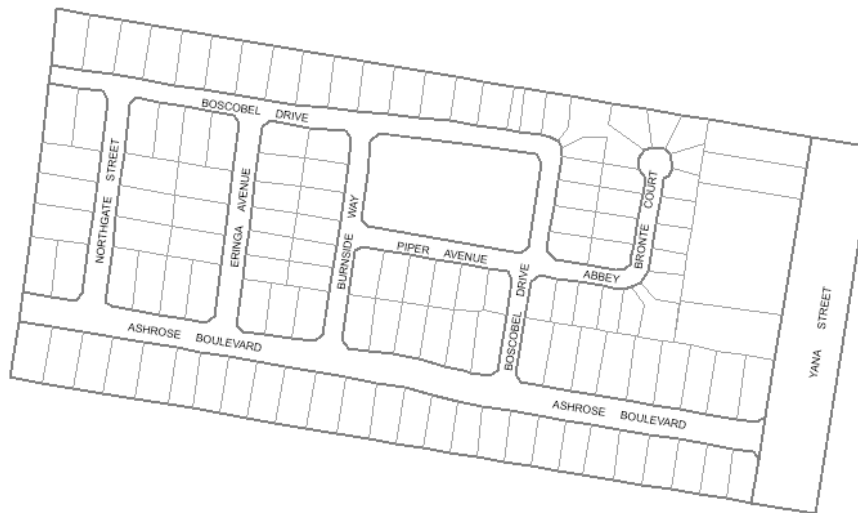
Dear Property Owner

SOUTHVIEW DEVELOPMENT
DEVELOPMENT APPLICATION

A New Asset Name as part of Development Application has been received by Mr Phil Joyce for the Southview Development.

The applicant has opted to select new names rather than draw from Council's Asset Name Master List. The proposed names have been assessed for compliance with the defined General Principles and are consistent with the Naming Rules for Places in Victoria 2016. As per Council's Asset Naming Policy and Procedure, new names need to be publicly advertised and community comment invited.

Council invites the public to submit any letters of support or objections regarding the proposed names.



The following table outlines the proposed names and their meaning to the developer.

Proposed Name	Applicants Reason	Compliant with Naming Principles
Abbey Bronte Court	Abbey Bronte are the first 2 names of a set of triplets that where born in Swan Hill. The babies of Gerard and Wendy Foot. Unfortunately these 1 precious babies passed away soon after birth. The parents would love for these names to be recognised in their street name.	Compliant. A letter of support has been obtained by immediate family. May have issues with Geographic Names as it is using first names however GNV latest review encourages the use of female names to achieve greater diversity and gender equality
Ashrose Boulevard	'Ashrose' has a quality sound to it. Trees in the development are going to be ash variety. Ashrose means 'happy and Colorful'	Compliant
Boscobel Drive	Boscobel is the area where Joyce family ancestors originated from in UK. The Joyce family home was named Boscobel which was beside Sydney Kidman home 'Eringa' in Adelaide	Compliant
Burnside Way	This was an exciting event for the Joyce family in buying their first farm, Burnside. This property was included in the railway line system that ran from Kerang through Wetuppa 'Burnside' to Stoney Crossing having crossed the Murray River	Compliant
Eringa Avenue	Eringa is the family home of Sydney Kidman and family in Adelaide in which our family were neighbours on in that time. Sydney Kidman was and is a significant influence in our local area.	Compliant
Northgate Street	Northgate was the street to the homes of Boscobel and Eringa. This has significant history to the Joyce family and recognition to Sydney Kidman	Compliant. While name is directional it is not used to distinguish itself from other similar names
Piper Avenue	Piper is a Joyce family name	Compliant

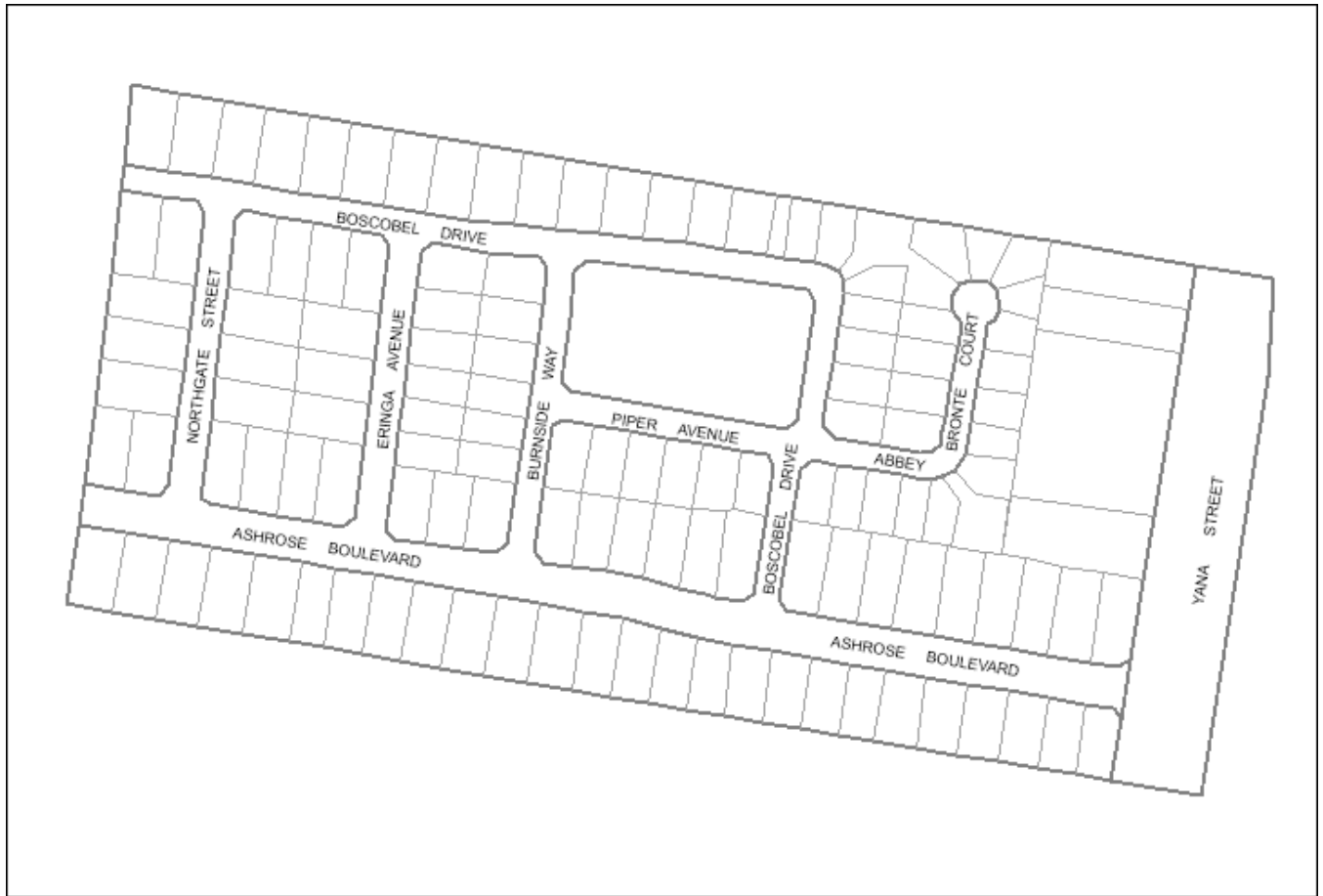
Submissions must be in writing and must reach Council's office at 45 Splatt Street, Swan Hill by the close of business Friday, 3rd December, 2021.

Council may then decide to approve or deny the road names based on the submissions received.

If you wish to discuss this matter further, please contact Council's Enterprise Assets Manager, Laura O'Dwyer on (03) 5036 2326.

Yours sincerely

Svetla Petkova
Infrastructure Director



To Whom It May Concern,

I Gerard Foott, from Gapstead Pty Ltd, wish to name the court access in the 70-98 Yana Street development Abbey-Bronte Court.

If you have any queries on this matter, please contact me on 0429332203.

A handwritten signature in black ink, appearing to read 'G. Foott', with a stylized flourish at the end.

Gerard Foott
Gapstead Pty Ltd

B.21.114 ASSET DISPOSAL POLICY AND MEMORIALS POLICY REVIEW

Responsible Officer:	Director Infrastructure
File Number:	S11-25-02
Attachments:	1 ↓ CPOL/INFRA519 Memorials Policy
	2 ↓ CPOL/INFRA520 Asset Disposal Policy

Declarations of Interest:

Svetla Petkova - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Council's Asset Disposal Policy and the Memorial Policy are due for review. The review process to date has resulted in no change to the intent of the policies, and the policies are presented for adoption.

Discussion

Asset Disposal Policy

The purpose of this Policy is to provide consistency and control in relation to the disposal of Council Assets.

Memorial Policy

Council is responsible for the maintenance of public roadsides, streetscapes, parks, and open spaces.

The purpose of this Policy and procedure is to provide consistency and control in relation to the use of public open space for the placement of memorials.

Over the past year, Council has received one application for a memorial. The policy has enabled council officers to provide a respectful and positive experience for the applicant at a difficult time.

Consultation

This policy has been reviewed and discussed with relevant Council staff.

Financial Implications

Nil

Social Implications

Asset Disposal Policy

The Asset Disposal Policy ensures that the Community gets value for money and that Council provides open and effective competition that gives fair and equitable consideration to all prospective purchasers or recipients.

Memorial Policy

Council recognises that members of the community may wish to use public open space (parks, reserves, streets, etc) to plant tree memorials or purchase and install a park bench or seat as a memorial to their loved ones. This policy assists applicants in understanding the process regarding the installation of memorials and ensures that the applicant is aware that the memorial may be removed if the asset poses a risk to the public or if a reserve is to be redeveloped and the asset is no longer consistent with a master or strategic plan for that location.

Economic Implications

Nil.

Environmental Implications

The Policies ensure that environmental impacts of asset disposal or memorial installation are considered prior to proceeding.

Risk Management Implications

Asset Disposal Policy

By defining a clear and open process for asset disposal, the policy assists with:

- Reducing fraud risks
- Reducing the risk of damage to Public Perception
- Compliance with the Local Government Act

Memorial Policy

The Policy and Procedure addresses the following risks by ensuring that:

- Memorials are placed in a safe location
- Memorials are consistent with master and strategic plans
- Applicants are aware that Council cannot guarantee that a memorial will be preserve or remain at the site indefinitely

Council Plan Strategy Addressed

Leadership - Excellent management and administration.

Options

1. That Council adopt the Asset Disposal Policy as presented and
2. That Council adopt the Memorials Policy as presented

Or

3. That Council make changes to the Policies prior to adoption

Recommendations

That Council:

- 1. Adopt the Asset Disposal Policy, as presented.**
- 2. Adopt the Memorials Policy, as presented.**

Date adopted	September 2020
Last review	December 2021
Next review	December 2025
Responsible Officer	Enterprise Assets Manager

Fully compliant with Victorian
Charter of Human Rights and
Responsibilities Act 2006



POLICY TITLE	MEMORIALS POLICY
POLICY NUMBER	CPOL/INFRA519

1. PURPOSE

Swan Hill Rural City Council (Council) recognises that members of the community may wish to use public open space (parks, reserves, streets, etc.) to plant tree memorials or purchase and install a park bench or seat as a memorial to their loved ones. Other memorials may be placed by Council to commemorate an event or for the official opening of a completed Council project.

This policy has been established to provide consistency and control in relation to the use of public open space in the placement of memorials and to ensure they do not negatively impact these spaces.

Applications will be assessed strictly applying the criteria set out in this policy and the procedure.

2. SCOPE

This policy applies to assessing applications received by Council related to the placement of roadside memorials, memorial trees or the placement of memorial plaques on seating in all public roads, parks, reserves, public open space and streetscapes.

3. DEFINITIONS

Applicant/Donor:	A person or group who proposes the installation of a memorial.
Council:	Indicates reference to Swan Hill Rural City Council as a geographical area and also refers to the entity which has the authority to make decisions on behalf of the Swan Hill Municipal community.
Immediate family:	For the purpose of this policy, “immediate family” refers to spouse/partner, parents, siblings and all children of the deceased.
Memorial:	Park furniture or tree designed to preserve the memory of a person or group.
Public Open Space:	Land that is available to the public for recreation, sport or has a conservation or aesthetic purpose. Open space includes reserves, parks, trains, sportsgrounds, civic area and play spaces.

Memorials Policy CPOL/INFRA519		
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Road: Road is defined in Section 3 of the Local Government Act 1989. The term 'road' includes but is not limited to a right of way, street or footpath.

4. POLICY

This policy applies to people and groups wishing to place a plaque or memorial within the Swan Hill Municipality as well as Councillors and staff who will decide on the applications.

Council is committed to providing a clear and compassionate approach to requests for permission to place memorial on public land whether they are permanent or temporary.

In the instance of existing memorials, installed prior to the date of this policy, which subsequently require removal, every effort will be made to contact next of kin prior to such a removal. Replacement will not occur if no contact can be made with the initial donor.

5. RELATED POLICIES/PROCEDURES/DOCUMENTS

- CPOL/INFRA520 Asset Disposal Policy and Procedure
- PRO/INFRA519 Memorial Procedure
- POL/INFRA500 Asset Naming Policy

6. RELATED LEGISLATION

Nil

7. DOCUMENT HISTORY

Version Number	Issue Date	Description of Change
1.0	September 2020	Initial release
1.1	December 2021	Review

Signed: _____ **Mayor** **Date:** _____

Date adopted	September 2020
Last review	December 2021
Next review	December 2025
Responsible Officer	Enterprise Assets Manager

Fully compliant with Victorian Charter of Human Rights and Responsibilities Act 2006
--



POLICY TITLE ASSET DISPOSAL POLICY

POLICY NUMBER CPOL/INFRA520

1. PURPOSE

The purpose of this policy is to provide a systematic, transparent and accountable method relating to the identification and disposal of Swan Hill Rural City Council (Council) owned assets in accordance with Council directions, legislation and accounting standards.

2. SCOPE

This policy applies to all assets owned by Swan Hill Rural City except for library books, historical collections, artworks, impounded items, crown land, stock, domestic animals and abandoned vehicles.

Due to further legislative requirements the disposal of roads is covered under a separate policy Discontinuance and Disposal of Roads CPOL/CORP242 & PRO/CORP242.

3. POLICY

Council will ensure:

- That they provide open and effective competition and will give fair and equitable consideration to all prospective purchasers or recipients.
- Environmentally responsible disposal by ensuring all disposal activities comply with relevant law and current practices and consider reuse or recycling opportunities.
- Value for money – Council must aim to achieve the best value for money in the disposal of assets. This is not restricted to price, but must, where applicable, include the consideration of:
 - The achievement of Council's strategic plans.
 - Direct and indirect benefits such as social, environmental or economic.
 - Efficiency and effectiveness of disposal process.
 - Maximising the net return to Council, after considering disposal costs.
 - Reducing risk exposure.

Before the disposal of an asset, Council will consider the following:

- Current use of the asset.
- Current market value of the asset.
- Council's strategic plans.
- Any alternate future use of the asset.
- Annual cost of maintenance and operation.
- Outcomes of any community consultations.
- Appropriate timing of disposal to maximise the return to Council.

Asset Disposal Policy CPOL/INFRA520		
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- Potential risk of ownership and disposal e.g. contains environmentally sensitive or hazardous material.
- Any impact the disposal of the asset may have on the community.
- Any cultural or historical significance of the asset.
- Any positive or negative impacts the disposal of the asset may have on Council's operations.
- How identifying marks or insignia that directly relate to Council can be removed from the asset.
- That the asset does not contain confidential documents, software, licencing implications or associated material.
- Conflicts of interest (that the officers involved in the disposal process have no conflict of interest).
- The zoning of land and whether any rezoning will be required; and
- Any other relevant Council Policies.

Council will undertake public consultation in respect to proposed disposal or rationalisation of land and/or buildings and Council approval will be required. The disposal of other asset types will be approved in accordance with Delegation Authorisation limits.

Councillors and Council officers will not be permitted to purchase assets being disposed of by Council unless the purchase is via an open tender, public auction process or the asset has an identifiable market price.

Purchasers or recipients of assets must agree that no warranty is given or implied by Council in respect of the suitability and condition of the asset for the purchaser or recipient and that Council will not be responsible for the asset in any respect following the sale or donation.

4. RELATED POLICIES/PROCEDURES/DOCUMENTS

PRO/INFRA520 Asset Disposal Procedure
 POL/INFRA516 Asset Management Policy
 POL /GOV002 Public Participation Policy
 PRO /GOV002 Public Participation Procedure
 CPOL/CORP242 Discontinuance and Disposal of Roads Policy
 PRO/CORP242 Discontinuance and Disposal of Roads Procedure
 POL/CORP226 Fraud Control Policy
 CPOL/CORP229 Procurement Policy
 POL/CORP216 Risk Management Policy
 PRO/CORP216 Risk Management Procedure
 POL/CORP 217 Tendering Policy
 Local Government Best Practice Guidelines for the Sale and Exchange of Land Victorian Government

5. RELATED LEGISLATION

Local Government Act 1989

Asset Disposal Policy CPOL/INFRA520		
Version: 1.1	This document is uncontrolled when printed	Page 2 of 3

6. DOCUMENT HISTORY

Version Number	Issue Date	Description of Change
1.0	September 2020	Initial release
1.1	December 2021	Review

Signed: _____ Mayor Date: _____

B.21.115 PROCUREMENT POLICY

Responsible Officer: Director Corporate Services
File Number: S16-25P-229
Attachments: 1 [↓](#) Procurement Policy

Declarations of Interest:

Joel Lieschke - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Swan Hill Rural City Council (Council) has a range of policies that guide how Council operates to deliver services and deal with the community. These policies and procedures are periodically reviewed to ensure that they are still applicable.

Discussion

The new Local Government Act 2020 requires Council to adopt a Procurement Policy in accordance with the s108 of the Act, by 31 December 2020.

The Act requires Council to:

- Prepare and adopt a procurement policy which specifies the principles, processes and procedures applying in respect of the purchase of goods and services and carrying out of works by Council; and
- Review its procurement policy at least once during each 4-year term of the Council.

Swan Hill Rural City Council is part of the Loddon Mallee Procurement Network (LMPN), which comprises of the following Councils:

Campaspe Shire, City of Greater Bendigo, Central Goldfields, Buloke, Gannawarra, Mount Alexander, Macedon Ranges, Mildura, Loddon, Swan Hill.

With the focus on collaborative procurement in the new Local Government Act 2020, the LMPN decided to compile a collaborative policy with appendices specific to each Council. A collaborative policy allows for smoother collaborative procurement arrangements.

Key Changes in the Policy

- Conflict of interest must be determined for the entire procurement process including preparing tender documents, writing specifications etc, not only at the evaluation stage.
- Consider collaborative procurement wherever possible. Any Council report that recommends commencing a procurement process must set out information relating to opportunities for collaborative procurement, if available, including: the nature of those opportunities, if any, and the councils or public bodies with which they are available; and why Council did, or did not, pursue the identified opportunities for collaboration in relation to that procurement process.

- Training - Existing Council staff are to undertake refresher training every 2 years and staff that breach the policy will be required to undertake training.
- The Procurement Policy determines the thresholds and excludes GST. Previously the thresholds were determined by the Act and included GST.

Appendices

The appendices outline the operational requirements, are unique to each Council, and may be altered or approved by the CEO, if required. Discussions at LMPN meetings regarding each Council's processes and procedures has guided the changes put forward in the Appendices to ensure consistency and best practice.

Consultation

The Executive Leadership Team and Councillors have reviewed the policy.

Financial Implications

The Policy will ensure Council achieves best value for money throughout its procurement practices and complies with relevant legislation.

Social Implications

Consideration of social procurement is included in the policy.

Economic Implications

This policy provides opportunities for the growth of local businesses.

Environmental Implications

The policy includes environmental considerations for purchasers and aims to improve environmental outcomes through better use of sustainable products and practices.

Risk Management Implications

The Policy is an important component of Council's risk management processes. Review of the policy ensures compliance with s108 of the Local Government Act 2020.

Council Plan Strategy Addressed

Leadership - Bold leadership, strong partnerships and effective advocacy.

Options

Council can choose to adopt or amend the recommendation.

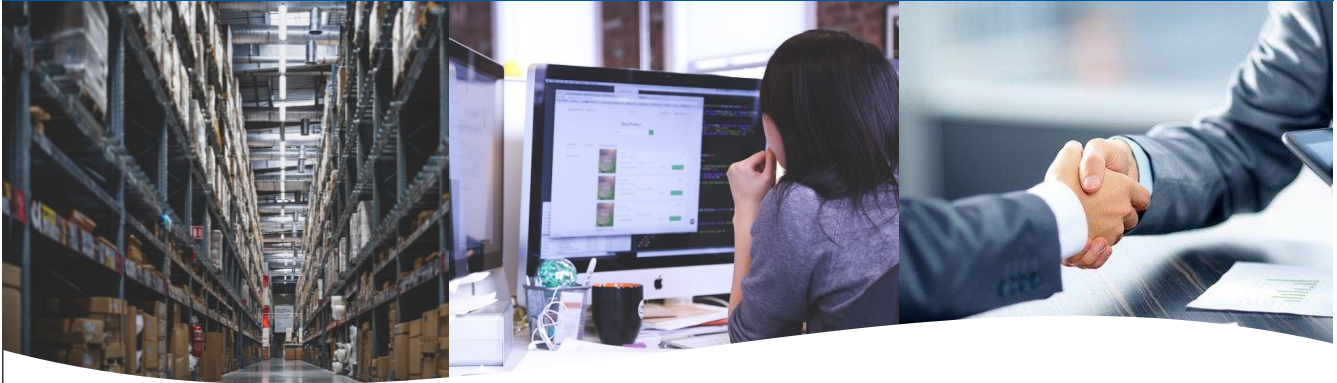
Recommendation

That Council adopts the Procurement Policy, as presented.



Procurement Policy

CPOL/CORP229



Document Information

Document type: Policy

Document status: DRAFT

Responsible Officer: Procurement and Properties Coordinator

Last review: December 2021

Next review: December 2025

Related legislation: Local Government Act 2020
 Local Government Act 1989 (where applicable)
 National Competition and Competitive Neutrality Policy
 Trade Practices Act 1974
 Goods and Services Tax (GST)

Related policies, procedures, documents: POL/CORP206 Delegations of Financial Authority Policy – it is recommended that Delegations of Financial Authority Policy be included in this document as above.
 POL/CORP216 Risk Management Policy
 CPOL/OHS901 Occupational Health and Safety Policy
 CPOL/CORP226 Fraud Control Policy
 POL/CORP227 Financial Investments Policy
 POL/CORP203 Corporate Credit Card Policy
 CPOL/GOV019 National Competition Policy
 Contract Management Policy
 POL/INFRA516 Asset Management Policy
 CPOL/GOV027 Gift Benefit and Hospitality Policy
 Procurement Strategy
 Procurement Systems & Procedures Manual

Document History

Version Number	Issue Date	Description of Change
1.0	November 2009	Initial adoption
2.0	November 2019	Last Reviewed
2.1	November 2020	Last Reviewed
0.1 DRAFT		

Signed: _____ **Mayor** **Date:** _____

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Overview

This Procurement Policy is made under Section 108 of the [Local Government Act 2020 \(the Act\)](#). The Act requires each council to:

- Prepare and adopt a procurement policy which specifies the principles, processes and procedures applying in respect of the purchase of goods and services and carrying out of works by the Council; and
- Review its procurement policy at least once during each 4-year term of the Council.

This Policy has been developed collaboratively by the Loddon Mallee Procurement Network (LMPN) with a view to facilitating smooth collaborative procurement processes, consistent with *the Act*.

Purpose / Objectives

This Policy is consistent with the requirements of S108 (2) of *the Act* and will:

- Promote open and fair competition and provide Value for Money;
- Provide clear guidelines to the Council to allow consistency and control over procurement activities;
- Demonstrate accountability to ratepayers and residents;
- Provide guidance on ethical behaviour in public sector procurement;
- Demonstrate the application of best practice in procurement activities;
- Demonstrate the consideration of sustainability in procurement with respect to social, economic and environmental factors;
- Increase the probability of obtaining the best outcome for the municipal community when procuring goods and services; and delivering works, and
- Promote collaborative procurement.

These objectives will be achieved by requiring that Council's contracting, purchasing and contract management activities:

- Support the Council's corporate strategies, aims and objectives;
- Span the whole life cycle of an acquisition and take sustainability and environmental benefit considerations into account;
- Achieve demonstrable Value for Money;
- Are conducted in, and demonstrate, an impartial, fair and ethical manner;
- Seek continual improvement through innovative and technological initiatives, and
- Generate and support Local Business through inclusion wherever practicable.

Scope

This Policy applies to all procurement activities at the Council and is applicable to Councillors and Council Staff.

It is recognised this will enhance achievement of the Council's objectives such as sustainable and socially responsible procurement, supporting local economies and obtaining Value for Money, leading to a better result in the provision of goods, services and works for the benefit of the community.

Procurement Policy CPOL/CORP229		
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This Policy provides direction on the conduct of procurement activities throughout the sourcing, management and disposal phases. It does not extend to the related accounts payable processes.

The Council must comply with this Procurement Policy before purchasing or entering into a contract for, the purchase of goods, services or the carrying out of works.

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Definitions

Act:	Section 108 <i>Local Government Act 2020</i> . (The Act)
Authority System:	Councils Corporate System (Civica product).
Chief Executive Officer (CEO):	Chief Executive Officer for Swan Hill Rural City Council.
Commercial in Confidence:	Confidential information relating to prices, discounts, rebates, profits, methodologies and process information associated with procurement practices.
Confidentiality:	A set of rules or a promise that limits access or places restrictions on certain types of information.
Conflict of Interest:	The Victorian Ombudsman defines a conflict of interest as a situation where a conflict arises between a staff member's public duty and their private interests. This definition includes perceived conflicts of interest.
Contract Management:	The process that ensures both parties to a contract fully meet their respective obligations as efficiently and effectively as possible, in order to deliver the business and operational objectives required from the contract and in particular, to provide value for money.
Expression of Interest (EOI):	The aim of the expression of interest (EOI) is not to elicit tenderers, but rather to assess the capacity of the respondents to undertake the work or project, and to refine the specifications.
IBAC:	The Independent Broad-based Anti-corruption Commission
Indigenous Business:	An Indigenous Business is one that is at least 50% owned by an Aboriginal or Torres Strait Islands person(s) (consistent with Supply Nation's definition). https://supplynation.org.au/benefits/indigenous-business/
Local Business:	A commercial business with an operational premises that is physically located within the municipal borders.
Loddon Mallee Procurement Network LMPN:	The 10 Councils comprising the LMPN, being the Buloke Shire Council, Campaspe Shire Council, Central Goldfields Shire Council, City of Greater Bendigo, Gannawarra Shire Council, Loddon Shire Council, Macedon Ranges Shire Council, Mildura Rural City Council, Mount Alexander Shire Council and Swan Hill Rural City Council.

Preferred Supplier Panels:	Panels of suppliers or vendors who are able to supply goods, works or services. Panels are based on categories such as trade services and plant hire. Panels mean that Council staff are able to request a quotation (from suppliers on the panel) without publically inviting tenders (noting that the number of quotations requested still needs to be compliant with the policy). Preferred Supplier Panels are also known as Approved Supplier Lists or Approved Contractor Lists.
Principles:	Procurement principles are the fundamental propositions or forces that serve as the foundation for the policy and will govern procurement practices and decision making.
Probity:	Within government, the term "probity" is often used in a general sense to mean "good process". A procurement process that conforms to the expected standards of probity is one in which clear procedures that are consistent with the Council's policies and legislation, are established, understood, and followed from the outset. These procedures need to consider the legitimate interests of suppliers and ensure that all potential suppliers are treated equitably.
Procurement:	Procurement is the whole process of acquisition of external goods, services and works. This process spans the whole life cycle from initial concept through to the end of the useful life of an asset (including disposal) or the end of a service contract.
Public Advertising:	Public Advertising is online/digital through Councils eTender Portal
Schedule of Rates Contract:	A standing offer arrangement based on a Schedule of Rates contract that sets out rates for goods and services which are available for the term of the agreement but without a commitment to purchase a specified value or quantity of goods or services.
Social Economic Benefit:	The positive impacts on people, places or communities generated through procurement practices in the Loddon Mallee Region.
Suppliers:	Any organisation which supplies goods or services to Council including but not limited to, contractors, subcontractors, manufacturers, wholesalers, retailers and consultants.
Sustainability:	Activities that meet the needs of the present without compromising the ability of future generations to meet their needs.

Procurement Policy CPOL/CORP229		
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<p>Tender Process:</p>	<p>The process of inviting parties from either a select list or via public advertisement to submit an offer by tender followed by evaluation of submissions and selection of a successful bidder or tenderer in accordance with pre-determined evaluation criteria.</p>
<p>Total Contract Sum:</p>	<p>The potential total value of the contract including:</p> <ul style="list-style-type: none"> • costs for the full term of the contract, including any options for either party to extend the contract; • applicable goods and services tax (GST); • anticipated contingency allowances or variations, and <p>all other known, anticipated and reasonably foreseeable costs.</p>
<p>Value for Money:</p>	<p>Value for Money in procurement is about selecting the supply of goods, services and works taking into account both cost and non-cost factors including:</p> <ul style="list-style-type: none"> • non-cost factors such as contribution to the advancement of Council’s priorities, fitness for purpose, quality, service and support, and <p>cost-related factors including whole-of-life costs and transaction costs associated with acquiring, using, holding, maintaining and disposing of the goods, services or works.</p>

1. Application of GST

All monetary values stated in this policy exclude GST unless specifically stated otherwise.

2. Effective Legislative and Policy Compliance and Control

2.1. Ethics and Probity

2.1.1 Requirement

The Council's procurement activities shall be performed in an open, transparent and ethical manner with demonstrated integrity, fairness and accountability that meets relevant legal requirements.

All tender processes shall be conducted in accordance with the requirements of this Procurement Policy and any associated procedures, relevant legislation, relevant Australian Standards, Commercial Law and *the Act*.

2.1.2 Conduct of Councillors and Council Staff

Councillors and Council Staff shall at all times conduct themselves in ways that are in accordance with the Councillor Code of Conduct or the Staff Code of Conduct respectively, will perform their duties ethically and with integrity and must:

- Treat potential and existing suppliers with equality and fairness;
- Not use their position to seek or receive personal gain in procurement matters;
- Maintain confidentiality of Commercial in Confidence information;
- Present the highest standards of professionalism and probity;
- Afford suppliers and tenderers with the same information and an equal opportunity to tender or quote for goods, services and works contracts;
- Be able to account for all decisions and demonstrate and provide evidence of the processes followed;
- Not perform any work under any Council contracts they are supervising i.e. Council Staff cannot also work for the relevant supplier;
- Query incidents, decisions or directions that appear to contradict or deviate from Council's standards of ethics or probity or established policies and procedures; and Ensure that this Procurement Policy and Council's Procurement guidelines are adhered to in relation to any expenditure of Council funds

2.1.3 Conflict of Interest

Councillors and Council Staff shall at all times avoid situations, which may give rise to an actual or perceived conflict of interest. A conflict of interest may be a 'general' or a 'material' conflict of interest.

A person has a general conflict of interest in a matter if an impartial, fair-minded person would consider that the person's private interests could result in that person acting in a manner that is contrary to their public duty.

A person has a material conflict of interest in a matter if an affected person would gain a benefit or suffer a loss depending on the outcome of the matter. The benefit or loss may be direct or indirect and pecuniary or non-pecuniary. Affected persons include, among others, the member of Council Staff and their family members.

Procurement Policy CPOL/CORP229		
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Council Staff involved in the procurement process, in particular preparing tender documentation, writing tender specifications, opening tenders, participating in tender evaluation panels, preparing a recommendation report; and Councillors and Council Staff awarding tenders must:

- **Avoid** conflicts of interest, whether material or general or actual, potential or perceived;
- **Declare** if they have a conflict of interest in respect of the procurement. Council Staff participating in tender evaluation panels must complete a Conflict of Interest declaration. Council Staff must declare any actual or perceived conflicts in line with Council's internal processes for reporting conflicts of interest; and
- **Observe** prevailing Council and Government guidelines on how to prevent or deal with conflict of interest situations; and not take advantage of any tender related information whether or not for personal gain.

2.1.4 Fair and Honest Dealing

All prospective contractors and suppliers must be treated impartially and afforded an equal opportunity to tender or submit a quotation.

Any suspected improper conduct, including suspected fraud, corruption, substantial mismanagement of public resources, risk to public health and safety, risk to the environment, or detrimental action should be managed in accordance with Council's internal policies and processes.

2.1.5 Probity, Accountability and Transparency

Accountability in procurement means being able to justify and provide evidence of the process followed. An independent third party must be able to see clearly that a process has been followed and that the process was fair and reasonable.

Council Staff must be able to account for all procurement decisions and ensure all procurement activities leave an audit trail for monitoring and reporting purposes.

2.1.6 Gifts and Benefits

Any gift or benefit offered to a Councillor or Council Staff will be managed in accordance with Council's Gift Benefit and Hospitality Policy CPOL/GOV027.

Councillors and Council Staff, particularly contract supervisors must not knowingly engage a Council supplier for private benefit, unless that engagement is on proper commercial terms.

2.1.7 Disclosure of Information

Commercial in Confidence information received by the Council must not be disclosed and is to be stored in a secure location.

Councillors and Council Staff must take all reasonable measures to maintain confidentiality of:

- Information disclosed by organisations in tenders, quotation or during tender negotiations; and
- Commercial in Confidence information.

Councillors and Council Staff are to avoid references to current or proposed contracts in discussion with acquaintances or outside interests.

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Discussion with potential suppliers during tender evaluations should not go beyond the extent necessary to resolve doubt on what is being offered by that supplier.

At no stage should any discussion be entered into which could improperly influence the procurement process or negotiation of a contract prior to the contract approval process being finalised, other than authorised pre-contract negotiations.

2.1.8 Complaints & Reporting Suspicious Activities

Complaints Handling

Members of the public and suppliers are encouraged to report known or suspected incidences of improper conduct to the CEO. Councillors and Council Staff will report and manage complaints in accordance with Council's internal policies and processes.

Reporting Suspicious Activities

All Councillors, Council Staff and Council suppliers are required at all times to act honestly and with integrity and to safeguard the public resources for which they are responsible. Council is committed to protecting all revenue, expenditure and assets from any attempt to gain illegal benefits (financial or otherwise).

Council will take all reasonable steps to protect those who assist Council by providing information about suspected fraud. This will include confidentiality of identity and protection from harassment, to the extent possible.

Suspected improper conduct, offers of bribes, commissions and any other irregular approaches from suppliers, prospective suppliers or other individuals will be investigated and reported in accordance with Council's internal policies and processes.

The CEO must notify IBAC of any matter they suspect on reasonable grounds to involve corrupt conduct occurring or having occurred in accordance with mandatory reporting requirements under the Independent Broad-based Anti-corruption Commission Act 2011.

2.2. Governance

2.2.1. Structure

Council has delegated a range of powers, duties and functions to the CEO in relation to procurement. The delegation aims to ensure that the Council's procurement structure operates according to processes that:

- Are flexible enough to procure in a timely manner the diverse range of goods, works and services required by Council;
- Guarantee that prospective contractors and suppliers are afforded an equal opportunity to tender or submit a quotation; and
- Encourage competition and
- Encourage collaboration

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2.2.2. Methods

Council's standard methods for procuring goods, services and works shall be by any of the following:

- Purchase order that represent best Value for Money under the quotation process from suppliers for goods or services under the thresholds adopted by the Council as per Appendix 1. An approved purchase order must be created prior to committing expenditure on behalf of Council;
- Under contract following a quotation or tender process as per Appendix 1;
- Under a Preferred Supplier Panel as described in Appendix 8
- Using Collaborative Procurement Arrangements;
- Multi-stage tenders commencing with an EOI followed by a tender process;
- Under a sole-sourcing arrangement in line with the conditions contained in section exemptions from tendering;
- Purchasing Cards;
- Petty Cash

unless other arrangements are authorised by Council or under appropriate delegated authority on an 'as needs' basis as required by abnormal circumstances such as emergencies.

2.2.3. Responsible Financial Management

The principle of responsible financial management shall be applied to all procurement activities. Accordingly, to give effect to this principle, the availability of existing funds within an approved budget or source of funds shall be established prior to the commencement of any procurement action for the supply of goods, services or works.

Council funds must be used efficiently and effectively to procure goods, services and works and every attempt must be made to contain the costs of the procurement process without compromising any of the procurement principles set out in this Policy.

2.3. Procurement Thresholds and Competition

In every procurement activity, all practicable efforts will be made to consider the sustainable procurement considerations as listed in Section **Error! Reference source not found.**

Council will invite offers from the supply market for goods, services, and works in accordance with the thresholds listed in Appendix 1.

2.3.1. Procurement Principles

Council will apply the following fundamental best practice principles to procurement, irrespective of the value and complexity of that procurement:

- Value for Money;
- Sustainability (social, economic and environmental);
- Open and fair competition;
- Accountability;
- Risk management, and
- Probity and transparency.

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2.3.2. Procurement Methodology

Section 108 of the Act details that each Council will set the public tender threshold above which tenders or expressions of interest for contracts must be publicly invited.

A public tender process must be used for all procurements valued at \$200,000 and above (excl. GST) for goods, services or works.

For procurements valued under \$200,000 (excl. GST), the procurement methodology and thresholds detailed in Appendix 1 will apply.

2.3.2.1. Contract Variations

All contract variations must be assessed to determine whether they are properly characterised as variations, or whether they are in effect a new contract. This will depend on factors like:

- The monetary value of the proposed variation, i.e. the value of the variation in the context of the thresholds fixed by the Procurement Policy; and
- The subject matter of the proposed variation, and whether it is consistent with the scope of the original contract.

2.3.3. Public Tender Requirements

All public tenders invited by Council will be published via Council's preferred procurement portal and may be advertised in the media.

Information regarding Current Tenders and Awarded Tenders will be published on Council's preferred procurement portal.

2.3.3.1. Tender Evaluation

A tender evaluation panel will be established to evaluate each tender submission against the tender's selection criteria. Tender evaluation panels can include external personnel in order to ensure the best outcome for a procurement activity and must comprise of at least 3 persons as well as a chairperson.

A detailed Tender Evaluation Plan shall be developed, approved and strictly adhered to by that panel.

The Tender Evaluation Plan should be completed and signed off prior to the tender or quotation being issued.

2.3.3.2. Evaluation Criteria

The Council may include the following evaluation criteria categories to determine whether a proposed contract provides value for money:

- Mandatory Compliance criteria (e.g. ABN registration, OH&S, Fair Work Act, risk and conflict of interest);
- Compliance with specification
- Tendered price;
- Capacity of the Tenderer to provide the goods and/or services and/or works;
- Capability of the Tenderer to provide the goods and/or services and/or works; and

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- Demonstration of sustainability (social, economic and environmental).

2.3.3.3. Probity Advisor

A formal probity plan should be developed, and a probity advisor appointed in the following circumstances:

- Where the proposed total contract sum exceeds \$10 million over the life of the contract or for a lesser value set by Council from time to time; or
- Where a proposed contract is considered by Council or the CEO to be particularly complex, of a high risk or controversial nature, and requiring a high level of public confidence.

A probity advisor may be appointed to any tender evaluation panel and may be appointed to oversee the evaluation process.

2.3.3.4. Shortlisting and Negotiations

Council may conduct a shortlisting process during EOI, tender and quotation processes. Shortlisting must be based on the advertised selection criteria.

Shortlisted tenderers may be invited by the Council to submit a best and final offer in relation to all or certain aspects of their respective tenders.

Once one or more preferred tenderers are selected, negotiations can be conducted in order to obtain the optimal solution and commercial arrangements within the original scope and intent of the tender. Probity requirements apply to all negotiations.

2.3.4. Collaborative Procurement

In accordance with section 108 (3)(c) of the Act, the Council will first give consideration to collaboration with other Councils and public bodies or utilise collaborative procurement Arrangements, when procuring goods, services and works in order to take advantage of economies of scale.

Council Staff must consider any opportunities for collaborative procurement in relation to a procurement process undertaken by Council. Any Council report that recommends commencing a procurement process must set out information relating to opportunities for collaborative procurement, if available, including:

- The nature of those opportunities, if any, and the councils or public bodies with which they are available; and
- Why Council did, or did not, pursue the identified opportunities for collaboration in relation to that procurement process.

When collaborating with the LMPN, Council will do so in accordance with the following:

- The LMPN will develop a consolidated contract register to identify joint procurement projects on an annual basis;
- Council contracts with a minimum value of \$1 million per annum (per Council), for the ongoing supply of goods or provision of services or works, other than projects that are unique to an individual Council (e.g. unique construction or works projects), will be included in the consolidated contract register for collaboration consideration;
- Other contracts which, due to the subject matter, nature or scope, are likely to deliver operational efficiencies if procured in collaboration with the LMPN, must be included in the consolidated contract register for consideration as a possible joint procurement opportunity;

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- Where Collaborative Procurement is to be pursued:
 - A pre-market approval submission will be submitted to each Council and the LMPN prior to commitment to collaboration, seeking delegation of contract approval to CEO's;
 - The LMPN will establish a Heads of Agreement that gives authority for a lead council to act as each Council's agent in the Collaborative Procurement;
 - Each of the Councils who participate will be able to enter into a contract with the preferred supplier identified through the Collaborative Procurement process, or may choose as a group to enter into a contract using "jump in/opt-in" contract provisions during the contract term, or with the Council which conducted the public tender; and
 - Each participating council must be involved in:
 - The initial decision to undertake the Collaborative Procurement;
 - Preparation of, and agreement to, the specifications and evaluation criteria;
 - Ensuring probity for the Collaborative Procurement; and
 - The acceptance of tender(s) and awarding of contract(s).

Furthermore, Council may collaborate with other Councils or other agents such as MAV Procurement or Procurement Australasia to procure goods, services or works, or utilise existing collaborative procurement arrangements for the procurement of goods, services or works established through a public tender process where it provides an advantageous, value for money outcome for the Council.

The following principles will be applied when utilising procurement agents (e.g. MAV Procurement and Procurement Australasia) and whole of government contracts:

- Council will use an agent where potential cost savings exist.
- The use of procurement agents must not eliminate the ability of suppliers locally and within our region to submit a quotation or tender.

Any Federal or State Government grant funded projects may be excluded from collaborative procurement if required as part of the funding agreement.

2.4. Delegation of Authority

Delegations define the limitations within which Council staff are permitted to commit Council to the procurement of goods, services or works and the associated costs. The Instrument of Delegation allows specified Council staff to undertake certain purchases, quotation, tender and contractual processes without prior referral to the Council. This enables the Council to conduct procurement activities in an efficient and timely manner whilst maintaining transparency and integrity.

Council has delegated responsibilities relating to the expenditure of funds for the purchase of goods, services and works, the acceptance of quotations and tenders and for contract management activities to the CEO. The CEO has further delegated some of those responsibilities to other members of Council Staff, subject to specified conditions and limitations see attached Financial Delegations.

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2.5. Internal Controls

The CEO will install and maintain a framework of internal controls over procurement processes that will ensure:

- More than one person is involved in and responsible for the authorisation and management of a transaction from end to end;
- Transparency in the procurement process;
- A clearly documented audit trail exists for procurement activities;
- Appropriate authorisations are obtained and documented;
- Systems are in place for appropriate monitoring and performance measurement; and
- A process is in place for escalation, where appropriate, of procurement matters (including procedural non-compliance) to the Executive Leadership Team, the Audit and Risk Committee and Council.

2.6. Risk Management

Council is committed to the practice of effective risk management to provide improved stakeholder confidence and trust, and to support improved compliance and better corporate governance. Risk management is to be appropriately applied at all stages of procurement activities including:

- Standardisation of contracts including current and relevant clauses
- Requiring security deposits where appropriate
- Referring specifications to relevant industry experts
- Ensuring contractual agreements are in place before the commencement of works
- Use of and enforcement of delegated authorities
- Use of or reference to relevant Australian Standards (or equivalent)
- Effectively manage the contract through ongoing monitoring to ensure the required performance is being achieved

To protect the interests of Council, terms and conditions must be settled in advance of any commitment being made with a supplier. Any exceptions to this requirement exposes Council to risk.

Contracts are to be proactively managed by Council staff responsible for the delivery of the project/contract. Each should be assessed equivalent to size, type, complexity, duration and value to determine the level of risk. This will then determine the level of management of the particular project / contract and forms an integral part of good contract management.

Risk assessments are a vital part of the procurement planning process, particularly for significant contracts. Risks will be identified for each part of the sourcing, transition, delivery and finalisation stages of procurement. Appropriate risk avoidance and mitigation strategies will be employed whenever practicable and appropriate.

2.7. Endorsement

Council Staff must not publicly endorse any products or services without the permission of the relevant Director or the CEO.

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2.8. Dispute Resolution

Where relevant, all Council contracts shall incorporate dispute management and alternative dispute resolution provisions to minimise the chance of disputes escalating to legal action.

2.9. Contract Management

In order to continually improve its procurement and contract management processes and outcomes, Council will evaluate and seek to improve on all aspects of procurement and contract management, in accordance with its documented procurement processes and Contract Management Guidelines.

Good contract management ensures goods, services and works are delivered to the required standards of quality and quantity as intended by the contract through:

- Establishing a system monitoring and achieving the responsibilities and obligations of all parties under the contract;
- Providing a means for the early recognition of issues and performance problems and the identification of solutions;
- Adhering to the Council’s risk management framework and relevant Occupational Health and Safety and sustainability requirements.

Council contracts are to include contract management requirements commensurate with the complexity of the procurement. Furthermore, contracts are to be proactively managed by the member of Council staff responsible for the delivery of the contracted goods, services or works to ensure the Council, and therefore the community, receives value for money.

Council will provide additional senior oversight to the management contracts that are strategically critical and of relatively high value.

2.10. Training

All staff with duties that involve the purchasing of good and services will undertake procurement training when they commence employment. In order to ensure existing staff are up-to-date with the latest requirements of this policy they should participate in refresher training every two years. Staff that breach the policy will be required to undertake refresher training immediately and may be subject to disciplinary action.

3. Demonstrate Sustained Value

3.1. Achieving Value for Money

Council’s procurement activities will be carried out on the basis of obtaining value for money. This means minimising the total cost of ownership over the lifetime of the requirement consistent with acceptable quality, reliability and delivery considerations. Lowest price is not the sole determinant of Value for Money. (refer Appendix 2 Local Business Preference)

3.1.1. Approach

This will be facilitated by:

- Achieving continuous improvement in procurement activity in accordance with the direction set out in the Council’s Procurement Strategy;

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- Developing, implementing and managing processes that support the co-ordination and streamlining of activities throughout the procurement lifecycle;
- Effective use of competition;
- Using existing Council contractual arrangement or collaborative procurement arrangements where appropriate;
- Identifying and rectifying inefficiencies in procurement processes;
- Developing cost efficient tender processes;
- Council staff responsible for providing procurement services or assistance within the Council providing competent advice in terms of available products and agreements; and
- Working with suppliers to create relationships that are professional, productive, and are appropriate to the value and importance of the goods, services and works being acquired.

3.2. Sustainable Procurement

3.2.1. Sustainable Procurement Definition

Sustainable procurement involves decision-making that has the most positive environmental, social and economic impacts possible across the entire lifecycle of goods, services and works. The United Nations Environment Programme defines sustainable procurement as a “process whereby organisations meet their needs for goods, services, works and utilities in a way that achieves value for money on a whole of life basis in terms of generating benefits not only the organisation, but also to society and the economy whilst minimising damage to the environment.”

3.2.2. Applying sustainable procurement in Council

Sustainability will be embedded in the Council’s work. All Council Staff will have a clear and shared understanding about what it means and how they can apply it to their daily tasks. The Council commits to applying the principles of sustainability to its decision-making and activities.

Council demonstrates sustainable procurement by:

- Being accountable for its impacts on society, the economy and the environment including the impacts of the organisation’s supply chain;
- Examining anticipated organisational, project and/or community needs;
- Continually improving sustainability specifications, practices and outcomes, and
- Planning and undertaking sustainability evaluations as part of contracting activities.

3.2.3. Principles and Objectives

In its Sustainable Procurement Policy as detailed in Appendix 2, Council commits to

- Applying specific principles of sustainability to its decision-making and activities, and
- Focusing on specific Economic, Environmental and Social objectives.

The following economic, environmental and social objectives have been determined in line with these principles.

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Area	Principles	Objectives
Economic	<p>Council is committed to procurement that supports Local Business and economic diversity in the LMPN. Where practicable and applicable Council will give preference to goods manufactured or produced in Australia and will actively seek quotations and tenders from Local Businesses in the Loddon Mallee Region. Council's Sustainable Procurement Policy (as detailed in Appendix 2) will be underpinned by the following principles:</p> <ul style="list-style-type: none"> • Ensuring accountability and transparency; • Ensuring Value for Money outcomes; • Ensuring open and effective competition, and development of competitive Local Business and industry; • Fostering innovation and emerging sectors; and • Considering life cycle costs. 	<p>Council's economic sustainability approach aims to:</p> <ul style="list-style-type: none"> • Achieve Value for Money on a whole of life (including disposal) basis, rather than just initial cost; • Consider broader life cycle impacts of products procured; • Ensure probity and accountability in the procurement process; • Commit to sourcing locally as detailed in Appendix 2; • Build relationships with Local Business and encourage procurement from them to help build their capacity; and • Increase local employment. <p><i>Appendix 2 details the policy by which Council will achieve the above objectives.</i></p>
Environmental	<p>Where applicable Council will purchase goods, services and works that reduce air, water and soil pollution, greenhouse gas emissions, waste production, natural resource depletion and biodiversity depletion whenever they present an acceptable Value for Money outcome, and in some cases where they might not. Council's sustainable procurement strategies (as detailed in Appendix 2) will be underpinned by the following principles:</p> <ul style="list-style-type: none"> • Considering a product's or asset's lifecycle; • Promoting circular economy participation; • Managing demand to reduce procurement requirements; • Encouraging innovation through specifications; and • Engaging suppliers who are also committed to reducing their environmental impact. 	<p>Council's environmental sustainability and approach aims to:</p> <ul style="list-style-type: none"> • Improve energy efficiency; • Reduce greenhouse gas emissions and contribution towards Council's carbon footprint; • Minimise waste production; • Improve water efficiency; • Reduce air, water and soil pollution; • Reduce biodiversity impacts; and • Increase the use of recycled materials to: <ul style="list-style-type: none"> ○ Reduce demand for raw materials and non-renewable resources; and ○ Close the loop on kerbside recycling. <p><i>Appendix 2 details the policy by which Council will achieve the above objectives.</i></p>

Area	Principles	Objectives
<p>Social</p>	<p>Council is committed to building stronger communities and meeting social objectives, which benefit the municipality, and commits to integration of measures in its procurement processes and documentation, which promote improved social outcomes. Council’s sustainable procurement (as detailed in Appendix 2) will be underpinned by the following principles:</p> <ul style="list-style-type: none"> • A thorough understanding of the socio-economic issues affecting the community; • Creation of training and employment opportunities for unemployed or disadvantaged residents and ratepayers in Council’s municipality, and marginalised job seekers in Council’s municipality, to address local socio-economic issues; • Promotion of equity, diversity and equal opportunity; and • Respect for human rights, the rule of law and international norms of behaviour. 	<p>Council’s social sustainability approach aims to:</p> <ul style="list-style-type: none"> • Ensure vendors do not exploit workers and provide fair wages, including inclusive business practices; • Maintain a social procurement program to increase social procurement spend across the LMPN; • Ensure sourced products are accessible by all segments of the community; • Increase employment opportunities for indigenous people, people with a disability, disadvantaged people and long term unemployed; • Improve gender equity; and • Prevent, detect and remove modern slavery from Council’s supply chain. <p><i>Appendix 2 details the strategies by which Council will achieve the above objectives.</i></p>

4. Build and Maintain Supply Relationships

4.1. Managing Suppliers

Council recognises the importance of effective and open working relationships with its suppliers and is committed to managing existing suppliers via performance measurements to ensure the benefits negotiated through contracts are delivered.

4.2. Supply Market Development

Wide ranges of suppliers are encouraged to compete for Council work. The focus for new work need not always be with the larger more familiar businesses. Other types of organisations offering business diversity include:

- Green suppliers;
- Local, small to medium sized enterprises (SMEs) and Social enterprises;
- Ethnic and minority businesses (e.g. Indigenous Business); and
- Volunteer and community organisations.

5. APPENDICES

All policy requirements contained within these Appendices Sections are only applicable to Swan Hill Rural City Council.

The CEO may alter or approve amendments to these appendices at any time as required.

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Appendix 1 – Procurement Methodology Thresholds

(Refer Clause 2.3) Council will invite tenders, proposals, quotes and expressions of interest from the supply market for goods, services and works in accordance with these thresholds:

Expenditure Exclusive of GST

Procurement Value/Category	Verbal Quote	Collaborative Arrangement	Written Quote	Procurement Plan	Written Specification	Contract Required	Procurement Method	Public Tender	Formal Rfx	Evaluation Criteria	VendorPanel Ref Number on Purchase Order	Purchase Order	Attach Risk Matrix result to VendorPanel Decision	Local Supplier
< \$1 000	✓	✓					Email, Phone or VendorPanel				Optional	✓		✓
\$1 001 to < \$5K		✓	1				Email, Phone or VendorPanel				Optional	✓		✓
\$5K to < \$20K		✓	2				VendorPanel			Recommended for Services/Works	✓	✓		✓
\$20K to < \$50K		✓	3	If a contract is required as per Contract List	✓	If a contract is required as per Contract List	VendorPanel	Optional	If a contract is required as per Contract List	If a contract is required as per Contract List or Recommended if no contract is required as per Contract List	✓	✓	✓	✓
\$50K to \$200K		✓	3	Risk Matrix Result = Complex or Strategic or Contract is required as per Contract List	✓	Risk Matrix Result = Complex or Strategic or Contract is required as per Contract List	VendorPanel	Optional	Risk Matrix Result = Complex or Strategic or Contract is required as per Contract List	✓	✓	✓	✓	✓
> \$200K		✓	✓	✓	✓	✓	VendorPanel	✓	✓	✓	✓	✓	✓	✓

- Formal Rfx and Tenders are done by the Procurement Unit
- Risk matrix must be completed for purchases between \$50 000 and \$200 000 where the service, goods, works being procured is not on the mandatory contracts list below.
- Where the risk matrix result is strategic or complex a formal RFX process must be undertaken
- The completed risk matrix must be attached to the VendorPanel decision in VendorPanel.
- Splitting of Purchase Orders is not permitted
- The situation may arise where insufficient quotations are received to satisfy the above requirements. This may occasionally occur where there are few suppliers of the goods, services or works being sought, the work is highly specialised, or the supplier(s) contacted have declined to quote. In this case, detailed comments must be recorded in the VendorPanel system for transparency. There must be a genuine attempt to achieve best value. It is always advisable that sufficient suppliers are included in the RFQ and not the minimum number required a quote, to avoid the above scenario as much as possible.
- Procurement Exemption forms approved by Unit Manager and Director must be attached as a memo in Authority if any of the above is not adhered to.

Purchases that require a contract

Employment Services

Building Designs

Consultants

Appendix 2 – Sustainable Procurement

Environmental Benefit

Council staff will endeavour to procure goods, services and works, which minimise environmental impact over their life cycle. All green spend is categorised according to the following options:

- Reduce waste to landfill by purchasing goods, which include recycled content and/or are recyclable.
- Avoid or minimise the use of non-recyclable plastics, hazardous materials and chemicals.
- Reduce greenhouse gas emissions by purchasing goods, which have been manufactured using low emissions technology or renewable energy.
- Reduce water consumption and waterway contamination by procuring construction and maintenance works from contractors who manage water responsibly.
- Procure goods, services and works from suppliers who actively employ sustainable practices in their operations.
- Avoid adverse impact on biodiversity values

Council's tendering process provides further guidance on the requirements regarding the assessment of environmental impact. A mandatory minimum weighting of 5% will be applied to the environmental benefit criteria for all public tenders.

Further details on Council's sustainable priorities can be found in the Swan Hill Rural City Council Sustainable Living Strategy.

Socially Responsible Procurement

The principle of socially responsible procurement means that Council staff will endeavour to procure goods, services and works, which support:

The goals and objectives in the Council Plan;
Ethical and fair trade;
Local employment; and
Social enterprises

Wherever possible staff will engage social enterprises and Aboriginal and Torres Strait Islander suppliers for procurement activities where appropriate.

Social procurement is a mandatory criterion to be applied for all public tenders with a minimum weighting of 5%.

Local Business Preference

Council is prepared to consider paying more for goods, services and works from a local business rather than a non-local business provided that –

- the price is no more than 10% higher than the preferred supplier's price; and
- the evaluation reveals that the local business's goods, services or works are of equal or better quality than the preferred suppliers quote/tender from a non-local business.

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Appendix 3 – Performance KPI's and Reporting

Council will seek to improve its procurement performance by capturing and analysing data on the following key performance indicators:

Key Performance Indicator	Reporting frequency to ELT	KPI
New Collaborative Procurement contracts	Bi-Annually	1
The number of Local Businesses engaged and proportion of local spend	Quarterly	80%
Number of new preferred supplier (panel) contracts	Annually	2
Panels – Report on number of Quotes & Purchase Order by supplier	Quarterly	
Purchase Order raised after invoice	Quarterly	0%
Compliance with procurement methodology and thresholds	Quarterly	90%
Spend by supplier using Direct Purchase Order with combined spend over Tender threshold	Quarterly	
Spend by Officer broken down into Contract & Direct Purchase Order Combined spend over \$200K Purchase Order <\$5K reported by spend category Number of Purchase Order by supplier under \$5K	Quarterly	
Outstanding Purchase Order (Direct & Indirect) • Beyond exposure date: Direct > 3 months; Contracts expired date	Quarterly	
Contracts:		
Number of contracts delivered on time	Quarterly	70%
Number of contracts delivered on budget	Quarterly	90%
Compliance with Contract	Bi-Annual	90%

Other Controls

All staff members involved in procurement activities shall ensure that purchase orders and appropriate authorisations are obtained as follows:

- For audit purposes reasons for quotation exemption on purchase orders requiring quotes as per the Procurement Policy must be completed on the Procurement Policy Exemption Form (available on Procurement Page on Staff Portal signed off by the staff member, Manager and the Director and attached as a memo in Authority prior to issuing a Purchase Order.
- The number of Procurement Policy Exemptions approved will be included in the quarterly Procurement Report.

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- Invoices without Purchase Order numbers will not be processed by Finance.
- Tenders shall be kept on the contract file in Council's records management system.
- When there is a variation to a Direct Purchase Order the total expenditure to be committed on that order must be considered when determining who will approve the variation in terms of the required delegation, i.e. the delegation is based on the total expenditure not the variation on its own. For example if an initial purchase order was approved for \$45,000 and a variation of \$10,000 was required, then the delegation for the approval is based on \$55,000.
- Cumulative Direct Purchase Order expenditure with any one supplier will be checked over a 12-month period against the public tendering threshold.

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Appendix 4 – Exemptions from the Policy

Contracts, purchases and EOI that are exempt from obtaining quotations or

The CEO may approve ad-hoc exemptions in exceptional circumstances where it can be demonstrated that it is in the best interests of the community to do so. Where required the Procurement Exemption Form must be completed and kept in a public register available on Council's website.

Exemption Name	Explanation, limitations, responsibilities and approvals
A contract / purchase made with the approval of the CEO because of genuine emergency or hardship	<ul style="list-style-type: none"> • If the CEO or delegated key emergency management employees have determined that an emergency exists, when an asset or piece of equipment suffers an unexpected breakdown or change in condition that results in an immediate threat to health and safety. • The definition of urgent or emergency expenditure is not intended to be a convenient fall-back position for last minute procurement that could reasonably have been expected to be purchased under standard processes in the normal course of business. • In the above circumstances, the Procurement Policy Exemption form must be completed and signed by the CEO.
A contract is made with the approval of Minister of Local Government	<ul style="list-style-type: none"> • The Minister for Local Government has approved the arrangement prior to the council entering into the contract • In the above circumstance, the CEO must sign the Procurement Policy Exemption form prior to the procurement activity.
A contract made with, or a purchase from a contract made by, another government entity, government-owned entity or other approved third party	<p>This general exemption allows engagements:</p> <ul style="list-style-type: none"> • With another government entity or government owned entity. For example, Federal, State or Local Government or an entity owned by the Federal, State or Local Government; and/or • In reliance on contracts and arrangements established by another government entity, local authority or local government group purchasing scheme, Municipal Association of Victoria (MAV) or National Procurement network members (e.g. Local Buy), Procurement Australasia (PA). or Loddon Mallee Procurement Network (LMPN)
Extension of contracts while Council is at market to replace that	<ul style="list-style-type: none"> • Allows Council to extend an existing contract where the procurement process to replace the contract has commenced, and where the tender

contract.	<p>process or negotiations will take or are taking longer than expected.</p> <ul style="list-style-type: none"> This exemption may be used when the establishment of an interim short-term arrangement with an alternative supplier is considered not to be in the public interest, as it may be cost prohibitive and/or present a risk in the delivery of critical public services to the municipality. In the above circumstances, the Unit Manager and Director must sign the Procurement Policy Exemption form prior to the procurement activity.
Professional services	<ul style="list-style-type: none"> Legal Services Insurance Classes (this does not include brokerage services)
Novated Contracts	<ul style="list-style-type: none"> Where the initial contract was entered into in compliance with <i>the Act</i> and due diligence has been undertaken in respect to the new party.
Information technology resellers and software developers	<ul style="list-style-type: none"> Allows Council to renew software licenses, maintenance, and support, or upgrade existing systems, where there is only one supplier software who holds the intellectual property rights to the software.
Regional Waste and Resource Recovery Groups	<ul style="list-style-type: none"> Situations where a Regional Waste and Resource Recovery Group constituted under the <i>Environment Protection Act 1970</i> had already conducted a public tender for and on behalf of its member councils.
Statutory Compulsory Monopoly Insurance Schemes	<ul style="list-style-type: none"> Motor vehicle compulsory third party WorkCover
Operating Leases	<ul style="list-style-type: none"> Where a lessor leases an asset (generally a vehicle or plant and equipment) to the Council and assumes the residual value risk of the vehicle.
Plant and Equipment Servicing	<ul style="list-style-type: none"> Where it is required to maintain a valid warranty, Where recognised suppliers must carry out works using genuine parts. To achieve this Council utilises servicing by the manufacturers from whom the plant and equipment was originally purchased. To complete works on plant and equipment, in Council's workshop, spare parts from specific manufacturers may be purchased. In the above circumstances, the Unit Manager and Director must sign the Procurement Policy Exemption form prior to the procurement activity.
Unique Items / Expenditure	<ul style="list-style-type: none"> It is not practical to obtain quotes for artworks, statues and monuments, as each piece of work is unique. Please note that if an artwork is commissioned to be created then this exemption does not apply and quotations or tenders must be sought.

	<ul style="list-style-type: none"> A Procurement Policy Exemption form must be completed and signed by the Unit Manager and Director.
Shop Supplies	<ul style="list-style-type: none"> Units of Council that operate a retail outlet that are required to purchase stock for resale to the public. This is due to the nature of the goods that are offered for resale, which may be of a unique nature.
Performers	<ul style="list-style-type: none"> Units of Council that engage performers as part of their performance program are exempt.
Specialist knowledge and skills	<ul style="list-style-type: none"> If Council requires advice from a supplier who offers specialist knowledge and therefore the minimum number of suppliers required to be invited to quote cannot be met, in accordance with this Policy, a Procurement Exemption Form must be completed and signed by the Unit Manager and Director.
Sole Supplier (Core Service)	<ul style="list-style-type: none"> Council deals with a number of core service sole suppliers. There is no market to test and obtain multiple quotations. Examples of core service sole suppliers are: Water, Telstra, PowerCor, Professional membership payments (relating to positions held at Council), where the supplier is the sole source of intellectual property e.g. Facebook, Google , Advertising (newspapers, magazines, IT equipment (apple or microsoft products and the like) Conferences, Seminars, Information Forums and the like.
Director Discretion	<p>In the event of –</p> <ul style="list-style-type: none"> an unforeseen urgency; or a strong preference for continuity of supply <p>the relevant Director or CEO may, upon receiving a satisfactory written explanation from the relevant Manager, approve an exemption to this policy, by signing the Procurement Policy Exemption Form prior to the procurement activity.</p> <p>It is important to note that Directors' Discretion does not apply to expenditure (cumulative or otherwise) above the public tendering thresholds.</p> <p>In the event of any irregularities in regard to the application of the Directors' discretion, the Director Corporate Services and the relevant Director will intervene to take any corrective action required.</p>
Accommodation & Travel	<p>Council staff are required to travel and stay overnight from time to time. When booking accommodation & travel reference must be made to Council's Accommodation & Travel Policy thresholds.</p>

Appendix 5 – Financial Delegations

The Chief Executive Officer has principal responsibility for the determination for the delegation of financial levels.

Where Council formally approves a contract, the relevant Manager/Coordinator/Officer has authority to spend against that contract up to the approved contract amount. This authority is supplementary to the delegations in this policy.

- All limits set should be within budget subject to the exclusion/inclusion of certain transactions.
- Directors may approve an allowance of up to 10% variance to the budget (providing overall Directorate budgets will be met).
- Delegations' relating to investment and redemption of invested funds is separately identified in the Financial Investments Procedure.

Council shall approve procurement in excess of \$1 M. The CEO shall have system delegation (Authority) up to \$2 million to authorise purchase orders and payments, which exceed \$1M, have been approved by Council or are required to be made to meet legislative obligations.

Delegate	Delegation	
	Within Operation Budget	Within Capital Works Budget
	Excluding GST	
• Chief Executive Officer	\$1,000,000	\$1,000,000
Corporate Services		
• Director Corporate Services	\$250,000	\$750,000
• Finance Manager	\$100,000	\$100,000
• Organisational Development Manager	\$100,000	\$100,000
• Information and Technology Manager	\$100,000	\$150,000
• Customer Services and Revenue Coordinator	\$50,000	\$50,000
• Procurement and Properties Coordinator	\$75,000	\$75,000
• Information Co-ordinator	\$50,000	\$50,000
• Media and Public Relations Coordinator	\$50,000	\$50,000
Community & Cultural Services		
• Director Community and Cultural Services	\$250,000	\$500,000
	\$50,000	\$50,000
• Services Delivery Coordinator	\$50,000	\$50,000
• Transition and Assessment Coordinator	\$100,000	\$100,000

• Family Youth and Children Manager	\$100,000	\$100,000
• Libraries Manager	\$50,000	\$50,000
• Art Gallery Director	\$50,000	\$50,000
• Performing Arts and Venue Manager		
Development & Planning		
• Director Development and Planning	\$250,000	\$500,000
• General Manager-Pioneer Settlement	\$100,000	\$100,000
• Economic and Community Development Manager	\$100,000	\$150,000
• Development Manager	\$100,000	\$100,000
• Liveability and Development Coordinator	\$50,000	\$50,000
• Economic Development Coordinator	\$50,000	\$50,000
• Principal Planner	\$50,000	\$50,000
• Municipal Building Surveyor	\$50,000	\$50,000
• Public Health & Regulatory Services Coordinator	\$50,000	\$50,000
Infrastructure		
• Director Infrastructure	\$250,000	\$750,000
• Operations Manager	\$100,000	\$250,000
• Engineering & Capital Projects Manager	\$150,000	\$250,000
• Fleet Operations and Livestock Exchange Coordinator	\$100,000	\$250,000
• Design Engineer	\$25,000	\$25,000
• Enterprise Assets Manager	\$50,000	\$75,000
• Project Manager	\$100,000	\$250,000
• Senior Building and Properties Officer	\$25,000	\$25,000
Project Management Office		
• Project Management Officer	\$150,000	\$150,000
• Project Manager / Clerks of Work	\$10,000	\$10,000
Other staff		
Subject to authorisation by Director	To be determined	

Appendix 6 – Evaluation Criteria

Evaluation criteria must be predetermined and fairly applied. Council has adopted the following mandatory tender evaluation criteria:

- Compliance with specification;
- Track record (performance capability);
- Resource availability;
- Social and economic benefit to the Swan Hill Municipality (Local benefit and effect) (minimum 5%)
- Environmental Benefit (minimum 5%)

Price does not require a weighting if the outcome is based on best value. The overall score received from the evaluation criteria in comparison to the price determines best value.

Pass/Fail

- Workplace Health and Safety
- Risk and Insurance
- Conflict of Interest

The weighting or priority given to each of these criteria by the Contract/Project Manager may vary, depending on the desired project outcomes, and should be decided prior to the calling of quotations.

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Appendix 7 – Preferred Supply Panels

- In the area of recurrent expenditure, the Procurement and Properties Unit will create Preferred Supplier Panels to provide Council with efficiency, transparency, compliance and potential savings. Contractors are appointed to a panel after successfully participating in a tender process and being assessed as compliant with requirements. Unless specified during a tender process no minimum quantity of sales or turnover is guaranteed to a Preferred Supplier Panel member.
- A full list of panel contracts can be found on Council's preferred procurement portal platform under Swan Hill Rural City Council Lists (panels created by Procurement Unit & Procurement Australia Contracts which start with PA) MAV Procurement List (Municipal Association of Victoria) and Department of Premier & Cabinets. Council will make available its supply panels to other Councils in the Loddon Mallee Procurement Network LMPN.
- Whilst a panel provides benefits in the procurement process, staff should still consider specific works, goods or services being sought and confirm the approach is going to deliver the best value outcome.
 - Where a contract has been established for a panel of suppliers to provide goods, services or works, panel suppliers should be used unless they are unable to supply the requirements;
 - If the panel contract is for the supply of goods only or has provided a total price (including parts etc.) to complete a particular service, then there is no requirement to obtain any further prices and the contractor can be directly engaged using a Contract Purchase Order;
 - If a Preferred Supplier has provided a Schedule of Rates for services during the Tender process, there is no requirement to obtain quotes; a direct appointment can be made using Contract Purchase Order. If additional parts/equipment that is not traditionally carried by the contractor, is required, the procurement threshold must be referred to in Appendix 1, to ensure best value principles are achieved. The option exists for the contractor to provide the required number of quotes or for Council staff to procure the item via Council preferred procurement portal.
 - If a Schedule of Rates was not provided the procurement threshold and methodology must be referred to in Appendix 1, to ensure best value principles are achieved.
- Preferred Supplier Panels should not be supplemented with additional non-panel providers when a public tender process is triggered, as such an approach will constitute a selective tender and be non-complaint. If additional suppliers outside of a Panel are required, the process should immediately become a public tender for expenditure above the threshold.
- Once a preferred supplier panel is appointed, not all preferred suppliers on the panel need to be sought for quotations. At a minimum, the number required quotations consistent with Appendix 1 of this policy, should be sought. In seeking quotes from a preferred supplier panel, officers should seek quotations from all suppliers on the panel throughout the life of the arrangement, noting that being on the panel does not create any obligation from Council that the supplier will be selected.

Benefits of appointing a Panel of Preferred Suppliers can include:

- Savings in time and money
- Provide higher level of quality

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- Faster turnaround times
- Increased confidentiality

Appendix – Council Plans, Strategies and Policies

This section lists the additional Council plans, policies and strategies that have clear linkages to this Procurement Policy.

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B.21.116 CHIEF EXECUTIVE OFFICER EMPLOYMENT AND REMUNERATION POLICY

Responsible Officer: Director Corporate Services
File Number: S16-25-01
Attachments: 1 [↓](#) CEO Employment and Remuneration Policy and Procedure

Declarations of Interest:

Joel Lieschke - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The Local Government Act 2020 requires Council to develop, adopt and keep in force a Chief Executive Officer Employment and Remuneration Policy by 31 December 2021.

A review has been conducted to expand the existing policy and bring it into line with new legislative requirements.

Discussion

Council's existing CEO Performance Review Policy has been reviewed and expanded to be compliant with section 45 of the Local Government Act 2020 as the Chief Executive Officer Employment and Remuneration Policy.

The Chief Executive Officer Employment and Remuneration Policy also provides guidance to Councillors on the management of the life cycle of the CEO's employment. The procedure provides clear processes for all aspects of the CEO's employment, including:

- The establishment, composition and responsibilities of the CEO Employment and Remuneration Committee
- Contract of employment including maximum terms and minimum requirements
- Remuneration and expenses
- Outline of CEO performance objectives and annual review
- Recruitment including acting or interim CEO appointments

Consultation

EngageVic Guidance material was reviewed during the development of the Policy and Procedure. Consultation has occurred with the Executive Leadership Team, Organisational Development Manager and Councillors.

Financial Implications

Not applicable to this report.

Social Implications

Not applicable to this report.

Economic Implications

Not applicable to this report.

Environmental Implications

Not applicable to this report.

Risk Management Implications

The Chief Executive Officer Employment and Remuneration Policy is a requirement of the Local Government Act 2020. A delay in endorsing and implementing the policy may result non-compliance with the Act.

Council Plan Strategy Addressed

Leadership - Bold leadership, strong partnerships and effective advocacy.

Options

1. That Council adopt the CEO Employment and Remuneration Policy as presented.
2. That Council adopt the CEO Employment and Remuneration Policy with amendments.

Recommendation

That Council adopt the CEO Employment and Remuneration Policy, as presented.

Date adopted	February 2008
Last review	December 2021
Next review	December 2025
Responsible Officer	Director Corporate Services

Fully compliant with Victorian
Charter of Human Rights and
Responsibilities Act 2006



POLICY TITLE CEO EMPLOYMENT AND REMUNERATION POLICY

POLICY NUMBER POL/GOV005

1. PURPOSE

This policy sets out Swan Hill Rural City Council's (Council) approach to managing Chief Executive Officer (CEO) performance and remuneration in accordance with Section 45 of the Local Government Act 2020. This policy also provides guidance to Councillors on the management of the life cycle of the CEO's employment including recruitment.

2. SCOPE

This policy applies to all Councillors and the Chief Executive Officer of Swan Hill Rural City Council.

3. POLICY

The Council is responsible for the appointment of the Chief Executive Officer (CEO), determining (with the CEO) the CEO's performance objectives, assessing the CEO's performance annually and determining the CEO's contract conditions including remuneration.

This policy has been developed to support the requirements of the *Local Government Act 2020* relating to CEO employment and remuneration.

Council will carry out its functions relating to the appointment, remuneration and performance review of the CEO in accordance with the following best practice principles:

- Decision-making principles that are fair, transparent and applied consistently;
- Decision-making criteria that are relevant, objective and available to the person subject to the decision;
- Decisions and actions that are conducive to ongoing good governance;
- Documentation that is clear and comprehensive to render decisions capable of effective review;
- Employment decisions that are based on the proper assessment of an individual's work-related qualities, abilities and potential against the genuine requirements of the role; and
- Decisions to appoint a new employee are based on merit.

The responsibility for assisting Council with its obligations regarding CEO employment, performance and remuneration will be delivered through the CEO Employment and Remuneration Committee.

Chief Executive Officer Employment and Remuneration Policy CPOL/GOV005		
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In managing CEO performance and remuneration, Council will have regard to the provisions of the contract of employment of the CEO and the Chief Executive Officer Employment and Remuneration Procedure.

As leader of the organisation, it is critical to the performance of Council that its CEO is performing in a highly effective manner. This policy is established to ensure that the CEO's performance is reviewed in a formal way thus recognising the importance of feedback and continued performance improvement.

4. RELATED POLICIES/PROCEDURES/DOCUMENTS

PRO/GOV005 Chief Executive Officer Employment and Remuneration Procedure

5. RELATED LEGISLATION

Local Government Act 2020

6. DOCUMENT HISTORY

Version Number	Issue Date	Description of Change
1.0	February 2008	Initial release
1.1	January 2013	Review
1.2	July 2016	Review
1.3	December 2021	Review

Signed: _____ **Mayor** **Date:** _____

Date adopted	February 2008
Last review	December 2021
Next review	December 2025
Responsible Officer	Director Corporate Services

Fully compliant with Victorian
Charter of Human Rights and
Responsibilities Act 2006



PROCEDURE TITLE CEO EMPLOYMENT AND REMUNERATION PROCEDURE

PROCEDURE NUMBER PRO/GOV005

ENABLING POLICY

Chief Executive Officer Employment and Remuneration Policy CPOL/GOV005

ENABLING LEGISLATION

Local Government Act 2020

1. PURPOSE

This procedure sets out Swan Hill Rural City Council’s (Council) approach to managing Chief Executive Officer (CEO) performance and remuneration in accordance with Section 45 of the Local Government Act 2020. This procedure also provides guidance to Councillors on the management of the life cycle of the CEO’s employment including recruitment. The procedure is in accordance with provisions contained within the CEO Contract of Employment.

2. SCOPE

This procedure applies to Councillors and the Chief Executive Officer of the Swan Hill Rural City Council.

3. PROCEDURE

The employment cycle of a CEO is a core responsibility of the elected Council. This procedure outlines the mechanisms which will support the Council in fulfilling its obligations regarding CEO employment and remuneration. The procedure has been developed in accordance with the requirements of section 45 of the *Local Government Act 2020* (Act) and provides clear processes for all aspects of the CEO’s employment, including:

- CEO Employment and Remuneration Committee
- Contract of employment
- Remuneration and expenses
- CEO Performance Objectives and annual review
- Recruitment

Chief Executive Officer Employment and Remuneration Procedure PRO/GOV005		
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3.1. CEO Employment and Remuneration Committee

To implement the requirements of the Act, Council will establish a CEO Employment and Remuneration Committee (Committee) to oversee matters relating to CEO employment and remuneration.

Council will appoint an independent professional member(s) to the Committee to assist with and advise on the implementation of this Policy.

The Committee may, at any time, obtain additional independent professional advice to help it discharge its obligations in respect of any matter dealt with in this Policy.

The CEO Employment and Remuneration Committee will be comprised of:

- The Mayor
- At least Two (2) other Councillors appointed by Council
- At least one (1) Independent Professional Member appointed by Council in accordance with this Procedure.

Support to the Committee will be provided by the Organisational Development Manager, with assistance from the Executive Support Officer and/or Governance as required. This will include:

- coordinating meetings of the Committee
- preparing relevant documentation including reports to Council and contractual documents
- seeking expressions of interest from suitably qualified persons to undertake the role of independent Chair for the Committee's consideration
- procuring independent legal advice on contractual or employment matters at the request of the Committee
- maintaining appropriate records regarding performance reviews.

The Committee is established to:

- (i) Make recommendations to Council on employment matters relating to the CEO; and
- (ii) Monitor and make recommendations to Council on performance matters relating to the CEO; and
- (iii) Perform any other functions or responsibilities prescribed by the Act or specified by Council.

3.2. Contractual Requirements

A CEO will be appointed on a maximum term contract of employment for a period of up to five years.

The CEO contract will at minimum outline:

- the responsibilities of the position
- conflict of interest management requirements
- the total remuneration package and its inclusions
- leave and other terms and conditions of employment
- legislative obligations including those continuing after appointment
- processes for managing unsatisfactory performance and early termination provisions

Chief Executive Officer Employment and Remuneration Procedure PRO/GOV005		
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3.3. Remuneration and expenses

The total remuneration package will be subject to the review of the Committee.

The Committee will undertake an annual review of the total remuneration package as part of the CEO's annual performance review, in accordance with the CEO's contract of employment. The total remuneration package will be inclusive of salary, superannuation and other employment benefits, including associated Fringe Benefits Tax.

No performance bonus arrangements will apply.

The annual review will take into consideration:

- increases in CPI in the preceding twelve month period;
- the officer's achievement of the performance objectives;
- market rates for comparable positions; and
- the acquisition and satisfactory utilisation of new or enhanced skills by the officer if beneficial to, or required by, the Council.

The Council will meet reasonable expenses incurred by the CEO including:

- Membership and subscription fees payable to professional associations which are reasonably necessary or desirable in performance of duties
- Reasonable costs incurred where attending approved conferences, seminars or undertaking study
- Reasonable costs incurred in performance of duties.

The CEO may be provided a Corporate Card to use in transactions related to the role. Corporate card expenditure will be reviewed and approved by the Mayor and the Finance Manager. The independent Audit & Risk Committee can, at any time, ask to receive a report on all CEO corporate card transactions.

3.4. CEO Performance Objectives and Review

The Council will adopt a set of annual performance objectives to be delivered over a twelve-month period for the CEO.

The Committee, in consultation with Council will review the performance of the CEO annually.

The Committee will develop annually, in conjunction with the CEO, relevant and measurable performance objectives for the CEO and make recommendations to Council.

A formal review of the CEO's performance, will be held annually by the Committee, in consultation with Council in accordance with the CEO's contract of employment.

3.4.1. Role of Human Resources

Human Resources will:

- Facilitate the annual review process arranging required documentation and timetabling of the review.
- Identify an independent facilitator for consideration and approval from both the CEO and the Panel.

Chief Executive Officer Employment and Remuneration Procedure PRO/GOV005		
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- Arrange for the facilitator to conduct pre review consultation meetings with the CEO and also with all Councillors prior to proceeding to the formal review process.
- Finalise the review outcome including the Council In Camera Report, production and signing of the final review document and formal written advice from the Mayor to the CEO.
- Ensure a copy of the final signed performance review is placed on the CEO's personnel file.

3.4.2. Requirements for the CEO's Performance Review

The review will:

- be conducted in accordance with the Council's Performance Evaluation System and facilitated by an independent facilitator
- measure the Officer's achievement of the Performance Criteria; and
- evaluate the Officer's adherence to the Position Description.

3.4.3. Review Meetings

The Review process will include the following opportunities to provide feedback on the CEO's performance:

- A pre review consultation meeting between the independent facilitator and all Councillors to seek feedback on the CEO's performance;
- a pre review consultation meeting between the independent facilitator and the CEO to seek feedback on their performance; and
- the formal performance review between the CEO and the committee conducted by the independent facilitator.

The independent facilitator will then compile the final ratings and comments from the formal performance review into a final review document for approval by both the CEO and the Mayor.

The independent facilitator will draft the Council In Camera report outlining the outcome of the CEO's performance review for approval by both the CEO and the Mayor.

3.4.4. Timetable for Performance Review

The Committee should conduct an initial review, establishing agreed performance criteria, within three months of commencement of a new CEO. Upon anniversary of commencement of the CEO, the Committee shall formally complete the annual performance review in accordance with the above procedure.

The CEO's Remuneration Package must be reviewed within one month following each annual performance review, having regard to provisions contained within the Contract of Employment.

The CEO's Position Description and Performance Criteria must be reviewed and, if necessary, amended by agreement within three months after each annual performance review.

If a need is identified, an interim review can be called at any time with the consent of all parties i.e. CEO and the members of the Committee or by Council resolution.

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3.5. CEO Recruitment

If the role of CEO becomes vacant, Council may engage an independent and suitably qualified recruitment agency to support it in the recruitment and appointment of a CEO.

The Committee will make recommendations to the Council when appointing a recruitment agency, determining the CEO position requirements, selection criteria and developing the CEO’s contract of employment. The preferred candidates for the position will be subject to vetting in line with the Victorian Protective Data Security Standards.

The recruitment agency will manage the end to end recruitment process.

3.6. Acting or Interim CEO Appointment

In the case of the substantive CEO taking a planned leave of absence the CEO will provide a report to Council recommending the appointment of an Acting CEO for the period of the leave. If for any reason the CEO returns within the designated timeframe they will automatically resume their role of CEO and the Acting appointment will cease.

In the case of an unplanned leave of absence, or the resignation of the CEO, the Committee will make a recommendation to the Council regarding appropriate arrangements.

4. RELATED POLICIES/PROCEDURES/DOCUMENTS

POL/GOV005 Chief Executive Officer Employment and Remuneration Policy
 Chief Executive Officer Contract of Employment

5. DOCUMENT HISTORY

Version Number	Issue Date	Description of Change
1.0	February 2008	Initial release
1.1	January 2013	Review
1.2	July 2016	Review
1.3	December 2021	Review

Signed: _____ Mayor Date: _____

B.21.117 AUDIT AND RISK COMMITTEE

Responsible Officer: Director Corporate Services
File Number: S15-28-01
Attachments: 1 [↓](#)Audit Committee Minutes

Declarations of Interest:

Joel Lieschke - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Council's Audit and Risk Committee met on 9 September 2021 and this report summarises the items that were discussed at these meeting.

Discussion

The Audit and Risk Committee met on 9 September 2021 and as well as the usual procedural items the agenda items included:

1. Risk Management Update
2. Internal Audit updates on recommendations
3. Asset revaluations 2020/2021- Fair Value Report
4. Annual Financial Report FY2021
 - i. The Audit Committee approved and recommended the report be adopted by Council
5. Performance Statement FY2021
 - i. The Audit Committee approved and recommended the report be adopted by Council
6. Outstanding and Excessive Annual Leave
 - i. The Audit Committee requested further information and monitoring of this item
7. Pandemic Planning and Response
8. Significant Legislative Changes affecting Council
9. Suspected and Actual Frauds, Theft and Breaches of the Law by Management

Consultation

Not applicable.

Financial Implications

The sitting fees paid to independent members on the Audit Committee are adjusted annually by CPI. Sitting fees are included in Council's Budget.

Social Implications

Not applicable.

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Management Implications

The Audit Committee helps to oversee Council's risk management practices. Internal and other audits are routinely done to reduce the risk to Council.

Council Plan Strategy Addressed

Leadership - Bold leadership, strong partnerships and effective advocacy.

Options

Not applicable.

Recommendation

That Council note the contents of this report.

Confidential attachments

- Audit and Risk Committee Confidential Minutes - 9 September 2021

B.21.118 10 YEAR MAJOR PROJECTS PLAN 2023 TO 2032

Responsible Officer: Director Corporate Services
File Number: S15-06-15
Attachments: 1 [↓](#) 10 Year Major Projects Plan 2022/23 to 2031/32

Declarations of Interest:

Joel Lieschke - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

A Major Projects Plan covering the financial years 2023 to 2032 has been prepared and is presented for Council adoption.

Discussion

The 2023-2032 Major Projects Plan (Plan) includes projects covering the entire municipality as well as ongoing programs of works to replace and maintain key infrastructure.

Continued development of the Swan Hill Riverfront and Tower Hill Residential Estate are key aspects of the Plan. Works in and around Robinvale over the next ten years include increased supply of housing in Ronald Street, drainage improvements, fit-out of the newly constructed Leisure Centre, footpath replacement and riverfront works.

Community planning funding of \$3.7 million over the ten years includes projects across all the smaller townships in the municipality. The Plan allocates \$66 million in capital funds for roads over ten years including expected ongoing Roads to Recovery grant funding. This capital funding is in addition to ongoing maintenance expenditure.

Improving efficiency through implementation of the Data and IT Strategy to uplift core business functionality is also a major focus for Council; as is waste recycling, landfill cell construction and improved asset management.

Priorities within the Plan have been assessed on a number of factors, including whether the project maintains existing service levels, or increases them, statutory or regulatory obligations, compliance with existing Council plans and strategies, the availability of external funding sources to help cover the cost of each project and the expected overall ability of Council to fund works and asset purchases within the parameters of the Financial Plan adopted by Council in July 2021.

The final list of projects submitted for the 2023 financial year will be subject to the financial constraints determined through the 2022/23 budget process, including the rate cap set by the Minister for Local Government. Projects in future years will be similarly constrained. In addition, it is possible that some of the projects may change

priority in the future due to a number of factors including availability of contractors and external funding, community demand, legislative changes, etc.

Consultation

Council regularly receives suggestions, both formally and informally for items to be considered for funding. Many of the projects in the Plan have been subject to a specific consultation and/or community planning process.

Financial Implications

Given funding constraints, it is inevitable that many worthwhile projects cannot be included in the Plan. Several projects are included on the basis that the required external funding will be forthcoming. If not received, these projects will not proceed or will be deferred until funds are available.

A separate listing of projects outside the ten-year delivery cycle of this Plan is included at the back of the Plan.

Availability of earthmoving and building trade contractors may affect delivery of some projects in the first two years of the Plan. This is due to the housing boom and backlog of works following eighteen months of Covid-19 restrictions and significant stimulus money received from State and Federal Governments.

Council has identified a number of projects that may be deferred from the current financial year to the 2023 financial year and this may add pressure to the delivery of programmed works in year 1.

Social Implications

Various projects within the Plan will assist Council in improving community wellbeing.

Economic Implications

As well as the direct economic benefit from the project expenditure in the municipality, many of the projects will assist business through better transport links or increased tourist visitation.

Environmental Implications

Many of the projects within the Plan will improve environmental outcomes through improved drainage systems, reduced green-house gas emissions or improved landfill operations.

Risk Management Implications

The Risk Management implications for each project are assessed individually as part of the project scope.

Council Plan Strategy Addressed

Leadership - Bold leadership, strong partnerships and effective advocacy.

Options

These were considered during the review of the Draft Plan.

Recommendations

That Council:

- 1. Adopt the 10 Year Major Projects Plan 2022/23 to 2031/32, as presented.**
- 2. Refer projects identified in financial year one (2022/23) to the budget process.**



10 YEAR MAJOR PROJECTS PLAN 2022-23 to 2031-32

Asset Expenditure Types

Capital Renewal

Expenditure on an existing asset or a portion of an infrastructure network, that returns the service potential or the life of the asset up to its original level, e.g. resurfacing a sealed road, renewing a section of a drainage system.

Capital Upgrade

Expenditure on an existing asset or infrastructure network that provides a higher level of service to users, e.g. widening the pavement and sealed area of an existing road, replacing drainage pipes with pipes of greater capacity.

Capital Expansion

Expenditure on extending an infrastructure network to a new group of users, e.g. extending a drainage or road network, etc at the same standard as currently enjoyed by other residents.

New Assets

Expenditure in providing new infrastructure to an existing or new group of users, e.g. construction of roads, drains, recreational facilities at a new residential subdivision.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32

	Prior Years MP Plan	Total Cost	Rates	Grants & Contributions	Other Sources
Year 1 (2022-23)	18,665,085	25,445,350	(11,923,230)	(6,880,225)	(6,641,895)
Year 2 (2023-24)	20,280,130	23,430,920	(9,610,630)	(5,938,925)	(7,881,365)
Year 3 (2024-25)	18,112,855	23,568,515	(10,372,880)	(8,124,490)	(5,071,145)
Year 4 (2025-26)	18,651,650	20,963,240	(10,204,415)	(4,269,990)	(6,488,835)
Year 5 (2026-27)	17,634,760	17,685,275	(10,780,105)	(2,424,990)	(4,480,180)
Year 6 (2027-28)	18,264,950	17,548,825	(10,862,505)	(2,934,990)	(3,751,330)
Year 7 (2028-29)	19,150,670	34,595,095	(11,654,520)	(18,075,190)	(4,865,385)
Year 8 (2029-30)	17,975,435	17,966,515	(10,703,980)	(3,470,190)	(3,792,345)
Year 9 (2030-31)	21,586,630	22,449,795	(12,449,695)	(6,125,390)	(3,874,870)
Year 10 (2031-32)	0	20,535,845	(12,806,485)	(2,731,890)	(4,997,470)
Unallocated	96,183,585	101,595,725	(50,411,175)	(33,702,150)	(17,482,400)
Grand Total	266,505,750	325,785,100	(161,779,460)	(94,678,420)	(69,327,220)

	Capital - New Asset	Capital - Renewal	Capital - Upgrade	Operational	Grand Total
Year 1 (2022-23)	11,649,790	11,270,860	743,970	1,780,730	25,445,350
Year 2 (2023-24)	9,149,145	10,228,435	1,076,500	2,976,840	23,430,920
Year 3 (2024-25)	12,543,665	9,908,805	94,600	1,021,445	23,568,515
Year 4 (2025-26)	6,848,500	12,382,745	826,470	905,525	20,963,240
Year 5 (2026-27)	4,372,050	9,887,985	2,107,370	1,317,870	17,685,275
Year 6 (2027-28)	5,389,380	9,885,400	1,229,470	1,044,575	17,548,825
Year 7 (2028-29)	6,712,520	25,818,305	899,470	1,164,800	34,595,095
Year 8 (2029-30)	5,209,010	11,550,365	163,240	1,043,400	17,966,515
Year 9 (2030-31)	3,303,750	12,490,675	5,773,570	881,800	22,449,795
Year 10 (2031-32)	5,533,800	13,420,425	670,670	910,950	20,535,845
Unallocated	69,532,795	12,940,330	18,004,600	1,118,000	101,595,725
Grand Total	140,244,405	139,784,830	31,589,930	14,165,935	325,785,100

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope	
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Acquisition & Disposal of Council Properties	165	Increase Housing Supply - Swan Hill	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	0	Staged Construction of housing at Tower Hill Estate that is available for immediate purchase. Construct 3 houses per year for 3 years then review supply & demand.
				Year 2 (2023-24)	1,320,000	0	0	0	(1,320,000)		
				Year 3 (2024-25)	1,375,000	0	0	0	(1,375,000)		
				Year 4 (2025-26)	1,430,000	0	0	0	(1,430,000)		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0	0		
Aerodrome	220	Swan Hill and Robinvale Aerodrome Fencing	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	0	0	Swan Hill and Robinvale aerodrome fencing reconstruction to improve security.
				Year 2 (2023-24)	0	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	176,000	(176,000)	0	0	0		
				Year 9 (2030-31)	176,000	(176,000)	0	0	0		
				Year 10 (2031-32)	0	0	0	0	0		
Art Gallery	67	Print & Drawing Awards Swan Hill	Operational	Year 1 (2022-23)	31,000	0	0	0	(31,000)	Biannual Awards	
				Year 2 (2023-24)	0	0	0	0	0		
				Year 3 (2024-25)	32,000	(15,000)	0	0	(17,000)		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	33,000	(15,500)	0	0	(17,500)		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	34,000	(16,000)	0	0	(18,000)		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	35,000	(16,500)	0	0	(18,500)		
				Year 10 (2031-32)	0	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Art Gallery	162	ACRE (Australian Creative Rural Economy)	Operational	Year 1 (2022-23)	0	0	0	0	0	
				Year 2 (2023-24)	67,000	(67,000)	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	74,000	(74,000)	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	81,000	(81,000)	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Building & Property Management	66	Building Maintenance - Capital	Capital - Renewal	Year 1 (2022-23)	350,000	(350,000)	0	0		
				Year 2 (2023-24)	500,000	(500,000)	0	0		
				Year 3 (2024-25)	515,000	(515,000)	0	0		
				Year 4 (2025-26)	535,000	(535,000)	0	0		
				Year 5 (2026-27)	600,000	(600,000)	0	0		
				Year 6 (2027-28)	625,000	(625,000)	0	0		
				Year 7 (2028-29)	650,000	(650,000)	0	0		
				Year 8 (2029-30)	675,000	(675,000)	0	0		
				Year 9 (2030-31)	700,000	(700,000)	0	0		
				Year 10 (2031-32)	725,000	(725,000)	0	0		
Building & Property Management	114	Swan Hill Town Hall - Building Renewal Works	Capital - Renewal	Year 1 (2022-23)	100,000	(100,000)	0	0		
				Year 2 (2023-24)	10,000	(10,000)	0	0		
				Year 3 (2024-25)	300,000	(300,000)	0	0		
				Year 4 (2025-26)	100,000	(100,000)	0	0		
				Year 5 (2026-27)	100,000	(100,000)	0	0		
				Year 6 (2027-28)	100,000	(100,000)	0	0		
				Year 7 (2028-29)	100,000	(100,000)	0	0		
				Year 8 (2029-30)	100,000	(100,000)	0	0		
				Year 9 (2030-31)	100,000	(100,000)	0	0		
				Year 10 (2031-32)	100,000	(100,000)	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Project Cost				Funding Source			Project Scope			
Program Name	MP Job #	Project Description	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	Project Scope	
Caravan Park - Lake Boga	64	Lake Boga Caravan Park - Asset Renewal	Capital - Renewal	Year 1 (2022-23)	0	0	0	0		
				Year 2 (2023-24)	20,000	(20,000)	0	0		
				Year 3 (2024-25)	20,000	(20,000)	0	0		
				Year 4 (2025-26)	20,000	(20,000)	0	0		
				Year 5 (2026-27)	20,000	(20,000)	0	0		
				Year 6 (2027-28)	20,000	(20,000)	0	0		
				Year 7 (2028-29)	20,000	(20,000)	0	0		
				Year 8 (2029-30)	20,000	(20,000)	0	0		
				Year 9 (2030-31)	20,000	(20,000)	0	0		
				Year 10 (2031-32)	20,000	(20,000)	0	0		
Caravan Park - Robinvale	63	Robinvale Caravan Park - Asset Renewal	Capital - Renewal	Year 1 (2022-23)	20,000	(20,000)	0	0		
				Year 2 (2023-24)	20,000	(20,000)	0	0		
				Year 3 (2024-25)	20,000	(20,000)	0	0		
				Year 4 (2025-26)	20,000	(20,000)	0	0		
				Year 5 (2026-27)	20,000	(20,000)	0	0		
				Year 6 (2027-28)	20,000	(20,000)	0	0		
				Year 7 (2028-29)	20,000	(20,000)	0	0		
				Year 8 (2029-30)	20,000	(20,000)	0	0		
				Year 9 (2030-31)	20,000	(20,000)	0	0		
				Year 10 (2031-32)	20,000	(20,000)	0	0		
Caravan Park - Swan Hill	60	Swan Hill Caravan Park - Asset Renewal	Capital - Renewal	Year 1 (2022-23)	20,000	(20,000)	0	0		
				Year 2 (2023-24)	40,000	(40,000)	0	0		
				Year 3 (2024-25)	40,000	(40,000)	0	0		
				Year 4 (2025-26)	40,000	(40,000)	0	0		
				Year 5 (2026-27)	40,000	(40,000)	0	0		
				Year 6 (2027-28)	40,000	(40,000)	0	0		
				Year 7 (2028-29)	40,000	(40,000)	0	0		
				Year 8 (2029-30)	40,000	(40,000)	0	0		
				Year 9 (2030-31)	40,000	(40,000)	0	0		
				Year 10 (2031-32)	40,000	(40,000)	0	0		

Rolling program to renew infrastructure at Lake Boga Caravan Park. No allocation for year 1. due to advance spending in prior years.

Rolling program to renew infrastructure at Robinvale Caravan Park.

Rolling program to renew infrastructure at Swan Hill Caravan Park.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Childrens Services - Maternal & Child Health	122	Municipal Early Years Plan	Operational	Year 1 (2022-23)	0	0	0	0	0	MEYP: SHRCC Children's Services - MCH, EMCH, OOSH, FDC & Communities for Children/Early years infrastructure - preschools, cluster management, central enrolment for preschool, MCH/Service Planning - AEDC & TDI data. Will include Robinvale District Health & their role in early years services.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	20,000	(20,000)	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	40,000	(40,000)	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
160	Relocation costs - MCH Centre/Base Swan Hill	Operational	Year 1 (2022-23)	0	0	0	0	0		
			Year 2 (2023-24)	0	0	0	0	0		
			Year 3 (2024-25)	20,000	(20,000)	0	0	0		
			Year 4 (2025-26)	0	0	0	0	0		
			Year 5 (2026-27)	0	0	0	0	0		
			Year 6 (2027-28)	0	0	0	0	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	0	0	0	0	0		
			Year 10 (2031-32)	0	0	0	0	0		
163	Early Years Infrastructure Upgrade Design	Operational	Year 1 (2022-23)	200,000	(200,000)	0	0	0		
			Year 2 (2023-24)	0	0	0	0	0		
			Year 3 (2024-25)	0	0	0	0	0		
			Year 4 (2025-26)	0	0	0	0	0		
			Year 5 (2026-27)	0	0	0	0	0		
			Year 6 (2027-28)	0	0	0	0	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	0	0	0	0	0		
			Year 10 (2031-32)	0	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Childrens Services - Youth Support	121	Youth Strategy and Initiatives	Operational	Year 1 (2022-23)	0	0	0	0	0	
				Year 2 (2023-24)	50,000	(50,000)	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	50,000	(50,000)	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
Community Care - Social Support Planned	72	Seniors Week	Operational	Year 1 (2022-23)	7,600	(4,600)	0	(3,000)		
				Year 2 (2023-24)	7,800	(4,700)	0	(3,100)		
				Year 3 (2024-25)	8,000	(4,800)	0	(3,200)		
				Year 4 (2025-26)	8,200	(5,000)	0	(3,200)		
				Year 5 (2026-27)	8,400	(5,125)	0	(3,275)		
				Year 6 (2027-28)	8,600	(5,250)	0	(3,350)		
				Year 7 (2028-29)	8,800	(5,325)	0	(3,475)		
				Year 8 (2029-30)	8,800	(5,325)	0	(3,475)		
				Year 9 (2030-31)	9,000	(5,500)	0	(3,500)		
				Year 10 (2031-32)	9,200	(5,600)	0	(3,600)		
Community Development Unit	37	(RRIP) Minor Facilities Grant (SRV)	Operational	Year 1 (2022-23)	147,000	(47,000)	(100,000)	0		
				Year 2 (2023-24)	148,000	(48,000)	(100,000)	0		
				Year 3 (2024-25)	149,000	(49,000)	(100,000)	0		
				Year 4 (2025-26)	150,000	(50,000)	(100,000)	0		
				Year 5 (2026-27)	150,000	(50,000)	(100,000)	0		
				Year 6 (2027-28)	153,000	(53,000)	(100,000)	0		
				Year 7 (2028-29)	153,000	(53,000)	(100,000)	0		
				Year 8 (2029-30)	156,000	(56,000)	(100,000)	0		
				Year 9 (2030-31)	159,000	(59,000)	(100,000)	0		
				Year 10 (2031-32)	162,000	(62,000)	(100,000)	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Community Development Unit	73	L2P Program - Swan Hill and Robinvale	Operational	Year 1 (2022-23)	102,455	0	(102,455)	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Community Plan	39	Implementation of the Community Plans	Capital - New Asset	Year 1 (2022-23)	0	0	0	0		
				Year 2 (2023-24)	200,000	(100,000)	(100,000)	0		
				Year 3 (2024-25)	300,000	(150,000)	(150,000)	0		
				Year 4 (2025-26)	350,000	(175,000)	(175,000)	0		
				Year 5 (2026-27)	400,000	(200,000)	(200,000)	0		
				Year 6 (2027-28)	450,000	(225,000)	(225,000)	0		
				Year 7 (2028-29)	500,000	(250,000)	(250,000)	0		
				Year 8 (2029-30)	460,000	(230,000)	(230,000)	0		
				Year 9 (2030-31)	500,000	(250,000)	(250,000)	0		
				Year 10 (2031-32)	500,000	(250,000)	(250,000)	0		
Drainage	103	Pit Lid Replacement Program (OH&S issue)	Operational	Year 1 (2022-23)	22,075	(22,075)	0	0		
				Year 2 (2023-24)	22,630	(22,630)	0	0		
				Year 3 (2024-25)	23,195	(23,195)	0	0		
				Year 4 (2025-26)	23,775	(23,775)	0	0		
				Year 5 (2026-27)	24,370	(24,370)	0	0		
				Year 6 (2027-28)	24,975	(24,975)	0	0		
				Year 7 (2028-29)	25,500	(25,500)	0	0		
				Year 8 (2029-30)	26,000	(26,000)	0	0		
				Year 9 (2030-31)	26,500	(26,500)	0	0		
				Year 10 (2031-32)	27,000	(27,000)	0	0		

Learner to Probationary Driver Education program. Funding to June 2023

Implementation of the Community Plans. Allocation to deliver projects in townships across the municipality as identified in the Community Plans. Includes design and scoping.

Replace heavy pit lids with lighter lids to address OH&S issue.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Drainage	1	Chapman Street Swan Hill - Drainage Upgrade	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	Project works links in with improvements to Nyah Road Drainage Stage 2 (2017-18). It resolves a pipe diameter restriction, existing pipe under building, and improves drainage that backs up especially West of Nyah Road on Prichard Street.
				Year 2 (2023-24)	282,000	(82,000)	0	(200,000)	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
				17		Main Drain Extension - East/West Williams Road, Swan Hill	Capital - Upgrade	Year 1 (2022-23)	0	
Year 2 (2023-24)	0	0	0					0		
Year 3 (2024-25)	0	0	0					0		
Year 4 (2025-26)	0	0	0					0		
Year 5 (2026-27)	231,000	(231,000)	0					0		
Year 6 (2027-28)	0	0	0					0		
Year 7 (2028-29)	0	0	0					0		
Year 8 (2029-30)	0	0	0					0		
Year 9 (2030-31)	0	0	0					0		
Year 10 (2031-32)	0	0	0					0		
35		Replacement of Breen Street Drain, Ultima	Capital - Renewal					Year 1 (2022-23)	0	0
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	22,000	(22,000)	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	165,000	(165,000)	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope	
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Drainage	69	Robinvale Drainage Stormwater Pipeline Continuation and Pump Station - Stage 1	Capital - New Asset	Year 1 (2022-23)	0	0			0		Complete construction of 1200mm diameter underground drain in the Ronald/Rowe Street area and construction of a pump station at the Williams Road Outfall. 2023/24 = Design. 2026/27 = Construction and easement purchase.
				Year 2 (2023-24)	55,000	(55,000)			0		
				Year 3 (2024-25)	0	0			0		
				Year 4 (2025-26)	0	0			0		
				Year 5 (2026-27)	726,000	(366,000)			0	(360,000)	
				Year 6 (2027-28)	0	0			0	0	
				Year 7 (2028-29)	0	0			0	0	
				Year 8 (2029-30)	0	0			0	0	
				Year 9 (2030-31)	0	0			0	0	
				Year 10 (2031-32)	0	0			0	0	
92	LTFP - Additional Drainage	Capital - Renewal	Year 1 (2022-23)	0	0			0		Long Term Financial Plan - Swan Hill and Robinvale drainage works funded from additional rates raised through Urban Differential Rate.	
			Year 2 (2023-24)	0	0			0			
			Year 3 (2024-25)	0	0			0			
			Year 4 (2025-26)	275,000	(55,000)			0	(220,000)		
			Year 5 (2026-27)	275,000	(55,000)			0	(220,000)		
			Year 6 (2027-28)	320,000	(100,000)			0	(220,000)		
			Year 7 (2028-29)	100,000	(100,000)			0	0		
			Year 8 (2029-30)	220,000	0			0	(220,000)		
			Year 9 (2030-31)	410,000	(190,000)			0	(220,000)		
			Year 10 (2031-32)	330,000	(110,000)			0	(220,000)		
105	Robinvale Drainage Stage 2 including Pump Station	Capital - New Asset	Year 1 (2022-23)	0	0			0		1200mm diameter drain from Latje Road down Williams Road to the River plus pumping pits for portable pumps to pump over levee at both Williams and Lawrence roads. 2024/25 design.	
			Year 2 (2023-24)	0	0			0			
			Year 3 (2024-25)	55,000	(55,000)			0	0		
			Year 4 (2025-26)	0	0			0	0		
			Year 5 (2026-27)	0	0			0	0		
			Year 6 (2027-28)	1,000,000	(950,000)			0	(50,000)		
			Year 7 (2028-29)	265,000	(265,000)			0	0		
			Year 8 (2029-30)	0	0			0	0		
			Year 9 (2030-31)	0	0			0	0		
			Year 10 (2031-32)	0	0			0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost			Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Drainage	106	Church Street Nyah - Drainage	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	0	0	Replacement of drainage pipes and reinstatement of road and kerb to alleviate flooding in lower catchment area.
				Year 2 (2023-24)	0	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0	0		
				Year 10 (2031-32)	500,000	(500,000)	0	0			
222	Swan Hill - Upgrade Stormwater Networks	Capital - Upgrade	Year 1 (2022-23)	57,200	(57,200)	0	0	0	0	Council contribution to upgrade stormwater networks to support growth in Swan Hill	
			Year 2 (2023-24)	57,200	(57,200)	0	0	0			
			Year 3 (2024-25)	57,200	(57,200)	0	0	0			
			Year 4 (2025-26)	57,200	(57,200)	0	0	0			
			Year 5 (2026-27)	66,000	(66,000)	0	0	0			
			Year 6 (2027-28)	66,000	(66,000)	0	0	0			
			Year 7 (2028-29)	66,000	(66,000)	0	0	0			
			Year 8 (2029-30)	66,000	(66,000)	0	0	0			
			Year 9 (2030-31)	66,000	(66,000)	0	0	0			
			Year 10 (2031-32)	66,000	(66,000)	0	0	0			
235	Drainage Improvements - Naretha Street	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	0	Drainage upgrade works at Naretha Street to improve drainage.	
			Year 2 (2023-24)	0	0	0	0	0			
			Year 3 (2024-25)	0	0	0	0	0			
			Year 4 (2025-26)	0	0	0	0	0			
			Year 5 (2026-27)	10,000	(10,000)	0	0	0			
			Year 6 (2027-28)	0	0	0	0	0			
			Year 7 (2028-29)	440,000	(220,000)	0	0	(220,000)			
			Year 8 (2029-30)	0	0	0	0	0			
			Year 9 (2030-31)	0	0	0	0	0			
			Year 10 (2031-32)	0	0	0	0	0			

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Drainage	236	Drainage Extension - Notting Road	Capital - New Asset	Year 1 (2022-23)	10,000	(10,000)	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	430,000	(210,000)	(220,000)	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Drainage	237	Drainage Extension - River Oaks	Capital - New Asset	Year 1 (2022-23)	0	0	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Drainage	238	Drainage Extension - Yana Street	Capital - New Asset	Year 1 (2022-23)	464,000	(232,000)	(232,000)	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	715,000	(357,500)	(357,500)	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Economic Development Unit	50	Economic Development Initiatives	Operational	Year 1 (2022-23)	109,000	(84,000)	(25,000)	0	Implement strategies as detailed in Council's Economic Development Strategy.	
				Year 2 (2023-24)	110,000	(85,000)	(25,000)	0		
				Year 3 (2024-25)	111,000	(86,000)	(25,000)	0		
				Year 4 (2025-26)	112,000	(87,000)	(25,000)	0		
				Year 5 (2026-27)	112,000	(87,000)	(25,000)	0		
				Year 6 (2027-28)	112,000	(87,000)	(25,000)	0		
				Year 7 (2028-29)	113,000	(88,000)	(25,000)	0		
				Year 8 (2029-30)	113,000	(88,000)	(25,000)	0		
				Year 9 (2030-31)	114,000	(89,000)	(25,000)	0		
				Year 10 (2031-32)	115,000	(90,000)	(25,000)	0		
208 Pentia Island Pedestrian Bridge Upgrade			Operational	Year 1 (2022-23)	80,000	(80,000)	0	0	Upgrade existing pedestrian bridge from Pioneer Settlement to Pentia Island to support future tourism experience opportunities.	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
209 Boat Mooring Platform - Milloo Street Swan Hill			Operational	Year 1 (2022-23)	0	0	0	0	Design and construction of boat mooring platform at the Milloo Street boat ramp.	
				Year 2 (2023-24)	100,000	(100,000)	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	400,000	(300,000)	(100,000)	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Economic Stimulus Grants Program	229	LRICIP 3 - Swan Hill Town Hall Exterior Refurbishment	Capital - Renewal	Year 1 (2022-23)	440,000	0	(440,000)	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
	226	LRICIP 3 - Swan Hill Art Gallery, The Farmer	Capital - Renewal	Year 1 (2022-23)	120,000	0	(120,000)	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
	231	LRICIP 3 - Robinvale Leisure Centre Internal Fitout	Capital - New Asset	Year 1 (2022-23)	330,000	0	(330,000)	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Economic Stimulus Grants Program	225	LRCP 3 - Nyah West Toilet Block Renewal	Capital - Renewal	Year 1 (2022-23)	165,000	0	(165,000)	0		
				Year 2 (2023-24)	200,000	(200,000)	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Elected Members	11	Yamagata Student Exchange	Capital - Upgrade	Year 1 (2022-23)	379,160	0	(379,160)	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Elected Members	11	Yamagata Student Exchange	Operational	Year 1 (2022-23)	3,100	(3,100)	0	0		
				Year 2 (2023-24)	24,000	(24,000)	0	0		
				Year 3 (2024-25)	3,100	(3,100)	0	0		
				Year 4 (2025-26)	25,000	(25,000)	0	0		
				Year 5 (2026-27)	3,200	(3,200)	0	0		
				Year 6 (2027-28)	26,000	(26,000)	0	0		
				Year 7 (2028-29)	3,300	(3,300)	0	0		
				Year 8 (2029-30)	27,000	(27,000)	0	0		
				Year 9 (2030-31)	3,400	(3,400)	0	0		
				Year 10 (2031-32)	27,500	(27,500)	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Elected Members	12	Municipal Elections	Operational	Year 1 (2022-23)	0	0	0	0	0	Councillor elections every four years. Timing, including specific dates set by the Local Government Act.
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	200,000	(200,000)	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	215,000	(215,000)	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Footpaths	3	Bicycle Paths Construction Program	Operational	Year 1 (2022-23)	0	0	0	0	Electoral Representation Review	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	50,000	(50,000)	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Footpaths	3	Bicycle Paths Construction Program	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	Ongoing program to implement recommendations of the Active Transportation Strategy and reviewed through Healthy Communities Initiative.	
				Year 2 (2023-24)	33,165	(33,165)	0	0		
				Year 3 (2024-25)	33,165	(33,165)	0	0		
				Year 4 (2025-26)	33,000	(33,000)	0	0		
				Year 5 (2026-27)	33,000	(33,000)	0	0		
				Year 6 (2027-28)	33,880	(33,880)	0	0		
				Year 7 (2028-29)	34,320	(34,320)	0	0		
				Year 8 (2029-30)	35,200	(35,200)	0	0		
				Year 9 (2030-31)	35,750	(35,750)	0	0		
				Year 10 (2031-32)	36,300	(36,300)	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Footpaths	15	Kerb Crossings for Disabled in Swan Hill & Robinvale	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	
				Year 2 (2023-24)	36,300	(36,300)	0	0		
				Year 3 (2024-25)	37,400	(37,400)	0	0		
				Year 4 (2025-26)	37,400	(37,400)	0	0		
				Year 5 (2026-27)	38,500	(38,500)	0	0		
				Year 6 (2027-28)	39,600	(39,600)	0	0		
				Year 7 (2028-29)	39,600	(39,600)	0	0		
				Year 8 (2029-30)	40,370	(40,370)	0	0		
				Year 9 (2030-31)	40,700	(40,700)	0	0		
				Year 10 (2031-32)	41,800	(41,800)	0	0		
47		Footpath Replacement Program	Capital - Renewal	Year 1 (2022-23)	55,000	(55,000)	0	0		
				Year 2 (2023-24)	70,000	(70,000)	0	0		
				Year 3 (2024-25)	70,000	(70,000)	0	0		
				Year 4 (2025-26)	70,000	(70,000)	0	0		
				Year 5 (2026-27)	75,000	(75,000)	0	0		
				Year 6 (2027-28)	75,000	(75,000)	0	0		
				Year 7 (2028-29)	75,000	(75,000)	0	0		
				Year 8 (2029-30)	75,000	(75,000)	0	0		
				Year 9 (2030-31)	75,000	(75,000)	0	0		
				Year 10 (2031-32)	80,000	(80,000)	0	0		
203		Implement Missing Links Footpath Strategy	Capital - New Asset	Year 1 (2022-23)	344,000	(344,000)	0	0		
				Year 2 (2023-24)	200,000	(200,000)	0	0		
				Year 3 (2024-25)	300,000	(300,000)	0	0		
				Year 4 (2025-26)	300,000	(300,000)	0	0		
				Year 5 (2026-27)	300,000	(300,000)	0	0		
				Year 6 (2027-28)	340,000	(310,000)	(30,000)	0		
				Year 7 (2028-29)	350,000	(350,000)	0	0		
				Year 8 (2029-30)	300,000	(250,000)	(50,000)	0		
				Year 9 (2030-31)	350,000	(350,000)	0	0		
				Year 10 (2031-32)	350,000	(350,000)	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Information Management Services	68	Scanning of Building & Planning Files	Operational	Year 1 (2022-23)	0	0	0	0	0	Building & Planning files have been determined to have an indefinite retention period. They currently represent approx. 162 shelf metres of space between the Library & Splatt Street archives. Storage is diminishing rapidly and changes within the Evidence Act have removed the need to retain these records in a paper format.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	72,000	(72,000)	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
Information Technology	21	IT Software Replacement	Operational	Year 1 (2022-23)	28,000	(28,000)	0	0	Replacement program for Data Communication Software, Local Vision, Webb Gate Server, Network Server Novell, PC Applications, Library System etc. - ongoing program, generally one annually.	
				Year 2 (2023-24)	28,000	(28,000)	0	0		
				Year 3 (2024-25)	28,000	(28,000)	0	0		
				Year 4 (2025-26)	30,000	(30,000)	0	0		
				Year 5 (2026-27)	31,000	(31,000)	0	0		
				Year 6 (2027-28)	31,000	(31,000)	0	0		
				Year 7 (2028-29)	33,000	(33,000)	0	0		
				Year 8 (2029-30)	33,500	(33,500)	0	0		
				Year 9 (2030-31)	35,000	(35,000)	0	0		
				Year 10 (2031-32)	35,500	(35,500)	0	0		
Information Technology	58	IT Steering Committee - Operational Improvements	Operational	Year 1 (2022-23)	40,000	(40,000)	0	0	Annual budget to undertake IT projects as determined by IT Steering Committee.	
				Year 2 (2023-24)	40,000	(40,000)	0	0		
				Year 3 (2024-25)	40,000	(40,000)	0	0		
				Year 4 (2025-26)	42,000	(42,000)	0	0		
				Year 5 (2026-27)	42,000	(42,000)	0	0		
				Year 6 (2027-28)	43,000	(43,000)	0	0		
				Year 7 (2028-29)	43,000	(43,000)	0	0		
				Year 8 (2029-30)	43,000	(43,000)	0	0		
				Year 9 (2030-31)	44,000	(44,000)	0	0		
				Year 10 (2031-32)	45,000	(45,000)	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost			Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Information Technology	20	IT Equipment Replacement	Capital - Renewal	Year 1 (2022-23)	160,000	(160,000)	0	0	0		Replacement program for PCs, Printers, Network Server, CD Writers, UPS, Scanners, Internal Data Communications, Tape Unit, Data Projector - ongoing replacement program.
				Year 2 (2023-24)	125,000	(125,000)	0	0	0		
				Year 3 (2024-25)	135,000	(135,000)	0	0	0		
				Year 4 (2025-26)	250,000	(250,000)	0	0	0		
				Year 5 (2026-27)	140,000	(140,000)	0	0	0		
				Year 6 (2027-28)	142,800	(142,800)	0	0	0		
				Year 7 (2028-29)	145,700	(145,700)	0	0	0		
				Year 8 (2029-30)	148,500	(148,500)	0	0	0		
				Year 9 (2030-31)	149,000	(149,000)	0	0	0		
				Year 10 (2031-32)	152,000	(152,000)	0	0	0		
Libraries	31	Implement Recommendations of the IT Strategy	Capital - Renewal	Year 1 (2022-23)	1,000,000	(1,000,000)	0	0	0		Program of works to implement the recommendations of the I.T. Strategy involving the upgrade and development of Council's systems in a staged manner.
				Year 2 (2023-24)	1,051,000	(1,051,000)	0	0	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0	0		
				Year 10 (2031-32)	2,000,000	(2,000,000)	0	0	0		
Libraries	76	Harmony Day - Annual Community Event	Operational	Year 1 (2022-23)	0	0	0	0	0		Harmony Day celebrations. Harmony Day celebrates Australia's cultural diversity. It's about inclusiveness, respect and a sense of belonging for everyone.
				Year 2 (2023-24)	18,500	(15,500)	(3,000)	0	0		
				Year 3 (2024-25)	19,000	(16,000)	(3,000)	0	0		
				Year 4 (2025-26)	19,500	(16,000)	(3,500)	0	0		
				Year 5 (2026-27)	19,500	(16,000)	(3,500)	0	0		
				Year 6 (2027-28)	20,000	(16,500)	(3,500)	0	0		
				Year 7 (2028-29)	20,500	(16,800)	(3,700)	0	0		
				Year 8 (2029-30)	21,000	(17,300)	(3,700)	0	0		
				Year 9 (2030-31)	21,500	(17,600)	(3,900)	0	0		
				Year 10 (2031-32)	22,000	(18,100)	(3,900)	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32												
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope		
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources				
Libraries	198	RFID Installation in the Library - Operational	Operational	Year 1 (2022-23)	0	0			0			
				Year 2 (2023-24)	19,610	(19,610)			0			
				Year 3 (2024-25)	0	0			0			
				Year 4 (2025-26)	0	0			0			
				Year 5 (2026-27)	0	0			0			
				Year 6 (2027-28)	0	0			0			
				Year 7 (2028-29)	0	0			0			
				Year 8 (2029-30)	0	0			0			
				Year 9 (2030-31)	0	0			0			
				Year 10 (2031-32)	0	0			0			
	28	Library Collection Purchases	Capital - Renewal	Year 1 (2022-23)	150,000	(150,000)			0			
				Year 2 (2023-24)	155,000	(155,000)			0			
				Year 3 (2024-25)	157,500	(157,500)			0			
				Year 4 (2025-26)	160,000	(160,000)			0			
				Year 5 (2026-27)	165,000	(165,000)			0			
				Year 6 (2027-28)	170,000	(170,000)			0			
				Year 7 (2028-29)	170,000	(170,000)			0			
				Year 8 (2029-30)	173,500	(173,500)			0			
				Year 9 (2030-31)	175,000	(175,000)			0			
				Year 10 (2031-32)	178,500	(178,500)			0			
	75	Book Purchases - Book Bonanza Public Libraries Grant	Capital - Renewal	Year 1 (2022-23)	7,330	0			(7,330)			
				Year 2 (2023-24)	7,330	0			(7,330)			
				Year 3 (2024-25)	7,330	0			(7,330)			
				Year 4 (2025-26)	7,330	0			(7,330)			
				Year 5 (2026-27)	7,330	0			(7,330)			
				Year 6 (2027-28)	7,330	0			(7,330)			
				Year 7 (2028-29)	7,330	0			(7,330)			
				Year 8 (2029-30)	7,330	0			(7,330)			
				Year 9 (2030-31)	7,330	0			(7,330)			
				Year 10 (2031-32)	7,330	0			(7,330)			

Implementation of Radio Frequency Identification (RFID) tags for use in Swan Hill and Robinvale Libraries.

Purchase of Books, DVD's and Electronic Resources to maintain an up-to-date collection and replace existing items.

Purchase of children's and young adult books from grant funds.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Libraries	85	Construction New Library Building Swan Hill	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	Construction of new library building for Swan Hill. Year 8 = Business case and design
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	284,810	(284,810)	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
Libraries	199	Radio Frequency ID installation in Libraries	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	Implementation of Radio Frequency Identification (RFID) equipment for use in Swan Hill and Robinvale Libraries.
				Year 2 (2023-24)	65,780	(65,780)	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
Livestock Exchange	244	Sheep B Lane - Concrete Repairs	Operational	Year 1 (2022-23)	23,100	(23,100)	0	0	0	Concrete repairs to Sheep Yards (Lane B) due to trip hazards and safety concerns.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Livestock Exchange	221	Saleyard Roof Construction & Solar System	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	Construction of saleyard roof to provide shade for animals, including installation of a solar system to offset Depot usage and enhance sustainability.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	250,000	0	(250,000)	0	0	
				Year 8 (2029-30)	1,100,000	(50,000)	(1,050,000)	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
				239	Cattle Yards - Ramp Hoist Replacement	Capital - Renewal	Year 1 (2022-23)	8,470	(8,470)	
Year 2 (2023-24)	0	0	0				0	0		
Year 3 (2024-25)	0	0	0				0	0		
Year 4 (2025-26)	0	0	0				0	0		
Year 5 (2026-27)	0	0	0				0	0		
Year 6 (2027-28)	0	0	0				0	0		
Year 7 (2028-29)	0	0	0				0	0		
Year 8 (2029-30)	0	0	0				0	0		
Year 9 (2030-31)	0	0	0				0	0		
Year 10 (2031-32)	0	0	0				0	0		
240	Cattle Yards - Scanner	Capital - Renewal	Year 1 (2022-23)				71,500	(71,500)	0	0
			Year 2 (2023-24)	0	0	0	0	0		
			Year 3 (2024-25)	0	0	0	0	0		
			Year 4 (2025-26)	0	0	0	0	0		
			Year 5 (2026-27)	0	0	0	0	0		
			Year 6 (2027-28)	0	0	0	0	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	0	0	0	0	0		
			Year 10 (2031-32)	0	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Livestock Exchange	241	Livestock Exchange - Anti-slip Rubber Mats	Capital - Upgrade	Year 1 (2022-23)	60,000	(60,000)	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
242	Sheep Yards - New Draft Section E	Capital - New Asset	Year 1 (2022-23)	0	0	0	0			
			Year 2 (2023-24)	66,000	(66,000)	0	0			
			Year 3 (2024-25)	0	0	0	0			
			Year 4 (2025-26)	0	0	0	0			
			Year 5 (2026-27)	0	0	0	0			
			Year 6 (2027-28)	0	0	0	0			
			Year 7 (2028-29)	0	0	0	0			
			Year 8 (2029-30)	0	0	0	0			
			Year 9 (2030-31)	0	0	0	0			
			Year 10 (2031-32)	0	0	0	0			
243	Sheep Yards - Ramp Security Camera	Capital - New Asset	Year 1 (2022-23)	5,000	(5,000)	0	0			
			Year 2 (2023-24)	0	0	0	0			
			Year 3 (2024-25)	0	0	0	0			
			Year 4 (2025-26)	0	0	0	0			
			Year 5 (2026-27)	0	0	0	0			
			Year 6 (2027-28)	0	0	0	0			
			Year 7 (2028-29)	0	0	0	0			
			Year 8 (2029-30)	0	0	0	0			
			Year 9 (2030-31)	0	0	0	0			
			Year 10 (2031-32)	0	0	0	0			

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Livestock Exchange	245	Sheep Yards - Drainage Pit	Capital - New Asset	Year 1 (2022-23)	22,000	(22,000)	0	0	Drainage pit for solid waste collection on the sheep yard side of the spoon drain.	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Natural Resources Management	74	Roadside Weeds and Pests Management Program	Operational	Year 1 (2022-23)	75,000	0	(75,000)	0	The roadside weeds and pests management program is dependent on State funding.	
				Year 2 (2023-24)	75,000	0	(75,000)	0		
				Year 3 (2024-25)	75,000	0	(75,000)	0		
				Year 4 (2025-26)	75,000	0	(75,000)	0		
				Year 5 (2026-27)	75,000	0	(75,000)	0		
				Year 6 (2027-28)	75,000	0	(75,000)	0		
				Year 7 (2028-29)	75,000	0	(75,000)	0		
				Year 8 (2029-30)	75,000	0	(75,000)	0		
				Year 9 (2030-31)	75,000	0	(75,000)	0		
				Year 10 (2031-32)	75,000	0	(75,000)	0		
Internal Native Vegetation Program	109	Internal Native Vegetation Offset Program	Operational	Year 1 (2022-23)	0	0	0	0	Setup internal native vegetation offsets against internal projects. This will save Council money as there is no longer a requirement to go to the open market to secure offsets. Sites setup as offsets include existing vegetated sites and parcels of land in Council ownership that can be rehabilitated and setup as offsets.	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	50,000	(50,000)	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	50,000	(50,000)	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	75,000	(75,000)	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32									
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Project Scope		
					Total Cost	Rates (including Loans)			
				Funding Source					
					Grants & Contributions	Other Sources			
Our Region Our Rivers	41	(SH1) Art Gallery Redevelopment - Designs & Constructions	Capital - New Asset	Year 1 (2022-23)	7,196,790	(2,755,985)	(3,398,620)	(1,042,185)	Construction of new multi-purpose building at the Pioneer Settlement to accommodate a new Art Gallery, Visitor Information Centre, Aboriginal Tourism and Entrance to the Pioneer Settlement.
				Year 2 (2023-24)	3,752,700	0	(844,435)	(2,908,265)	
				Year 3 (2024-25)	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	
				Parking Control & School Crossings	14	(SH3) Art Gallery Redevelopment - Bush Tucker & Yamagata Gardens	Capital - New Asset	Year 1 (2022-23)	
Year 2 (2023-24)	99,000	(54,000)	(45,000)					0	
Year 3 (2024-25)	0	0	0					0	
Year 4 (2025-26)	0	0	0					0	
Year 5 (2026-27)	0	0	0					0	
Year 6 (2027-28)	0	0	0					0	
Year 7 (2028-29)	0	0	0					0	
Year 8 (2029-30)	0	0	0					0	
Year 9 (2030-31)	0	0	0					0	
Year 10 (2031-32)	0	0	0					0	
Parking Control & School Crossings	14	Parking Ticket Machine Installation & Replacement, Swan Hill	Capital - Renewal					Year 1 (2022-23)	60,000
				Year 2 (2023-24)	6,000	(6,000)	0	0	
				Year 3 (2024-25)	33,500	(33,500)	0	0	
				Year 4 (2025-26)	33,500	(33,500)	0	0	
				Year 5 (2026-27)	34,000	(34,000)	0	0	
				Year 6 (2027-28)	34,500	(34,500)	0	0	
				Year 7 (2028-29)	35,000	(35,000)	0	0	
				Year 8 (2029-30)	35,700	(35,700)	0	0	
				Year 9 (2030-31)	36,000	(36,000)	0	0	
				Year 10 (2031-32)	36,500	(36,500)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost			Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Parking Control & School Crossings	246	Electronic Enforcement - Parking, Local & Animal Infringements	Capital - New Asset	Year 1 (2022-23)	60,000	(60,000)	0	0	0	Purchase equipment to enable issue of electronic infringement notices (currently handwritten).	
				Year 2 (2023-24)	0	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0	0		
Performing Arts - Cultural Promotion	56	Fairfax Youth Initiative	Operational	Year 1 (2022-23)	112,700	(26,700)	(80,000)	(6,000)	Fairfax Youth Initiative annual event for 12 to 17 year olds.		
				Year 2 (2023-24)	114,000	(27,500)	(80,000)	(6,500)			
				Year 3 (2024-25)	115,300	(28,300)	(80,000)	(7,000)			
				Year 4 (2025-26)	111,650	(29,150)	(75,000)	(7,500)			
				Year 5 (2026-27)	112,800	(29,800)	(75,000)	(8,000)			
				Year 6 (2027-28)	113,500	(30,000)	(75,000)	(8,500)			
				Year 7 (2028-29)	112,700	(26,700)	(80,000)	(6,000)			
				Year 8 (2029-30)	114,000	(27,500)	(80,000)	(6,500)			
				Year 9 (2030-31)	115,300	(28,300)	(80,000)	(7,000)			
				Year 10 (2031-32)	111,650	(29,150)	(75,000)	(7,500)			
PIOSET - Redevelopment	57	SH PIOSET - Heartbeat of the Murray Laser Light Show	Capital - Renewal	Year 1 (2022-23)	330,000	(330,000)	0	0	Additional stories for enhancement of visitor experiences.		
				Year 2 (2023-24)	0	0	0	0			
				Year 3 (2024-25)	0	0	0	0			
				Year 4 (2025-26)	0	0	0	0			
				Year 5 (2026-27)	0	0	0	0			
				Year 6 (2027-28)	0	0	0	0			
				Year 7 (2028-29)	0	0	0	0			
				Year 8 (2029-30)	780,000	(780,000)	0	0			
				Year 9 (2030-31)	0	0	0	0			
				Year 10 (2031-32)	0	0	0	0			

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
PIOSET - Redevelopment	65	SH PIOSET - Large Object Display Facility	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	Large Object Display Facility to house exhibits including Black Bess 1920 Stream Ploughing Engine.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	330,000	(330,000)	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
Plant Operations	13	Plant & Fleet Purchases	Capital - Renewal	Year 1 (2022-23)	1,427,100	0	0	(1,427,100)	Routine replacement program of Council Plant and Fleet vehicles.	
				Year 2 (2023-24)	1,638,500	0	0	(1,638,500)		
				Year 3 (2024-25)	1,818,945	0	0	(1,818,945)		
				Year 4 (2025-26)	1,645,765	0	0	(1,645,765)		
				Year 5 (2026-27)	1,727,535	0	0	(1,727,535)		
				Year 6 (2027-28)	1,245,610	0	0	(1,245,610)		
				Year 7 (2028-29)	1,410,540	0	0	(1,410,540)		
				Year 8 (2029-30)	1,438,500	0	0	(1,438,500)		
				Year 9 (2030-31)	1,500,000	0	0	(1,500,000)		
				Year 10 (2031-32)	1,500,000	0	0	(1,500,000)		
Public Conveniences & Rest Centres	158	Implement Public Toilet Strategy - LTTP	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	Long Term Financial Plan - indicative additional funds for building renewal (to be confirmed through the budget process).	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	250,000	(250,000)	0	0		
				Year 4 (2025-26)	445,000	(445,000)	0	0		
				Year 5 (2026-27)	230,000	(230,000)	0	0		
				Year 6 (2027-28)	360,000	(360,000)	0	0		
				Year 7 (2028-29)	357,500	(357,500)	0	0		
				Year 8 (2029-30)	522,500	(522,500)	0	0		
				Year 9 (2030-31)	460,000	(460,000)	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Public Conveniences & Rest Centres	200	Implement Public Toilet Strategy - Renewal Works	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	0	
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	231,000	(231,000)	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	110,000	(110,000)	0	0	0	
				Year 9 (2030-31)	412,500	(412,500)	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
	201	Implement Public Toilet Strategy - New Assets	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	150,000	(135,000)	(15,000)	0	0	
				Year 4 (2025-26)	85,500	(85,500)	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
Public Lighting	4	Upgrade Street Lighting	Operational	Year 1 (2022-23)	38,200	(38,200)	0	0	0	
				Year 2 (2023-24)	39,400	(39,400)	0	0	0	
				Year 3 (2024-25)	40,600	(40,600)	0	0	0	
				Year 4 (2025-26)	91,800	(91,800)	0	0	0	
				Year 5 (2026-27)	42,600	(42,600)	0	0	0	
				Year 6 (2027-28)	44,000	(44,000)	0	0	0	
				Year 7 (2028-29)	45,000	(45,000)	0	0	0	
				Year 8 (2029-30)	45,600	(45,600)	0	0	0	
				Year 9 (2030-31)	46,100	(46,100)	0	0	0	
				Year 10 (2031-32)	47,100	(47,100)	0	0	0	

Yr3 Swan Hill Showgrounds, Yr8 \$110,000 Robinvale Skate Park & Yr9 \$412,500 Jacaranda Crescent, Lake Boga.

\$150K Gurnett Oval, Swan Hill and \$85K All Abilities Toilet Swan Hill Showgrounds with \$15K user contribution.

Annual rolling program to install additional street and park lighting across the municipality.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost			Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Public Lighting	156	Lighting the Region Major Roads Project (Stage 3)	Operational	Year 1 (2022-23)	200,000	(200,000)	0	0	0	0	Central Victorian Greenhouse Alliance in partnership with 18 councils to deliver (Stage 3) remaining bulk lighting changeover on Major Roads. Stage 2 was B/fwd into 2020/21. Stage 3 was not previously shown in the MP Plan.
				Year 2 (2023-24)	0	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	0	
				Recreation - General Reserves	55	Swan Hill Motorplex Upgrade	Capital - New Asset	Year 1 (2022-23)	0	0	
Year 2 (2023-24)	0	0	0					0	0	0	
Year 3 (2024-25)	0	0	0					0	0	0	
Year 4 (2025-26)	220,000	(110,000)	(110,000)					0	0	0	
Year 5 (2026-27)	440,000	(235,000)	(205,000)					0	0	0	
Year 6 (2027-28)	1,061,500	(476,500)	(585,000)					0	0	0	
Year 7 (2028-29)	0	0	0					0	0	0	
Year 8 (2029-30)	0	0	0					0	0	0	
Year 9 (2030-31)	0	0	0					0	0	0	
Year 10 (2031-32)	0	0	0					0	0	0	
Recreation - General Reserves	115	(RRIP) Swan Hill Showgrounds - Regional Hub	Capital - Upgrade					Year 1 (2022-23)	110,000	(110,000)	0
				Year 2 (2023-24)	0	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	0	
				Year 9 (2030-31)	5,500,000	(1,500,000)	(4,000,000)	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Recreation - General Reserves	116	(RRIP) Gurnett Oval Swan Hill - Change Rooms redevelopment	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	0	Upgrade participant & umpire change rooms, kitchen and social spaces to comply with regional sporting standards codes. Gurnett oval Masterplan key project. 2024/25 = Design. 2025/26 = Construction.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	33,000	(33,000)	0	0	0	
				Year 4 (2025-26)	330,000	(105,000)	(150,000)	(75,000)	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
117	(RRIP) Redevelopment Lake Boga Sporting Complex Pavilion	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	Redevelopment of pavilion (Female change rooms and kitchen / social space) then Construction making the facility female friendly to comply with AFL & Cricket guidelines.	
			Year 2 (2023-24)	580,000	(350,000)	(230,000)	0	0		
			Year 3 (2024-25)	0	0	0	0	0		
			Year 4 (2025-26)	0	0	0	0	0		
			Year 5 (2026-27)	0	0	0	0	0		
			Year 6 (2027-28)	0	0	0	0	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	0	0	0	0	0		
			Year 10 (2031-32)	0	0	0	0	0		
118	(RRIP) Redevelopment Robinvale Recreation Reserve Change Rooms	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	0	Riverside Park Masterplan key project to upgrade change rooms to provide suitable amenities for Cricket, AFL & Rugby. 2025/26 = Construction.	
			Year 2 (2023-24)	0	0	0	0	0		
			Year 3 (2024-25)	0	0	0	0	0		
			Year 4 (2025-26)	935,000	(285,000)	(650,000)	0	0		
			Year 5 (2026-27)	0	0	0	0	0		
			Year 6 (2027-28)	0	0	0	0	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	0	0	0	0	0		
			Year 10 (2031-32)	0	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Recreation - General Reserves	119	(RRIP) Redevelopment Ultima Recreation Reserve Change Rooms and Pavilion	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	As per Recreation Reserve Masterplan, upgrade participant & umpire change rooms & expand kitchen. 2025/26 = Design. 2026/27 = Construction.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	33,000	(33,000)	0	0	0	
				Year 5 (2026-27)	220,000	(120,000)	(100,000)	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
120	(RRIP) Redevelopment Nyah Recreation Reserve Change Rooms and Public Toilets	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	Upgrade all change rooms to comply with sporting standards codes. Nyah Masterplan key project. Design works 2026/27. Construct 2027/28.	
			Year 2 (2023-24)	0	0	0	0	0		
			Year 3 (2024-25)	0	0	0	0	0		
			Year 4 (2025-26)	0	0	0	0	0		
			Year 5 (2026-27)	55,000	(55,000)	0	0	0		
			Year 6 (2027-28)	660,000	(310,000)	(250,000)	(100,000)	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	0	0	0	0	0		
			Year 10 (2031-32)	0	0	0	0	0		
127	(RRIP) Gurnett Oval - Reconstruct Cricket Wicket	Capital - Renewal	Year 1 (2022-23)	33,000	(33,000)	0	0	0	Reconstruct Cricket Wicket at Gurnett Oval to ensure a safe playing surface. Gurnett Oval Key Project.	
			Year 2 (2023-24)	0	0	0	0	0		
			Year 3 (2024-25)	0	0	0	0	0		
			Year 4 (2025-26)	0	0	0	0	0		
			Year 5 (2026-27)	0	0	0	0	0		
			Year 6 (2027-28)	0	0	0	0	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	0	0	0	0	0		
			Year 10 (2031-32)	0	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Recreation - General Reserves	128	(RRIP) Gurnett Oval Landscape Design	Capital - New Asset	Year 1 (2022-23)	11,000	(11,000)	0	0	0	Prepare landscape plan for Reserve. Enhance main entrance with landscape treatment and improved fencing. Gurnett Oval Key Project.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
				129 (RRIP) Upgrade Clubrooms - Manangatang			Capital - Upgrade	Year 1 (2022-23)	0	
Year 2 (2023-24)	0	0	0					0		
Year 3 (2024-25)	0	0	0					0		
Year 4 (2025-26)	0	0	0					0		
Year 5 (2026-27)	0	0	0					0		
Year 6 (2027-28)	0	0	0					0		
Year 7 (2028-29)	0	0	0					0		
Year 8 (2029-30)	0	0	0					0		
Year 9 (2030-31)	33,000	(33,000)	0					0		
Year 10 (2031-32)	0	0	0					0		
154 (RRIP) Signage - Recreation Reserves			Capital - New Asset					Year 1 (2022-23)	0	0
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	158,000	(158,000)	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost			Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Recreation - General Reserves	155	(RRIP) Upgrade Sporting Oval Scoreboard - Alan Garden Reserve	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	0	Upgrade Alan Garden scoreboard to electronic type. Key project identified in RRMP.
				Year 2 (2023-24)	88,000	(48,000)	(40,000)	0	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0	0		
Recreation - Parks & Gardens	22	Swan Hill Riverfront Masterplan - Implementation	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	Staged implementation of Masterplan. Following funding works by Regional Growth Fund & Regional Development Victoria for a new Art Gallery & Interpretive Centre. Works include Cadell Wharf and Boardwalk on Marraboor River.	
				Year 2 (2023-24)	973,500	(508,500)	(465,000)	0	0		
				Year 3 (2024-25)	1,050,500	(550,500)	(500,000)	0	0		
				Year 4 (2025-26)	1,089,000	(579,000)	(510,000)	0	0		
				Year 5 (2026-27)	214,500	(114,500)	(100,000)	0	0		
				Year 6 (2027-28)	484,000	(359,000)	(125,000)	0	0		
				Year 7 (2028-29)	418,000	(218,000)	(200,000)	0	0		
				Year 8 (2029-30)	330,000	(180,000)	(150,000)	0	0		
				Year 9 (2030-31)	330,000	(180,000)	(150,000)	0	0		
				Year 10 (2031-32)	330,000	(180,000)	(150,000)	0	0		
30	Renewal Irrigation Systems		Capital - Renewal	Year 1 (2022-23)	120,450	(120,450)	0	0	Rolling program to replace Council's irrigation systems across the municipality. Includes Recreation Reserve Masterplan irrigation projects.		
				Year 2 (2023-24)	120,450	(120,450)	0	0			
				Year 3 (2024-25)	125,400	(125,400)	0	0			
				Year 4 (2025-26)	130,350	(130,350)	0	0			
				Year 5 (2026-27)	135,850	(135,850)	0	0			
				Year 6 (2027-28)	140,800	(140,800)	0	0			
				Year 7 (2028-29)	146,300	(146,300)	0	0			
				Year 8 (2029-30)	148,500	(148,500)	0	0			
				Year 9 (2030-31)	151,250	(151,250)	0	0			
				Year 10 (2031-32)	154,275	(154,275)	0	0			

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Recreation - Parks & Gardens	38	Turtle Lagoon Lake Boga - Environment Walk	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	Walking path and bridge construction. Design in 2027/28, Construction in 2029/30.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	20,000	(20,000)	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	541,000	(276,000)	(265,000)	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
42		Robinvale Riverfront Masterplan Implementation	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	Robinvale Community Plan identified works, including masterplan of Centenary Park and improvements to moorings on Victorian waters in area known as "The Cut" and associated beautification works.	
				Year 2 (2023-24)	540,000	(270,000)	(270,000)	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
52		Lake Boga Foreshore Works	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	Construction of carparks including bollards in the Ski Club and Catalina Museum precinct.	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	110,000	(110,000)	0	0		
				Year 5 (2026-27)	145,750	(145,750)	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Recreation - Parks & Gardens	87	GMW Decommissioned #9 Irrigation Channel Improvements	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	Improvement works following decommissioning of GMW #9 Channel to create walking paths and other beautification works.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	1,463,000	(1,463,000)	0	0	0	
				Year 6 (2027-28)	440,000	(440,000)	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
123		Replacement of Irrigation Pump at Robinvale	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	0	Riverbank to be stabilised, support structure to be replaced and a new pump to be installed to overcome potential OHS issues. A two part project with design commencing in 2025, construction on 2026.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	517,000	(517,000)	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
139		Centenary Park Upgrade, Robinvale	Capital - Renewal	Year 1 (2022-23)	60,000	(60,000)	0	0	Project identified in the Robinvale Community Plan. Masterplan of park to be developed.	
				Year 2 (2023-24)	270,000	(270,000)	0	0		
				Year 3 (2024-25)	0	0	0	0		0
				Year 4 (2025-26)	0	0	0	0		0
				Year 5 (2026-27)	0	0	0	0		0
				Year 6 (2027-28)	0	0	0	0		0
				Year 7 (2028-29)	0	0	0	0		0
				Year 8 (2029-30)	0	0	0	0		0
				Year 9 (2030-31)	0	0	0	0		0
				Year 10 (2031-32)	0	0	0	0		0

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Recreation - Playgrounds	23	Playground Equipment Renewal	Capital - Renewal	Year 1 (2022-23)	92,125	(92,125)	0	0		
				Year 2 (2023-24)	92,125	(92,125)	0	0		
				Year 3 (2024-25)	115,830	(115,830)	0	0		
				Year 4 (2025-26)	115,830	(115,830)	0	0		
				Year 5 (2026-27)	118,470	(118,470)	0	0		
				Year 6 (2027-28)	120,560	(120,560)	0	0		
				Year 7 (2028-29)	123,200	(123,200)	0	0		
				Year 8 (2029-30)	125,675	(125,675)	0	0		
				Year 9 (2030-31)	126,500	(126,500)	0	0		
				Year 10 (2031-32)	129,250	(129,250)	0	0		
29		Install Shade Sails over Playground Equipment	Capital - Renewal	Year 1 (2022-23)	0	0	0	0		
				Year 2 (2023-24)	54,670	(54,670)	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	57,310	(57,310)	0	0		
				Year 5 (2026-27)	58,300	(58,300)	0	0		
				Year 6 (2027-28)	59,340	(59,340)	0	0		
				Year 7 (2028-29)	60,390	(60,390)	0	0		
				Year 8 (2029-30)	61,600	(61,600)	0	0		
				Year 9 (2030-31)	62,100	(62,100)	0	0		
				Year 10 (2031-32)	63,410	(63,410)	0	0		
40		Playground Fencing Program	Capital - Renewal	Year 1 (2022-23)	26,125	(26,125)	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	28,740	(28,740)	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	28,740	(28,740)	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	29,785	(29,785)	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	30,335	(30,335)	0	0		
				Year 10 (2031-32)	0	0	0	0		

Program of works to renew and upgrade playgrounds throughout the municipality based on Playgrounds Asset Management Plan.

Renewal of shade sails over playground equipment throughout the municipality on a rolling program basis.

Bi-annual program for fencing play equipment throughout municipality.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Recreation - Sportsfields	54	(RRIP) Entrance Enhancement - Nyah Recreation Reserve	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	Enhance Entrances to the Reserve (Main & River), landscape treatment and fencing. Nyah Masterplan Key Project.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	33,000	(33,000)	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
61		Alan Garden Reserve - Oval Surface Upgrade, Swan Hill	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	0	Includes new subsurface drainage (agdrain), irrigation and earthworks to provide a new soil profile and to form a crown to enable run off.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	420,000	(420,000)	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	0	0	0	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
1.44		(RRIP) Ken Harrison Sporting Complex, Swan Hill - Traffic Control/Security	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	Improve security at KHSC through controlling vehicle access to rear oval/athletics track areas (e.g. bollards / automated gate) to prevent unauthorised vehicles accessing oval. Ken Harrison Masterplan key project.	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	27,500	(27,500)	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost			Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Recreation - Sportsfields	145	(RRIP) Ken Harrison Sporting Complex, Swan Hill - Upgrade Athletics Club Facilities	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	0	Upgrade the Athletic facilities - large storage and improved kiosk space. Ken Harrison Masterplan Key Project.
				Year 2 (2023-24)	44,000	(34,000)	(5,000)	(5,000)	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0	0		
				146	(RRIP) Sports Lighting Strategy	Capital - Renewal	Year 1 (2022-23)	0	0	0	
Year 2 (2023-24)	0	0	0	0	0	0					
Year 3 (2024-25)	0	0	0	0	0	0					
Year 4 (2025-26)	88,000	(28,000)	(60,000)	0	0						
Year 5 (2026-27)	0	0	0	0	0						
Year 6 (2027-28)	0	0	0	0	0						
Year 7 (2028-29)	0	0	0	0	0						
Year 8 (2029-30)	0	0	0	0	0						
Year 9 (2030-31)	0	0	0	0	0						
Year 10 (2031-32)	0	0	0	0	0						
148	(RRIP) Ken Harrison Sporting Complex, Swan Hill - Kitchen Upgrade - Cricket pavilion	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	0	Upgrade kitchen & improve storage facilities at the cricket pavilion. Ken Harrison Masterplan key project.	
			Year 2 (2023-24)	0	0	0	0	0			
			Year 3 (2024-25)	0	0	0	0	0			
			Year 4 (2025-26)	0	0	0	0	0			
			Year 5 (2026-27)	0	0	0	0	0			
			Year 6 (2027-28)	0	0	0	0	0			
			Year 7 (2028-29)	0	0	0	0	0			
			Year 8 (2029-30)	0	0	0	0	0			
			Year 9 (2030-31)	0	0	0	0	0			
			Year 10 (2031-32)	44,000	(22,000)	(22,000)	0	0			

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Recreation - Sportsfields	150	(RRIP) Design and construction of Swan Hill Sporting Precinct	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	Amalgamation of Swan Hill Showgrounds and Alan Garden Recreation Reserves. Showgrounds & Alan Garden Masterplans key project.
				Year 2 (2023-24)	0	0	0	0	0	
				Year 3 (2024-25)	0	0	0	0	0	
				Year 4 (2025-26)	0	0	0	0	0	
				Year 5 (2026-27)	0	0	0	0	0	
				Year 6 (2027-28)	0	0	0	0	0	
				Year 7 (2028-29)	1,430,000	(780,000)	(650,000)	0	0	
				Year 8 (2029-30)	0	0	0	0	0	
				Year 9 (2030-31)	0	0	0	0	0	
				Year 10 (2031-32)	0	0	0	0	0	
151	(RRIP) Swan Hill Sporting Precinct Implementation	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	Roadworks associated with amalgamation of the SH Showgrounds & Alan Garden Reserve, involving closure of Pritchard Street b'twn High & Stradbroke, carparking & entry/exit points. Showgrounds Masterplan key project being \$88,000 for design (2030-31) and \$880,000 for construction (unallocated).	
			Year 2 (2023-24)	0	0	0	0	0		
			Year 3 (2024-25)	0	0	0	0	0		
			Year 4 (2025-26)	0	0	0	0	0		
			Year 5 (2026-27)	0	0	0	0	0		
			Year 6 (2027-28)	0	0	0	0	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	88,000	(88,000)	0	0	0		
			Year 10 (2031-32)	0	0	0	0	0		
152	(RRIP) Alan Garden Reserve, Swan Hill - Football/Cricket Pavilion Design & Upgrade	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	Design & upgrade Tyntynder Football/Cricket Change rooms & other amenities (kitchen, showers, toilets to make female friendly facilities).	
			Year 2 (2023-24)	33,000	(33,000)	0	0	0		
			Year 3 (2024-25)	0	0	0	0	0		
			Year 4 (2025-26)	0	0	0	0	0		
			Year 5 (2026-27)	0	0	0	0	0		
			Year 6 (2027-28)	0	0	0	0	0		
			Year 7 (2028-29)	0	0	0	0	0		
			Year 8 (2029-30)	0	0	0	0	0		
			Year 9 (2030-31)	0	0	0	0	0		
			Year 10 (2031-32)	495,000	(495,000)	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32											
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost			Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Regulatory Services	213	Robinvale Animal Pound Upgrade	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0	0	0	New building connected by pathway to include a vet room to allow microchipping of animals to be completed in-house. Includes office space, storage room and toilet.
				Year 2 (2023-24)	0	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	110,000	(110,000)	0	0	0		
				Year 10 (2031-32)	0	0	0	0	0		
	214	Robinvale Off Leash Dog Park	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	0	Development of Project Plan of Construction of fenced park (provision of seating, water, fence/gates, agility equipment and trees) pending the Robinvale Riverfront Masterplan and Cultural Heritage Management Plan results (if State funding becomes available).	
				Year 2 (2023-24)	0	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	220,000	(110,000)	(110,000)	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0	0		
	248	Swan Hill Off Leash Dog Park - Stage 2	Capital - New Asset	Year 1 (2022-23)	60,000	(60,000)	0	0	0	Funds required for the completion of the Swan Hill Dog Park including the installation of drinker in the small dog area, additional seating with shade structure and agility equipment.	
				Year 2 (2023-24)	0	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Road Furniture, Line Markings & Carparks	249	Rural School Bus Shelters	Operational	Year 1 (2022-23)	27,000	(13,500)	(13,500)	0	Provision of two rural school bus shelters at the intersections of Alma & Smith Streets and Meaitian & Ceveri Roads, including concrete works and colourbond steel shed.	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
9	Swan Hill CBD Carpark	Capital - New Asset	Year 1 (2022-23)	0	0	0	0	Funded from car-parking reserve, where money is collected as contributions from developers in lieu of providing on-site parking, and needs to be converted to parking spaces on the ground.		
			Year 2 (2023-24)	0	0	0	0			
			Year 3 (2024-25)	0	0	0	0			
			Year 4 (2025-26)	0	0	0	0			
			Year 5 (2026-27)	162,800	(92,800)	0	(70,000)			
			Year 6 (2027-28)	0	0	0	0			
			Year 7 (2028-29)	381,700	(381,700)	0	0			
			Year 8 (2029-30)	0	0	0	0			
			Year 9 (2030-31)	0	0	0	0			
			Year 10 (2031-32)	0	0	0	0			
Roads - Roads to Recovery	27	Sealed Roads - Reconstruction (RZR)	Capital - Renewal	Year 1 (2022-23)	929,260	0	(929,260)	0	Roads to Recovery rolling program for road reconstruction. Figures assume that Council will continue to receive grant funding.	
				Year 2 (2023-24)	929,260	0	(929,260)	0		
				Year 3 (2024-25)	929,260	0	(929,260)	0		
				Year 4 (2025-26)	929,260	0	(929,260)	0		
				Year 5 (2026-27)	929,260	0	(929,260)	0		
				Year 6 (2027-28)	929,260	0	(929,260)	0		
				Year 7 (2028-29)	929,260	0	(929,260)	0		
				Year 8 (2029-30)	929,260	0	(929,260)	0		
				Year 9 (2030-31)	929,260	0	(929,260)	0		
				Year 10 (2031-32)	929,260	0	(929,260)	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Project Scope	
					Total Cost	Rates (including Loans)		
				Funding Source				
					Grants & Contributions	Other Sources		
Roads - Roads to Recovery	48	Sealed Roads - Shoulder Resheeting Program (R2R)	Capital - Renewal	Year 1 (2022-23)	210,100	0	(210,100)	0
				Year 2 (2023-24)	210,100	0	(210,100)	0
				Year 3 (2024-25)	210,100	0	(210,100)	0
				Year 4 (2025-26)	210,100	0	(210,100)	0
				Year 5 (2026-27)	210,100	0	(210,100)	0
				Year 6 (2027-28)	210,100	0	(210,100)	0
				Year 7 (2028-29)	210,100	0	(210,100)	0
				Year 8 (2029-30)	210,100	0	(210,100)	0
				Year 9 (2030-31)	210,100	0	(210,100)	0
				Year 10 (2031-32)	210,100	0	(210,100)	0
				Roads to Recovery rolling program of sealed road shoulder resheeting. Figures assume that Council will continue to receive grant funding.				
Roads - Sealed Roads	49	Gravel Roads - Resheeting Program (R2R)	Capital - Renewal	Year 1 (2022-23)	294,800	0	(294,800)	0
				Year 2 (2023-24)	294,800	0	(294,800)	0
				Year 3 (2024-25)	294,800	0	(294,800)	0
				Year 4 (2025-26)	294,800	0	(294,800)	0
				Year 5 (2026-27)	294,800	0	(294,800)	0
				Year 6 (2027-28)	294,800	0	(294,800)	0
				Year 7 (2028-29)	294,800	0	(294,800)	0
				Year 8 (2029-30)	294,800	0	(294,800)	0
				Year 9 (2030-31)	294,800	0	(294,800)	0
				Year 10 (2031-32)	294,800	0	(294,800)	0
				Roads to Recovery rolling program for resheeting of gravel roads. Figures assume that Council will continue to receive grant funding.				
Roads - Sealed Roads	215	McCallum & Murlong Street Intersection Improvements	Operational	Year 1 (2022-23)	0	0	0	0
				Year 2 (2023-24)	2,000,000	0	(2,000,000)	0
				Year 3 (2024-25)	0	0	0	0
				Year 4 (2025-26)	0	0	0	0
				Year 5 (2026-27)	0	0	0	0
				Year 6 (2027-28)	0	0	0	0
				Year 7 (2028-29)	0	0	0	0
				Year 8 (2029-30)	0	0	0	0
				Year 9 (2030-31)	0	0	0	0
				Year 10 (2031-32)	0	0	0	0
				Safety improvement for key Swan Hill intersection.				

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Roads - Sealed Roads	26	Sealed Roads - Reconstruction	Capital - Renewal	Year 1 (2022-23)	1,107,700	(1,107,700)	0	0		
				Year 2 (2023-24)	1,161,600	(1,161,600)	0	0		
				Year 3 (2024-25)	1,217,700	(1,217,700)	0	0		
				Year 4 (2025-26)	1,274,900	(1,274,900)	0	0		
				Year 5 (2026-27)	1,343,100	(1,343,100)	0	0		
				Year 6 (2027-28)	1,408,000	(1,408,000)	0	0		
				Year 7 (2028-29)	1,474,000	(1,474,000)	0	0		
				Year 8 (2029-30)	1,545,500	(1,545,500)	0	0		
				Year 9 (2030-31)	1,630,200	(1,630,200)	0	0		
				Year 10 (2031-32)	1,707,200	(1,707,200)	0	0		
43 Sealed Roads - Shoulder Resheeting		Capital - Renewal	Year 1 (2022-23)	218,900	(218,900)	0	0			
			Year 2 (2023-24)	228,800	(228,800)	0	0			
			Year 3 (2024-25)	239,800	(239,800)	0	0			
			Year 4 (2025-26)	256,800	(256,800)	0	0			
			Year 5 (2026-27)	269,500	(269,500)	0	0			
			Year 6 (2027-28)	282,700	(282,700)	0	0			
			Year 7 (2028-29)	295,900	(295,900)	0	0			
			Year 8 (2029-30)	318,600	(318,600)	0	0			
			Year 9 (2030-31)	333,200	(333,200)	0	0			
			Year 10 (2031-32)	349,100	(349,100)	0	0			
44 Sealed Roads - Resealing Program		Capital - Renewal	Year 1 (2022-23)	1,335,400	(1,335,400)	0	0			
			Year 2 (2023-24)	1,405,800	(1,405,800)	0	0			
			Year 3 (2024-25)	1,472,900	(1,472,900)	0	0			
			Year 4 (2025-26)	1,542,200	(1,542,200)	0	0			
			Year 5 (2026-27)	1,615,900	(1,615,900)	0	0			
			Year 6 (2027-28)	1,694,000	(1,694,000)	0	0			
			Year 7 (2028-29)	1,782,800	(1,782,800)	0	0			
			Year 8 (2029-30)	1,868,900	(1,868,900)	0	0			
			Year 9 (2030-31)	1,956,900	(1,956,900)	0	0			
			Year 10 (2031-32)	2,049,300	(2,049,300)	0	0			

Annual rolling program of sealed road reconstruction.

Rolling program to resheet the shoulders of sealed roads. Program developed based on condition assessments.

Rolling program of resealing of sealed roads.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Roads - Sealed Roads	45	Kerb and Channel - Replacement Program	Capital - Renewal	Year 1 (2022-23)	271,000	(271,000)	0	0		
				Year 2 (2023-24)	283,800	(283,800)	0	0		
				Year 3 (2024-25)	305,600	(305,600)	0	0		
				Year 4 (2025-26)	320,100	(320,100)	0	0		
				Year 5 (2026-27)	335,500	(335,500)	0	0		
				Year 6 (2027-28)	360,300	(360,300)	0	0		
				Year 7 (2028-29)	377,300	(377,300)	0	0		
				Year 8 (2029-30)	396,000	(396,000)	0	0		
				Year 9 (2030-31)	414,700	(414,700)	0	0		
				Year 10 (2031-32)	444,400	(444,400)	0	0		
90		LTFP - Additional Sealed Roads	Capital - Renewal	Year 1 (2022-23)	0	0	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	220,000	(220,000)	0	0		
				Year 5 (2026-27)	85,000	(85,000)	0	0		
				Year 6 (2027-28)	110,000	(110,000)	0	0		
				Year 7 (2028-29)	110,000	(110,000)	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	660,000	(660,000)	0	0		
				Year 10 (2031-32)	135,000	(135,000)	0	0		
216		Bael Bael Rd Tresco - Upgrade	Capital - Upgrade	Year 1 (2022-23)	0	0	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	675,000	(675,000)	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Roads - Sealed Roads	233	Karinie Street Reconstruction	Capital - Renewal	Year 1 (2022-23)	935,000	(935,000)	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Roads - Unsealed Roads	46	Gravel Roads - Resheeting Program	Capital - Renewal	Year 1 (2022-23)	710,600	(710,600)	0	0		
				Year 2 (2023-24)	744,700	(744,700)	0	0		
				Year 3 (2024-25)	785,400	(785,400)	0	0		
				Year 4 (2025-26)	819,500	(819,500)	0	0		
				Year 5 (2026-27)	864,600	(864,600)	0	0		
				Year 6 (2027-28)	905,300	(905,300)	0	0		
				Year 7 (2028-29)	950,400	(950,400)	0	0		
				Year 8 (2029-30)	999,900	(999,900)	0	0		
				Year 9 (2030-31)	1,050,500	(1,050,500)	0	0		
				Year 10 (2031-32)	1,100,000	(1,100,000)	0	0		
91 LTFP - Additional Unsealed Roads			Capital - Renewal	Year 1 (2022-23)	0	0	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	100,000	(100,000)	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	110,000	(110,000)	0	0		
				Year 7 (2028-29)	110,000	(110,000)	0	0		
				Year 8 (2029-30)	110,000	(110,000)	0	0		
				Year 9 (2030-31)	360,000	(360,000)	0	0		
				Year 10 (2031-32)	165,000	(165,000)	0	0		

Replacement of kerb and channel and road pavement from Murlong Street to Nyah Road round-about, including the Saleyards road intersection and Saleyards entrance upgrade.

Rolling program to resheet gravel roads.

Long Term Financial Plan - indicative additional funds available for unsealed road works (to be confirmed through the budget process).

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Street Beautification	71	Purchase Christmas Decorations	Operational	Year 1 (2022-23)	0	0	0	0	0	Purchase of Christmas decorations for use across the municipality.
				Year 2 (2023-24)	27,000	(27,000)	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	28,000	(28,000)	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	30,000	(30,000)	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	30,000	(30,000)	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	32,000	(32,000)	0	0		
18	Swan Hill CBD works	Capital - Renewal	Year 1 (2022-23)	420,000	(210,000)	(210,000)	0	0	Upgrade to Swan Hill CBD area generally boarded by Pys, Beveridge, Rutherford and Curlewis Streets with matching RDV funding.	
			Year 2 (2023-24)	430,000	(215,000)	(215,000)	0			
			Year 3 (2024-25)	530,000	(265,000)	(265,000)	0			
			Year 4 (2025-26)	220,000	(110,000)	(110,000)	0			
			Year 5 (2026-27)	0	0	0	0			
			Year 6 (2027-28)	0	0	0	0			
			Year 7 (2028-29)	0	0	0	0			
			Year 8 (2029-30)	0	0	0	0			
			Year 9 (2030-31)	0	0	0	0			
			Year 10 (2031-32)	0	0	0	0			
Swan Hill Indoor Sports & Recreation Centre	110	Swan Hill Indoor Sport & Recreation Centre	Capital - Renewal	Year 1 (2022-23)	0	0	0	0	Project to replace the recreation facility known as The Stadium in Swan Hill. Funds in Year 6 for scoping and detailed design. Existing rates money used as seed funding to obtain grant money from State/Federal government to construct a new facility.	
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	100,000	(100,000)	0	0		
				Year 7 (2028-29)	15,793,000	(793,000)	(15,000,000)	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Swan Hill Leisure Centre	7	(RRIP) Replace Swan Hill's Outdoor Swimming Pool	Capital - New Asset	Year 1 (2022-23)	66,000	(66,000)	0	0		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	7,000,000	(1,750,000)	(5,250,000)	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
	8	(RRIP) Swan Hill Showgrounds - Relocate Show Pavilions	Capital - Renewal	Year 1 (2022-23)	22,000	(22,000)	0	0		
				Year 2 (2023-24)	159,500	(159,500)	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		
Tower Hill Estate Development	81	Swan Hill Tower Hill Residential Development	Capital - New Asset	Year 1 (2022-23)	2,500,000	0	0	(2,500,000)		
				Year 2 (2023-24)	1,800,000	0	0	(1,800,000)		
				Year 3 (2024-25)	1,850,000	0	0	(1,850,000)		
				Year 4 (2025-26)	1,900,000	0	0	(1,900,000)		
				Year 5 (2026-27)	1,950,000	0	0	(1,950,000)		
				Year 6 (2027-28)	2,000,000	0	0	(2,000,000)		
				Year 7 (2028-29)	2,000,000	0	0	(2,000,000)		
				Year 8 (2029-30)	2,000,000	0	0	(2,000,000)		
				Year 9 (2030-31)	2,000,000	0	0	(2,000,000)		
				Year 10 (2031-32)	2,000,000	0	0	(2,000,000)		

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Tree Maintenance	102	Tree Planting Program	Operational	Year 1 (2022-23)	42,000	(42,000)	0	0		
				Year 2 (2023-24)	42,500	(42,500)	0	0		
				Year 3 (2024-25)	43,000	(43,000)	0	0		
				Year 4 (2025-26)	43,500	(43,500)	0	0		
				Year 5 (2026-27)	44,000	(44,000)	0	0		
				Year 6 (2027-28)	44,500	(44,500)	0	0		
				Year 7 (2028-29)	45,000	(45,000)	0	0		
				Year 8 (2029-30)	45,500	(45,500)	0	0		
				Year 9 (2030-31)	46,000	(46,000)	0	0		
				Year 10 (2031-32)	47,000	(47,000)	0	0		
Waste Management	33	Waste Management - Annual Landfill Capping/Rehabilitation	Operational	Year 1 (2022-23)	450,000	0	0	(450,000)		
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	100,000	0	0	(100,000)		
				Year 5 (2026-27)	100,000	0	0	(100,000)		
				Year 6 (2027-28)	100,000	0	0	(100,000)		
				Year 7 (2028-29)	100,000	0	0	(100,000)		
				Year 8 (2029-30)	100,000	0	0	(100,000)		
				Year 9 (2030-31)	102,000	0	0	(102,000)		
				Year 10 (2031-32)	104,000	0	0	(104,000)		
Waste Management - Operational Daily Cover	79	Waste Management - Operational Daily Cover	Operational	Year 1 (2022-23)	42,500	(42,500)	0	0		
				Year 2 (2023-24)	43,400	(43,400)	0	0		
				Year 3 (2024-25)	44,250	(44,250)	0	0		
				Year 4 (2025-26)	45,100	(45,100)	0	0		
				Year 5 (2026-27)	46,000	(46,000)	0	0		
				Year 6 (2027-28)	47,000	(47,000)	0	0		
				Year 7 (2028-29)	48,000	(48,000)	0	0		
				Year 8 (2029-30)	49,000	(49,000)	0	0		
				Year 9 (2030-31)	50,000	(50,000)	0	0		
				Year 10 (2031-32)	51,000	(51,000)	0	0		

Program of planting new street trees.

Implement Swan Hill landfill development plan. Includes construction of new landfill caps which are guided by progressive/staged capping plan. This will also include rehabilitation management of the caps once constructed.

Provision of earthen cover over waste for open landfill cell on a daily basis.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32										
Program Name	MP Job #	Project Description	Expenditure Type	Year	Project Cost		Funding Source			Project Scope
					Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources		
Waste Management	59	Swan Hill Landfill - Construction of New Cells	Capital - New Asset	Year 1 (2022-23)	1,045,000	0	0	(1,045,000)		Construction of new Cells for Swan Hill Landfill - funded from Waste Management Reserve.
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	1,083,500	0	0	(1,083,500)		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	1,083,500	0	0	(1,083,500)		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	1,138,500	0	0	(1,138,500)		
100		Replace Boundary Fence - Swan Hill Landfill	Capital - Upgrade	Year 1 (2022-23)	71,610	0	0	(71,610)		Progressively replace & extend the boundary fencing around the Swan Hill Landfill, includes fencing for future new cell.
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	23,870	0	0	(23,870)		
				Year 5 (2026-27)	23,870	0	0	(23,870)		
				Year 6 (2027-28)	23,870	0	0	(23,870)		
				Year 7 (2028-29)	23,870	0	0	(23,870)		
				Year 8 (2029-30)	23,870	0	0	(23,870)		
				Year 9 (2030-31)	23,870	0	0	(23,870)		
				Year 10 (2031-32)	23,870	0	0	(23,870)		
191		Power Upgrade for Swan Hill Landfill	Capital - Upgrade	Year 1 (2022-23)	66,000	0	0	(66,000)		Connect 3 Phase power to Landfill site. Allows for greater operational capabilities. Improved options for resource recovery equipment, aiding the diversion from land-fill. Will be a requirement when Gray Street Recycling operations relocate to landfill.
				Year 2 (2023-24)	0	0	0	0		
				Year 3 (2024-25)	0	0	0	0		
				Year 4 (2025-26)	0	0	0	0		
				Year 5 (2026-27)	0	0	0	0		
				Year 6 (2027-28)	0	0	0	0		
				Year 7 (2028-29)	0	0	0	0		
				Year 8 (2029-30)	0	0	0	0		
				Year 9 (2030-31)	0	0	0	0		
				Year 10 (2031-32)	0	0	0	0		

Addendum – Projects Sitting Outside 10 Year Delivery Cycle

The following list of projects have been considered by Council and will be brought into the 10 Year Major Projects Plan when suitable project funding becomes available .
 Where unexpected targeted government grant money becomes available, then projects from this listing can often be advanced.
 Some projects however, such as the construction of new municipal offices, may be 20-30 years away and dependent on the sale of our existing office site.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32

Program Name	MP Job #	Project Description	Expenditure Type	Project Cost			Funding Source			Project Scope
				Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources			
Acquisition & Disposal of Council Properties	24	Preliminary Design - Municipal Office Replacement Swan Hill	Capital - Upgrade	440,000	(440,000)	0	0	0	Preliminary Design - Municipal Office replacement or extension.	
	25	Construction of new Municipal Offices in Swan Hill	Capital - New Asset	21,100,000	(14,600,000)	0	(6,500,000)		Potential long term project to relocate to a new municipal office in Swan Hill.	
	165	Increase Housing Supply - Swan Hill	Capital - New Asset	9,443,500	0	0	(9,443,500)		Staged Construction of housing at Tower Hill Estate that is available for immediate purchase. Construct 3 houses per year for 3 years then review supply & demand.	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Program Name	MP Job #	Project Description	Expenditure Type	Project Cost			Project Scope	
				Total Cost	Rates (including Loans)	Grants & Contributions		
				Funding Source				
				Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Community Centre - Manangatang	137	Redevelopment of Manangatang Community Centre	Capital - Renewal	110,000	(110,000)	0	0	Project identified in the Manangatang Community Plan.
Drainage	83	Drainage Improvements - MVH and Tol Tol Intersection Robinvale	Capital - Upgrade	238,700	0	(238,700)	0	Murray Valley Highway and Tol Tol Road intersection expanding and profiling the stormwater open drain. VicRoads funding required.
	86	Swan Hill Charlie Gray Close - Drainage Scheme	Capital - New Asset	220,000	(110,000)	(110,000)	0	Construction of pump station and rising main to Wilkins Grove drainage network. \$10,000 allowed for power connection. Private Scheme required. For project to proceed landowners will need to contribute at least 50% of cost.
	193	Cloverdale Drainage Improvement Project	Capital - Upgrade	990,000	0	(990,000)	0	Design and construction of retention basin and overflow pumping system.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Program Name	MP Job #	Project Description	Expenditure Type	Project Cost			Project Scope	
				Total Cost	Rates (including Loans)	Grants & Contributions		
				Funding Source				
				Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Drainage	207	Drainage Improvements - Butterworth St, Suttie Dr, Berrybank Dr and Graemar Dr	Capital - Upgrade	825,000	0	(825,000)	0	Drainage upgrade works at Butterworth Street, Suttie Drive, Berrybank Drive and Graemar Drive, to improve drainage. For project to proceed landowners will need to contribute to the cost.
	234	Curlewis Street (MVH) - Railway Ave to McCallum St	Capital - Upgrade	1,659,900	(829,950)	(829,950)	0	Drainage upgrade works at Curlewis Street (from Railway Avenue to McCallum Street) to improve drainage.
Economic Development Unit	208	Pental Island Pedestrian Bridge Upgrade	Operational	1,118,000	(538,000)	(580,000)	0	Upgrade existing pedestrian bridge from Pioneer Settlement to Pental Island to support future tourism experience opportunities.
Footpaths	62	Shared Pathway between Lake Boga and Swan Hill	Capital - New Asset	2,750,000	(500,000)	(2,250,000)	0	Construct a shared pathway linking Lake Boga to Swan Hill.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Program Name	MP Job #	Project Description	Expenditure Type	Project Cost			Project Scope	
				Total Cost	Rates (including Loans)	Grants & Contributions		
				Funding Source				
				Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Footpaths	203	Implement Missing Links Footpath Strategy	Capital - New Asset	5,746,395	(5,746,395)	0	0	Implement Footpath Missing Links Strategy. \$7.8m in programmed works identified in 2019.
	210	Lake Boga Foreshore Path	Capital - New Asset	440,000	(240,000)	(200,000)	0	Stage 2 and 3 of Lake Boga East Lake Road footpath project, connecting the Caravan Park with existing path (north) at the Yacht Club.
Information Technology	31	Implement Recommendations of the IT Strategy	Capital - Renewal	2,000,000	(2,000,000)	0	0	Program of works to implement the recommendations of the I.T. Strategy involving the upgrade and development of Council's systems in a staged manner.
Libraries	85	Construction New Library Building Swan Hill	Capital - New Asset	3,300,000	(2,800,000)	(500,000)	0	Construction of new library building for Swan Hill. Year 8 = Business case and design

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Program Name	MP Job #	Project Description	Expenditure Type	Project Cost			Project Scope	
				Total Cost	Rates (including Loans)	Grants & Contributions		
				Funding Source				
				Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
PIOSET - Redevelopment	57	SH PIOSET - Heartbeat of the Murray Laser Light Show	Capital - Renewal	800,000	(400,000)	(400,000)	0	Additional stories for enhancement of visitor experiences.
Recreation - General Reserves	129	(RRIP) Upgrade Clubrooms - Manangatang	Capital - Upgrade	330,000	(30,000)	(300,000)	0	Expand & upgrade social room and change rooms. Manangatang Masterplan Key Project - \$33,000 for design (2030-31) and \$330,000 for construction (unallocated).
	130	(RRIP) Upgrade Judges Tower - Manangatang	Capital - Upgrade	66,000	0	(66,000)	0	Rebuild & upgrade tower for safety. Preference to make it stand alone or alternatively include in clubroom upgrade. Manangatang Masterplan Key Project.
	218	Dragway Construction	Capital - Renewal	10,000,000	0	(10,000,000)	0	Dragway reconstruction in compliance with ANDRA, including top fuel burner in accordance with international standard requirements.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Program Name	MP Job #	Project Description	Expenditure Type	Project Cost			Project Scope	
				Total Cost	Rates (including Loans)	Grants & Contributions		
						Other Sources		
Recreation - Parks & Gardens	22	Swan Hill Riverfront Masterplan - Implementation	Capital - New Asset	2,365,000	(1,265,000)	(1,100,000)	0	Staged implementation of Masterplan. Following funding works by Regional Growth Fund & Regional Development Victoria for a new Art Gallery & Interpretive Centre. Works include Cadell Wharf and Boardwalk on Marraboos River.
	42	Robinvale Riverfront Masterplan Implementation	Capital - New Asset	2,000,000	(1,000,000)	(1,000,000)	0	Robinvale Community Plan identified works, including masterplan of Centenary Park and improvements to moorings on Victorian waters in area known as "The Cut" and associated beautification works.
	261	Nyah Riverfront Masterplan Implementation	Capital - New Asset	1,000,000	(500,000)	(500,000)	0	Implementation of works identified in the Nyah Riverfront Masterplan
	262	Connecting Swan Hill CBD to the Riverfront	Capital - New Asset	1,800,000	(900,000)	(900,000)	0	Pedestrian crossing over railway lines to connect the Swan Hill CBD to the Riverfront.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Program Name	MP Job #	Project Description	Expenditure Type	Project Cost			Project Scope	
				Total Cost	Rates (including Loans)	Grants & Contributions		
				Funding Source				
				Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Playgrounds	40	Playground Fencing Program	Capital - Renewal	30,330	(30,330)	0	0	Bi-annual program for fencing play equipment throughout municipality.
Recreation - Sportsfields	247	Swan Hill Racecourse Bowling Enclosed Rink	Capital - New Asset	825,000	(150,000)	(675,000)	0	Roof existing bowling rink (East) and replace grass with synthetic playing surface.
	151	(RRIP) Swan Hill Sporting Precinct Implementation	Capital - New Asset	880,000	(880,000)	0	0	Roadworks associated with amalgamation of the SH Showgrounds & Alan Garden Reserve, involving closure of Pritchard Street b'twn High & Stradbroke, carparking & entry/exit points. Showgrounds Masterplan key project being \$88,000 for design (2030-31) and \$880,000 for construction (unallocated).
Roads - Sealed Roads	217	Winlaton Road - Upgrade	Capital - Upgrade	475,000	0	(475,000)	0	Winlaton Road (south of Lake Boga) upgrade from a Class 3 to a higher mass from Tresco Benjeroop Road for 2.1kms. Grant identified through AgriLinks Upgrade Program (AUP) by Agriculture Victoria.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Project Cost		Funding Source			Project Scope			
Program Name	MP Job #	Project Description	Expenditure Type	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Roads - Sealed Roads	250	Springfield Road - Upgrade	Capital - Upgrade	1,485,000	(1,485,000)	0	0	Rural roads requiring an upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. This is a main north-south route in the west of the municipality, it has very narrow seals that need to be widened to improve road safety for all users, especially over the crests (upgrade is to approximately 6km of road).
	251	Quambatook Road - Upgrade	Capital - Upgrade	11,000,000	0	(11,000,000)	0	Rural roads requiring an upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. This road is a major link for farmers to access the Quambatook silos. The entire length from the Mystic Park - Meatian Road intersection to the Donald - Swan Hill Road needs to be widened.
	252	Woorinen-Goschen Road - Upgrade	Capital - New Asset	4,950,000	(4,950,000)	0	0	Rural roads requiring upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. This road is a link between the township of Woorinen and the Donald-Swan Hill road. It is used frequently by heavy vehicles to service grain silos, farm access and the constantly growing stone fruit and nut industry.
	253	Tresco West Road - Upgrade	Capital - New Asset	495,000	(495,000)	0	0	Rural roads requiring upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. The requirement is to seal 2kms of this road from Bael Bael Road to Cumnock Road, this road currently receives frequent vehicle access for agricultural purposes.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32							
Program Name	MP Job #	Project Description	Expenditure Type	Project Cost		Project Scope	
				Total Cost	Rates (including Loans)		
				Funding Source			
				Rates (including Loans)	Grants & Contributions	Other Sources	
Roads - Sealed Roads	254	Collins Road, Wemen - Upgrade	Capital - New Asset	940,500	(940,500)	0	Rural roads requiring upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. This road is a link between the Annuello-Wemen Road and Hattah-Robinvale Roads and it is used by the constantly growing nut and vegetable industry.
	255	Boundary Bend-Kooloonong Road - Upgrade	Capital - New Asset	4,653,000	(4,653,000)	0	Rural roads requiring upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. This project is to upgrade the major road from Kooloonong to Boundary Bend to a sealed road, this is requested as the area has intensive agriculture consisting of nuts, olives and citrus.
	256	Winlaton Road, Lake Boga - Upgrade	Capital - New Asset	616,000	(616,000)	0	Rural roads requiring upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. This request is for the sealing of the northern end of Winlaton Road, adjacent to Bethune Dairy and south of Lette Lane to the intersection of Lakeside Drive, Lake Boga.
	257	Mosstank-Wemen Road - Upgrade	Capital - New Asset	1,727,000	(1,727,000)	0	Rural roads requiring upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council.

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2022/23 to 2031/32								
Program Name	MP Job #	Project Description	Expenditure Type	Project Cost			Project Scope	
				Total Cost	Rates (including Loans)	Grants & Contributions		
				Funding Source				
				Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Roads - Sealed Roads	258	Coghill Road, Kenley - Upgrade	Capital - New Asset	1,980,000	(1,980,000)	0	0	Rural roads requiring upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. This is a link road from Kenley Road back to the Murray Valley Hwy and has frequent heavy vehicle traffic for citrus and almonds.
	259	Bael Bael Road Tresco - Upgrade (Jeffer Road)	Capital - Upgrade	495,000	(495,000)	0	0	Rural roads requiring upgrade to support High Productivity Freight Vehicles (HPFV) in particular A-Doubles as requested by Council. This road currently has frequent use for agricultural purposes and sealing 2kms of road from the railway line south to Jeffer Road would allow for HPFV.
Waste Management	202	Future Waste Management Projects - New Assets	Capital - New Asset	1,126,400	0	(175,000)	(951,400)	10 projects ranging from new recycling building, sorting infrastructure, transfer station expansion, land purchase and solar installation.
	260	Ultima Compost Facility Extension - In-vessel Compost Facility	Capital - New Asset	1,175,000	0	(587,500)	(587,500)	In-vessel compost facility with housed receipt area to load Food Organics and Garden Organics to be decontaminated, loaded into the vessel and pasteurised to produce mature compost.

B.21.119 SALE OF 15 FELDTMANN LANE SWAN HILL 1/PS807535 PARISH OF CASTLE DONNINGTON

Responsible Officer: Director Corporate Services
File Number: AST-BU-36470
Attachments: 1 [↓](#) Property Valuation

Declarations of Interest:

Joel Lieschke - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The Lake Boga Equestrian Centre Incorporated is in the process of finalising an Occupancy Lease with Swan Hill Rural City Council. The Swan Hill Pony Club has vacated 15 Feldtmann Lane and has signed a sub-lease agreement with the Lake Boga Equestrian Centre Incorporated.

This report seeks Council's approval to dispose of 15 Feldtmann Lane in line with the requirements of the Local Government Act 2020.

Discussion

The former Swan Hill Pony Club grounds on the western side of Feldtmann Lane, Swan Hill is within the South West Development Precinct and is contained within a General Residential zone.

The site is rectangular in shape and has an area of approximately 2.7ha. A shed is located near the north western portion of the site, and there is scattered mature vegetation near the shed and on the southern, western and northern boundaries.

Feldtmann Lane terminates at the north eastern side of the site.

Land within the vicinity of the site is used for rural living purposes currently, but more intensive residential development is expected to commence in the near future.

Preston Rowe Patterson valued the land for \$270 000 in April 2021. The valuation does not take into account the significant infrastructure contribution required by the owner of the land to develop it for residential purposes.

To this end, Council will have to make potential purchasers aware of the need for hard infrastructure such as fully constructed roads and intersection, drainage and servicing of the site to a standard and capacity to support conventional residential subdivision.

Consultation

Consultation will be in accordance with the requirements of Council's Community Engagement Policy, as per S114 of the Local Government Act, which requires

participatory engagement for the sale of land. It will include placing an advertisement in the Guardian Newspaper and a notice on Council's website, notifying the public of Council's intention to sell the land and request submissions for or against the sale within 28 days of publishing the advertisement.

Financial Implications

Funds received will be allocated to Land Sales Reserve to be utilised as Council determines.

Social Implications

The re-development will provide significant positive social and economic benefits, with the potential to stimulate growth in retail, real estate, schools, and tourism.

Economic Implications

As per Social Implications above.

Environmental Implications

Not applicable to this report.

Risk Management Implications

Public image and reputation associated with the poor management of an open and transparent sales process.

Council Plan Strategy Addressed

Leadership - Excellent management and administration.

Options

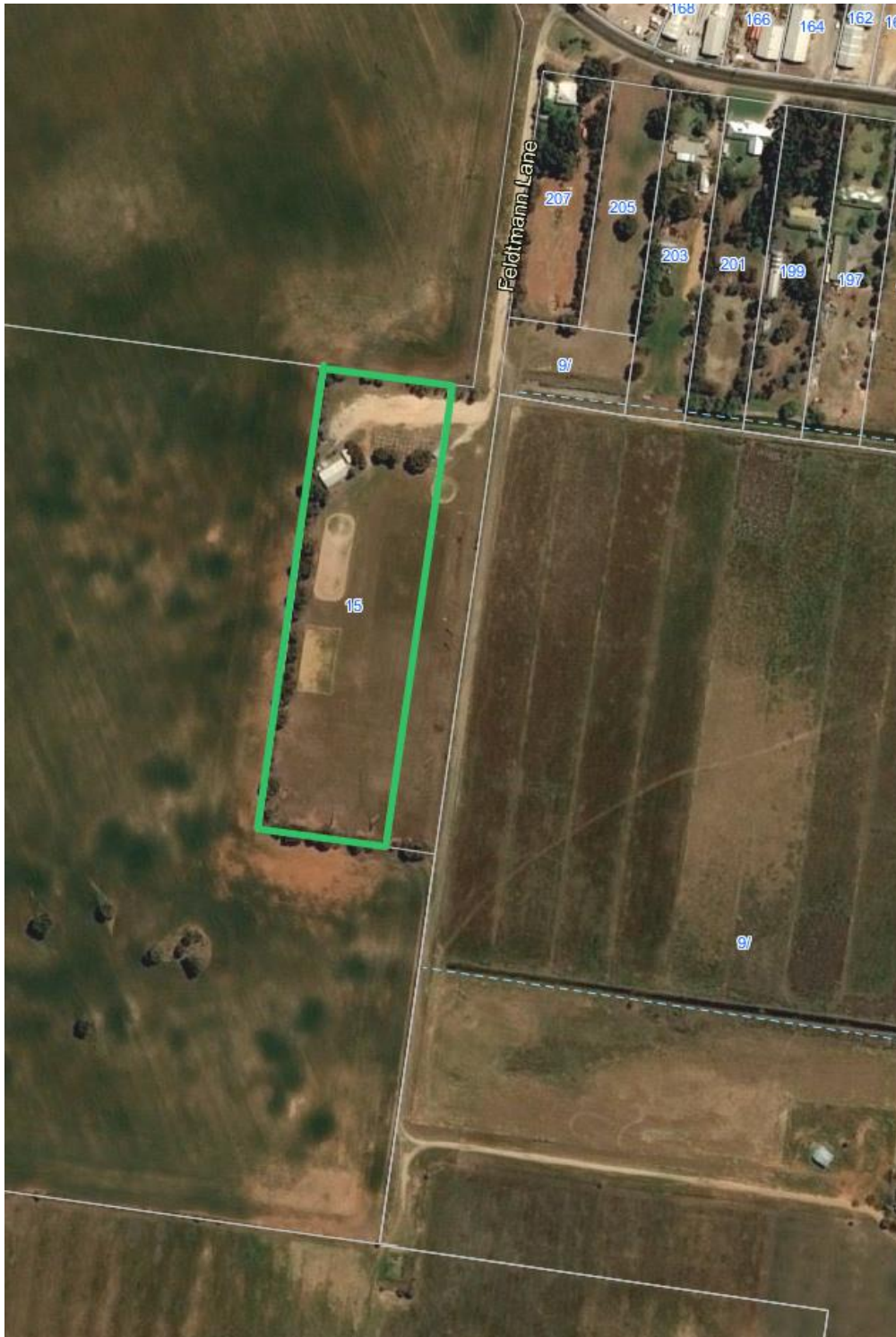
Council has the option to proceed or not to proceed with the disposal of this property.

Recommendations

That Council:

- 1. Give public notice to sell 15 Feldtmann Lane Swan Hill - 1/PS807535 Parish of Castle Donnington by Public Tender, seeking submissions on the proposed sale pursuant to S114 of the Local Government Act 2020.**
- 2. If no submissions against the sale of the property are received, authorise officers to proceed to request proposals for redevelopment of the land via Public Tender.**

APPENDIX 1
15 Feldtmann Lane Swan Hill - 1/PS807535 PARISH OF CASTLE DONNINGTON
Area:2.7344 ha



Residential



National Property Consultants

Preston Rowe Paterson is one of Australia's most experienced and well-regarded property services companies with expertise across the full spectrum of property classes.

Specialising in valuation, advisory and property management, we provide value added and risk adverse solutions to a wide range of property decision makers including; owners, investors and tenants.

Above all else we believe that our people are our most important asset. Our team prides itself on its integrity, honesty and transparency.

Our services include:

- Real Estate investment valuation
- Real Estate development valuation
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- Transaction advisory
- Property and asset management
- Listed fund, property trust advisors
- Super fund and syndicate advisors
- Plant and machinery valuation
- General insurance valuation
- Property market research

Preston Rowe Paterson is a growing and sustainable national business that harnesses the energy of local ownership that ensures expert local knowledge in all the areas we operate in.



Preston Rowe Paterson Horsham & Wimmera Pty Ltd

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Directors

Ben Sawyer Certified Practicing Valuer AAPI Reg 63163

M 0429 826 541

E ben.sawyer@prp.com.au

Liability limited by a scheme approved under Professional Standards Legislation

Preston Rowe Paterson

Valuation Report

Valuation Summary



Property Address:	15 Feldtmann Lane, Swan Hill VIC 3585				
Assessment Number:	9238				
Real Property Description:	Lot 1 PS807535				
Instructing Party / Client:	Janelle Free Swan Hill Rural City Council 45 Splatt Street Swan Hill VIC 3585				
Instructions:	To determine the 'As Is' Market Value of the subject property				
Interest Assessed:	Fee simple unencumbered freehold				
Purpose of Assessment:	Consultancy purposes and for no other purpose				
Date of Instruction:	30/04/2021				
Date of Inspection:	18/05/2021				
Relevant Date:	18/05/2021				
Property Type:	Residential development site				
Land Area:	<table border="1"> <thead> <tr> <th>PARCEL</th> <th>SIZE</th> </tr> </thead> <tbody> <tr> <td>Lot 1 PS807535</td> <td>2.735 ha</td> </tr> </tbody> </table>	PARCEL	SIZE	Lot 1 PS807535	2.735 ha
PARCEL	SIZE				
Lot 1 PS807535	2.735 ha				
Zoning:	General Residential Zone (GRZ) – Swan Hill Rural City Council Planning Scheme				
Occupancy:	The property is currently vacant.				

PRP Ref: 11706
15 Feldtmann Lane, Swan Hill VIC 3585

Preston Rowe Paterson

Valuation Report

Comments:

The subject property comprises a 2.735 ha General Residential Zone allotment (area to be confirmed by a current Title Search) situated approximately 3 kilometres south-west of the Swan Hill post office on the western side of Feldtmann Lane.

Constructed on the land is a mudbrick building which was previously utilised as a club house, an old storage shed and a skillion. Given the underlying zoning, the property is considered to be ripe for subdivision, and as such, the buildings are not considered to add any value to the property.

There has been one sale of a General Residential zoned development block in Swan Hill over the last 18 months. The property sold for \$800,000, and after making an allowance of \$300,000 for the improvements on the site, it is considered that the land showed a value of \$500,000 or approximately \$11.50 per sqm. This property was nearly twice the size of the subject, however it was in a vastly superior location given the frontage to Yana Street. Based on this, it is considered that a rate of \$10 per sqm would be appropriate for the subject holding.

Market Value 'As Is':

We are of the opinion that the **Market Value 'As Is'** of **15 Feldtmann Lane, Swan Hill VIC 3585** as at the date of valuation is in the sum of:-

\$270,000 (Two Hundred and Seventy Thousand Dollars) excluding GST and subject to Vacant Possession

- We assume that information obtained at the time of inspection is correct and not misleading towards forming an understanding of the property for the purposes of this valuation;
- The above land area has been taken from the Land Victoria website (land.vic.gov.au). Should a Title Search or formal survey reveal otherwise, we reserve the right to reconsider our valuation herein;
- We assume that the subject site as inspected is within Title boundaries and there are no encroachment issues;
- We assume that the property is free from any contamination issues.

Valuer:


Signature of Valuer/Director: on behalf of
Preston Rowe Paterson Horsham & Wimmera Pty Ltd
Ben Sawyer, Director
Certified Practising Valuer AAPI Reg 63163

Reliance on this report should only be taken upon sighting the original document that has been signed by the Valuer and the Director of Preston Rowe Paterson Horsham & Wimmera Pty Ltd.

Preston Rowe Paterson

Valuation Report

Appendix A Photographs



General land



General land



Old building



Storage shed

Appendix B Terms and Conditions

Explanation

1. The following terms and conditions are the standard terms and conditions that apply to all Valuations or the Valuation Services or consultancy services and Services provided by Preston Rowe Paterson Horsham & Wimmera Pty Ltd.
2. These terms and conditions form part of the appointment of Preston Rowe Paterson Horsham & Wimmera Pty Ltd by the Client to provide the Services.
3. Preston Rowe Paterson Horsham & Wimmera Pty Ltd and its valuers are members of a Limited Liability Scheme in the meaning of the Professional Standards Act 1994.
4. The Valuation and all Valuation Services are provided by Preston Rowe Paterson Horsham & Wimmera Pty Ltd subject to these Terms and Conditions;

Definitions

5. The following definitions apply to these Terms and Conditions and the provision of our Valuations, Valuation Services and Services:-

'Client' shall mean Swan Hill Rural City Council.

'Confidential information' means information that:

(a) Is by its nature confidential;

(b) Is designated by Us as confidential;

(c) You know or ought to know is confidential; and

(d) Includes, without limitation:

(i) Information comprised in or relating to any of Our intellectual property in the Services or any reports or certificates provided as part of the Services; and

(ii) The Quotation which We have provided to You.

'Date Of Valuation' means, in relation to any Valuation, Valuation Services, Services or consultancy services or advice, the date of preparation of our report or the specific date as at which our opinions are stated to apply (the Relevant Date).

'Director' means a Director noted on the Australian Securities and Investment Companies (ASIC's) records for Preston Rowe Paterson Horsham & Wimmera Pty Ltd

'Fee' means the amount agreed to be paid for the Services by You as set out in the Quotation.

'Limited Liability Scheme' means a scheme pursuant to the Professional Standards Legislation in the State of Victoria

'Parties' means You and/or Us as the context dictates.

'Quotation' means the written quote provided by Us in relation to the Services.

'Relevant Date' means the specific date that our opinion is stated to apply where we are instructed to value at a specific date other than the date of inspection.

'Services' means the Valuation, Valuation Services, asset management, property management, facilities management or consultancy services or advice provided by Us pursuant to these Terms and Conditions and the Quotation.

Preston Rowe Paterson

Valuation Report

'Valuation' shall include a Valuation, Valuation services, or feasibility study, made or given in relation to any real or personal property, freehold or leasehold property, asset, liability or item or items of plant and machinery, proposed development, infrastructure, carbon, water or native title property right, business, fixtures, fittings or other property;

'Valuation Services', shall include any oral or written advice, opinion, recommendation or statement communicated to the Client by Us consequent upon or incidental to the request for a Valuation;

'Valuer' means the individual valuer that has undertaken the valuation or valuation services;

'We', 'Us', 'Our (s)' means Preston Rowe Paterson Horsham & Wimmera Pty Ltd, our employees, contractors, servants and agents;

'You', 'Your' means the Client engaging Us to perform the Valuation, Services or Valuation Services;

Quotation

6. Prior to commencing work We will provide you with a Quotation that sets out who the report is for; the purpose for which the report is being prepared and the fee to be charged. You agree that:
 - (a) you will not use any advice we provide for any purpose other than as stated in the Quotation;
 - (b) you will not pursue any claim against Us for any loss you suffer because you have used Our advice for any other purpose;
 - (c) you will keep this report confidential, unless otherwise agreed by Us in writing; and
 - (d) you will indemnify Us in relation to any loss suffered by a third party that relies on Our advice without first receiving our written consent to do so.

Your Obligations

7. You agree that:
 - (a) You will not use any advice We provide for any purpose other than as stated in the Quotation;
 - (b) You will not pursue any claim against Us for any loss You suffer because You have used Our advice for any other purpose;
 - (c) You will keep this report confidential, unless otherwise agreed by Us in writing; and
 - (d) You will indemnify Us in relation to any loss suffered by a third party that relies on our advice without first receiving Our written consent to do so.
8. You warrant that the instructions and subsequent information supplied by You contain a full and frank disclosure of all information that is relevant to Our provision of the Valuation, Valuation Services or Services. You also accept all risk and any loss that might occur should you withhold any relevant information from Us.
9. You warrant that all third party expert or specialist reports provided to Us by You for the purpose of Us providing the Valuation, Valuation Services or Services are provided with the authority of the authors of those reports.
10. You authorise and license Us to incorporate Your intellectual property within Our report(s).

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Valuation Report

11. The Valuation and all Valuation Services are provided by Us solely for the use of the Client. You will not release any part of Our valuation or consultancy report or its substance to any third party without the written consent of one of Our Directors. Such consent will be provided at Our absolute discretion and on such conditions as We may require including that a copy of these Terms and Conditions must be provided to such third party. This clause shall not apply to persons noted as recipients in Your prior instruction to Us or in the Quotation provided. You are obligated to provide any such recipient with a copy of these Terms and Conditions.
12. If You release any part of the valuation or consultancy advice or its substance with Our written consent, You agree: a) to inform the other person of the terms of our consent; and b) to compensate Us if You do not do so. We have no responsibility to any other person even if that person suffers damage as a result of any other person receiving this Valuation, Valuation Services, Services or consultancy advice.
13. You agree that We do not and will not assume any responsibility to any person other than the Client for any reason whatsoever including, without limiting the generality of the foregoing, for breach of contract, negligence (including negligent mis-statement) or wilful act or default of itself or others by reason of or arising out of the provision of the Valuation, Valuation Services or Services and notwithstanding that any damages have been suffered or incurred by that person as a result of the provision of this Valuation or those Valuation Services to the Client or the use of either of them (or any part of either of them) by the Client for any purpose whatsoever;
14. You must pay our Fees within 14 days of the date of a correctly rendered invoice, unless otherwise dealt with in the Quotation. Fees that remain unpaid for a period of 30 days or more will attract an administration charge of 2% of the total of the invoice calculated per month or part thereof.
15. You agree that We reserve the right to reconsider or amend the Valuation, Valuation Services, Services or consultancy advice, or the Fee set out in Our Quotation to You, if we identify information or facts that were not provided to Us at the time of quoting that reveal that the task is much greater than we initially anticipated from the information you provided. In such circumstances, once We have identified additional issues that necessitate additional work, we will advise you of the additional fees for additional time required to complete the task.
16. You agree that neither the whole nor any part of Our Valuation or the substance of any of Our Valuation Services or Services may be communicated to any third party (whether by way of inclusion in a document, circular, statement, prospectus, Product Disclosure Statement (PDS), public offer document or otherwise) without first obtaining the written consent of one of Our Directors. Neither the whole nor any part of Our valuation report or Valuation Services report or any reference to it may be included in any published document, circular or statement, prospectus, Product Disclosure Statement (PDS), public offer document, nor published in any way, without written approval by one of Our Directors as to the form and context in which our Valuation or Valuation Services may appear. Notwithstanding the foregoing, the Client agrees that in the event that it does communicate to a third party the whole or any part of this Valuation or the Valuation Services it shall also communicate to that third party these Terms and Conditions. Furthermore You agree to indemnify Us in the event of any failure so to do;
17. You agree that every right, immunity, exemption and limitation or liability in these terms and conditions shall continue to have its full force and effect in all circumstances notwithstanding any breach of contract or the Terms and Conditions hereof by Us or any person entitled to the benefit of these Terms and Conditions;
18. You agree that if any provision or any part of a provision hereof is unenforceable for any reason whatsoever, such unenforceability shall not affect any other part of such provision or any other provision of these Terms and Conditions;

Preston Rowe Paterson

Valuation Report

19. You will only use the valuation or valuation services for the specific purpose stated by us. You agree that you will not use the valuation or valuation services for any other purpose, unless you have our expert's written consent to do so.

Intellectual Property

20. All Our intellectual property contained within any advice We provide, remains Our property. We only grant you licence to use Our intellectual property to carry out the purpose for which the advice was provided.

Length of Time Our Valuation or Valuation Services can be relied upon

21. Our Valuation and or Valuation Services are current at the Date of Valuation only. The value assessed in Our Valuation or Valuation Services Report may change significantly and unexpectedly over a relatively short period of time (including as a result of general market movements or factors specific to the particular property). We do not accept liability for losses arising from such subsequent changes in value. Without limiting the generality of the above comment, We do not assume responsibility or accept any liability where the valuation is relied upon after the expiration of ninety (90) days from the date of the valuation, or such earlier date if you become aware of any factors that have any effect on the valuation. Notwithstanding the above You accept that our Valuation and or Valuation Services are current as at the Date of Valuation only and no representation or warranty is made as to the future value of the property.

Assignment of Valuation or Valuation Services

22. You acknowledge that We reserve the right, at Our absolute discretion, to determine whether or not to assign Our valuation to any third party. Without limiting the extent of Our discretion, We may decline a request for assignment where:
- a) the proposed assignee is not a major recognised lending institution (such as a bank or other lender regulated by the Banking Act 1959);
 - b) the assignment is sought in excess of 3 months after the date of valuation;
 - c) we consider that there has been a change in conditions which may have a material impact on the value of the property;
 - d) the proposed assignee seeks to use the valuation for an inappropriate purpose; or
 - e) Our Fee has not been paid in full.
23. Where We decline to provide an assignment We may be prepared to provide an updated valuation on terms to be agreed at that time.
24. In the event that You request us to assign Our valuation and We agree to do so, You authorise Us to provide to the assignee a copy of these Terms and Conditions, the original Quotation and any other document, including instructions provided by You, relevant to the scope of Our Valuation or Valuation Services.

Property or Valuation Circumstance Specific Qualifications, Assumptions and Conditions Precedent within our reports

25. We are providing You with our professional opinion as valuers. Our opinion is usually provided by way of a valuation report. That report will set out a number of important qualifications, assumptions and conditions precedent which We may need to make, in addition to these Terms and Conditions, relative to the circumstances of the particular property or properties (real or personal property) under consideration.
26. You agree to read these qualifications, assumptions and conditions precedent carefully, and understand that if the assumptions that we have made or relied on are circumstances

Preston Rowe Paterson

Valuation Report

that do not prevail or eventuate, or are found later to be inaccurate, Our opinion as to value may be materially different. You agree to solely bear the risk in relation to any loss you might suffer, should this occur.

27. The qualifications, assumptions, and conditions precedent that We make will usually depend on the circumstances of the property being valued and are made in relation to matters that We do not have expertise to verify or We cannot verify information provided to Us within the time required to complete the valuation. These will be set out in detail in the Valuation, Valuation Service report or Services report that We provide to You.
28. These qualifications, assumptions and conditions precedent typically will relate to:-
 - (a) Land contamination and environmental risk; (b) Planning Information; (c) Planning and Development Controls and Consents; (d) Title including Notifications on Title such as Easements, Caveats, Restrictions and other dealings; (e) Building Areas; (f) Building Structural Integrity; (g) Building Compliance with the Building Code of Australia; (h) Pest Infestation; (i) Leases, Licences and Tenancies; (j) Strata Title Certificates; (k) Plant and Equipment within Buildings; (l) The veracity of and sources of Sales and Letting Information and Transaction Data; (m) The nature of forecasting, future value assessment and discounted cash flow analysis; (n) The basis of Value where access to the property is restricted; and (o) Whether or not the property has been completed where a development.
29. You agree that we will include property specific qualifications, assumptions and conditions precedent within Our reports as circumstances require. Furthermore You agree that it is Your responsibility to carefully read and consider these qualifications, assumptions and conditions precedent and discuss them with Us if they cause You any concern.

Pecuniary Interest

30. You acknowledge that We do not have any pecuniary interests in the subject property, the property owner, the Responsible Entity or the manager/ promoter of the scheme or the Product Disclosure Statement;

Undertaking and Statement by the Valuer

31. You acknowledge that We confirm that the valuer whom has undertaken this Valuation or Valuation Services is registered and qualified to carry out the valuation of properties. Furthermore We confirm that the valuer has had 5 years continuous experience in valuation, including more than 2 years' experience in Australia and including experience in valuing properties in the locality where the subject property is situated or in valuing properties of a similar nature.

Executive Summary

32. Our executive summary in Our Valuation or Valuation Services Report must be read in context of and in conjunction with the full valuation report of which this executive summary forms part. All comments, terms and conditions contained in the full valuation report and Quotation relate directly to this Executive Summary.

Coronavirus

33. Our valuation has been prepared at a time when the COVID-19 (Coronavirus disease) is having a profound and unprecedented impact on global economies, stock markets and capital markets.

The World Health Organisation has now declared COVID-19 a pandemic.

Because of the lag in real estate market transactions, there has not yet been a body of sales or leasing transaction evidence that reflects the prospect of worsening economic and/or real estate market conditions.

Preston *Rowe* Paterson

Valuation Report

Early signs are that certain industries are being affected more so than others at this time. Governments around the world, who have all but exhausted the prospect on monetary policy stimulus given the already low interest rate environment, are rapidly developing fiscal stimulus strategies to avert a prolonged recessionary environment and underpin economic activity.

In preparing our valuation, we have considered sales and leasing transaction evidence that occurred recently and possibly prior to the onset of the current circumstances. We have also, where possible, considered transactions that have occurred since the circumstances of the Coronavirus were known to real estate market participants (buyers and sellers, lessors and lessees).

We have also considered the supply and demand characteristics for the subject property asset class at the date of valuation. To do this, we have had extensive discussions with real estate agents and market participants to consider the rental and capital markets for the subject property in the current environment.

Where necessary, we have attempted to reflect the circumstances, as they may affect the subject property in our valuation herein. Should our basis of assessment of the impact of the current circumstances for the subject property prove to be incorrect, we reserve the right to reconsider our findings herein.

B.21.120 ADVOCACY REQUIRED AS PART OF VICTORIAS BIG BUILD - SOCIAL HOUSING

Responsible Officer: Director Development and Planning
File Number: S03-22-05
Attachments: Nil

Declarations of Interest:

Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a Council resolution to express concern to the state government about the proposal to exempt social housing from the need to pay rates for local services.

The Big Build program will invest about \$15,000,000 into the municipality in the form of social and affordable housing.

Discussion

The Victorian government's Big Housing Build is underway with one round completed, another underway and projects approved in at least 38 Local Government Areas.

Councils are being included in this program in a variety of ways, including assisting with land identification and working with social housing providers.

The MAV is working with Councils to inform its advocacy on the elements councils wish to see included in the Victorian State/Local Government Social and Affordable Housing Compact. The MAV has prepared a Local Government Strategic Statement for consultation with councils ahead of the discussions with the Victorian Government. The Statement will provide a solid basis for development of a Compact. Officers will review this statement prior to making any comment.

Of concern, however, is the Victorian Government's proposal to exempt the more than 85,000 social housing dwellings owned and operated by Homes Victoria and community housing providers from the need to pay rates for local services. MAV analysis indicates this will cost councils over \$136.7 million per year, representing some \$1.6 billion in foregone rates revenue over a 10-year period.

For Swan Hill Rural City Council there are 437 dwellings owned by the Department of Families Fairness and Housing this equates to over \$500,000 each year before the effects of rate cap increases in lost rates or over \$5.5 million in foregone rates revenue over a ten-year period. There are many other private and community housing providers, for which we do not have definitive numbers however these could increase the above cost estimates by 30-50%.

The MAV is suggesting that Council supports its advocacy program by writing to local members of Parliament and relevant Ministers expressing its concern on this cost shifting to local government.

Consultation

Consultation with the MAV has occurred to clarify the issues. The issue has also been discussed recently at a meeting of the Murray River Group of Councils.

Financial Implications

A reduction in rates of over \$500,000 per year is significant in a period of rate capping severely hindering Council's ability to maintain or grow services.

Social Implications

The potential loss of rates means the burden will need to shift to other rate payers to make up the lost income or a reduction in services will have to occur.

Economic Implications

The implications of this proposed exemption will have flow on effects to the local economy of the municipality.

Environmental Implications

Not applicable for this report.

Risk Management Implications

Not applicable for this report.

Council Plan Strategy Addressed

Leadership - Bold leadership, strong partnerships and effective advocacy.

Options

That Council

1. Support the MAV in its advocacy program in relation to the proposal to exempt social housing dwellings from the need to pay rates for local services
2. Advocate to all local members of Parliament and relevant Ministers in relation to the proposal to exempt social housing dwellings from the need to pay rates for local services.

Or

That Council not

1. Support the MAV in its advocacy program in relation to the proposal to exempt social housing dwellings from the need to pay rates for local services
2. Advocate to all local members of Parliament and relevant Ministers in relation to the proposal to exempt social housing dwellings from the need to pay rates for local services

Recommendations

That Council:

1. **Support the MAV in its advocacy program in relation to the proposal to exempt social housing dwellings from the need to pay rates for local services.**
2. **Advocate to all local members of Parliament and relevant Ministers in relation to the proposal to exempt social housing dwellings from the need to pay rates for local services.**

B.21.121 FUTURE EVENTS

Responsible Officer: Director Development and Planning
File Number: S12-28-03
Attachments: Nil

Declarations of Interest:

Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks Council's approval to move forward with the scoping, planning and installation of Neon Lights Swan Hill and to approve the Event Support Fund cash sponsorship request for the NAB League Match - Bendigo Pioneers v Calder Cannons.

Discussion

In lieu of the Seniors Tennis Championship being cancelled, and no events planned over Christmas or New Year's Eve, it is proposed to organise the Neon Lights event in Swan Hill from the 8 – 16 January 2022. The proposed event location is subject to Regional Roads approval. Support from internal stakeholders such as Engineering and Parks and Gardens will help to make the event successful for the community and visitors.

Events will recommence in 2022 following the easing of COVID restrictions and they are in of need support. AFL Central Victoria has requested \$3,000 cash sponsorship to cover the overnight accommodation costs for the Calder Cannons (travelling from Melbourne) in their football match against the Bendigo Pioneers. Planned to be held Sunday 29 May 2022 at the Swan Hill Recreation Reserve, the event represents the premier Under 18 football competition in Australia with Swan Hill being represented by the Bendigo Pioneers Zone. The event will be free and family friendly with additional elements including the NAB AFL Auskick clinics, and academy matches between the region and AFL Sunraysia. There will be opportunities for local football clubs to become involved with free activities for local players to participate on or spectate in. Workshops will be run with local coaches and clubs prior to the event and there will be plenty of opportunities for local football clubs and the community to get involved.

Two items require consideration by Council:

1. Approval to move forward with the scoping, planning and installation of Neon Lights Swan Hill at a cost of up to \$20,000.
2. Approval to provide \$3,000 cash sponsorship to fund one night's accommodation for the Calder Cannons, at the NAB League Match.

Consultation

There will be several stakeholders involved for the Neon event. External stakeholders are Regional Roads Victoria and internal council departments.

Council's Executive Leadership Team, Economic Development Unit, AFL Central Victoria and Regional Roads Victoria have been consulted.

AFL Central Victoria advised that the support requested would be for Calder Cannons only as they must travel from Melbourne.

Financial Implications

Despite these requests being outside the 2021/22 Event Support Fund round, the impact of COVID has meant there are ample funds left in the Event Support Fund, equating to \$66,672.73. The following requests- \$3,000 for NAB League, \$20,000 for Neon Lights and the already approved amount of \$6,000 for Summer Music Sessions, will leave a remaining budget for 2021/22 of \$37,672.73.

Social Implications

Community enrichment, visitor engagement, creating an attraction and supporting local business.

Encouraging community enrichment, boosting and showcasing the region's sporting profile.

Economic Implications

The league event has an estimated tourism impact (Remplan) of \$114,020. The event encourages tourism and expenditure from those parents and players coming from outside of the region.

The impact of the neon event is unknown but it is anticipated it will attract people to visit the CBD thereby showcasing businesses and providing a new experience for visitors, family and friends to attend.

Environmental Implications

Increase usage and possible damage to grassed area in McCallum Street.

Not applicable for NAB League Match.

Risk Management Implications

If required by Regional Roads Victoria, traffic could be slowed in the McCallum Street area to 40km/ph for the event period.

Events held on Council owned and/or managed facilities and grounds will need to go through the Event Management Approval Process.

The event organisers must ensure they meet the COVID restrictions for public events.

Council Plan Strategy Addressed

Prosperity - A thriving diverse economy.

Options

1. Council approve expenditure of up to \$20,000 for the Neon Lights Event in Swan Hill in January 2022 on the McCallum Street median strip subject to Regional Roads Victoria approval. If that site cannot be secured use Campbell Street as the alternative location.
2. Council declines to hold the Neon Lights Event in Swan Hill in January 2022.
3. Council approves the \$3,000 request for cash sponsorship, to fund one night's accommodation for the Calder Cannons at the NAB League Match in Swan Hill.
4. Council does not approve the \$3,000 request for cash sponsorship, to fund one night's accommodation for the Calder Cannons at the NAB League Match in Swan Hill.

Recommendations

That Council resolves:

1. **To approve up to \$20,000 for the Neon Lights Event in Swan Hill in January 2022, to be held on the McCallum Street median strip (subject to Regional Roads Victoria approval) or Campbell Street as an alternative location.**
2. **Provide \$3,000 sponsorship to AFL Central Victoria toward a NAB League Match to be held in Swan Hill in May 2022.**

B.21.122 THRIVE BY FIVE INITIATIVE

Responsible Officer: Director Community & Cultural Services
File Number: S23-01-01
Attachments: Nil

Declarations of Interest:

Bruce Myers - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report provides Council with the revised Child Safe Standards Policy following a review, and presents the Policy for adoption and to promote a national overhaul of early years education and childcare.

Discussion

Council has been approached to support the Thrive by Five campaign, which acknowledges the importance of the first five years of life, when the human brain develops to 90 per cent of an adult's size.

Information about the not-for-profit campaign can be found at

<https://thrivebyfive.org.au/about/>

Early learning can help give children the best start in life, impacting on their future health, wellbeing, working potential and social participation. Council's Early to Middle Years Plan supports the objective that every child should start school ready to learn, with the opportunity to fulfil their potential.

Australia's early learning and childcare system has become outdated, complex and expensive.

Although it's an essential service, Federal Government funding has failed to keep pace, leaving families out-of-pocket with expenses and creating unequal access to appropriate, high-quality early learning and childcare.

Parents, educators, experts, people from all sides of politics and all walks of life have come together to support the Thrive By Five campaign which aims to ensure every Australian child can benefit from high quality, universally accessible and affordable early learning and childcare.

Reform of the early learning and childcare system will drive workforce participation, particularly for women, boost productivity and GDP, boost our nation's education performance, and give children the best possible start in life.

Reducing out-of-pocket costs for working families will flow directly into increased household spending. A high quality, universally accessible and affordable early learning system will allow an extra 98,800 parents, mainly women, to get back into the workforce, boosting productivity and the economy.

Many Australian women don't work more than three days a week because that is the tipping point where the cost of care becomes unreasonably expensive when compared with earning potential. As a result, these women experience difficulty when they try to increase the amount they work and face lifelong challenges through lost earnings and low superannuation. Many women drop out of the workforce because of the cost of early learning and childcare.

Local Government runs hundreds of centres around Australia, or owns infrastructure enabling these services to operate, but there is no consistent approach.

Consultation

Not applicable for this report. Extensive consultation took place with families, services providers and children during the development of the Municipal Early to Middle Years Plan.

Financial Implications

Not applicable to this report.

Social Implications

It is recommended Council support this campaign and call on all parties to commit to resource a high quality, universally accessible and affordable early learning system that creates a brighter future for children.

Economic Implications

Not applicable to this report.

Environmental Implications

Not applicable to this report.

Risk Management Implications

Not applicable to this report.

Council Plan Strategy Addressed

Liveability - Building Healthy Communities.

Options

- 1. Endorse the Thrive by Five campaign.**
- 2. Not endorse the Thrive by Five campaign.**

Recommendations

That Council:

- 1. Endorse the Thrive by Five campaign to support high-quality, universally accessible and affordable early learning and childcare.**
- 2. Formally advise the Municipal Association of Victoria, and Australian Local Government Association, that it has endorsed the Thrive by Five campaign and supports the Associations in their involvement in the campaign.**
- 3. Write to Prime Minister Scott Morrison, the Leader of the Opposition Anthony Albanese, the Minister for Education and Youth Alan Tudge, the Shadow Minister for Early Childhood Education and Youth Amanda Rishworth and local Federal Member of Parliament Dr Anne Webster, seeking bipartisan support for the campaign's objectives.**
- 4. Endorse the distribution and display of the Thrive by Five information on Council premises, primarily in early childhood services, as well as involvement in any relevant actions arising from the initiative.**

B.21.123 APPOINTMENT OF COUNCIL DELEGATES TO OUTSIDE ORGANISATIONS

Responsible Officer: Chief Executive Officer
File Number: S16-20-01
Attachments: 1 [↓](#) Council Delegates

Declarations of Interest:

Rosanne Kava - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The purpose of the report is to consider the appointment of Councillors to outside organisations and community groups.

Discussion

Council makes appointments to various external organisations and community groups. This assists Council in working closely with its community and taking part in a wide range of activities associated with the development of the Municipality.

Consultation

Not applicable.

Financial Implications

Travel and accommodation costs will be incurred by Councillors and are reimbursed. These costs are budgeted for annually.

Social, Economic and Environmental Implications

Appointments to external organisations will assist Council in achieving its economic, social and environmental objectives.

Risk Management Implications

Nil.

Council Plan Strategy Addressed

Leadership - Bold leadership, strong partnerships and effective advocacy.

Options

Some appointments are mandatory (e.g. Audit and Risk Committee) while others are optional.

Recommendation

That Council appoint Councillors to external organisations as shown in Attachment 1 to this report.

COUNCIL DELEGATES

	Organisation	Councillor / Officer December 2019	Councillor / Officer December 2020	Councillor / Officer December 2021
1	Audit Committee	Cr Johnson Cr McPhee	Cr Benham Cr McPhee	Cr McPhee Cr King
2	CEO Employment and remuneration Committee	Cr Moar Cr Young Cr Johnson	Cr Moar Cr Young Cr Jeffery	Mayor Benham Cr McPhee Cr Young
3	Swan Hill Regional Livestock Exchange	Cr Moar	Cr Moar Svetla Petkova	Cr Moar Svetla Petkova
4	Swan Hill Leisure Centre Committee of Management	Cr Moar Cr Johnson (sub delegate)	Cr Jeffery Cr King (sub delegate)	Cr King Cr Jeffery (sub delegate)
5	Swan Hill Regional Art Gallery Advisory Committee	Cr Young Cr McKay (sub delegate)	Cr Young Cr McKay (sub delegate)	Cr Young Cr McKay (sub delegate)
6	Loddon Mallee Waste and Resource Recovery Board	Cr Moar	Cr Moar	Cr Moar
7	Municipal Association of Victoria	Cr McPhee Cr Benham (sub delegate)	Cr McPhee Cr Benham (sub delegate)	Cr McPhee Cr Benham (Sub delegate)
8	Murray River Group of Councils	Mayor CEO	Mayor CEO	Mayor CEO
9	North West Municipalities Association	Cr McPhee	Cr McPhee	Cr McPhee
10	Swan Hill Inc.	Cr Johnson Cr Benham (sub-delegate)	Cr King Cr McKay (sub-delegate)	Cr McKay Cr Young (Sub delegate)
11	Lake Boga Land and on Water Committee of Management	Cr McPhee	Cr Jeffery	Cr Jeffery
12	Swan Hill Motorplex	Cr Young	Cr King	Cr King

	Organisation	Councillor / Officer December 2019	Councillor / Officer December 2020	Councillor / Officer December 2021
13	Agribusiness Advisory Committee	Cr Young	Cr Moar	Cr Moar
14	Event Support Fund	Mayor and Cr McKay	Mayor and Cr McKay	Mayor and Cr McKay
15	Joint Bridge Committee between Murray River Council and Swan Hill Rural City Council	Cr McPhee and Cr Moar	Cr McPhee and Cr Moar	Cr McPhee and Cr Moar
16	Community Development Fund	Mayor and Cr Benham	Mayor and Cr Benham	Mayor and Cr McKay
17	Indoor Sports Stadium Advocacy Committee	Cr Jeffery	Cr Jeffery	Cr Jeffery
18	Central Victorian Greenhouse Alliance	Ms Heather Green, Director Development and Planning	Cr McKay	Cr Moar

	Committee	Councillor 2021	Councillor 2021
19	Robinvale Aboriginal Elders Committee	Cr Benham	Mayor Benham
20	Robinvale Euston Business Association	Cr Benham	Cr King
21	Lake Boga Inc	Cr McPhee	Cr Young
22	Manangatang Improvement Group	Ann Young	Mayor Benham Cr Young
23	Nyah Action Group	Cr McKay	Cr McKay
24	Ultima Progress Association	Cr McPhee	Cr Young
25	Woorinen Progress Association	Cr Young	Cr McPhee
26	Piangil Community Group	Cr McKay	Cr McPhee
27	Boundary Bend Progress Association	Cr McKay	Mayor Benham
28	Wemen Progress Association	Cr Benham	Mayor Benham
29	Rail Freight Alliance	Cr King	Cr King
30	Central Murray Regional Transport Forum	Mayor	Mayor Benham
31	Rural Councils Victoria	Cr Jeffery Cr Benham (sub delegate)	Mayor Benham Cr Jeffery Cr Moar
32	Local Aboriginal Network Robinvale	Cr Benham	Mayor Benham
33	Local Aboriginal Network Swan Hill	Cr Benham Cr McKay (sub delegate)	Mayor Benham Cr McKay (sub delegate)
34	Robinvale Improvement Group	Cr McPhee	Cr McKay
35	Grampians Wimmera Mallee Water Advisory Committee	Cr McKay	Cr Moar
36	Swan Hill Residents and Ratepayers Association	Cr Moar	Cr Jeffery Cr McPhee (sub delegate)

SECTION C – DECISIONS WHICH NEED ACTION/RATIFICATION

C.21.21 SIGN & SEAL REPORT

Responsible Officer: Chief Executive Officer

Attachments: Nil.

Declarations of Interest:

Rosanne Kava - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The following documents and agreements have been signed and sealed by the Councillors and the Chief Executive Officer on the respective dates. Those actions require the ratification of the Council.

Discussion

During the course of any month Council is required to sign and seal a range of documents arising from decisions made on a previous occasion(s). Examples include sale of land, entering into funding arrangements for Council programs etc.

As the decision to enter into these agreements has already been made, these documents are signed and sealed when received, with Council ratifying the signing and sealing at the next Council meeting.

The following documents were signed and sealed since the last Council meeting:

No.	Document Type	Document Description	Date signed/ sealed
1080	Instrument of Delegation – S18 Instrument of Sub-Delegation Under the Environment Protection Act 2017	Delegation	11-16-21
1081	Occupancy Lease – Ultima Public Hall (15 Dillion Street)	Between Swan Hill Rural City Council and Ultima Lions Club	11-16-21
1082	Lease Heads of Agreement Paragon Café, Pioneer Settlement	Between Swan Hill Rural City Council and Belgravia Health and Leisure Group Pty Ltd	11-16-21

DECISIONS WHICH NEED ACTION/RATIFICATION

21 December 2021

1083	Occupancy Lease – Robinvale Network Community House/ Computer Room, Robinvale Resource Centre.	Between Swan Hill Rural City Council and Robinvale Network House Inc.	30-11-21
1084	Deed of Variation of Lease – Lake Boga Caravan Park 163 Murray Valley Highway, Lake Boga	Between Swan Hill Rural City Council and JR &ST Stevens	07-12-21

Conclusion

Council authorise the signing and sealing of the above documents.

Recommendation

That Council notes the actions of signing and sealing the documents under delegation as scheduled.

C.21.22 COUNCILLOR ASSEMBLIES - RECORD OF ATTENDANCE AND AGENDA ITEMS

Responsible Officer: Chief Executive Officer
File Number: S15-05-06
Attachments: 1 [↓](#) Councillor Attendance

Declarations of Interest:

Rosanne Kava - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The following report provides details of Councillor Assemblies on a monthly basis.

Discussion

Whilst Minutes have not been recorded, Agenda items and those in attendance are reported and presented to Council.

An assembly of Councillors is defined as a meeting that is planned or scheduled at which at least half of the Council and one Officer are in attendance, and where the matters being considered that are intended or likely to be the subject of a Council decision.

No formal decisions can be made at an assembly but rather direction can be given that is likely to lead to a formal decision of Council.

Details of the most recent assemblies of Council are attached.

Consultation

Not applicable.

Financial Implications

Not applicable.

Social Implications

Not applicable.

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Management Implications

Not applicable.

Council Plan Strategy Addressed

Leadership - Bold leadership, strong partnerships and effective advocacy.

Options

Council Assemblies are reported to ensure good governance and transparency.

Recommendation

That Council note the contents of the report.

**COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA
16 November 2021 at 4pm, Swan Hill Town Hall – Council Chambers**

AGENDA ITEMS

- CEO Employment and Recruitment

ADDITIONAL ITEMS DISCUSSED

- Nil

ATTENDANCE

Councillors

- Cr Bill Moar
- Cr Les McPhee
- Cr Ann Young
- Cr Stuart King
- Cr Jade Benham
- Cr Nicole McKay
- Cr Chris Jeffery

Apologies

- Nil

OFFICERS

- Heather Green, Acting Chief Executive Officer
- Joel Lieschke, Director Corporate Services (attended virtually)
- Bruce Myers, Director Community & Cultural Services
- Kate Jewell, Acting Director Development and Planning
- Svetla Petkova, Director Infrastructure

Other

- Nil

CONFLICT OF INTEREST

- Nil

**COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA
23 November 2021 at 12pm, Swan Hill Town Hall – Council Chambers**

AGENDA ITEMS

- Initial Discussion/Review of 10 Year Mayor Projects Plan

ADDITIONAL ITEMS DISCUSSED

- Nil

ATTENDANCE

Councillors

- Cr Bill Moar
- Cr Ann Young
- Cr Stuart King
- Cr Jade Benham
- Cr Nicole McKay

Apologies

- Cr Chris Jeffery
- Cr Les McPhee

OFFICERS

- Rosanne Kava, Acting Chief Executive Officer
- Joel Lieschke, Director Corporate Services (attended virtually)
- Bruce Myers, Director Community & Cultural Services
- Heather Green, Director Development and Planning
- Svetla Petkova, Director Infrastructure
- Warren Snyder, Finance Manager
- Ash Free, Financial Accountant

Other

- Nil

CONFLICT OF INTEREST

- Nil

**COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA
30 November 2021 at 1pm, Swan Hill Town Hall – Council Chambers**

AGENDA ITEMS

- 2022/23 Fees & Charges Schedule
- Councillors agree on changes to 10 Year Major Projects Plan
- Council Delegations to outside Organisations/ Committees
- CEO Employment and Remuneration Policy
- Procurement Policy
- Planning Scheme Amendment

ADDITIONAL ITEMS DISCUSSED

- Nil

ATTENDANCE

Councillors

- Cr Bill Moar
- Cr Les McPhee
- Cr Ann Young
- Cr Stuart King
- Cr Jade Benham
- Cr Nicole McKay

Apologies

- Cr Chris Jeffery

OFFICERS

- Rosanne Kava, Acting Chief Executive Officer
- Joel Lieschke, Director Corporate Services
- Heather Green, Director Development and Planning
- Warren Snyder, Finance Manager
- Ash Free, Financial Accountant
- Julie Wiggins, Procurement and Properties Coordinator
- Kate Jewell, Development & Planning - Planning & Compliance

Other

- Nil

CONFLICT OF INTEREST

- Nil

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA
7 December 2021 at 1pm, Swan Hill Town Hall – Council Chambers

AGENDA ITEMS

- Robinvale Housing Revitalisation Project
- Planning permit No. 2021-116 – 27 River Road, Swan Hill Rural City Council
- Planning permit application – Flume Road, Piangil
- Feldtmann Lane
- Asset Management Drainage and Asset Management Transport
- Thrive by five

ADDITIONAL ITEMS DISCUSSED

- Nil

ATTENDANCE

Councillors

- Cr Bill Moar
- Cr Ann Young
- Cr Stuart King
- Cr Jade Benham
- Cr Nicole McKay
- Cr Chris Jeffery

Apologies

- Cr Les McPhee

OFFICERS

- Rosanne Kava, Acting Chief Executive Officer
- Bruce Myers, Director Community & Cultural Services
- Joel Lieschke, Director Corporate Services
- Heather Green, Director Development and Planning
- Cara Brown, Economic Development and Tourism Officer
- Kate Jewell, Director Development and Planning
- Tamara Broadsmith, Planning Team Leader
- Julie Wiggins, Procurement and properties Coordinator
- Laura O'Dwyer, Enterprise Assets Manager

Other

- Holmes Dyer – Chantal Milton and Stephen Holmes

CONFLICT OF INTEREST

- Nil

**COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA
14 December 2021 at 1pm, Swan Hill Town Hall – Council Chambers**

AGENDA ITEMS

- Grants update
- Robinvale Masterplan update
- CBD outdoor activation
- Neon Light Festival and Event Support Fund request
- Planning and Building Approvals Process
- Robinvale Hotel update
- South View Asset Naming
- Public Conveniences
- Heartbeat of the Murray update

ADDITIONAL ITEMS DISCUSSED

- Nil

ATTENDANCE

Councillors

- Cr Bill Moar
- Cr Les McPhee
- Cr Ann Young
- Cr Stuart King
- Cr Jade Benham
- Cr Nicole McKay

Apologies

- Cr Chris Jeffery
- Cr Les McPhee

OFFICERS

- Rosanne Kava, Acting Chief Executive Officer
- Bruce Myers, Director Community & Cultural Services
- Joel Lieschke, Director Corporate Services
- Heather Green, Director Development and Planning
- Nathan Keighran, Liveability and Project Development Coordinator
- Cara Brown, Economic Development and Tourism Officer
- Sarah Rogers, Economic Development & Events Officer/COVID Support Officer
- Kate Jewell, Director Development and Planning
- Laura O'Dwyer, Enterprise Assets Manager
- Gaye Cutajar, Technical Officer – Engineering
- Jess Warburton, Pioneer Settlement General Manager

Other

- Nil

CONFLICT OF INTEREST

- Nil

SECTION D – NOTICES OF MOTION

D.21.14 WATER INFRASTRUCTURE FOR SMALLER TOWNS

Having given due notice, **Councillor Nicole McKay MOVED:**

That Council:

- 1. Write to The Honourable Mary-Ann Thomas, Minister for Agriculture and Regional Development, and The Honourable Lisa Neville, Minister for Water seeking a State government contribution to co-fund the water and sewerage infrastructure needs of our small towns.**
- 2. Write to the Deputy Prime Minister, the Honourable Barnaby Joyce, Minister for Infrastructure, Transport and Regional Development requesting his support for regional development of this area by co-funding water and sewerage infrastructure projects in small towns.**
- 3. Write to Lower Murray Water to gain their ‘in principle’ support for efforts to secure co-funding by State and Federal governments of water sewerage projects in our small towns and invite their continued engagement with this Council.**
- 4. Write to the member for Mildura, Ms Ali Cupper asking for her support for the funding of water infrastructure projects in Boundary Bend and Piangil.**
- 5. Write to The Honourable Peter Walsh, Member for Murray Plains requesting his support for the funding of potable water for North Nyah, Wood Wood and sewerage infrastructure in Woorinen and Lake Boga.**
- 6. Write to Dr Anne Webster, Member for Mallee, seeking her support for Federal co-funding of water and sewerage infrastructure projects in Lake Boga, Woorinen South, Nyah, Nyah West, Piangil and Wood Wood small towns.**

Preamble

Agriculture is the largest employer group within the Swan Hill Rural City Municipality and many of the smaller towns of our region exist within areas of horticultural industry growth and economic expansion. Employment is plentiful and growing in these areas and the towns should be growing and thriving. This is not occurring.

Despite the increasing labour needs, there is a lack of housing close to the work.

Growth is being restricted by inadequate water infrastructure, lack of supply of potable water and lack of reticulated sewerage. New builds are also being discouraged by the difficulty in acquiring new water licenses and permission to pump.

Some of these towns currently rely on supply of water from rainfall collected in private tanks, or “stock and domestic” supply water pumped by individual license from the Murray River. The northern end of Nyah, Wood Wood and Boundary Bend have no potable water supply. When water supply and/or quality is poor, supplies must be trucked-in by external providers to residences and to businesses such as caravan parks.

Lack of sewerage restricts the size of blocks which can be developed, inhibiting growth. Sewage treatment is needed for the towns of Piangil and Woorinen South. I understand that Piangil sewerage could potentially be achieved by connection to the Nyah West sewage treatment plant, and Woorinen South by connection to Swan Hill.

Given the limited capacity of locals to fund the necessary infrastructure, assistance by the Federal and State Government to water authorities such as Lower Murray Water is required.

It is proposed that Council lobby the relevant authorities and local representatives to fund improved water and sewerage infrastructure in these important rural towns to enable their growth and support the existing residents.

SECTION E – FORESHADOWED ITEMS

SECTION F – URGENT ITEMS NOT INCLUDED IN AGENDA

SECTION G – TO CONSIDER & ORDER ON COUNCILLOR REPORTS

SECTION H – IN CAMERA ITEMS