

AGENDA

ORDINARY MEETING OF COUNCIL

Tuesday, 17 March 2020

To be held Swan Hill Town Hall, Council Chambers McCallum Street, Swan Hill Commencing at 2:00 PM

COUNCIL:

Cr B Moar - Mayor

Cr A Young Cr LT McPhee Cr J Benham Cr C Jeffery Cr L Johnson Cr N McKay

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SECTION A – PROCEDURAL MATTERS

- Open
- Acknowledgement of Country
- Prayer
- Apologies
- Confirmation of Minutes
 - 1) Ordinary Meeting held on 18 February 2020
- Declarations of Conflict of Interest
- Receptions and Reading of Petitions, Memorials, Joint Letters and Deputations
- Public Question Time

SECTION B – REPORTS

B.20.8 OUR PLACE COMMUNITY ENGAGEMENT AND FUTURE PROCESS

Responsible Officer: Director Development and Planning

File Number: S01-03-07

Attachments: 1 Copies of all engagement 2018/19

Declarations of Interest:

Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

At its Special Meeting in February, Council received two petitions in relation to Our Place – a proposed development to house the entry to the Pioneer Settlement, the Art Gallery, Visitor Services and a new Aboriginal experience.

Council resolved to carry out further community engagement on Our Place and to investigate an alternative site for the development.

This report provides a summary of the engagement results and outlines the additional work that has been carried out. It also outlines the steps from here, including additional community engagement prior to Council making a decision on the location of the Our Place building.

Discussion

Council at its Special Council meeting in February resolved that Council:

- 1. Receive the two petitions.
- 2. Carry out additional community engagement as outlined in the report.
- 3. Investigate the feasibility of locating the Our Place facility outside the Pioneer Settlement on the land currently occupied by Spoons Restaurant, the Swan Hill Regional Art Gallery and the associated carparking area.
- 4. Request the CEO prepare for the March Ordinary meeting of Council a report on the petitions' requests, the outcomes of the engagement program and the investigation into the feasibility of an alternative site.

Each of these resolutions has been actioned and details are outlined below.

1. Receive the two petitions

On 28 January, two petitions were delivered to Council. They were formally received at a Special Council Meeting on 11 February.

Petition number 1 – Online

"Swan hill Rural City Council is planning to destroy our history with a multi storey concrete structure to house art gallery, information centre and a entrance to whatever is left of the pioneer settlement. Also cutting off the Gem from the rest of the settlement the train has to be re located a option they had floated was to give it away and recipient pay relocation costs the rose garden and wind mill would be relocated.

This is a heritage precinct and is no place for such a structure"

Petition number 2 - Paper

"We urge the Swan Hill Rural City Council to abolish the proposed 'Our Place' Building in the grounds of the Swan Hill Pioneer Settlement. We believe 'Our Place' will destroy the historic visual aspect of the landscape and ruin the overall important authenticity. It will also mean the removal of vital exhibits presently accessible within the Settlements grounds. This includes the historic Steam Train, an attraction greatly revered by generations of local and district adults and children. Council should conduct far more extensive consultation with the residents and ratepayers of the SHRCC before making any more decisions concerning the position of "Our Place". We need detailed plans, financial projections and Councils absolute openness and full disclosure to the community before any works proceed."

The intent of both petitions is to have Council abandon its plan to build a multipurpose modern building at Horseshoe Bend in the Pioneer Settlement.

A total of 1,672 signatures are on the online petition and 1,437 on the written petition – no checking of the veracity of the signatories has been carried out on either petition. The organisers of the petitions did remove double ups where the same person has responded to both petitions or signed one twice. The residential location of signatories is unknown in many cases (particularly the online petition). It is evident that young children have signed the hand written petition.

Copies of both petitions have been provided to Council.

2. Carry out additional community engagement as outlined in the report.

The submission of two petitions triggered additional community engagement around the development of Our Place. The community engagement encompassed information sharing about the proposal, answering questions, and listening to concerns, views and ideas about the development.

Early engagement 2018 and 2019 – See attachment 1

It is worth noting that information sharing and engagement has been carried out since funding for the Our Region Our Rivers multi-Council project was announced.

Attachment 1 provides copies of all media coverage, Facebook posts etc.

In addition to this, close engagement with key stakeholders continued – with the Pioneer Settlement including Friends of the Pioneer Settlement, Art Gallery including the Advisory Group, Wandarrah Action Committee, and Visitor Information Centre staff.

Information sharing also occurred with officers and the board of Murray Downs, officers and the Board of Murray River Tourism, and members of Swan Hill Incorporated. In addition, at the request of the two Swan Hill Rotary Clubs, presentations were made and feedback was received. Council officers met with the Residents and Ratepayers Association, providing them with information and the opportunity to express their views.

A public information session was held at the Pioneer Settlement in October 2019 with the architect to brief community members. This was designed primarily for nearby residents but was open to the community. Twenty-five community members attended.

On 21 January, the CEO, Mayor, Director Development and Planning and the Project Manager met with the Scrap Our Place committee and listened to concerns.

Additional engagement held in February and March 2020

Since the Council resolution on 11 February, the following additional engagement was conducted.

Public Information sharing and listening sessions were held on:

Saturday, 15 February Monday, 17 February Wednesday, 19 February Friday, 21 February Tuesday, 25 February

A total of 208 people attended one or more of these sessions (this is the number of people who signed the attendance sheet). At least four Councillors attended each of these sessions. (Councillors and staff have been excluded from the total).

At these sessions information about the Federal Government grant and the Our Place project were provided and a question and answer session followed. Individuals were also able to provide a statement about their view of the proposal and were provided with the opportunity to meet with individual Councillors. Councillors have been provided with notes from each of the meetings.

Specific group sharing and listening sessions were held with:

Friends of the Pioneer Settlement

Wandarrah Action Committee plus other members of the Aboriginal community Council staff – three sessions.

At least one Councillor attended each of these sessions.

At these sessions the same information about the grant and project were provided and a question and answer session followed. Individuals were also able to provide a statement about their view of the proposal. Councillors have been provided with notes from each of the meetings.

• Feedback from the community was also received in other formats:

Online - Council updated its website with more detailed frequently asked questions, media releases and the opportunity for people to ask questions or to 'have a say' about the project. The frequently asked questions page was updated in January and February and until 11 March had received 275 unique page views. In addition, the media release announcing the consultation phase had 496 unique views, and the Mayor's open letter to the Swan Hill community had 789 unique views. A total of 23 comments were received in the have your say section of the web page, and 18 questions asked (and responded to).

Letter and emails – A total of 20 letters or emails have been received and responded to about the project.

Coffee with a Councillor – was held in Swan Hill in February and a number of residents raised the project with the Councillors in attendance.

Face-to-face meeting - Councillors have met with the management of Spoons Riverside in relation to the impact of both proposed locations. Councillors also met with CEO of Murray River Tourism to seek an up-to-date view of the proposed development.

Young people are also being involved through the Novo Youth Council.

All Councillors have been provided with copies of all community input from all sources – petition, letters, emails, online comments and questions, comments at meetings, and media coverage.

3. Investigate the feasibility of locating the Our Place facility outside the Pioneer Settlement on the land currently occupied by Spoons Restaurant, the Swan Hill Regional Art Gallery and the associated carparking area.

Council's contracted architect, Brandrick Architects, have been asked to review the two sites – in the Pioneer Settlement and the alternative site, south of Pioneer Settlement in the area occupied by Spoons Riverside, the existing art gallery and the car parking area.

The options are still being developed and will take some weeks before being progressed to an extent than will enable input from the community, and that will enable feasibility to be studied.

4. Request the CEO prepare for the March Ordinary meeting of Council a report on the petitions' requests, the outcomes of the engagement program and the investigation into the feasibility of an alternative site.

This report provides evidence of the two petitions, a summary of the extra community engagement and advice that the development of alternative options is underway.

Unfortunately the feasibility of the new site cannot be determined at this stage as the development of the second option requires significant work.

What happens next?

To enable the tight timelines to be met, the following will occur over the next two months:

- 1. Further developed plans from the architect will be received before the end of March.
- 2. Community input about the two sites will start late March/early April
 This input will be via a number of community sessions and online feedback
 using the architect's plans. Details will be provided after this Council meeting.
- 3. Consideration of all the community input and the two options by Council at a Special Council Meeting on 6 May.

Consultation

Significant extra community consultation has been carried out and is documented in this report.

Financial Implications

To ensure compliance with the restrictions of the grant, the building must commence by November this year.

Social Implications

The development of a multipurpose building on the Swan Hill riverfront will aid the maturity of the city and region and provide substantial community benefit.

Economic Implications

The development of a multipurpose building incorporating – Art Gallery, entrance to Pioneer Settlement, Visitor Information services and an Aboriginal Space will help drive visitation and encourage private sector investment in Swan Hill and region.

Environmental Implications

Being close to the Murray River will require careful planning to ensure both cultural and environmental issues are addressed

Risk Management Implications

Delay in making a decision is a risk in terms of loss of funding and reputation

Council Plan Strategy Addressed

Governance and leadership - Positive community engagement through appropriate and constructive consultation.

Options

Nil.

Recommendation

That Council note the contents of this report and particularly the outcomes of the community engagement.

18 December 2018 - Location agreed (Ordinary Council meeting)

- Media release issued (attached)
- Mayor column published in The Guardian and online, 21 December (attached)
- Facebook post with link to media release 19 December (attached)

18 March 2019 – Funding announced (Deputy PM Michael McCormack)

- Facebook livestream (attached)
- Media release issued, published front page The Guardian 20 March (attached)
- Facebook post 18 March, with link to media release (attached)

July 2019

 Story in Council newsletter, distributed to households week of 15 July and inserted into The Guardian on 19 July (attached)

17 September 2019 – Concept design agreed and info session confirmed (Ordinary Council Meeting)

- Media release issued, published front page The Guardian 20 September (attached)
- Mayor interview on 3SH 24 September about decision and info session
- Mayor column published in The Guardian and online, 27 September (attached)
- Facebook posts x 2 (attached)
- Facebook event, boosted and reached 3000 people (attached). Included questions and comments from public, with Council responses.
- Facebook post after info session (attached)
- Letterbox drop about info session to nearby residents
- Invitation to info session to stakeholder groups

December 2019

- Story in Your Swan Hill magazine (attached)
- Story in Council newsletter, delivered to all letterboxes week of 9 December and in The Guardian 13 December (attached)
- Response about train re-location provided to The Guardian and published on our Facebook page, 9 December (attached)

All media releases published on Council's website and sent to all local media outlets - The Guardian, ABC Radio, 3SH, SMART FM, WIN TV, Channel 9 TV – plus outlets in Robinvale, Mildura and Kerang.

Media Release



19 December 2018 – For immediate release

Iconic riverfront building planned for Swan Hill

An iconic new building is being planned for the banks of the Little Murray in Swan Hill.

The two-storey building on Monash Drive could house the Swan Hill Regional Art Gallery, Visitor Information Centre, Pioneer Settlement entry, and a new interpretive centre.

It will be built if Council's Our Region Our Rivers funding application is successful.

At their meeting yesterday afternoon, Swan Hill Rural City Councillors chose the Monash Drive site – on the Pioneer Settlement grounds between the PS Gem and the coach house - as their preferred location for the new centre.

Council officers will now work with architects to finesse concept plans, which will be included in the final stage of a funding application to the Federal Government's Regional Growth Fund.

Mayor Ann Young said if ultimately successful, the building would offer new and modern public spaces for locals, a central destination in Swan Hill for visitors, and would create savings and efficiencies for Council thanks to combined services.

"This is a really exciting prospect for Swan Hill and for our whole region. If we can achieve the funding and build this facility, we will create an iconic, modern building that is a drawcard in itself," she said.

She said plans for the building were initially sparked by the need for a larger, more modern art gallery, and from findings in the 2017 Murray River Interpretive Centre Feasibility Study.

"The second storey of the new building will be dedicated to the art gallery, providing more space for touring exhibitions, more space to display and store the permanent collection, and even views over the river," Cr Young said.

The current plans show the ground floor including visitor services, entry to the Pioneer Settlement, the interpretive centre, an education space and a merchandise area

Outside, there will large open spaces for events, smaller public meeting spaces and even a roof-top space for functions.

"There are so many opportunities with this proposed building – for our community, visitors and economically. I can't wait to see how our funding application and next round of designing progresses," Cr Young said.

Cr Young said during initial planning phases, Council had sought input from the Art Gallery Advisory Committee, the Wandarrah Action Committee and Friends of the Pioneer Settlement. Work with those groups and the wider community will continue if funding is successful.

Swan Hill Rural City Council is working with six neighbouring councils on a joint funding application to the Federal Government's Regional Growth Fund. The group has been invited to complete the second stage of application, and must complete this by the end of January.

If successful, the \$16.8 million funding will be matched by the councils to complete more than \$32 million worth of projects in each municipality. In the Swan Hill municipality projects include this multi-purpose building and in Robinvale, the Bromley Road development and walking/interpretive trails.

Media contact: Media Officer Makayla Rust 5036 2325

Mayoral column



For publication 21 December 2018

A message from the Mayor Ann Young

If you are one of the 674 business operators in the Swan Hill and Lake Boga areas, I encourage you to give us your thoughts on the special rate for marketing and business development.

In January, we will advertise our intention to declare the special rate. This is the rate that Council collects and then forwards to Swan Hill Incorporated to use for marketing our region and for business development.

I want to reassure the business community that Council will not make a decision on the rate before we have the views of those who pay it. We want to hear directly from those people, whether they are in favour of the rate, against it, or whether they have ideas for change.

The notice will be published in The Guardian, on Council's website and will be sent directly to each person who would pay the special rate. So please keep an eye out for it after New Year, and get involved in the conversation.

Boga a potential home for pony club

I want to thank the Lake Boga community members who recently joined us to discuss the future use of the Lake Boga Sporting Complex.

About 30 people were there to discuss the possibility of relocating the Swan Hill Pony Club to Lake Boga, and to form an equestrian centre to be used by multiple clubs.

There was strong support for the proposal, which is great news.

Council officers will now draw up a report with detailed designs, costings, lease options and other information before Councillors make a formal decision on the plan. There will also be a further round of consultation, allowing the community to respond in writing to the plan.

I am pleased though that we are on the way to a new home and some certainty for the pony club, and the possibility of a new facility for the Lake Boga community.

Iconic building in the plans

As we go into our Christmas break, Swan Hill residents can be assured of exciting things to come in 2019 and beyond.

At our Council meeting this week, Councillors chose a site on Monash Drive as the location for an iconic new building to house the Swan Hill Regional Art Gallery, Visitor Information Centre, Pioneer Settlement entry and a new interpretive centre.

This proposed building creates so many opportunities - for our community, our visitors and our economy. I can't wait to see how our funding application to the Federal Government goes, and how the next round of building design progresses. We expect to know the outcome of our application by

Merry Christmas to all

Hard to believe isn't it? It's Christmas again and the end of 2018.

I want to wish everyone living in our wonderful municipality a safe and happy Christmas. And I hope to work with you in 2019 to continue making our region a great place to live, work and raise a family.

Media contact: Media Officer Makayla Rust 5036 2325

O Love

Comment Comment

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1

CO 78

Post Details

Published by Felicia Chalmers [?] - December 19, 2018 - 🚱 Swan Hill Rural City Council

are exciting things to come in 2019 and beyond. The Swan Hill community can go into the Christmas break knowing there Like this iconic new building - a new home for Swan Hill Regional Art

We'll find out about funding for this building by March, so fingers crossed interpretive centre. Gallery, the information centre, Pioneer Settlement entry and a new





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An iconic new building is being planned for the banks of the Little Murray

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Iconic riverfront building planned for Swan Hill

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3,678 People Reached

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200 Reactions, Comments & Shares

15 Shares	75 Comments	Angry	↑ Sad	Wow.	1 Haha	7 O Love	93 Like
15 On Post	51 On Post	3 On Post	0 On Post	3 On Post	0 On Post	5 On Post	68 On Post
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Media Release



18 March 2019 – For immediate release

\$34 million in local projects get the green light

Swan Hill will get its iconic new art gallery and interpretive centre, thanks to an announcement from Deputy Prime Minister Michael McCormack today.

Mr McCormack was in Swan Hill this afternoon to announce the Federal Government's \$16.8 million contribution to Our Region, Our Rivers – a joint infrastructure project of seven local councils.

The Councils – Swan Hill, Gannawarra, Buloke, Loddon, Balranald, Murray River and Edward River – worked on the joint funding application to the Federal Regional Growth Fund.

They will contribute matched funding to deliver river and lake front projects across the region, in places like Koondrook, Donald, Bridgewater, Balranald, Deniliquin and Tooleybuc.

Speaking at the announcement, Swan Hill Rural City Council Mayor Ann Young said it was an auspicious day for the entire region.

"This really is an auspicious day for us. Thanks to the Federal Government and our local Councils, today marks the start of \$34 million worth of new infrastructure for our riverfront towns," she said.

"It marks the start of job creation, of fresh economic growth and of even better livability."

"In Swan Hill, an iconic building will be built on the Little Murray River, including a modern, new art gallery, an information centre, interpretive centre and entrance to the Pioneer Settlement," she said.

"In Robinvale, we will complete the Bromley Road beautification project that the community has so longed for

She thanked everyone involved.

"On behalf of all seven Councils and 16 communities involved, I would like to thank Mr McCormack and the Federal Government for their commitment to our area. I would like to thank each of the Councils for their willingness to be part of something so big and so unique, and the team that pulled the application together with such professionalism

"I think I speak for all when I say that I look forward to seeing our communities prosper under Our Region, Our Rivers."

In the Swan Hill municipality, projects to be delivered following today's Regional Growth Fund announcement include:

- The new Swan Hill Regional Art Gallery, also incorporating an interpretive centre, information centre, Pioneer Settlement entrance. This project will also include outdoor event spaces, a bush tucker garden and the Yamagata garden.
- · The Bromley Road beautification in Robinvale.
- A Robinvale digital walking trail that celebrates the region's history and culture, including a large art work.
- Activation of the Robinvale riverfront.
- A walking trail at Boundary Bend a great asset for visitors and locals.
- Improved livability in river towns with infrastructure like seating, shade and landscaping.

Media contact: Media Officer Makayla Rust 5036 2325

CA\$H FLOW Page 1 of 1



jects green lit in the Swan Hill mu-nicipality.
Swan Hill Rural City Council is one of seven local governments across northern Victoria and southern New South Wales set to benefit from a total \$16.8 million boost to river communities, announced by Deputy Prime Minister Michael Mc-

CONTINUED - Page 3

CA\$H FLOW Page 1 of 1



FROM — Front Page
PROJECTS to receive funding include the
enhancement of the Cohuna waterfront
along Gunbower Creek, the construction
of a new regional art gallery and interpretive centre and Pioneer Settlement
entry, upgrades to the Boort Caravan
Park, Balranald's Market streetscape and
foreshore redevelopments at Moama and
Tooleybuc.

Tooleybuc.
Mr McCormack said the funding com-mitment showed the government's com-mitment to investing in regional Aus-

mitment showed the government's commitment to investing in regional Ausmitment and the Ausmitment and the Market (Nationals) and Serge Petrovich (Liberals) joined Mr McCormack said Ms Ley had lobbied hard to secure the funding for her seat. He also congratulated the councils on their collaboration.

"These programs don't happen by chance, they happen because we have a Liberal/Nationals government in there fighting hard for the regions," he said.

"And they happen, primarily, because we have a Liberal/Nationals government in there fighting hard for the regions," he said.

"And they happen because we have a Liberal/Nationals government in the behalf of the people they serve."

Mr McCormack said both the Mallee and Farrer regions "punch well above their weight" in terms of their economic output, and this investment would work for further support the economies, providing a boost to the tourism sectors. "It's exciting \$16.8 million of federal government money, and it's a wise investment," he said.

Swan Hill Rural City Council mayor Ann Young spoke on behalf of all seven councils, declaring it an "auspicious day" for the riverifront communities.

- Trojects to be derivered include:

 The new Swan Hill Regional Art Gallery.

 Creation of a Yamagata Japanese Garden and a bush tucker garden.

 The Bromley Road beautification in A Robinnes digital walking trail, celebrating the region's history and culture.

 Activation of the Robinvaler inverfont.

 A walking trail at Boundary Bend.

 Improved troubility in rever towns with infrastructure like seating, shade and landscape.

Projects to be delivered include:

New art space will be a 'stand out'

SWAN Hill Regional Art Gallery director lan Tully says the commitment to a new and modern art space will become a "stand out" attraction for tourists and locals alike.

Mr Tully welcomed the government funding, which he said would provide for some muchneeded upgrades on the current space.
"It's incredibly exciting, after many years of seeing the need for improved services at the gallery, we are finally getting there," he said.
"What that means is bigger exhibitions, dedicated spaces for students and others in the community to work in, it means increased storage space, which is a really big issue for us and as it is for most public galleries across the country."

as it is for most pulous gateries across the counMr. Tully said the new centre would also bring
opportunities to further involve the wider comminimum and only but at the control of the comminimum and only at the control of the control
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well" he said.

The state-of-the-art river front multi-purpose interpretive centre will be built at a co-location at the Pioneer Settlement.

Council resolved on the settlement as the pre-ferred location at a meeting in December, about of the funding application's approval.

"All of these things need fine tuning, it's a concept at this stage, but there will be a multi-use building, art gallery on top and other services provided underneath, as well as of course the entrance of the Pioneer Settlement."

Mr Tully said he believed the centre would act as a drawcard for tourists.

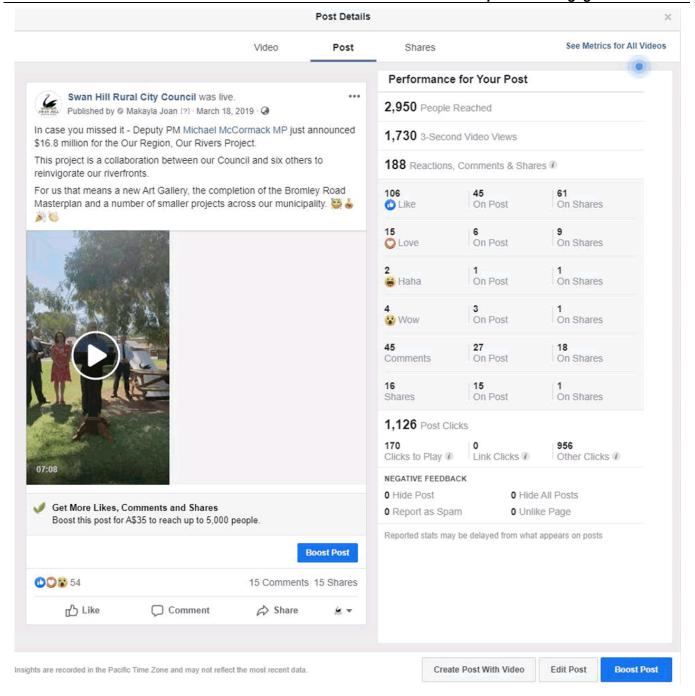
"It's going to be exciting for a small community, because a building such as this is going to attract people to the community, and to this region, I'm a firm believer in build it and they will come," he said.

"It think this will be a stand out for Swan Hill.
"It is commercially exciting for the town and for the region, hopefully people come and stay here longer, put their money into the community and enjoy the expanded services we have to offer."



20/03/2019





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○○ Euan McKenzie, Kath Wenzlau and 85 others

Post Details

Swan Hill Rural City Council

Published by @ Makayla Joan [?] · March 18, 2019 · @

Region, Our Rivers project. A big congratulations to the Swan Hill team who worked hard on the Our

From that funding, our region will receive \$7.76 million, which we'll match to to make this project a reality And thanks again to the Deputy PM for announcing \$16.8 million in funding

make it almost \$16 million of new developments across our municipality! ...





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14	14	0
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NEGATIVE FEEDBACK

Swan Hill will get its iconic new art gallery and interpretive centre, thanks ...

\$34 million in local projects get the green light

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OUR PLACE: TELL US MORE

Council is right in the thick of planning an iconic new building on Monash Drive in Swan Hill. Funding has been secured, and we're working with architects and stakeholders on final designs Many community members have asked questions of Councillors and staff about the

plans, and we've tried to answer them below. We don't have a final name for the building yet – but for now we'll call it Our Place.

Our Place will be a modern building on Monash Drive, located on the Pioneer Settler the PS Gem.

Our Place will be a new home for:

Swan Hill Regional Art Gallery

- Swan Hill Region Information Centre
 Pioneer Settlement entry
 It will also include:
 A new left.

- A new Indigenous experience
 Dedicated workshop and meeting spaces
 A bush tucker garden
 A Yamagata Japanese-inspired garden

How long will it take? We're planning to open the new building in early

How much will it cost? Approximately \$9.5 million. This cost will be shared between Council and the Federal Government, through the Regional Growth Fund.

Why do we need Our Place?

Council has successfully advocated for funding for various projects in recent years – for roads, sport facilities, the Swan Hill bridge and hospital.

We have also been working with the gallery team for many years to advocate for a new gallery building. Incorporating the gallery into a modern, shared facility will be a cost saving for Council and the community, and provide an iconic, central space for creativity, culture and tourism.

The new building also creates a new Pione Settlement entry - a goal that Council has had for

And it allows us to custom-design a modern information centre that caters to tourists in the digital age, like others are doing right around Australia.

What will happen to the current gallery building?

We know the current gallery building was a community effort. It was opened in 1987, the result of a tireless community campaign to raise funds and lobby for government support. It is a beautiful building and with recent improvements, is ideal for commercial or community

We don't know what that use will be yet, but Council has no intention to demolish the building. We want the use to further activate this developing

What about the information centre? Why move

Council leases the current information centre building. Moving the information centre into this new, Council-owned building will save money in the long term. It will also allow our information centre to transform into a more modern centre, like others across Australia.

Our Place will become a central hub for tourism, as the entrance to the Settlement, the home of the Gallery and a new indigenous experience, plus there will be ample car, caravan and bus parking, making it easier to access than the existing building.

The centre will still sell tickets for all shows.

as tickets for the Settlement and Heartbeat of the

Why build a modern building at the historic Pioneer Settlement?

Having a modern building as the Settlement's entrance will make the experience of stepping back in time very clear and defined, and will enhance the visitor experience. There are many examples of historic tourist attractions moving this way. This new building will also provide undercover,

climate-controlled spaces for visitors during summer

Wouldn't we be better spending money on a new

Swan Hill bridge? The Swan Hill bridge and Our Place will both happen it is not a case of one or the other.

Funding for Our Place is from the Federal Government for "major transformational projects that support long-term economic growth and create jobs". It is new money that Council worked hard to

achieve.

While we were applying for this funding, we writine we were applying for mis indicing, we continued advocacy for a new Swan Hill bridge. The Federal Government has committed \$60 million and Council is working with Murray River Council, RMS and VicRoads to finalise a location for a new bridge.

Media Release



19 September 2019 – For immediate release

Concepts for iconic building gets the tick

Concept designs for Swan Hill's iconic new visitor, arts and cultural building have been confirmed, and community members can learn more at an information session on 9 October.

At the Ordinary Council Meeting this week, Swan Hill Rural City Council approved concept designs for the new two-storey building on Monash Drive, near the PS Gem.

The ground floor will include an Aboriginal cultural space, Swan Hill Region Information Centre and the Pioneer Settlement's entrance, while Swan Hill Regional Art Gallery will be on the upper level.

Mayor Ann Young said the new building would be a drawcard for locals and visitors, offering diverse cultural experiences, modern and beautiful community spaces, and practical benefits from co-location.

"This will be an iconic new building for our region. It will make a statement about Swan Hill, about our progress into a mature and modern rural city," she said.

"Incorporating the Gallery, the Settlement entry, information centre and a new Aboriginal cultural space ticks so many boxes for the community and for Council.

"We have been advocating for a new Gallery for many years and planning for a new Settlement entry. It allows us to custom-design a modern information centre that caters to tourists in the digital age, and importantly, it will allow us to tell stories of our region's Aboriginal culture.

"We're thrilled to progress this project and we look forward to developing the detailed design."

Cr Young encouraged community members to come to the information session on 9 October.

"It's difficult to truly explain all the elements of this new building and how it will work in that area, so I encourage people to come along to the information session on-site, see the full concepts, and chat to the concept architect and Council staff about them," she said.

The session will be on Wednesday, 9 October from 4pm until 6pm. It will be held on the site of the new building, in the rotunda next to the PS Gem - please enter via the double gates near the rotunda.

The next stage of the project will seek tenders for an architect to complete a detailed design, which will take place over October and November. The building is expected to open in January 2022.

Our Place is a \$10.9 million project, funded by Council and the Federal Government, through Our Region, Our Rivers. Our Region, Our Rivers is a suite of 29 river and lake front projects across seven local Victorian and NSW council areas, funded by those councils and the Federal Regional Growth Fund.

Our Place is a working name for the new development, as we work with stakeholders to determine the final name.

Media contact: Media Officer Brooke O'Connor 5036 2325

TUESDAY OCTOBER COLLAGE FOR KIDS

MARBLING



Picture: PAMELA BLACKMAN

Council decides on preferred design

Caitlin McArthur cmcarthur@theguardian.com.au

A TWO-STOREY build with rooftop terrace and riverside views is the Council voted on the preferred concept design for the Our Place of Swan Hill's art gallery, Pioneer Settlement and information centre. preferred design for the co-location

million Our Rivers, Our Regions development, as part of the \$34.5 project on Tuesday, with the pro-

weather

School Holidays @ the

Gallery

TUESDAY SEPTEMBER 24

cess now set to move into the de-tailed design phase. Council director of development

"The riverfront masterplan in 2013, prepared in consultation with the local community, identified the ing" phase, with the multi-purpose in our community". space a "beacon representing our and planning Heather Green said the development was in an "excitfuture and galvanising innovation

demand to create an attractive and

Mostly sunny Swan Hill

Mostly sunny, light winds

Sat 19°

18°

Tue 18°

Wed 20"

riverfront, where the local community and visitors can meet, play and relax for generations to come," Ms Green said. "This development will facilitate

expenditure, while casting a spot-light on opportunities for increased tion to this prime riverfront locathe increased use of and visitation, leading to amplified tourism private sector investment in the reary 2022. delivery to be completed by Janu-

co-locate the entry of the Pioneer cultural space; with anticipated the development of an architecformation services and Aboriginal turally-designed structure that will Settlement, art gallery, visitor in-"The Our Place project will see

Two concept designs were presented to council, with option one, a two-storey design that hosts the art gallery across the first level, the

CONTINUED — Page 3

try to the Pioneer Settlement and Heartbeat of the Murray, Aborigi-nal cultural space and education preferred choice. Visitor information services, enrooftop terrace will provide "extensive views" across the precinct river, and merchandise space will all be located at ground level, while a host events within this space. with the additional opportunity to

THURSDAY SEPTEMBER 26 SCULPTING WITH CLAY **HURSDAY OCTOBER 3** PLATE DECORATION

ACTIVITIES FOR

9/26/2019

'BEACON' SPACE

FROM - Front Page MS Green said consultation had MS Green said consultation had occurred with key stakeholder groups including the Pioneer Settlement, Swan Hill Regional Art Gallery, Wandarrah Action Committee, Swan Hill Visitor Information Services, executive leadership team of council and councillors.

Option two put forward a series of four pavilions with the art gallery occupying one pavilion across two levels and a floating roof connecting the various pavilions and the option for a roof-ton terrace. top terrace.

Ms Green said stakeholders and occupiers of the building expressed unanimous preference for option one.

Modifications and improve-ments will be considered in the

ments will be considered in the final concept design and will continue to be developed in the next phase of 'detailed design'. "A decision of a preferred option will allow the development to progress to the detailed design phase, keeping the project on track to meet funding commitments," Ms Green said.

Current modifications put forward for option one include the

ward for option one include the softening of the entrance, and increase in the size of the Abo-

riginal cultural space.

Ms Green said while public consultation has been limited, you "don't want a design by 1000 people", telling council: "We want a new bridge, built by an engi-neer" and a building "designed

by an architect".

She added public consultation would form part of the process

later on. Councillors were unanimous in support of option one, with Cr Les McPhee voting in favour, but also outlining some concerns

"I will support the motion, but I have some concerns in relation to the location, which has been to the location, which has been decided previously...we have to make sure it fits in with the Pioneer Settlement, we are putting tright next door, we are splitting our Pioneer Settlement, with settlement on one side and PS Gem on the other," Cr McPhee said.

"I certainly hope the architect will take that on board in some of the concept designs...and he

of the concept designs...and he needs to look at the ongoing maintenance cost of the facility."

maintenance cost of the facility.
Cr McPhee said while it was "all well and good" building new developments, future maintenance costs needed to be kept in mind.

"Lets make sure the building in itself is not labour intensive or costs us too much into the fu-

ture."
Cr Chris Jeffery said it was a "fantastic project", jointly funded by government and council, adding there was a "tight timeline to meet funding requirements". He also stressed the importance for the community to be engaged in the design process.
Cr Bill Moar also voiced his support for the project and its potengate in th

port for the project and its poten-tial to benefit the rural city.

"These are exciting times and as Les alluded to, if we get it right — with low cost and low maintenance, and we can end up with that if we put our minds to it," he

"The other thing is the Abo-



Council voted on a preferred concept design for the co-location of the Swan Hill art gallery, Pioneer Settlement and visitor information centre this week.

riginal cultural space, which we don't have and really do need. And a fully-functioning art gallery, at the moment we're half hamstrung up there with space and storage...so really exciting times and I'm really looking forward to seeing this, but we have to get it right, we have to look at the costs down the track and get the right building that suits us and our budget."

and our budget."

Cr Nicole McKay was an apology from the meeting.

ogy from the meeting.
Community members can learn more at an information session on October 9. The session will run from 4 pm to 6pm and will be held on the site of the new building, in the rotunda next to the PS Gem.

PROJECT TIMELINE:

- Approval of preferred concept design September 2019
- Tender detailed design October 2019
- Award contract detailed design November 2019
- Detailed design completed March 2020
- Tender construction April 2020
- Award contract
- construction June 2020 • Construction commencement
- September 2020
- Construction complete
 December 2021
- New building opened

9/26/2019

Offering diverse cultural experience

Offering diverse cultural experience

SWAN Hill Rural City Council mayor Ann Young says the new building will be a drawcard for locals and visitors.

Cr Young said the co-location of the Swan Hill Regional Art Gallery, Pioneer Settlement and Swan Hill Region Information Centre would offer diverse cultural experiences, modern and beautiful community, spaces beautiful community spaces, and practical benefits from co-location."

This will be an iconic new building for our region. It will make a statement about Swan Hill, about our progress into a mature and modern rural city," she said.

"Incorporating the gallery, the settlement entry, information centre and a new Aboriginal cultural space ticks so many boxes for the community and

boxes for the community and

a new gallery for many years and planning for a new settlement entry. It allows us to custom-design a modern information centre that caters to tourists in the digital age, and importantly, it will allow us to tell stories of our region's Aboriginal culture."

Cr Young said council was thrilled to progress the project and looked forward to developing the detailed design.

for council. and looked forward to d "We have been advocating for ing the detailed design.

She also encouraged commu-

Sne also encouraged commu-nity members to come to the information session on October 9 at the proposed building site. "It's difficult to truly explain all the elements of this new building and how it will work in that area, so I encourage people to come along to the informa-tion session on-site, see the full concepts, and chat to the concept architect and council staff about them," she said.

Post Details



Published by Brooke O'Connor [?] - September 19, 2019 - 🕝 Swan Hill Rural City Council

the new two-storey building on Monash Drive, near the PS Gem. Get excited because this week Councillors approved concept designs for

Wednesday, 9 October - click on the below link. For more information or to find out about an information session on



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At the Ordinary Council Meeting this week, Swan Hill Rural City Council...

Concepts for iconic building gets the tick

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- 25 -

Mayoral column



For publication 27 September 2019

A message from the Mayor Ann Young

The condition of regional roads is always front and centre for our local communities, and was brought to a head this week with community rallies in Manangatang and Mildura.

Council and the community have long been pushing for improvements to the Robinvale-Sea Lake Road, and community frustration reached its peak last week when 80kmh speed restrictions were put in place on large sections of this road.

I stand with the community on this, and assure you that our Council will continue pushing for real improvements to Robinvale-Sea Lake Road, not stop gaps.

Main roads and highways, like the Robinvale-Sea Lake Road, are simply essential. Our communities and our people can't survive without them.

Local farms produce millions of dollars worth of food and fibre for Australia, and the world, and they can't get anything in or out of their farms without good quality main roads.

Roads are the only way we can get safely to schools, medical appointments, sport and to any of the hundreds of other things that keep our communities ticking socially.

Dropping the speed limit to 80kmh for large parts of this road might be needed for safety – to protect motorists from the pot holes, large drop offs and narrow sections - but it is not a solution. Our communities deserve better.

Swan Hill bridge update

I am often asked about the progress of the Swan Hill bridge, and while it can seem like not much is happening, I can assure the community we are taking every chance possible to lobby.

Yesterday, Councillors from our council and Murray River Council went to Deniliquin to speak with Independent MP for Farrer Helen Dalton about the desperate need for a new bridge.

The bridge is also one of the 15 priority projects listed in the Central Murray Regional Transport Strategy, which was launched last week. The strategy includes 15 priority projects that seven local councils in Victoria and NSW (including ours) will be advocating for.

Our Place – learn more on 9 October

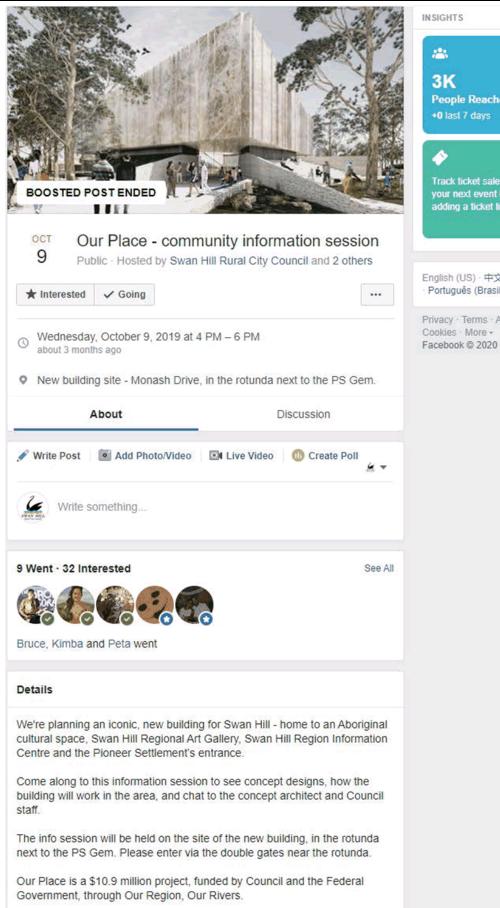
Community members can learn more about the two-storey visitor, arts and cultural building we're planning for Swan Hill, at an information session on 9 October.

Council has approved concept designs for the new building, to be built on Monash Drive. The ground floor will include an Aboriginal cultural space, Swan Hill Region Information Centre and the Pioneer Settlement's entrance, while Swan Hill Regional Art Gallery will be on the upper level.

We're really excited about what this building will mean for Swan Hill and the region. It can be difficult to explain all the building's elements and how it will work in that Monash Drive area, so I encourage you to come to the session on-site, see the concepts, and chat to the concept architect and Council staff about them. Come along at any time between 4pm and 6pm on Wednesday, 9 October near the PS Gem.

Harvest labour talks

Media contact: Media and PR Co-ordinator Felicia Chalmers 5036 2550



Like





Published by Felicia Chalmers [?] · October 9, 2019 · 🕢 Swan Hill Rural City Council

Swan Hill, come along to this information session TODAY. Pop in any time If you want to know more about this iconic new building we're planning for between 4pm and 6pm.



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Our Place - community information session New building site - Monash Drive, in the rotunda next t...

Bruce, Kimba and 3 friends

WED, OCT 9, 2019

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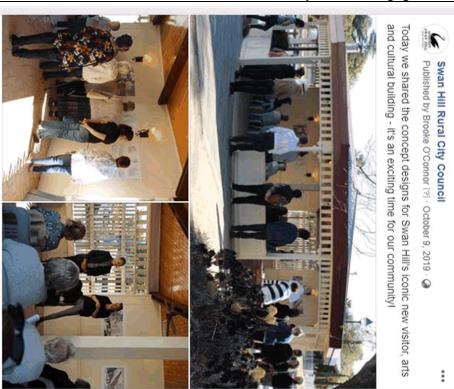
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intrance.

CONIC BUILDING FOR SWAN



will be built in Swan Hill soon. THIS is the iconic new Our Place, which

ural space, and the Pioneer Settlement's ion Information Centre, an Aboriginal culne top floor. ill Regional Art Gallery, which will take up Our Place will be a new home for Swan Downstairs will include the Swan Hill Re-

Our Place ticks all the boxes.

information centre to cater for tourists in have been advocating for over many years. Settlement entry building something we It allows us to custom-design a modern It achieves a new Gallery and Pioneer

our region's Aboriginal culture. the digital age. Importantly, it allows us to tell stories of

> 2020. The building is expected to be open by January 2022. Detailed design work will take place into

funded by Council and the Federal Gov-Our Place will be a \$10.9 million project,

ernment.

building Council is working with all stakeholders to determine the final name.) (Our Place is a working name for the new





Swan Hill Rural City Council

•••

Published by Felicia Chalmers [?] - December 9, 2019 at 4:46 PM - @

** STEAM TRAIN CLARIFICATION **

Following questions to Council staff, and conversations on social media, we are keen to clarify that we have not made a decision on the Pioneer Settlement steam train's future location.

Our Place - which will include a new art gallery, information centre,
Aboriginal cultural centre and Settlement entrance – will be built on Monash
Drive. In order for Our Place to be built in the agreed location, the
Settlement's steam train will need to be relocated.

Council has been considering the most appropriate new home for the steam train.

We have been looking at a number of possible local locations, and have also held initial discussions with the Victorian Goldfields Railway in Castlemaine. We are considering this because the train was the first of its kind to be built in Castlemaine, and the volunteer group there believes that with their input and expertise the train could be restored to working order.

Further investigations will take place and a report is expected to be prepared for Councillors in February.

Please stay tuned for more information in February 2020.

4,674 People Reached	1,468 Engagements	В	oost Post
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17 March 2020

B.20.9 DROUGHT COMMUNITIES PROGRAMME - ROUND 1 & 2 PROJECTS

Responsible Officer: Director Development and Planning

File Number: S11-27-05

Attachments: 1 Stage One & Two Drought Funding

Declarations of Interest:

Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report is to inform Council of the details of the Drought Communities Programme – Extension granted to Council by the Commonwealth Government.

Discussion

Council has been successful in receiving \$2M from the Federal Government for community and infrastructure programs to generate economic diversification and assist community morale.

The activities are listed below, divided between the two drought funding rounds.

Drought Round One:

Manangatang Pre School Entrance

The Pre School is part of the Manangatang community complex building which includes the senior citizens centre and conference rooms. Currently the Manangatang Pre School entrance is not compliant as it opens onto a car park and does not have any form of fencing to prevent children from entering the car park. Although the entrance does have an access ramp to the left, there is still a step at the doorway. Installation of an access ramp that begins directly at the doorway and pool-type fencing near the entrance will minimise the risks currently presented at the shared community complex.

Lake Boga Southern Entrance Upgrade

Lake Boga Inc. has long wanted to improve the southern entrance of the town to entice travellers on the Murray Valley Highway to stop and to give a sense of pride to residents. The project will landscape and irrigate the southern entrance, creating an inviting panorama and an invitation to visit the township.

Nyah West Skate Park

The proposed skate park location in Nyah West has been scoped by Council officers, with preliminary discussions undertaken with key stakeholders including Nyah West Primary School and Nyah West Action Group. The skate park will use four elements from the old Swan Hill Skate Park and will require a new concrete base of approximately 20m by 20m. The proposed site for this skate park is opposite the Nyah District Primary School (NDPS) on the corner of Monash and Fredrick Streets.

Landholder approvals for the proposed works have been provided by DELWP. Costings for required works and material to be relocated and to establish the new skate park have been completed.

Gurnett Oval Swan Hill and Riverside Park Robinvale Cricket Nets

The cricket nets at Gurnett Oval Swan Hill and Riverside Park Robinvale are in a state of disrepair and are non-compliant with Cricket Australia's Community Cricket Guidelines. This project will enable the removal of run down and unsafe cricket net structures and the construction of new, modern cricket nets which will encourage cricket skills and participation. Both cricket nets will feature retractable netting to provide a multi-use space that can also be used for other activities.

Tourism Signage and Gateway Upgrades

This project will see the renewal and installation of tourism signage encouraging visitors to explore Swan Hill and the smaller townships, potentially extending the length of stay. A current audit has been completed of signage installed in 2000 of which a large majority of signs are now redundant due to the loss of some tourism attractions and sun damage to route-marked signs.

The gateway updates will include physical improvements to facilities in information bays and rest stops for travellers. Tourism is a significant part of the local economy and when stimulated, offers immediate employment opportunities.

Public Art

This project will create significant permanent artworks in Robinvale, Nyah/Nyah West, Manangatang and Lake Boga that will form a new and unique cultural and tourism experience. Funding will support the commission of public art installations.

Initially the public artwork will generate the much-needed social connections and a welcomed distraction from the daily issues and financial stresses the drought has and continues to cause. Over time these developments will grow to form a rich and distinctive public art trail generating an ongoing positive ripple effect that is felt throughout the small towns.

It is expected that a variety of public art forms will be used throughout the project.

Proposed public art installations:

- Stand alone three dimensional and independent of other structures, such as buildings
- Site-specific is when the artwork and the site are equally important and each informs the other
- Integrated one that is incorporated into another structure building, streetscape or landscape design
- Applied artwork applied directly to the surface indoors or outdoors, of another structure
- Static– artwork that does not move or change
- Kinetic an artwork that moves in some way
- Digital or sound based
- · Community engaged art practice
- Improvements to cattle loading and offloading facilities at Swan Hill Regional Livestock Exchange

The Swan Hill Regional Livestock Exchange has been progressively redeveloped in recent years. The saleyards attract cattle from as far away as northern New South Wales and is a significant market for northern Victoria and much of southern New South Wales and all of western New South Wales. The redevelopments have seen significant improvements in selling efficiency and the market is being strongly supported. The works have also contributed significantly to Occupational Health & Safety outcomes within the saleyards complex.

This project proposes to continue that work with improvements to the cattle loading and offloading facilities to ensure improvements in safety for stock handlers and stock transport operators.

Nyah Netball Courts and Lighting

This project sees the reconstruction of two new netball courts serving the Nyah community. These courts will be located at Nyah Recreation Reserve and will be on one large footprint in front of the existing netball change/ toilet facilities and feature an accessible walking path to the main community sports pavilion. Lighting will include 100 Lux for training and 200 Lux for night time competition, enabling matches to be played in unison with AFL matches, raising social cohesiveness and equal provision of sports activity for all genders.

Boundary Bend Memorial Park Makeover

The project will include the installation of outdoor gym equipment and an irrigation system to activate and rejuvenate Memorial Park. With the prospective construction of a new bakery, the park has the potential to attract tourists and travellers to stop at Boundary Bend for a rest point and stimulate the local economy.

Gym Equipment - location is to be near the play equipment, where the ute sculpture once stood. This location was chosen so parents could use the gym while their children use the playground equipment.

Install Irrigation - irrigation will be installed at the rear of Memorial Park, green grass will enhance the overall look, feel and functionality of the park.

The Boundary Bend community is a small but energetic community who will contribute significant in-kind support through working bees to achieve this project.

Resheeting of Rural Roads

This project sees the resheeting of rural roads to improve condition and remove potential hazards presented to motor vehicles. Council has 3,332km of rural roads and has limitations to manage the condition of the network with its current annual budget. These works would ensure the safety of our community in rural areas by improving the surface condition of identified roads.

- Commencing 9 June 2020, 2.3km of gravel road between Bolton Natya Road and Hastings Tank Road will be resheeted at a width of 6 metres. This project will be completed in June 2020 and will cost \$92,000.
- Following this, 2.7km of gravel road will be resheeted north of Hastings Tank Road at a width of 6 metres. These works will commence and be completed by 30 June 2020 and will cost \$108,000.

Adverse Event Plan

Develop an Adverse Event Plan by the project end date.

An Adverse Events Plan is a plan developed in consultation with local stakeholders which aims to build local leadership and community capacity to adapt and cope with chronic stresses and acute shocks. The plan should look to improve preparation, management and recovery from those events. For instance, planning for drought should consider water supply and quality, projects to buoy the local economy and maintain community cohesion and drought support coordination.

The Adverse Events Plan has elements of an Emergency Management Plan but is an ongoing endeavour and encompasses non-emergency events such as drought, economic downturn, plant disease and so forth.

Council staff will produce an Adverse Events Plan in consultation with the community and using existing plans and resources.

Drought Round Two

ACRE 21 Land Art Festival

The project will feature public artworks in Robinvale, Nyah/Nyah West, Manangatang and Lake Boga that will form a new and unique cultural and tourism experience. A series of festivals and events celebrating creativity, art skills and ingenuity on the land will be held at several locations, including farms, sheds and small towns.

Robinvale Netball Court

It is proposed to construct three new courts that will conform to the standards and will be located next to the main sporting pavilion to improve connectivity with football.

Manangatang Pool Upgrade

The project will enable much needed maintenance, concrete the area under the sails and provide new signs to give the pool a fresh look.

Tourism Signage Phase 2

Remove "brown" tourism signs that are no longer relevant on Route 51 and 52 and replace with current information.

Resheeting Rural Roads 2

This project will upgrade Coghill Road, Kenley. This road is extensively used by a large citrus farm and an almond farm. Resheet 4.3km of gravel road from Murray Valley Highway to 4.3km east at a width of 6 metres.

Robinvale Court Lighting

It is proposed to install lighting for the new Robinvale netball courts. Lights are needed to ensure netball competition games (200 Lux) and training (100 Lux) can happen at night. This project is subject to further external funding.

The attached table details the costs and timeline for the activities.

Consultation

The projects have developed in consultation with community groups and Councillors, and many were included in the major projects plan or community plans.

Financial Implications

These funds will allow Council to bring forward many important projects.

Social Implications

It will promote community pride and assist in the liveability of the region.

Economic Implications

It will assist with economic growth through the short term by employing local contractors and in the long term by improving assets for both the community and visitors.

Environmental Implications

Nil.

Risk Management Implications

The extremely tight deadlines may be difficult to meet.

Council Plan Strategy Addressed

Community enrichment - Develop a community with a sense of pride and responsibility/ownership that strives to achieve its aspirations.

Options

Not applicable.

Recommendation

That Council note the contents of this report.

Swan Hill Rural City Council- Drought Communities Programme Round1



	Nathan	Nathan	Muriel	lan		Dallas	Dallas	Responsible Officer			Fiona	Dimitri	Dimitri	Nazrul	Felicity/Dallas		Teresa		Dallas/Muriel		lan	Felicity		Dimitri	Svetla		Dallas	Responsible Officer
TOTAL	Robinvale Courts Lighting	Robinvale Netball Courts	Tourism Signage (Phase 2)	Art festival (Phase 2)	Public Art and ACRE 21 Land	Manangatang Pool Upgrade	Resheeting Rural Roads	Project Name	Swan Hill Rural City Council- Drought Communities Programme Round 2	TOTAL	Adverse Events plan	Robinvale Cricket Nets	Gurnett Oval	Nyah Netball Courts & Lighting	Entrance	Manangatang Pre School	Upgrades	Tourism Signage and Gateway	Upgrade - Irrigation	Lake Boga Southern Entrance	Public Art	Makeover	Boundary Bend Memorial Park	Nyah West Skate Park	Facility	Saleyards Cattle Loading	Resheeting Rural Roads	Project Name
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45	\$	s	\$	s		s	\$	Total		\$		s	s	s	S		s		s		\$	δ.		₩.	s		\$	Total
1,350,000	300,000	640,000	65,000	25,000		120,000	200,000	Total project cost		1,418,820		102,250	85,570	637,000	25,000		35,000		80,000		75,000	35,000		94,000	50,000		200,000	Total project cost
	18/12/2020	28/08/2020	18/12/2020	22/06/2020		16/10/2020	18/12/2020	Completion			30/06/2020	29/05/2020	29/05/2020	26/06/2020	28/02/2020		16/06/2020		3/04/2020		22/06/2020	26/06/2020		25/05/2020	26/06/2020		30/06/2020	Completion

17 March 2020

B.20.10 NEW YEAR'S EVE EVENT

Responsible Officer: Director Development and Planning

File Number: 388/20/S12/02/04

Attachments: Nil

Declarations of Interest:

Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report is to provide Council with an update of the New Year's Eve (NYE) Event held at Riverside Park in Swan Hill in 2019 and to seek direction for Council's \$30,000 funding allocation in future years.

Discussion

As part of the Event Support Fund grants process in July 2019, Council awarded the \$30,000 NYE allocation to a contractor (across the whole municipality only one submission was received) to plan and host the 2019 Swan Hill New Year's Eve Event. This amount included both cash sponsorship and in-kind support. The event organiser signed a contract outlining a number of key milestones which were to be met in order to receive the entirety of the \$27,000 cash sponsorship.

These milestones included providing detailed budgets, communications plans, meeting all liquor licensing, security, safety and emergency management criteria to ensure a safe and well-organised event and a debrief meeting.

The 2019 New Year's Eve celebration included the following:

- Entertainment
 - o Fire spinning
 - o 3 x Jumping castles
 - o Fireworks 9:30pm and 12:00pm
 - Live Music
 - Face Painting
 - o Other supervised children's games
 - o Totem Tennis, Frisbees and Hooky sets
 - o Photobooth
- Food court featuring local and visiting food vendors
- Fully licensed bar for the responsible service of alcohol
- Entertainment provided by Seven Car Pileup, Keg, Knee Deep Duo, Nabby Solo
- 9:30pm and 12.00am fireworks by Southern Cross Fireworks
- Entry: \$10 adults (over 16), children \$5 (4-16 years), family pass (2 adults plus children) \$30.

Attendance was slightly down on the previous year, with the event organiser recording approximately 745 adults and 270 children. It is worth noting that for each attendee about \$29 of Council sponsorship was provided.

From Council Officers' perspective, key outcomes were achieved and the event was considered successful. Feedback from the general public was generally positive with some negative comments being around the inability to see fireworks properly and lack of notice regarding the change in fireworks location.

Fireworks Location

Swan Hill New Year's Eve Event organisers, emergency authorities and Council made a joint decision on 31 December to move the launch location from New South Wales to the Swan Hill Showgrounds as New South Wales withdrew permission that day.

Prior to this decision being made, extensive consultation was undertaken with Southern Cross Fireworks, Victorian and New South Wales Emergency Services and any key organisations to ensure all permits and approvals were in place. Victorian and New South Wales Emergency Services were notified of any changes throughout this process.

The event organiser was also kept aware of the situation and asked to ensure they notify their attendants of this change. Council released a Facebook post notifying the public of the update and the event also advised attendees in the evening.

Debrief

The Event Organiser has completed an event acquittal report and an Event Support Fund evaluation. The Public Entertainment Safety Officer completed the safety report. On the 14 January Council conducted a debrief meeting with the organiser.

Future Events

Council has run or sponsored a new years eve event since 1999 when celebrations around the turn of the century were popular across the whole of Australia. Currently the \$30,000 NYE funding allocation is distributed through the Event Support Fund grant process, opening in April and being awarded in July. This gives community groups or event organisers across the municipality the opportunity to apply for funding to be awarded to any number of smaller events or one major event.

In considering the future of this event, Council may wish to reflect on the following points:

- Feedback from the two previous event organisers is that the Swan Hill NYE event, as it is currently ran, costs in excess of \$35,000.
- Attendance numbers have declined in recent years:
 - 0 2015 2,500
 - o 2016 not recorded

- 0 2017 2,000
- 0 2018 1,105
- 0 2019 1,015
- Fireworks are regularly cited as the major drawcard to the New Year's Eve event, however emergency services cannot determine if fireworks can be allowed at the Riverside Park site until the day of the event – which can significantly impact on attendance
- Fireworks are increasingly seen by some members of the general public as risky in a bushfire season and distasteful if in a bushfire crisis.
- Reallocating the NYE budget provides opportunities for the private sector to capitalise on New Year's Eve by hosting events. Council could encourage private businesses to utilise Riverside Park for food trucks and music for instance.
- Redistributing the \$30,000 New Year's Eve fund would allow satellite towns the opportunity to access the funding for alternative events

Police preference in the past has been to encourage one formal community event at Riverside Park, however the tendency now seems for people to attend multiple venues and it cannot be guaranteed that people will solely congregate in one location, therefore not assisting the emergency services.

Based on this information, Councillors are encouraged to make a decision about the future of the event, including whether to proceed or reallocate the funding.

The following options are suggested for Council's consideration for future events:

- Maintain the \$30,000 budget allocation and continue to promote the funding following the Event Support Fund procedure.
- Increase the budget allocation to allow an event organiser to coordinate a profitable event and continue to promote the funding following the Event Support Fund procedure - \$35,000.
- Coordinate a New Year's Eve event but encourage an alternative to fireworks.
- Coordinate a New Year's Eve event but provide 9.30pm and midnight fireworksestimated cost \$10,000.
- Do not coordinate a New Year's Eve event or provide fireworks, but increase the Event Support Fund budget by \$30,000 to fund new or emerging events, or to help grow existing events.

Conclusion

It is considered that the single event at the Riverside has run its course and its time for different celebrations. It was hoped that community groups or local businesses might avail themselves of the funding to plan and produce a celebration event but this has not occured for the last 5 years. The evidence of less people attending the event indicates that other celebrations, either family orientated or through the private sector are filling the need.

Consultation

In recent years, Council drew on previous experiences, reports and evaluations which had been completed post New Year's Eve events. A desktop review was completed with known event organisers across Victoria and NSW.

Attendee feedback is received through the Information Centre and via debriefing with organisers and emergency services each year. This information has lead Council officers to explore alternatives to ensure Council can make an informed decision about the use of the NYE funding allocation.

Financial Implications

The NYE budget allocation is \$30,000. This is made available to applicants through the Event Support Fund process either for a single event or multiple smaller events.

Social Implications

There is an expectation within parts of the community that Council provides a NYE event, including fireworks at 9.30pm and midnight. There is also an expectation that this family-friendly event is free of charge or with minimal cost to patrons.

This year, because of the bushfire crisis, there was criticism that the fireworks money should have been used to help bushfire victims.

Economic Implications

With an attendance of approximately 1,015 people and an estimated spend of \$20 per person, \$20,300 was generated.

Environmental Implications

The event is conducted with a period of extreme fire danger. Fireworks during this time of year increase the likelihood and consequences of a fire occurring.

Risk Management Implications

The event organiser must coordinate the event by meeting strict risk management criteria and following the advice of Council's Risk & Insurance department. Council also notifies and is guided by the advice from emergency services.

Council Plan Strategy Addressed

Community enrichment - Develop a community with a sense of pride and responsibility/ownership that strives to achieve its aspirations.

Options

- Maintain the \$30,000 budget allocation and continue to promote the funding following the Event Support Fund procedure.
- Increase the budget allocation to allow an event organiser to coordinate a profitable event and continue to promote the funding following the Event Support Fund procedure - \$40,000.
- Coordinate a New Year's Eve event but provide an alternative to fireworks donation or laser lights.
- Do not coordinate a New Year's Eve event but provide 9.30pm and midnight fireworks- estimated cost \$10,000.
- Do not coordinate a New Year's Eve event or provide fireworks, but increase the Event Support Fund budget by \$30,000 to fund new or emerging events, or to help grow existing events.

Recommendations

That Council:

- 1. Not fund a New Year's event
- 2. Increase the Event Support Fund budget by \$30,000 to fund new or emerging events, or to help grow existing events.

17 March 2020

B.20.11 ROBINVALE ARENA MOTO CROSS TRACK PROJECT

Responsible Officer: Director Development and Planning

File Number: S17-02-01

Attachments: 1 Robinvale Motorcycle Club costings

2 Robinvale Motorcycle Club Shower Amenities

Design

Declarations of Interest:

Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a resolution from Council on whether to accept Sport Recreation Victoria's offer to expend the remaining grant funds by changing the scope of the Robinvale Arena Moto Cross Track project or to continue with finalising the termination of the funding agreement.

Discussion

Robinvale Motorcycle Club (Club) is located on Shaggy Ridge Road in Robinvale, which is Crown Land, managed by the Department of Environment, Land, Water and Planning. The Robinvale Arena Moto Cross Track project received funding from Sport Recreation Victoria (SRV) through the 2015/2016 Sport and Recreation Grant Program.

The purpose of the project was to enable the Club to run motorcycle events at night time. The project scope included the construction of an arena cross track, lighting, fencing, track watering system and viewing mound. The original completion date for the project was December 2016. All works around the implementation of the project was conducted by the Club, via their appointed project manager.

The project to date has had two funding variations, with a formal resolution from Council to terminate the project in March 2019. This was due to the inability of the Club to achieve the project scope as outlined in the funding agreement.

Further correspondence with SRV since, has provided Council with the opportunity to support the Robinvale Motorcycle Club through the continuation of this grant funding with a new scope of works.

Discussions with the Robinvale Motorcycle Club committee have identified the following possible changes in scope:

In priority order -

- 1. Upgrade shower amenities block
- 2. Kitchen upgrade

- - 4. Start gates
 - 5. Watering system

3. Erecting a shelter

6. Track markers

The Club has provided a list of estimated costs for each identified project as well as preliminary designs for the shelter and shower amenities upgrade (Attachment 1). However, without formal quotations, the validity of these estimates is speculative. The total funding allocation available for these potential projects is \$44,614, with no timeframe allocated for delivery as yet.

The Club has offered to manage the delivery of these projects as an in kind contribution. However in the interest of expediency and given future funding opportunities it would be preferable for Council to act as the project manager.

If the funding agreement with SRV is to proceed, it is recommended that:

- Council acts as the project manager
- a detailed costing for each identified project is undertaken before finalising the scope of works and funding variation request
- the project/s selected are fully endorsed by SRV, Council and the Club.

Council officers are currently costing the projects to determine which can be delivered within the remaining budget and within a 12 month period.

In regard to upgrading the shower amenities, it is unlikely that the funding body will approve the installation of portable shower units as proposed in the Club's budget. It is recommended that permanent shower partitions and associated infrastructure be installed.

No design has been provided for the proposed shelter so it is not possible at this stage to cost accurately.

Consultation

In November 2019, Council received official notification from SRV that their preference for the Robinvale Arena Moto Cross project is to re-scope the activities and works rather than terminate the current contract with Council.

In December 2019, Council requested that the Robinvale Motorcycle Club committee identify their priority projects for the facility, utilising the remaining \$44,614.

In January 2020, Council requested the Robinvale Motorcycle Club committee to provide a project management framework, design and cost estimates for their priority projects.

Financial Implications

Project Budget

Council	\$11,741
State Government Grant	\$68,633
Club	\$11,740
Total	\$92,114

The total expended to date is \$47,500 (as of 9 January 2019). The balance remaining is \$44,614.

Council has received the first grant milestone payment from the State Government in the amount of \$61,797.

Council decided at the March 2019 Council meeting to terminate the project and formalise funding arrangement with the State Government. This would result in the remaining funds being returned to the State Government.

Social Implications

The development of the Robinvale Arena Moto Cross Track will improve recreational facilities that provide social, health and well-being opportunities for community members.

Economic Implications

The development of the Robinvale Arena Moto Cross Track could attract additional regional motor racing events to Robinvale.

Environmental Implications

Nil.

Risk Management Implications

Project budget – Priority projects listed by the Robinvale Motorcycle Club committee have not been fully scoped and investigated.

Timing sensitivity – Current funding variation request for the Robinvale Arena Moto Cross project could jeopardise other sport and recreation funding opportunities for the Swan Hill region.

Council Plan Strategy Addressed

Infrastructure - Infrastructure that appropriately services community needs.

Options

Council may choose to amend or adopt the recommendation below.

Recommendations

That Council:

- 1. Accepts Sport Recreation Victoria's offer to expend the remaining grant funds and change the scope and timelines of the Robinvale Arena Moto Cross Track project.
- 2. Fully scopes the project/s based on the Robinvale Motorcycle Clubs priority list, to identify what can be achieved with the remaining funds within an approved timeframe.
- 3. Informs the Robinvale Motorcycle Club that if Sport Recreation Victoria approves the variation to project scope, Council will act as the project manager and deliver the project on their behalf.

Robinvale Motocross Club

Shower Amenities

4 x shower units

4 x shower units

x 4 units

\$ 6,400.00



			per item	Price
shower units	4	\$	1,600.00	\$ 6,400.00
Hot water services	2	\$	900.00	\$ 1,800.00
Tapware		\$	60.00	\$ 180.00
Rough in and water connection		\$	800.00	\$ 800.00
Drainage to existing		\$	1,400.00	\$ 1,400.00
Gas regulator & fittings		\$	200.00	\$ 200.00
Concrete Slab & Labour	6 x 4 x 100mm thick 20 MPA	\$	3,000.00	\$ 3,000.00
Shower Structure	6 x 4 x 2.5 m high	\$	4,000.00	\$ 4,000.00
Permits/Drafting/LCA		\$	1,150.00	\$ 1,150.00
Septic tank, (Existing)	3000 Ltr			
Drains (Existing)	60 L/m	Γ		
	Shower Amenities			\$ 18,930.00

Kitchen upgrades

		Per item	Price
Stainless Steel Kitchen Sink		\$ 569.00	\$ 569.00
labour to install system			\$ 50.00
			\$ 619.00
Stainless Steel Kitchen Bench		\$ 350.00	\$ 350.00
labour to install system			\$ 50.00
			\$ 400.00
2 x Rheem Pronto HWS units	PECKEZ PECKEZ	\$ 900.00	\$ 900.00

		F	Per item	Price
Kitchen sink bench	Includes labour	\$	619.00	\$ 619.00
Kitchen bench	Includes labour	\$	400.00	\$ 400.00
Hot water services		\$	900.00	\$ 900.00
Kitchen Tapware	Mixer tap	\$	90.00	\$ 90.00
Rough in and water connection		\$	900.00	\$ 900.00
Drainage to existing			150	150
Gas regulator & fittings			200	200
Connect to existing drain				
	Kitchen Upgrades			\$ 3,259.00

Start Gate Shelter

	•		\$20,900.00
Soil test		600	600
Concrete	Footings	1800	1800
Labour	To erect shelter	\$ 3,500.00	\$ 3,500.00
Shelter	24 x 12 x 3m high	\$ 15,000.00	\$ 15,000.00

Track Markers

- 1	Track markets (320)	Indudes installation	Ċ	0.00	ċ.	2 560 00	ı
	Track markets (520)	Includes installation	Þ	8.00	Ģ,	2,560.00	1

Watering system

	Watering System		\$ 3,222.60
chain digger and labour	Some works in kind	\$ 250.00	\$ 250.00
Start straight 250mm sprinklers	6	\$ 180.00	\$ 1,080.00
100mm housing	60	\$ 3.50	\$ 210.00
Rotor sprinkler	60	\$ 10.50	\$ 630.00
Sprinkler stake	60	\$ 1.26	\$ 75.60
PVC Pipe		\$ 100.00	\$ 100.00
Poly fittings and clamps		\$ 250.00	\$ 250.00
32mm Poly pipe	200m x 3 rolls	\$ 209.00	\$ 627.00

Description	Contractor	
Shower Amenities	Batesy Developments Pty Ltd	\$ 18,930.00
Kitchen Upgrades	Batesys Developments Pty Ltd	\$ 3,259.00
Start Gate shelter	Phil Connel	\$ 20,900.00
Track markers	MX Store online	\$ 2,560.00
Watering System.	Club committee	\$ 3,222.76
		\$ 48,871.76

Plumbing , building Licences, Public liability and insurances can be supplied for all projects.



SECTION B - REPORTS

B.20.12 PLANNING PERMIT APPLICATION FOR DEVELOPMENT OF FOUR DWELLINGS AND THE SUBSEQUENT SUBDIVISION – 2019/104

Responsible Officer: Director Development and Planning

File Number: 2019/104

Attachments: 1 Proposed plans

Declarations of Interest:

Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a Council resolution to refuse the application for development of four dwellings and four lot subdivision in the General Residential Zone.

Discussion

Location and existing conditions

The subject site is located at 17 Albert Street, approximately 1.4 km from the Swan Hill CBD. The land is located in General Residential Zone (GRZ) with no overlays affecting the land, as shown in figure 2.

The subject site is approximately 1322 m² and currently comprises of a dwelling with a carport. The subject site is located within a developed residential area surrounded mostly by single story dwellings on moderate sized house lots.



Figure 1. Aerial image of the subject site and surrounds

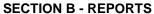




Figure 2. Zoning of the subject site and surrounds

The land is rectangular with a street frontage to Albert Street and to an unnamed laneway. Access is currently via a single crossover off Albert Street.

Proposal

The proposal involves developing four dwellings and the subsequent subdivision of the lot into four lots, as shown in figure 3.

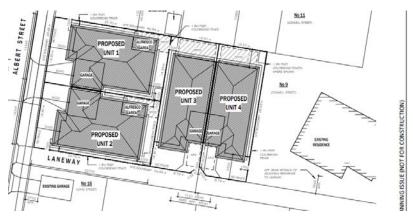


Figure 3. Proposed unit development and subdivision

Units 1 & 2 comprise of 3 bedrooms, family and dining area, kitchen, laundry, ensuite and main bathroom, Alfresco area and double garage.

Units 3 & 4 comprise of 3 bedrooms, ensuite and main bathroom, family and dining area, kitchen, laundry and single garage.

Zoning

In addition to implementing the Municipal Planning Strategy and the Planning Policy Framework, the purpose of the zone is to encourage development that respects the neighbourhood character of the area and to encourage a diversity of housing types and housing growth particularly in locations offering good access to services and transport.

As the subdivision is subsequent to the development, a permit is required under Clause 32.08-6 for the construction of two or more dwellings on a lot and under Clause 32.08-3 for the subsequent subdivision.

The application must meet the standards and objectives of Clause 55 and Clause 56 – ResCode, which is used to ensure that residential development respects existing neighbourhood character, provides reasonable standards of amenity for existing and new residents, and to encourage residential development that is responsive to the site and the neighbourhood.

Assessment against the Planning Scheme

The primary planning considerations regarding the proposal is whether the subdivision and unit development meets the purpose of the zone and is in accordance with state and local planning policy. The proposal must meet and also comply with Particular Provisions set out in Clause 55, Two or more Dwellings on a lot and Residential Buildings & Clause 56, Residential Subdivision.

The subdivision and development cannot be supported as the required objective and standards have not been met. The design is an overdevelopment when taking into account the laneway provisions of Standard C21 of Clause 56.06-8 of the Swan Hill Planning Scheme.

The laneway access must be constructed as per the requirements of Clause 56.06-8 Standard C21. Table C1 Design of roads and neighbourhood streets, Access Place of the Swan Hill Planning Scheme and the Infrastructure Design Manual (IDM) requires the following;

Laneway width and parking provision within street reservation, 5.5m wide with 1 hard standing verge parking space per 2 lots. Appropriately signed.

Footpath provision, 1.5m wide footpath offset a minimum distance of 1m from the kerb.

It is required that 5.5m for the road and 1.5m for a footpath be designed, or a Traffic Management Assessment Report to determine the road layout, road width functions and connectivity for all road users is required. The current laneway with is only 4m.

The above laneway widening was discussed with the applicant and, that if widened, it may lead to a redesign of his development. The redesign might include smaller (mix of two and three bedroom dwellings) or even fewer dwellings, which may be a

SECTION B - REPORTS

better outcome. However, the applicant has requested that the application be assess based on the current submission. The applicant has been advised that the proposal is likely to be recommended to be refused.

It is also very important to understand that this application cannot be approved with a condition to widen the road or to redesign the development to comply, as this will change the design of the whole development significantly that have to be reassessed against the performance criteria of the planning scheme.

There is also an existing planning permit for a four lot subdivision issued in 2015 that requires the laneway to be widened to 5.5m (Fig. 4). The applicant was not aware of this and when advised, still gave the instruction to proceed with the new application as submitted.



Figure 4. Existing plan that was approved previously 2015

Consultation

Public consultation occurred through notification to adjoining owners and occupiers and a sign on the site.

The applicant also met with Council explaining the proposal and why the laneway should not be altered, presenting a VCAT case based on a Melbourne council that is not relevant to this particular situation.

There were no objections received for the proposal.

Financial Implications

N/A.

Social Implications

Increased pedestrian and vehicle usage of the laneway as a result of this proposal without a properly formed footpath would create safety concerns. Other traffic

concerns associated with this proposal include; two way traffic down a laneway that is only 4m wide, limited access for emergency vehicles and trucks, such as removalist trucks.

Economic Implications

There is a shortage of housing variety in Swan Hill and this proposal would add four new unit type houses to the housing supply.

Environmental Implications

It is not anticipated that the development will have a detrimental impact on the environment.

Risk Management Implications

Pedestrians occupying the same space as cars (due to no footpath) are not allowed, raising safety concerns.

Council Plan Strategy Addressed

Economic growth - Provide land use planning that is responsive and which proactively encourages appropriate development.

Options

Council has two options when considering this application:

- 1. Issue a Planning Permit with conditions; or
- 2. Issue a Notice of Refusal for the planning application.

Recommendations

That Council issue a notice of refusal for the application for the development of four dwellings and four lot subdivision of Lot: 2 PS: 90761 Parish of Castle Donnington, 17 Albert Street, Swan Hill based on the following grounds;

- 1. The proposal is not compliant with the requirements of the Swan Hill Planning Scheme in particular;
 - Clause 56.06-8, Standard C21. Table C1 Design of roads and neighbourhood streets, Access Place.
- 2. The proposal is considered an overdevelopment of the site as it does not comply with Clause 56.06-8 of the planning scheme.

Should Council decide to issue a permit the following is applicable:

That Council issue a Planning Permit for the application for development of four dwellings and a four lot subdivision in the General Residential Zone subject to the following conditions:

- 1. The development including the subdivision layout as shown on the endorsed plans must not be altered without the prior written consent of the Responsible Authority.
- 2. The owner of the land (the permit holder) must enter into an agreement with:
 - a telecommunications network or service provider for the provision of telecommunication services to each lot shown on the endorsed plan in accordance with the provider's requirements and relevant legislation at the time; and
 - b. a suitably qualified person for the provision of fibre ready telecommunication facilities to each lot shown on the endorsed plan in accordance with any industry specifications or any standards set by the Australian Communications and Media Authority, unless the applicant can demonstrate that the land is in an area where the National Broadband Network will not be provided by optical fibre.
- 3. Prior to the issue of a Statement of Compliance for any stage of the subdivision under the Subdivision Act 1988, the owner of the land (permit holder) must provide written confirmation from:
 - a telecommunications network or service provider that all lots are connected to or are ready for connection to telecommunications services in accordance with the provider's requirements and relevant legislation at the time; and
 - b. a suitably qualified person that fibre ready telecommunication facilities have been provided in accordance with any industry specifications or any standards set by the Australian Communications and Media Authority, unless the applicant can demonstrate that the land is in an area where the National Broadband Network will not be provided by optical fibre.

Engineering Department

4. The existing vehicle crossing must be upgraded in accordance with the Infrastructure Design Manual (IDM) standards.

- 5. Prior to occupation of the dwellings or the issuing of a Statement of Compliance for the subdivision, all stormwater and surface water drainage from the land, buildings and works must be connected to the legal point of discharge by underground pipe drains to the satisfaction of the Responsible Authority. Effluent and/or polluted water must not be discharged to Council's stormwater drainage system from the land.
- 6. All drainage courses or outfall drainage lines required to the legal point of discharge and which pass through lands other than those within boundaries of the development shall be constructed at the cost of the applicant and the applicant shall secure adequate easements for such drainage to be constructed within. Such easements as required shall be registered at the Land Titles Office.
- 7. That storm water runoff from all buildings, tanks and paved areas must be connected into the existing drainage system.
- 8. Prior to certification of the plan of subdivision, a drainage plan with computations prepared by a suitably qualified person to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of the permit. The plans must be drawn to scale with dimensions and a minimum of three copies must be provided. The plans must be in accordance with Council's Infrastructure Design Manual and include:
 - a) How the land will be drained;
 - b) Underground pipe drains conveying stormwater to the legal point of discharge;
 - c) Measures to enhance stormwater discharge quality from the site and protect downstream waterways;
 - d) A maximum discharge rate from the site equivalent to predevelopment rate of discharge;
 - e) Documentation demonstrating approval from the relevant authority for the legal point of discharge.
- 9. Each dwelling including open space areas shall be independently drained to the satisfaction of the Responsible Authority.
- 10. Prior to certification of the plan of subdivision, detailed construction plans in accordance with the Infrastructure Design Manual and to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of the permit. The plans must include :
 - a) Fully sealed pavement with SM2 kerb invert to invert;
 - b) Underground drains; and
 - c) Street lighting to AS using standard Eco LED lighting approved by Powercor for installation on the non-metered network.

All road, drainage and landscaping works must be constructed in accordance with the endorsed plans.

Lower Murray Water

- 11. The plan of subdivision submitted for certification under the Subdivision Act 1988 must be referred to Lower Murray Water pursuant to Section 8 of that Act.
- 12. The requirements of Lower Murray Water must be met, in regard to the provision of water supply and sewerage services to the land, including payment of all associated costs prior to the Corporation agreeing to the issue of a Statement of Compliance.
- 13. The holder of this permit or authorised agent must provide Lower Murray Water a plan of any proposed new driveways showing dimensions from a known point to allow the Corporation to determine if the driveway will be clear of existing service connections prior to commencement of any excavations or works required for construction of the driveway.

Powercor

- 14. The plan of subdivision submitted for certification under the Subdivision Act 1988 shall be referred to the Distributor in accordance with Section 8 of that Act.
- 15. The applicant shall provide a electricity supply to all lots in the subdivision in accordance with the Distributor's requirements and standards.
- 16. The applicant shall ensure that existing and proposed buildings and electrical installations on the subject land are compliant with the Victorian Service and Installation Rules (VSIR)

NOTES:

Responsible Authority

- a. All building works associated with this development must be in accordance with the Building Act 1993, Building Regulations 2018 and the Building Code of Australia.
- b. A building permit will be required for the building work associated with this development.

Powercor

c. Extension, augmentation or rearrangement of the Distributor's electrical assets may be required to make such supplies available, with the cost of such works generally borne by the applicant.

d. Where electrical works are required to achieve VSIR compliance, a registered electrical contractor must be engaged to undertake such works.

CLAUSE 55 ASSESSMENT

Title & Objective	Standard	Complies/ Does Not Comply/ Variation Required
Clause 55.02-1	B1	✓ Complies
Neighbourhood character objectives To ensure that the design respects	The design response must be appropriate to the neighbourhood and the site.	The proposal is generally consistent with the existing character of the neighbourhood.
the existing neighbourhood character or contributes to a preferred neighbourhood character. To ensure that development responds to the features of the site and the surrounding area.	The proposed design must respect the existing or preferred neighbourhood character and respond to the features of the site.	The proposed dwellings will be single storey and will be consistent with the existing residential development in the area. The proposed dwellings will be built in a relatively older neighbourhood they won't seem to retract from the character of the area in terms of design and material. The surrounding residences are well
		established and predominately single storey, constructed of weatherboard or brick with tiled and metal roofing. There are two other existing unit developments further down Albert Street and Long Street.
		It is considered that the proposal is consistent with the objectives.
Clause 55.02-2	B2	Complies
Residential policy objectives To ensure that residential development is provided in accordance with any policy for housing in the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies.	An application must be accompanied by a written statement to the satisfaction of the responsible authority that describes how the development is consistent with any relevant policy for housing in the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies.	A statement has been provided
To support medium densities in areas where development can take advantage of public transport and community infrastructure and services.		
Clause 55.02-3	B3	N/a
Dwelling diversity objective To encourage a range of dwelling sizes and types in developments of ten or more dwellings.	Developments of ten or more dwellings should provide a range of dwelling sizes and types, including: Dwellings with a different number of bedrooms.	The proposal is for four dwellings.

Clause 55.02-4 Infrastructure objectives To ensure development is provided with appropriate utility services and infrastructure. To ensure development does not unreasonably overload the capacity of utility services and infrastructure.	At least one dwelling that contains a kitchen, bath or shower, and a toilet and wash basin at ground floor level. B4 Development should be connected to reticulated services, including reticulated sewerage, drainage, electricity and gas, if available. Development should not unreasonably exceed the capacity of utility services and infrastructure, including reticulated services and roads. In areas where utility services or infrastructure have little or no spare	✓ Complies Reticulated sewerage, electricity and drainage will be available to the site. It is considered that the proposal would not overload the existing capacity of those services, including drainage. The application has been referred to the relevant authorities and their conditions will be included on the
	capacity, developments should provide for the upgrading of or mitigation of the impact on services or infrastructure.	permit.
Clause 55.02-5	B5	Doesn't comply
Integration with the street objective To integrate the layout of development with the street.	Developments should provide adequate vehicle and pedestrian links that maintain or enhance local accessibility. Development should be oriented to front existing and proposed streets. High fencing in front of dwellings should be avoided if practicable. Development next to existing public open space should be laid out to complement the open space.	The site provides appropriate vehicle access via the existing entry from Albert Street. There is an existing footpath along Albert Street and will continue to provide pedestrian access to the site. There is no formal pedestrian access within the laneway and the current layout of the design does not maximise required integration for the laneway.
Clause 55.03-1	B6	Doesn't comply
Street setback objective To ensure that the setbacks of buildings from a street respect the existing or preferred neighbourhood character and make efficient use of the site.	 Walls of buildings should be set back from streets: At least the distance specified in a schedule to the zone, or If no distance is specified in a schedule to the zone, the distance specified in Table B1. Porches, pergolas and verandas that are less than 3.6 metres high and eaves may encroach not more than 2.5 metres into the setbacks of this standard. 	The proposal would not comply if laneway is widened.

SECTION B - REPORTS

Clause 55.03-2	B7	✓ Complies
Building height objective To ensure that the height of buildings respects the existing or preferred neighbourhood character.	The maximum building height should not exceed the maximum height specified in the zone, schedule to the zone or an overlay that applies to the land. If no maximum height is specified in the zone, schedule to the zone or an overlay, the maximum building height should not exceed 9 metres.	The maximum height of the buildings will be approximately 5.63 metres which is less than the maximum height of 9.0m allowed under the Standard.
Clause 55.03-3	B8	✓ Complies
Site coverage objective To ensure that the site coverage respects the existing or preferred neighbourhood character and responds to the features of the site.	The site area covered by buildings should not exceed: The maximum site coverage specified in a schedule to the zone, or If no maximum site coverage is specified in a schedule to the zone, 60 per cent.	Dwelling 1: Site coverage 212.2m² and lot area 369m² = 57.5% site coverage Dwelling 2: Site coverage 212.2m² and lot area 369m² = 57.5% site coverage Dwelling 3: Site coverage m² and lot area 302m² = 58.04% site coverage Dwelling 4: Site coverage 173m² and lot area 302m² = 57.2% Site coverage for the proposed dwellings is less than the maximum of 60% allowed under this standard. However with the requirement for the construction of the laneway this would show as an overdevelopment.
Clause 55.03-4 Permeability objectives To reduce the impact of increased storm water run-off on the drainage system. To facilitate on-site storm water infiltration.	B9 The site area covered by the pervious surfaces should be at least: The minimum area specified in a schedule to the zone, or If no minimum is specified in a schedule to the zone, 20 percent of the site.	Variation required Permeable space has been calculated for each dwelling and shown in planning report accurately and indicated on landscaping plan. However with the requirement for the construction of the laneway this would show as an overdevelopment.
Clause 55.03-5	B10	✓ Complies
Energy efficiency objectives	Buildings should be:	Given the existing orientation of the
To achieve and protect energy efficient dwellings and residential buildings.	Oriented to make appropriate use of solar energy.	allotment adequate energy efficiency is constrained.
	Sited and designed to ensure that	Living areas and SPOS have been

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To ensure the orientation and layout of development reduce fossil fuel energy use and make appropriate use of daylight and solar energy.	the energy efficiency of existing dwellings on adjoining lots is not unreasonably reduced. Living areas and private open space should be located on the north side of the development, if practicable. Developments should be designed so that solar access to north-facing windows is maximised.	located to the north side of each unit, with large windows maximising solar access.
Clause 55.03-6	B11	N/a
Open space objective To integrate the layout of development with any public and communal open space provided in or adjacent to the development.	If any public or communal open space is provided on site, it should: Be substantially fronted by dwellings, where appropriate. Provide outlook for as many dwellings as practicable. Be designed to protect any natural features on the site. Be accessible and useable.	No public or communal open space will be provided onsite. Each unit will have their own SPOS.
Clause 55.03-7	B12	Doesn't comply
Safety objective To ensure the layout of development provides for the safety and security of residents and property.	Entrances to dwellings and residential buildings should not be obscured or isolated from the street and internal access ways. Planting which creates unsafe spaces along streets and access ways should be avoided. Developments should be designed to provide good lighting, visibility and surveillance of car parks and internal access ways. Private spaces within developments should be protected from inappropriate use as public thoroughfares.	Increased vehicle and pedestrian use of laneway could cause safety issues. Lot 3 & Lot 4 front the laneway causing reduced visibility and surveillance. This has not been proposed as to how this objective will be met. In particular with the requirement of Clause 56.06-8.
Clause 55.03-8	B13	✓ Complies
Landscaping objectives To encourage development that respects the landscape character of the neighbourhood.	The landscape layout and design should: • Protect any predominant	The site currently contains no mature vegetation and is not in a location of habitat importance. The site is flat and drainage is not
To encourage development that maintains and enhances habitat for	landscape features of the neighbourhood.Take into account the soil type and	anticipated to cause any problems. The proposed landscape plan

landscaping.	growth and structural protection	suit the character of the			
To encourage the retention of	growth and structural protection of buildings.	neighbourhood.			
mature vegetation on the site.	 In locations of habitat importance, maintain existing habitat and provide for new habitat for plants and animals. 	The landscaping plan includes a mixture of surfaces and provides a safe, attractive and functional environment for residents that will not effect the attractive linearity of			
	 Provide a safe, attractive and functional environment for residents. 	not affect the structural integrity of buildings. No landscape requirements are specified in the schedule to the			
	Development should provide for the retention or planting of trees, where these are part of the character of the neighbourhood.	zone.			
	Development should provide for the replacement of any significant trees that have been removed in the 12 months prior to the application being made.				
	The landscape design should specify landscape themes, vegetation (location and species), paving and lighting.				
	Development should meet any additional landscape requirements specified in a schedule to the zone.				
Clause 55.03-9	B14	Doesn't comply			
Clause 55.03-9 Access objective To ensure the number and design of vehicle crossovers respects the neighbourhood character.	 B14 The width of access ways or car spaces should not exceed: 33 per cent of the street frontage, or If the width of the street frontage is less than 20 metres, 40 per cent of the street frontage. No more than one single-width crossover should be provided for each dwelling fronting a street. The location of crossovers should maximise the retention of on-street car parking spaces. The number of access points to a road in a Road Zone should be minimised. Developments must provide for access for service, emergency and delivery vehicles. 	Doesn't comply The site frontage is approximately 18.68m. The existing access is 3.6m, the new proposed access/crossover is 3m with a total of 6.6m, which complies with the 40% of the street frontage requirement. However, the current design does not comply given the requirement in Clause 56.06-8 Standard C21. Laneway width and parking provision within street reservation, 5.5m wide with 1 hard standing verge parking space per 2 lots. Appropriately signed. Footpath provision 1.5m wide footpath offset a minimum distance of 1m from the kerb. Currently there have been no provisions made for the turning movements of emergency and delivery vehicles.			
Access objective To ensure the number and design of vehicle crossovers respects the	 The width of access ways or car spaces should not exceed: 33 per cent of the street frontage, or If the width of the street frontage is less than 20 metres, 40 per cent of the street frontage. No more than one single-width crossover should be provided for each dwelling fronting a street. The location of crossovers should maximise the retention of on-street car parking spaces. The number of access points to a road in a Road Zone should be minimised. Developments must provide for access for service, emergency and 	The site frontage is approximately 18.68m. The existing access is 3.6m, the new proposed access/crossover is 3m with a total of 6.6m, which complies with the 40% of the street frontage requirement. However, the current design does not comply given the requirement in Clause 56.06-8 Standard C21. Laneway width and parking provision within street reservation, 5.5m wide with 1 hard standing verge parking space per 2 lots. Appropriately signed. Footpath provision 1.5m wide footpath offset a minimum distance of 1m from the kerb. Currently there have been no provisions made for the turning movements of emergency and			
Access objective To ensure the number and design of vehicle crossovers respects the neighbourhood character.	 The width of access ways or car spaces should not exceed: 33 per cent of the street frontage, or If the width of the street frontage is less than 20 metres, 40 per cent of the street frontage. No more than one single-width crossover should be provided for each dwelling fronting a street. The location of crossovers should maximise the retention of on-street car parking spaces. The number of access points to a road in a Road Zone should be minimised. Developments must provide for access for service, emergency and delivery vehicles. 	The site frontage is approximately 18.68m. The existing access is 3.6m, the new proposed access/crossover is 3m with a total of 6.6m, which complies with the 40% of the street frontage requirement. However, the current design does not comply given the requirement in Clause 56.06-8 Standard C21. Laneway width and parking provision within street reservation, 5.5m wide with 1 hard standing verge parking space per 2 lots. Appropriately signed. Footpath provision 1.5m wide footpath offset a minimum distance of 1m from the kerb. Currently there have been no provisions made for the turning movements of emergency and delivery vehicles.			

resident and visitor vehicles. To protect residents from vehicular noise within developments.	convenient to dwellings and residential buildings. Be secure. Be well ventilated if enclosed. Shared access ways or car parks of other dwellings and residential buildings should be located at least 1.5 metres from the windows of habitable rooms. This setback may be reduced to 1 metre where there is a fence at least 1.5 metres high or where window sills are at least 1.4 metres above the access way.	the dwellings. Each unit has direct access to and from the garage.
Clause 55.04-1 Side and rear setbacks objective To ensure that the height and setback of a building from a boundary respects the existing or preferred neighbourhood character and limits the impact on the amenity of existing dwellings.	A new building not on or within 200mm of a boundary should be set back from side or rear boundaries: At least the distance specified in a schedule to the zone, or If no distance is specified in a schedule to the zone, 1 metre, plus 0.3 metres for every metre of height over 3.6 metres up to 6.9 metres, plus 1 metre for every metre of height over 6.9 metres. Sunblinds, verandas, porches, eaves, fascias, gutters, masonry chimneys, flues, pipes, domestic fuel or water tanks, and heating or cooling equipment or other services may encroach not more than 0.5 metres into the setbacks of this standard. Landings having an area of not more than 2 square metres and less than 1 metre high, stairways, ramps, pergolas, shade sails and carports may encroach into the setbacks of this standard.	Those parts of the new units not on or within 200mm of a site boundary are setback by more than 1m from new or existing side or rear boundaries.
Wall on boundaries objective To ensure that the location, length and height of a wall on a boundary respects the existing or preferred neighbourhood character and limits the impact on the amenity of existing dwellings.	A new wall constructed on or within 200mm of a side or rear boundary of a lot or a carport constructed on or within 1 metre of a side or rear boundary of lot should not abut the boundary: For a length of more than the distance specified in a schedule to the zone; or If no distance is specified in a schedule to the zone, for a length	

of more than:

- 10 metres plus 25 per cent of the remaining length of the boundary of an adjoining lot, or
- Where there are existing or simultaneously constructed walls or carports abutting the boundary on an abutting lot, the length of the existing or simultaneously constructed walls or carports,

whichever is the greater.

A new wall or carport may fully abut a side or rear boundary where slope and retaining walls or fences would result in the effective height of the wall or carport being less than 2 metres on the abutting property boundary.

A building on a boundary includes a building set back up to 200mm from a boundary.

The height of a new wall constructed on or within 200mm of a side or rear boundary or a carport constructed on or within 1 metre of a side or rear boundary should not exceed an average of 3.2 metres with no part higher than 3.6 metres unless abutting a higher existing or simultaneously constructed wall.

Clause 55.04-3

Daylight to existing windows objective

To allow adequate daylight into existing habitable room windows.

B19

Buildings opposite an existing habitable room window should provide for a light court to the existing window that has a minimum area of 3 square metres and minimum dimension of 1 metre clear to the sky. The calculation of the area may include land on the abutting lot.

Walls or carports more than 3 metres in height opposite an existing habitable room window should be set back from the window at least 50 per cent of the height of the new wall if the wall is within a 55-degree arc from the centre of the existing window. The arc may be swung to within 35 degrees of the plane of the wall containing the existing window.

Where the existing window is above

✓ Complies

The daylight into existing habitable room windows will not be impacted by the proposal. All minimum requirements are met.

ground floor level, the wall height is
measured from the floor level of the

Clause 55.04-4

North-facing windows objective

To allow adequate solar access to existing north-facing habitable room windows.

room containing the window.

If a north-facing habitable room window of an existing dwelling is within 3 metres of a boundary on an abutting lot, a building should be setback from the boundary 1 metre, plus 0.6 metres for every metre of height over 3.6 metres up to 6.9 metres, plus 1 metre for every metre of height over 6.9 metres, for a distance of 3 metres from the edge of each side of the window. A northfacing window is a window with an axis perpendicular to its surface oriented north 20 degrees west to north 30 degrees east.

N/a

The proposed dwellings will not be located in proximity to north facing windows of adjoining properties.

Clause 55.04-5

Overshadowing open space objective

To ensure buildings do not significantly overshadow existing secluded private open space.

B21

Where sunlight to the secluded private open space of an existing dwelling is reduced, at least 75 per cent, or 40 square metres with minimum dimension of 3 metres, whichever is the lesser area, of the secluded private open space should receive a minimum of five hours of sunlight between 9 am and 3 pm on

If existing sunlight to the secluded private open space of an existing dwelling is less than requirements of this standard, the amount of sunlight should not be further reduced.

✓ Complies

The sunlight to the secluded private open space of existing and proposed dwellings will not be reduced.

Clause 55.04-6

Overlooking objective

To limit views into existing secluded private open space and habitable room windows.

B22

22 September.

A habitable room window, balcony, terrace, deck or patio should be located and designed to avoid direct views into the secluded private open space of an existing dwelling within a horizontal distance of 9 metres (measured at ground level) of the window, balcony, terrace, deck or patio. Views should be measured within a 45 degree angle from the plane of the window or perimeter of the balcony, terrace, deck or patio, and from a height of 1.7 metres above floor level.

A habitable room window, balcony, terrace, deck or patio with a direct view into a habitable room window of existing dwelling within a horizontal distance of 9 metres (measured at ground level) of the

✓ Complies

The proposed dwellings are to be single storey and a 1.8m boundary fence is proposed along the north, west and south boundaries.

It is considered that the proposed design will avoid direct views from the above into the secluded private open space of adjoining neighbours, or horizontal views into any habitable room windows of the adjoining dwellings.

window,	balcony,	terrace,	deck	or
patio sho	ould be eit	her:		

- Offset a minimum of 1.5 metres from the edge of one window to the edge of the other.
- Have sill heights of at least 1.7 metres above floor level.
- Have fixed, obscure glazing in any part of the window below 1.7 metre above floor level.
- Have permanently fixed external screens to at least 1.7 metres above floor level and be no more than 25 per cent transparent.

Obscure glazing in any part of the window below 1.7 metres above floor level may be openable provided that there are no direct views as specified in this standard.

Screens used to obscure a view should be:

Perforated panels or trellis with a maximum of 25 per cent openings or solid translucent panels.

- Permanent, fixed and durable.
- Designed and coloured to blend in with the development.

This standard does not apply to a new habitable room window, balcony, terrace, deck or patio which faces a property boundary where there is a visual barrier at least 1.8 metres high and the floor level of the habitable room, balcony, terrace, deck or patio is less than 0.8 metres above ground level at the boundary.

Clause 55.04-7

Internal views objective

To limit views into the secluded private open space and habitable room windows of dwellings and residential buildings within a development.

B23

Windows and balconies should be designed to prevent overlooking of more than 50 per cent of the secluded private open space of a lower-level dwelling or residential building directly below and within the same development.

✓ Complies

A 1.8m fence will separate the dwellings limiting internal views to secluded private open space and habitable windows within the development.

Clause 55.04-8

Noise impacts objectives

To contain noise sources in developments that may affect

B24

Noise sources, such as mechanical plant, should not be located near bedrooms of immediately adjacent existing dwellings.

✓ Complies

The proposed units will be located within an existing residential area; there are no significant noise sources in the immediate area likely to require noise mitigation

existing dwellings. To protect residents from external noise.	Noise sensitive rooms and secluded private open spaces of new dwellings and residential buildings should take account of noise sources on immediately adjacent properties. Dwellings and residential buildings close to busy roads, railway lines or industry should be designed to limit noise levels in habitable rooms.	measures.
Clause 55.05-1 Accessibility objectives To encourage the consideration of the needs of people with limited mobility in the design of developments.	The dwelling entries of the ground floor of dwellings and residential buildings should be accessible or able to be easily made accessible to people with limited mobility.	Doesn't comply Entry into unit 1&2 will be via a standard front door, which will provide easy access including to those with limited mobility. Units 3&4 do not comply given the requirement to construct the laneway for their access in Clause 56.06-8 Standard C21. There have been no measures put in place to comply with the accessibility objective.
Clause 55.05-2 Dwelling entry objective To provide each dwelling or residential building with its own sense of identity. Clause 55.05-3 Daylight to new windows objective To allow adequate daylight into new habitable room windows.	 Entries to dwellings and residential buildings should: Be visible and easily identifiable from streets and other public areas. Provide shelter, a sense of personal address and a transitional space around the entry. B27 A window in a habitable room should be located to face: An outdoor space clear to the sky or a light court with a minimum area of 3 square metres and minimum dimension of 1 metre clear to the sky, not including land on an abutting lot, or A veranda provided it is open for at least one third of its perimeter, or 	Unit 1 & 2 has a clearly identifiable and easily accessible entrance with a transitional space around the point of entry. Unit 3 & 4 front the laneway creating reduced visibility and surveillance. ✓ Complies All habitable rooms (i.e. bedrooms and dining room family area) will have direct access to daylight through the large windows on either the north face or south face of each dwelling.
	A carport provided it has two or more open sides and is open for at least one third of its perimeter.	

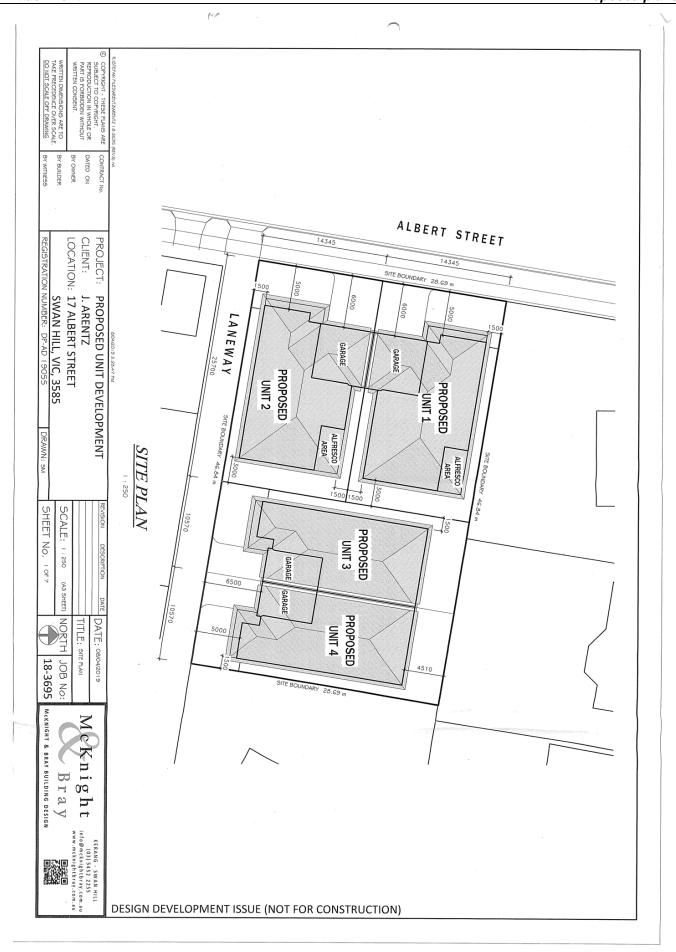
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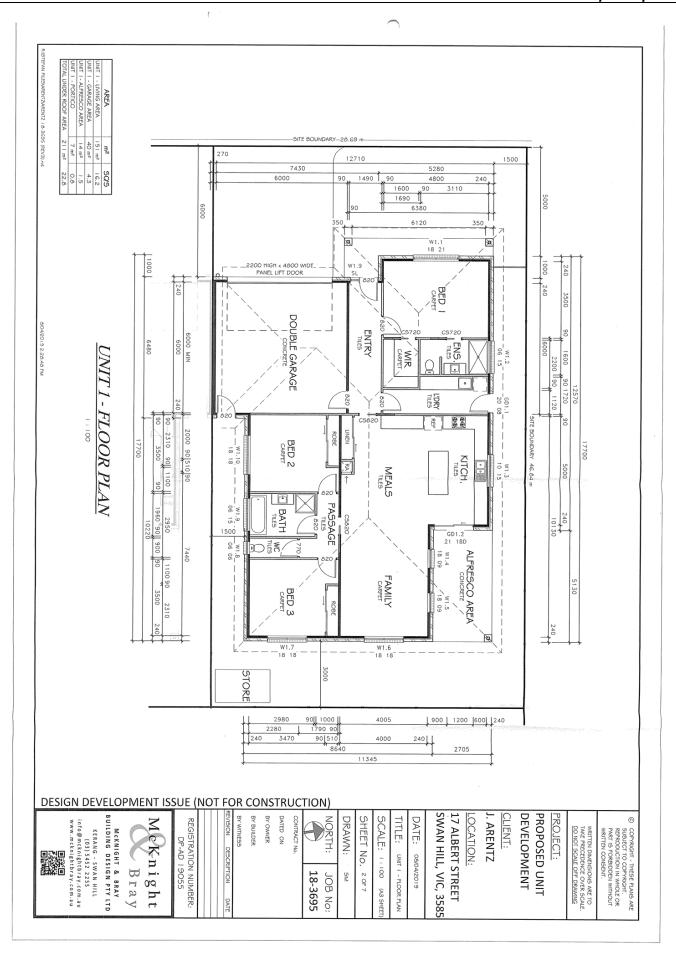
Clause 55.05-4	B28	Complies
Private open space objective To provide adequate private open space for the reasonable recreation and service needs of residents.	A dwelling or residential building should have private open space of an area and dimensions specified in a schedule to the zone. If no area or dimensions are specified in a schedule to the zone, a dwelling or residential building should have private open space consisting of: • An area of 40 square metres, with one part of the private open space to consist of secluded private open space at the side or rear of the dwelling or residential building with a minimum area of 25 square metres, a minimum dimension of 3 metres and convenient access from a living room, or • A balcony of 8 square metres with a minimum width of 1.6 metres and convenient access from a living room, or • A roof-top area of 10 square metres with a minimum width of 2 metres and convenient access from a living room. The balcony requirements in Clause 55.05-4 do not apply to an apartment development.	The allocated private open space, including 25m ² of secluded private open space, complies with the standard.
Clause 55.05-5	B29	✓ Complies
Solar access to open space objective To allow solar access into the secluded private open space of new dwellings and residential buildings.	The private open space should be located on the north side of the dwelling or residential building, if appropriate. The southern boundary of secluded private open space should be set back from any wall on the north of the space at least (2 + 0.9h) metres, where 'h' is the height of the wall.	Private open spaces of units 1, 2, 3 &4 are located to the south of the units, the southern boundaries are setback an appropriate distance and it is considered that the spaces will receive adequate daylight. The secluded private open space for Unit 1 is located to the east it is determined that there will be enough daylight access to comply.
Clause 55.05-6	B30	✓ Complies
Storage objective To provide adequate storage facilities for each dwelling.	Each dwelling should have convenient access to at least 6 cubic metres of externally accessible, secure storage space.	Each unit will have convenient access to at least 6m3 of externally accessible, secure storage space.

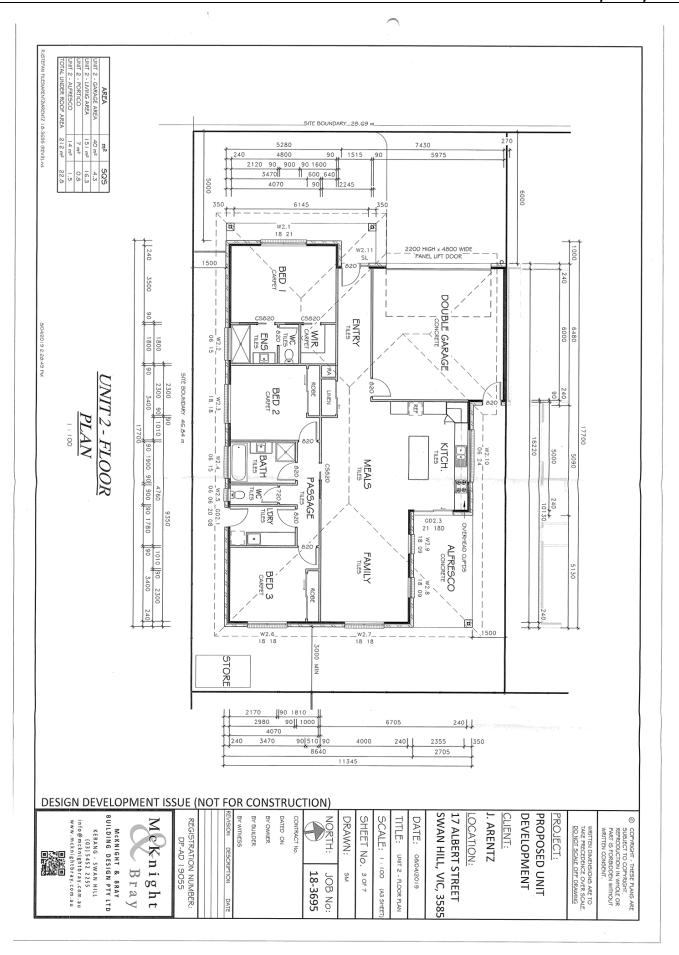
Clause 55.06-1	B31	✓ Complies
Design detail objective To encourage design detail that respects the existing or preferred neighbourhood character.	 Facade articulation and detailing, Window and door proportions, Roof form, and Verandas, eaves and parapets, should respect the existing or preferred neighbourhood character. Garages and carports should be visually compatible with the development and the existing or preferred neighbourhood character. 	The development is traditional in form with a pitched roof form. It is considered that the detailed design including the portico, window and door proportions, roof form etc are consistent with the character of the area.
Clause 55.06-2	B32	✓ Complies
Front fences objective To encourage front fence design that respects the existing or preferred neighbourhood character.	The design of front fences should complement the design of the dwelling or residential building and any front fences on adjoining properties. A front fence within 3 metres of a street should not exceed: The maximum height specified in a schedule to the zone, or If no maximum height is specified in a schedule to the zone, the maximum height specified in Table B3.	Existing fences including the front fence are to remain where possible. A 1.8m high colorbond fence will be constructed between the units where required.
Clause 55.06-3	B33	✓ Complies
Common property objectives To ensure that communal open space, car parking, access areas and site facilities are practical, attractive and easily maintained. To avoid future management difficulties in areas of common ownership.	Developments should clearly delineate public, communal and private areas. Common property, where provided, should be functional and capable of efficient management.	No common property is proposed.
Clause 55.06-4	B34	✓ Complies
Site services objectives To ensure that site services can be installed and easily maintained. To ensure that site facilities are accessible, adequate and attractive.	The design and layout of dwellings and residential buildings should provide sufficient space (including easements where required) and facilities for services to be installed and maintained efficiently and economically. Bin and recycling enclosures, mailboxes and other site facilities should be adequate in size, durable, waterproof and blend in	The layout and location of the proposed units includes sufficient space for the provision of services. Each dwelling will have adequate space for bins with convenient access. The location of mailboxes is proposed to be at the front of the site as part of the altered driveway

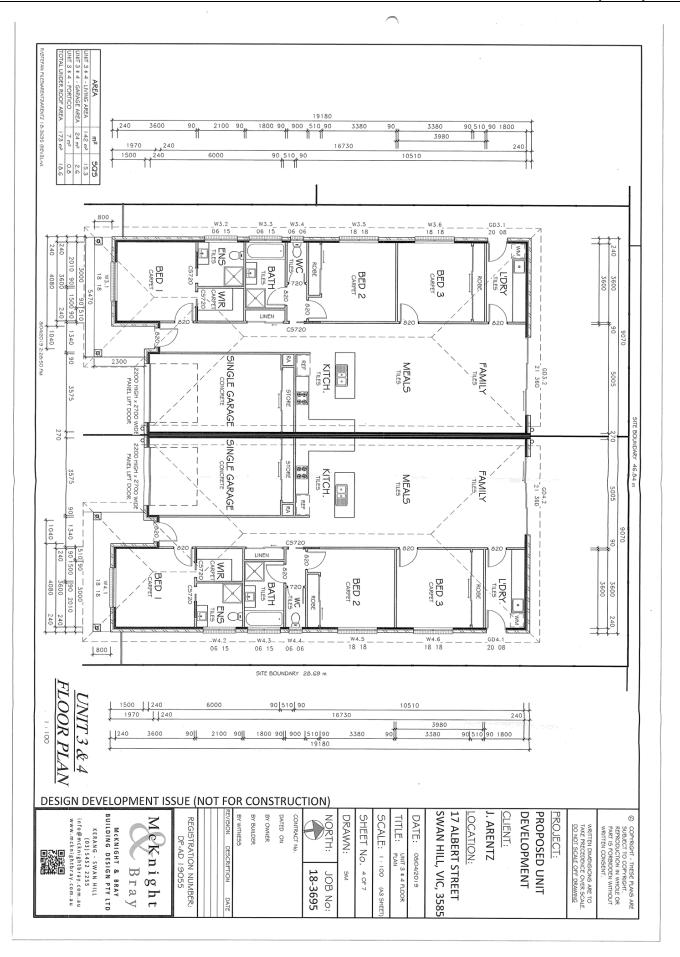
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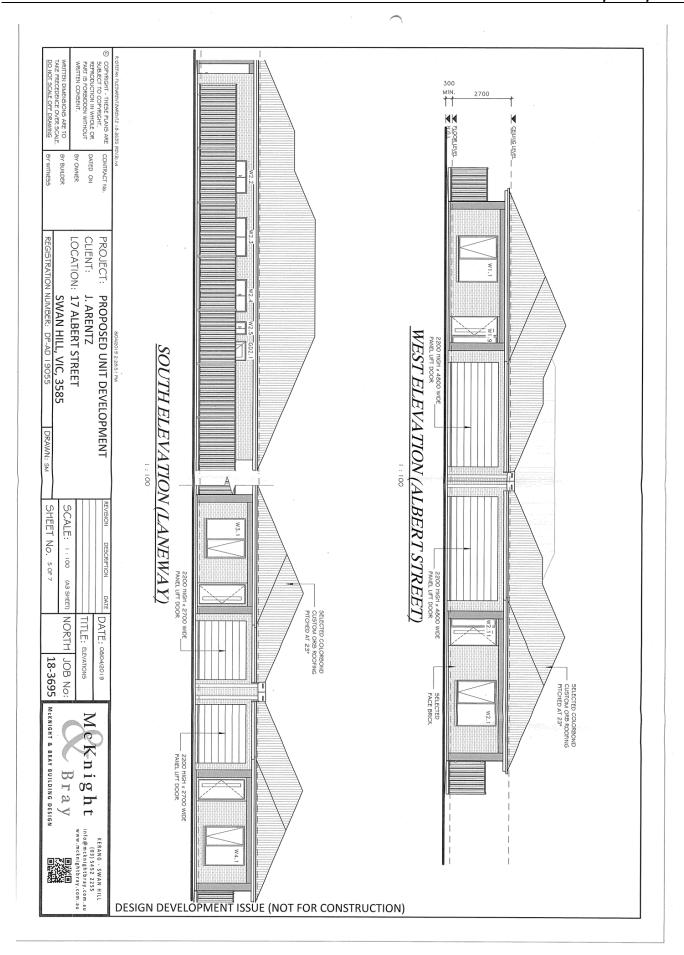
	with the development.	access.
	Bin and recycling enclosures should be located for convenient access by residents.	
	Mailboxes should be provided and located for convenient access as required by Australia Post.	
Clause 56.06-8	C21	Doesn't comply
To provide for safe vehicle access between roads and lots.	Vehicle access to lots abutting arterial roads should be provided from service roads, side or rear access lanes, access places or access streets where appropriate and in accordance with the access management requirements of the relevant roads authority. Vehicle access to lots of 300 square metres or less in area and lots with a frontage of 7.5 metres or less should be provided via rear or side access lanes, places or streets.	In its current design this does not comply given the requirement in Clause 56.06-8 Standard C21. Laneway width and parking provision within street reservation, 5.5m wide with 1 hard standing verge parking space per 2 lots. Appropriately signed. Footpath provision 1.5m wide footpath offset a minimum distance of 1m from the kerb. Engineering also have requirements regarding the laneway access as determined by the Infrastructure Design Manual. With the requirement for the
	The design and construction of a crossover should meet the requirements of the relevant road authority.	construction of the laneway this would show as an overdevelopment.

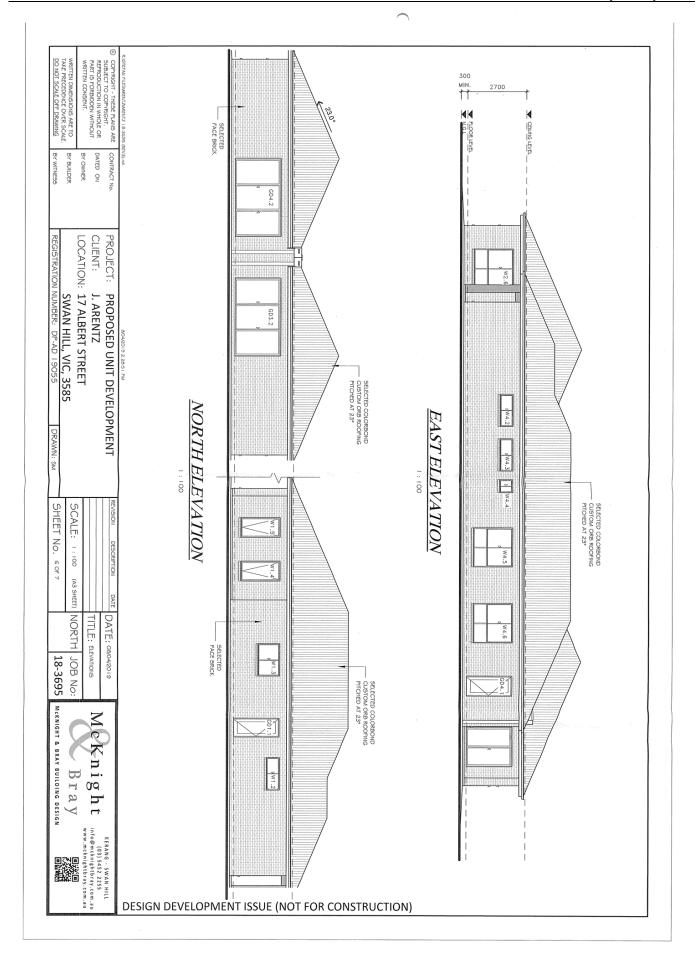


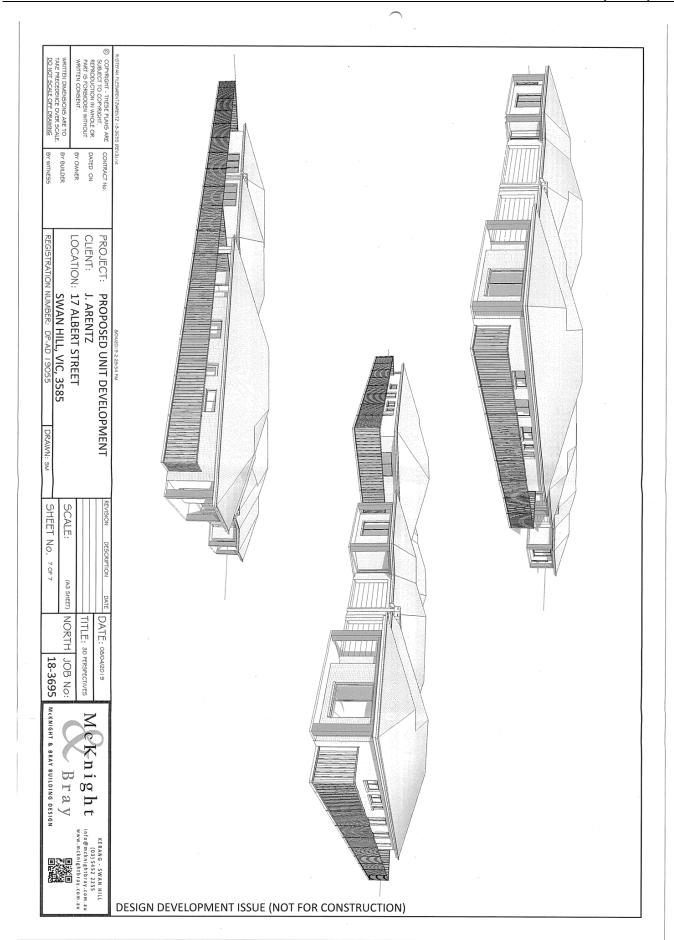












17 March 2020

B.20.13 PLANNING PERMIT APPLICATION FOR THE USE AND DEVELOPMENT OF A CABIN AND CARAVAN PARK AT 41 HIGH STREET, PIANGIL

Responsible Officer: Director Development and Planning

File Number: 2019/152

Attachments: Nil

Declarations of Interest:

Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a Council resolution to approve the use and development of land for the purpose of a cabin and caravan park.

Discussion

Location and existing conditions

The subject site is located at 41 High Street, Piangil. The land is located in the Township Zone (TZ) with the Land Subject to Inundation Overlay and Heritage Overlay also affecting the land.

The subject site is approximately 1.6ha and currently contains the old Piangil Primary School. The subject site is located on the north side of South Street. High Street forms the northern boundary of the site and land on the opposite side of this roadway has been developed for the Piangil Memorial Park and is zoned Public Park and Recreation (PPRZ). The property is bound to the east by Beveridge Street and the west by Hall Street. Private residences adjoin the subject land to the east and west (See Fig.1 below).





Fig. 1 Location map

Proposal

The purpose of the application is to change the use of the land from an education centre to a cabin and caravan park.

The development involves the installation of 22 accommodation buildings on site. Each of the buildings will comprise 8 separate occupancy units that will each contain their own separate ensuite and can accommodate up to 2 persons per room.

Footpath access will be provided to each building and a covered canopy will be provided between the buildings to provide all weather protection.

The development also seeks to utilise a portion of the former school buildings for the purposes of two separate bedrooms each containing 8 beds per room in a 'dormitory style'. A separate 14 cubicle amenities block located immediately adjacent to the

east end of the former school building would be available to the persons using this accommodation facility.

A caravan parking area that can accommodate up to 10 vans at the northern edge of the site is also included in the proposal.

In total the site could accommodate up to approximately 200 persons at any one time.

Assessment against the Planning Scheme

Zoning

The purpose of the Township Zone is:

- To implement the Municipal Planning Strategy and the Planning Policy Framework.
- To provide for residential development and a range of commercial, industrial and other uses in small towns.
- To encourage development that respects the neighbourhood character of the area.
- To allow educational, recreational, religious, community and a limited range of other non-residential uses to serve local community needs in appropriate locations.

Permit requirement

Accommodation is a permit required use pursuant to Clause 32.05-2 of the planning scheme. The buildings and works associated with this use also require a permit pursuant to Clause 32.05-10 of the planning scheme.

Decision Guidelines

Before deciding on an application to use land or construct a building or construct or carry out works the responsible authority must consider, as appropriate:

• The Municipal Planning Strategy and the Planning Policy Framework.

The following State and Local Policies are applicable to this proposal:

Clause 11.01-1S (Settlement) seeks to promote the sustainable growth and development of Victoria and deliver choice and opportunity for all Victorians through a network of settlements. This policy is relevant as the proposed development involves investment and growth in the small township of Piangil.

Clauses 13.01-1S (Natural hazards and climate change) and 13.03-1S (Floodplain management) seek to minimise the impacts of natural hazards and adapt to the impacts of climate change and to protect life, property and community infrastructure from flood hazards. These clauses are relevant as the subject land is located within the Land Subject to Inundation Overlay (LSIO). The application was referred to the relevant catchment authority and no objection was received.

Clause 13.05-1S (Noise abatement) seeks to assist the control of noise effects on sensitive land uses. This clause is relevant as the development will involve the use of the land as a cabin and caravan park, which has the potential to generate noise due to people congregating on-site. To address the potential amenity and noise concerns, the site will be managed by a site manager in accordance with the requirements of the site management plan prepared for the site. To minimise potential noise and amenity concerns, the main communal and recreational areas are located within the central portions of the site and will be largely screened by accommodation buildings or will be contained within the former Piangil School building. Car parking areas have also been located at the very southern-most portion of the site to minimise impacts of noise from vehicles.

Clause 15.01-1S (Urban design) seeks to create urban environments that are safe, healthy, functional and enjoyable and that contribute to a sense of place and cultural identity. The development seeks to retain existing dense perimeter landscaping that will help soften and screen the development. The buildings will be well setback from the property boundaries and car parking areas have been located away from nearby residents.

Clause 15.03-1S (Heritage conservation) seeks to ensure the conservation of places of heritage significance. The Piangil School building is identified as a local heritage building. There are no specific heritage requirements contained within the planning scheme in relation to this building.

Clause 17.04-1S (Facilitating tourism) seeks to encourage tourism development to maximise the economic, social and cultural benefits of developing the state as a competitive domestic and international tourist destination. The proposed development is consistent with the objective of this clause as it seeks to provide for a range of short-term tourist accommodation as well as accommodation that can be used by rural workers.

Clause 21.04-1 (Settlement and hierarchy) outlines that the municipality is characterised by a network of towns and smaller settlements that support and are supported by agriculture. The following objective is relevant to the proposed development:

 Objective No. 2 of this clause is to maintain and support the network of towns and small settlements. The proposed development supports this objective as the development will support the small township of Piangil in terms of population and flow-on economic growth.

Clause 21.04-2 (Orderly growth of towns and settlements) outlines that maintaining the orderly growth of towns is important to provide for developer certainty, ensuring an efficient and equitable distribution of the cost of urban infrastructure and protecting the surrounding agricultural areas from inappropriate development. The following objective is relevant to the proposed development:

 Objective No. 5 of this clause is to accommodate the majority of population growth within urban centres. The proposed development supports this objective as the development proposes infill development within the town boundaries of Piangil on land zoned for township purposes.

Clause 21.05-4 (Environment) refers to flooding with the objective to protect the floodplain from inappropriate development. The subject land is located within the flood overlay and the development was referred to the relevant catchment authority who did not object.

Clause 21.07-1 (Built Environment and Heritage) that refers to a high standard of urban design has the objective to ensure the design, layout, height and appearance of new development contributes to the improvement of the character and visual amenity of towns. The proposed development is generally consistent with the requirements of this clause as the development is not expected to diminish the heritage values of the site, as it seeks to retain and repurpose the old school building. The proposal includes landscaping along the site boundaries to screen the development form view by surrounding neighbours. As previously mentioned the buildings will be well setback from the boundaries and car parking is located away from surrounding sensitive areas.

 The protection and enhancement of the character of the town and surrounding area including the retention of vegetation.

The development seeks to respond to the existing neighbourhood character of the area, which is largely comprised of single storey dwellings on separate allotments. The development proposes a number of single storey buildings with large setbacks and landscaping to help soften and screen the appearance of the development. While it is acknowledged that the development does vary from the established neighbourhood character of the area, being single detached houses on individual lots, it is noted that the site was previously used for a non-residential use, being a school.

 The availability and provision of utility services, including sewerage, water, drainage, electricity, gas and telecommunications. The subject land has access to infrastructure and services, including roads, electricity, telecommunications and reticulated water. No reticulated sewerage is available; however, a land capability assessment was prepared confirming that the effluent can be retained onsite. The application was also referred to the EPA for comment who did not object to the proposal.

• In the absence of reticulated sewerage, the capability of the lot to treat and retain all wastewater in accordance with the State Environment Protection Policy (Waters of Victoria) under the Environment Protection Act 1970.

Following the issue of a planning permit the applicant will have to obtain a works approval from the EPA to dispose effluent onsite.

• The design, height, setback and appearance of the proposed buildings and works including provision for solar access.

The development involves the installation and placement of a number of transportable buildings on site. These buildings are pre-fabricated with a colourbond roof and are single storey in height. The buildings will be evenly spaced across the site and will be located around a central open space and communal area within the middle of the site. The buildings will be setback approximately 6.6m from the eastern boundary and approximately 30m from the western boundary.

Provision of car and bicycle parking and loading bay facilities and landscaping.

The submitted site plan identifies designated visitor parking areas to the south of the site. Given the size of the site, bicycle parking can occur on site. Garbage disposal and collection areas are also contained within the southern car park area.

The planning scheme does not specify a specific number of car parking to be provided as the proposed use is not listed in the planning scheme. Therefore, car parking must be provided to Council's satisfaction. The closest definitions to the proposed use are hotel, place of assembly or rooming house. The car parking rates for these different land use types range from 1 space per 4 bedrooms or 0.3 spaces per patron, which would equate to the provision of 50-60 car parking spaces on site. The proposed development provides 67 spaces, which is considered adequate.

 The effect that existing uses on adjoining or nearby land may have on the proposed use.

There are no adjoining land uses that will have an adverse impact on the proposed development.

• The scale and intensity of the use and development.

While it is acknowledged that the development will increase the scale and intensity development on site, it is noted that the site was previously used as a primary school that catered for a large number of students, staff and parents (pick up and drop off times).

 The safety, efficiency and amenity effects of traffic to be generated by the proposal.

It is acknowledged that the proposal will increase traffic volumes with vehicles entering and exiting the site. To avoid potential amenity and safety concerns vehicle crossovers for caravans have been separated from other patrons and located towards the north of the site. All remaining car parking areas and driveway crossovers are located to the south of the site. All visitors will be able to enter and exit the site in a forward direction. Buses will be able to park in the rear southern car park area or could utilise the existing bus bays along High Street to the north. Both of these areas do not immediately adjoin any dwellings.

The application was also referred to Council's engineering department for comment and no issues were raised about the additional traffic this proposal would generate.

 The impact of overshadowing on existing rooftop solar energy systems on dwellings on adjoining lots in a General Residential Zone, Mixed Use Zone, Neighbourhood Residential Zone, Residential Growth Zone or Township Zone.

The development will not create issues of overshadowing as all proposed buildings are single storey in height and well setback from the boundaries.

Heritage Overlay

The purpose of the heritage overlay is:

- To implement the Municipal Planning Strategy and the Planning Policy Framework.
- To conserve and enhance heritage places of natural or cultural significance.
- To conserve and enhance those elements which contribute to the significance of heritage places.
- To ensure that development does not adversely affect the significance of heritage places.

• To conserve specified heritage places by allowing a use that would otherwise be prohibited if this will demonstrably assist with the conservation of the significance of the heritage place.

The proposal is consistent with the above purpose as follows:

- The applicants report has responded appropriately to the relevant requirements of the Municipal Planning Strategy and the Planning Policy Framework.
- The proposed development seeks to retain and repurpose the existing heritage building as part of the overall redevelopment of the site to ensure the ongoing protection of this heritage place.

Permit requirement

Pursuant to Clause 43.01-1 of the planning scheme a permit is required to construct a building or construct or carry out works.

Heritage controls

No specific heritage controls apply to the heritage place.

Consultation

Consultation occurred through notification to adjoining owners and a sign on the site, as well as with the applicant as part of the planning process.

Four objections were received against the applications.

A summary of the objections are as follows:

- Lack of water
 Piangil has low water pressure.
- Use of the existing septic tank
 The existing septic tank is not suitable for 200 people.
- Fire Fighting

Lack of water pressure, therefore the proposal should include a water tank and pump for fire fighting purposes.

Power

Additional electricity load could create problems.

Dust from parking area

Parking area needs to be properly sealed to minimise dust.

- Noise and possible crime
 Residents of the caravan park may be playing load music and have parties. More people in the area may also lead to an increase in crime.
- Proposed access points to the site are opposite bedrooms.
- Vehicle traffic and lights will cause amenity issues.

The objections were provided to the applicant. The applicant advised that with regards to the lack of water pressure, water tanks and a pump will be installed on site to minimise additional load that will be put on the current water pressure that would affect the residents of Piangil. A condition will be placed on the permit, if one is to issue, to ensure that adequate onsite potable water storage is provided in order to minimise additional load on the existing water pressure issue. The application was also referred to Lower Murray Water who did not object to the proposed development. There will also be water tanks installed for fire fighting purposes in accordance with relevant regulations. The application was referred to the EPA for comment on the effluent disposal. EPA did not object to the proposal and advised that it is likely that a works approval would be required after a planning permit is issued. The other issues listed above, apart from potential crime, can easily be managed through appropriate conditions on the planning permit.

Following the advertising period an onsite meeting took place between the objectors, the applicant, Councillors and Council staff. The purpose of the meeting was to give the Councillors a thorough understanding of the proposal, as well as to hear from the individual objectors. One of the objectors raised the issue of the caravan access that is proposed right opposite his dwelling, and that vehicle lights and noise will affect his amenity. He suggested that the access be relocated to come off High Street instead, which was supported by the developer. A condition will be included on the permit requiring an amended plan.

Financial Implications

As the proposed development is of private nature on private land, no financial implications to Council are foreseen.

Social Implications

There are no known negative social implications associated with the proposed development.

Economic Implications

Agriculture is an important part of the municipality's economy, and providing accommodation for rural workers is paramount to the ongoing support of the municipality's agricultural sector.

Environmental Implications

There are no known negative environmental implications associated with the proposed development.

Risk Management Implications

There are no known risks associated with this proposal.

Council Plan Strategy Addressed

Economic growth - Provide land use planning that is responsive and which proactively encourages appropriate development.

Options

- 1. That Council issue a Notice of Decision to grant a permit for the use and development of a cabin and caravan park on land described as CA:7 SEC:2 Township of Piangil also known as 41 High Street, Piangil in accordance with the endorsed plans subject to conditions.
- 2. Write to LMW expressing concern about water pressure and the impact this development may have on the water pressure of the town.

Or

3. That Council refuse to grant a permit for the use and development of a cabin and caravan park on land described as CA:7 SEC:2 Township of Piangil also known as 41 High Street, Piangil in accordance with the endorsed plans.

Recommendations

1. That Council issue a Notice of Decision to grant a permit for the use and development of a cabin and caravan park on land described as CA:7 SEC:2 Township of Piangil also known as 41 High Street, Piangil in accordance with the endorsed plans, subject to the following conditions:

Plan

- 1. Before the development commences, three copies of amended plans to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of this permit. The plans must be generally in accordance with the plans received and prepared by Built Vision but modified to show:
- a. The access to the drive through caravan sites must be relocated to a suitable location off High Street.

- 2. The development as shown on the endorsed plans must not be altered without the prior written consent of the Responsible Authority.
- 3. The endorsed site management plan must be complied with at all times.
- 4. Adequate onsite potable water storage must be provided that can cater for the maximum occupancy of the development.

Amenity

- 5. The amenity of the locality must not be adversely affected by the activity on the site through the appearance of any buildings, works or materials from the premises, to the satisfaction of the Responsible Authority.
- 6. Unless with the prior written consent from the Responsible Authority, the number of persons present on the property at any one time must not exceed that what is stipulated in the endorsed site management plan, to the satisfaction of the Responsible Authority.
- 7. Unless with the prior written consent of the Responsible Authority, deliveries to and from the site (including waste collection) must only take place between the hours of 8:00am to 4:00pm.
- 8. All external lighting must be designed, baffled and located so as to prevent adverse effect on adjoining land, to the satisfaction of the Responsible Authority.
- Noise levels emanating from the premises must not exceed those required to be met under State Environment Protection Policy (Control of Noise from Commerce, Industry and Trade) No. N-1, to the satisfaction of the Responsible Authority.
- 10. No external sound amplification equipment or loud speakers are to be used for the purpose of announcement, broadcast, playing of music or similar purpose, to the satisfaction of the Responsible Authority.
- 11. All security alarms or similar devices installed on the land must be of a silent type to the satisfaction of the Responsible Authority.
- 12. Provision shall be made for the appropriate storage and disposal of garbage to the satisfaction of the Responsible Authority. All garbage storage areas must be screened from public view.
- 13. All roads / storage areas / vacant areas must be maintained to avoid dust nuisance to any neighbouring residential land, to the satisfaction of the Responsible Authority.
- 14. The subject land must be kept clean tidy at all times and must not adversely affect the amenity of the area, to the satisfaction of the Responsible Authority.

Landscaping

- SECTION B REPORTS
- 15. Unless with the prior written consent of the Responsible Authority, before the use commences, the landscaping works shown on the endorsed plans must be carried out, completed and thereafter maintained to the satisfaction of the Responsible Authority.
- 16. The landscaping shown on the endorsed plan(s) must be maintained to the satisfaction of the Responsible Authority. Any dead diseased or damaged trees must be replaced with same species to the satisfaction of the Responsible Authority.

Engineering

- 17. Prior to the commencement of the works, a drainage plan with computations prepared by a suitably qualified person to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of the permit. The plans must be drawn to scale with dimensions and a minimum of three copies must be provided. The plans must use Council's Infrastructure Design Manual as a guideline and include:
- a) How the land will be drained;
- b) Documentation demonstrating approval from the relevant authority for the legal point of discharge; and
- c) The provision of gross pollutant and/or litter traps installed at the drainage outfall of the development to ensure that no effluent or polluted water of any type may be allowed to enter the Council's stormwater drainage system.
- 18. Prior to the commencement of the use, all drainage works required by the approved drainage plan must be completed to the satisfaction of the Responsible Authority.
- 19. Prior to the use commences, the area(s) set aside for the parking of vehicles and access lanes as shown on the endorsed plans must be:
- a) Constructed:
- b) Properly formed to such levels that they can be used in accordance with the plans;
- c) Surfaced with an all-weather sealcoat or treated to the satisfaction of the Responsible Authority to prevent dust and gravel being emitted from the site;
- d) Drained and maintained;
- e) Parking areas marked to indicate each car space;
- f) Clearly marked to show the direction of traffic along access lanes and driveways;
- to the satisfaction of the Responsible Authority. Car spaces, access lanes and driveways must be kept available for these purposes at all times, to the satisfaction of the Responsible Authority.
- 20. All car parking spaces must be designed to allow all vehicles to enter and exit the land in a forward direction.

- **SECTION B REPORTS**
- 21. The existing vehicle crossing must be upgraded in accordance with the Infrastructure Design Manual (IDM) standards.
- 22. That storm water runoff from all buildings, tanks and paved areas must be dissipated as normal un-concentrated overland flow clear of all buildings and property boundaries.
- 23. Prior to works commencing, the flow paths of a 1% AEP storm need to be determined and the development designed such that no private property is inundated by this storm. These flow paths must be indicated on the plans and submitted to the Responsible Authority for approval. In rural areas natural flow paths across private property may be used.
- 24. Prior to the commencement of the use, all drainage works required by the approved drainage plan must be completed to the satisfaction of the Responsible Authority.
- 25. Prior to the commencement of the use, the safe intersection sight distances (SISD) as detailed in AustRoads Publication 'Guide to Road Design Part 4A Unsignalised and signalised intersections', must be provided for the vehicular access point(s) to the land, to the satisfaction of the Responsible Authority.
- 26. At the time of submission of each aspect of detailed design, inspection hold points shall be identified by the applicant and agreed upon for inspection by the Responsible Authority.

Expiry

- 27. This permit will expire if one of the following circumstances applies:
- a) The development is not commenced within two (2) years of the date of this permit.
- b) The development is not completed within four (4) years of the date of this permit.
- c) The use is not commenced within two (2) years of the completion of the development.

The Responsible Authority may extend the periods referred to if a request is made in writing before the permit expires, or within six months afterwards.

Notes:

Responsible Authority

1. The premises will be required to be registered with Council's Public Health Services Department under the Residential Tenancies Act 1997. Compliance with the Residential Tenancies (Caravan Parks and Moveable Dwellings Registration and Standards) Regulations 2010 will also be required, particularly the fire safety

and emergency management regulations.

- 2. A works within the road reserve permit will be required from Council prior to commencement of any works within the road reserve area (crossovers).
- 3. All building works associated with this development must be in accordance with the Building Act 1993, Building Regulations 2006 and the Building Code of Australia.
- 4. A building permit will be required for the building work associated with this development.
- 2. That Council write to Lower Murray Water expressing concern about a lack of water pressure in Piangil.

COUNCIL PLAN - PROGRESS REPORT FOR THE SECOND B.20.14 **QUARTER OF 2019/20**

Director Corporate Services Responsible Officer:

File Number: S16-28-03

Attachments: Council Plan Progress Report

Declarations of Interest:

David Lenton - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The purpose of this report is to present the second quarter progress update of Council's performance against the Council Plan 2017-2021. The period reported is from 1October 2019 to 31 December 2019.

The quarterly progress report, provided as an attachment, offers a summary of the progress against the five Council Plan areas; Economic Growth, Community Enrichment, Infrastructure, Governance and Leadership, and Environment. The report also provides updates for any actions carried over from previous years.

The intent of this report is to give Councillors and the community the confidence that Council is on track to meet its published commitments.

Discussion

In accordance with Section 125 of the Local Government Act 1989, Council developed and adopted a four-year Council Plan on 27 June 2017.

The plan is a strategic document outlining what Swan Hill Rural City Council will do to help achieve Council's and the community's vision for the municipality.

The plan describes Council's priorities and outcomes for its four-year term and how these will be resourced.

The plan has been divided into five areas:



Economic Growth



Community Enrichment



Infrastructure



Governance and Leadership



Environment

This report provides the second quarter update in relation to the actions taken and progress made to achieve these goals and strategic objectives in the 2019/20 financial year.

Regular reporting to Councillors and the community is a key principle of transparency and

good governance. This report will be provided to Council on a quarterly basis and published online for the community to access.

Some of the key highlights from the second quarter include:

The following objectives have been completed during the second quarter:

- There was no amendment of the planning scheme required following the review of availability and suitability of industrial land in Swan Hill and Robinvale (4.4.2)
- Develop and implement Disability Action Plan, Actions continue to be implemented. The Community Access and Inclusion Strategy (CAIS) has been integrated into Council's core business. The Rural Access Officers role ceased at 31 December 2019 (5.4.2).

The following objectives were marked as complete and ongoing during the second quarter:

- Council have investigated alternative ways to provide accommodation, the Robinvale Housing Strategy and Population Determination was completed and we are in the process of subdividing Ronald Street Robinvale and we continue with the development of Stage 12 Tower Hill(3.4.3)
- Review our work methods to reduce the environmental impact of what we do. Recycled materials used in Nyah Road median strip, (recycled material borders, drought tolerant plants, low maintenance landscaping). In April 2019, the resurfacing of Perrin Street, Robinvale was completed with asphalt incorporating crumbed rubber, made from recycled tyres (15.7.4).

Council has made progress on the following:

- Rural Living land has been identified in the Rural Land Use Strategy to be rezoned. A further rural residential review will be undertaken to justify any rezoning of land to Rural Living Zone(4.2.2)
- Review and determine Council's role in early years and child care services, Local Logic Place provided an overview of MEMYP consultation undertaken to date at Council Assembly on 26th November 2019 (6.3.2)
- Scoping of plan for the Municipal Early and Middle Years Plan has been completed following discussions with executive and Councillors and consideration of submissions (6.3.3)

• Council continues to advocate with the Rail Freight Alliance for funding for suitable rail projects as opportunities arise (8.3.3).

Consultation

Council consulted the community during the development of the Council Plan 2017/21. Consultation has occurred with Managers and the Executive during the reporting process.

Financial Implications

This report contains no financial implications, however many of the initiatives contained within the Council Plan requires Council to allocate funds in its 2019/20 budget to implement the Council Plan.

Social Implications

The report is provided and made available to the community to increase awareness of the activities of Council, provide a mechanism for transparency and could increase community involvement in decision making at Council level.

Economic Implications

Implementation of the actions will improve a number of economic outcomes for our community.

Environmental Implications

Implementation of the actions will improve a number of environmental outcomes for our community.

Risk Management Implications

Council is required to be compliant with the *Local Government Act 1989* in regards to the Council Plan and annual reporting. This quarterly report supports that compliance.

Council Plan Strategy Addressed

Governance and leadership - Effective and efficient utilisation of resources.

Options

Not applicable for this report.

Recommendation

That Council adopt the second quarter Council Plan - Progress Report 2019/20.



Council Plan Progress Report - December 2019







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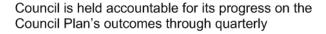
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Introduction

What is the Council Plan?

The Council Plan is a strategic document outlining what the Swan Hill Rural City Council (Council) will do to achieve Council's and the community's vision for the municipality. The 2017-2021 plan describes Council's Strategic Initiatives for its four-year term.

The Council Plan is an important document that drives everything the Swan Hill Rural City Council does over a four-year period. It sets the vision, priorities and outcomes for Council's term and lists how progress will be measured. The plan guides Council's annual budget, which determines the projects, services, events and other initiatives that will be funded and delivered in the next financial year.





How we will track and measure our progress

Each of the Council Plan Initiatives has a number of objectives that will track Council's progress. Council will report on its progress in completing the four-year priorities quarterly with updated progress commentary.

All objectives will be marked with the following symbols to represent their current status:



Complete - the objective has been completed.



Completed/Ongoing - objectives/actions that span over a number of years that cannot be marked as completed until later years.



In progress - these objections are past the planning phase, and are in progress towards completion.



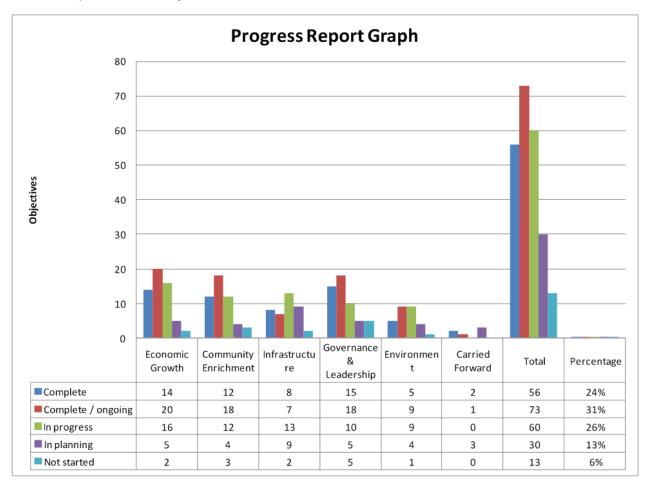
In planning - objectives that are not complete or in progress but actions have been taken are marked as in planning stage.



Not started - objectives that have not been commenced at the time of reporting.

Overall results snapshot

The Council Plan 2017-21 includes 92 initiatives and 232 actions through which the achievement of the Council Plan may be measured over its four-year term. Each action has a nominated responsible officer who is a member of the Leadership Team, reflecting the importance placed on achieving targets. As some objectives/actions span over a number of years they cannot be marked as completed until later years.



The following objectives were marked as complete during the second quarter:

- There was no amendment of the planning scheme required following the review of availability and suitability of industrial land in Swan Hill and Robinvale (4.4.2)
- Develop and implement Disability Action Plan, Actions continue to be implemented. The
 Community Access and Inclusion Strategy (CAIS) has been integrated into Council's core
 business. The Rural Access Officers role ceased at 31 December 2019 (5.4.2).

The following objectives were marked as complete and ongoing during the second quarter:

- Council have investigated alternative ways to provide accommodation, the Robinvale
 Housing Strategy and Population Determination was completed and we are in the process of subdividing Ronald Street Robinvale and we continue with the development of
 Stage 12 Tower Hill (3.4.3)
- Review our work methods to reduce the environmental impact of what we do. Recycled
 materials used in Nyah Road median strip, (recycled material borders, drought tolerant
 plants, low maintenance landscaping). In April 2019, the resurfacing of Perrin Street,
 Robinvale was completed with asphalt incorporating crumbed rubber, made from recycled tyres (15.7.4).

Council has made progress on the following:

- Rural Living land has been identified in the Rural Land Use Strategy to be rezoned. A
 further rural residential review will be undertaken to justify any rezoning of land to
 Rural Living Zone (4.2.2)
- Review and determine Council 's role in early years and child care services, Local Logic Place provided an overview of MEMYP consultation undertaken to date at Council Assembly on 26th November 2019 (6.3.2)
- Scoping of plan for the Municipal Early and Middle Years Plan has been completed following discussions with executive and Councillors and consideration of submissions (6.3.3)
- Council continues to advocate with the Rail Freight Alliance for funding for suitable rail projects as opportunities arise (8.3.3).

Objectives carried forward from Council Plan 2013-17

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
12.1 Pursue funding for the redevelopment of the Swan Hill Regional Art Gallery	12.1.1 Provide final designs and all costs and contingencies	In planning	Our Region Our Rivers funding secured. On 17 September Council endorsed Option 1 concept for further design work by architects, and the project is proceeding. Further opportunities for funding is being sought on an ongoing basis. Detailed design will commence in December 2019.
12.5 Develop and implement a Cultural Plan	12.5.3 Development continues	Complete	October 2018 The Creative Strategy was adopted by Council
13.1 Review and implement identified actions following the review of Aboriginal Partnership Plan	13.1.2 Implement actions identified in Aboriginal Partnership Plan	Complete/ongoing	Aboriginal Community Partnership Strategy adopted September 2017. The Actions within the Plan will continue to be implemented. New strategy in draft format. Murray River Cultural Centre Feasibility Study has commenced.
15.3 Review of the Municipal Strategic Statement (MSS) taking into consideration appropriate accommodation options	15.3.1 Commence MSS review	Complete	Review of MSS is complete. Amendment C73 has been authorised by the Minister subject to conditions. C73 will go to a panel hearing on 19 November 2019.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
19.2 Actively pursue suitable alternative opportunities arising from decommissioned irrigation infrastructure	19.2.6 Modernisation undertaken, Channel decommissioned.	In planning	Finalising options for opportunities and land ownership. Have received a contract from DHHS for purchase of land. Project scope to be developed and presented to Council in 2019: We have received legal advice concerning acquisition of deceased estates.
	19.2.7 Gain ownership of the available land for future development	In planning	Finalising options for opportunities and land ownership. Have received a contract from DHHS for purchase of land. In discussions with GMW in regards to transfer of their land. Project scope to be developed and presented to Council in 2019: We have received legal advice concerning acquisition of deceased estates.



Key result area Economic growth

"We will encourage new business development, provide support for business expansion and will continuously seek to help our existing businesses".

We will:

- 1. Encourage and attract new business to our region.
- 2. Assist existing businesses to expand and increase their efficiency.
- 3. Have a region with an equipped and productive workforce.
- 4. Provide land use planning that is responsive and which proactively encourages appropriate development.

What have we done

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
1.1 Formulate new ways to encourage new business development.	1.1.1 Identify and investigate suitable land parcels for new business.	Complete	March 2018. Economic and Community Development Unit continue to work with Planning to identify opportunities to expand new businesses.
	1.1.2 Apply for funding through Regional Development Victoria (RDV).	In planning	RDV undertaking review process and there are no grants available at this time.
	1.1.3 Develop a business expansion or relocation strategy.	Complete	April 2018 Business Expansion and Retention Strategy completed and presented to Council. Follow up work is being completed by monitoring jobs and talking to employers on barriers.
	1.1.4 Commence an Investment Attraction campaign.	Completed/ ongoing	Through the Connect U program, businesses are being visited to identify vacant positions within these industries. This data will assist to inform the business expansion relocation strategy. Will follow the Liveability campaign.

Swan Hill Rural City Council Plan

Progress Report - March 2019

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
1.2 Identify the types of businesses suited to this region and develop investment prospectuses.	1.2.1 Perform an industry gap analysis.	Completed/ongoing	The industry gap analysis is scheduled to be presented to Council later this year.
	1.2.2 Review the Investment Attraction Policy.	In progress	Currently reviewed and will be presented to Council later this year.
	1.2.3 Develop suite of industry and business prospectuses.	In progress	Development has commenced.
	1.2.4 Market the opportunities available.	Completed/ongoing	Working on possible investment by developers to construct residential and commercial ventures, in particular short term residential. Working with manufacturing industry to attract new businesses to the region.
1.3 Investigate and identify potential export opportunities and facilitate connections.	1.3.1 Analyse the region's products and identify where we have competitive advantages that may provide opportunities for growth.	In progress	To be completed as part of the Liveability Campaign.
	1.3.2 Investigate what role Council can play with development of new markets.	In progress	Assistance with agriculture export opportunities.
	1.3.3 Facilitate connections and partnerships to achieve market access.	In progress	Organised information sessions on labour related issues.
	1.3.4 Encourage the establishment of value adding industries.	In progress	Assisting horticulture producers to enter the export market or strengthen existing markets through assisting with sourcing funding for new infrastructure and facilitating planning processes. Identifying training and advice opportunities for the agriculture sector.
1.4 Pursue new businesses that are upstream processors for our local produce.	1.4.1 Engage with local industry to identify opportunities.	In progress	Assisting retail businesses to expand premises. Facilitating for local goods and services industries to be competitive in tendering contracts for new developments such as solar farms.
	1.4.2 Work with industry to establish new businesses.	In progress	Working with interstate composting business to establish new composting business in Swan Hill region. Working with new businesses in retail, hospitality and construction.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
1.5 Promote new technologies and new ways of working.	1.5.1 Investigate and market opportunities for internet based business.	In progress	Delivery of a series of training programs for businesses. Information sessions and mentoring also facilitated.
	1.5.2 Promote and educate industry and the community to encourage the uptake of new technologies through training and workshops.	Completed/ongoing	September 2019 Training for job readiness delivered through Connect U. Business training in conjunction with Australian Small Business Advisory Services around Digital Solutions. Workshops held on drone technology and combat online shopping.
1.6 Increase the availability of appropriate housing to support growth of industry and agriculture.	1.6.1 Investigate the housing needs and identify appropriate solutions.	Completed/ongoing	June 2019 Housing in Robinvale is of concern and a program of ensuring compliance has been underway for over one year. This will continue for some time as more non compliant housing is identified. A housing strategy is complete for Robinvale. A range of recommendations are being further investigated
	1.6.2 Facilitate combined public and private sector investment to diversify housing stock.	Completed/ongoing	Officers have been liaising with owners of land ready for development to assist in progressing development - both in Swan Hill and Robinvale. Advocacy is underway with the state government to ensure diversity in housing types is achieved across the municipality. Further lots are under development at Tower Hill.
2.1 Encourage the growth of agriculture through appropriate advocacy and strategic planning.	2.1.1 Advocate for improved transport links.	Complete	Central Murray Regional Transport Strategy adopted.
	2.1.2 Review the Municipal Strategic Statement (MSS) to ensure the growth of agriculture is supported.	Completed/ongoing	Review of MSS is complete. Amendment C73 includes the implementation of the commendations within he Rural Land Use Strategy, which is used to protect agriculture. Amendment C73 has been authorised by the Minister subject to conditions. Exhibition period for C73 has ended. Received 15 submissions. Panel hearing was 19 November 2019.
	2.1.3 Implement the Rural Land Use Strategy.	In progress	Will be implemented as part of Amendment C73 excluding the Rural Living Zone areas.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
2.2 Investigate opportunities for Agricultural businesses to establish new enterprises.	2.2.1 Engage with local industry to identify opportunities, for example clean energy on farms.	Complete	Working with OLAM to establish telecommunications towers in Wemen and Annuello, and looking at possibility of point-to-point laser technology. Wemen and Bannerton solar farms operating on land leased from farmers.
	2.2.2 Investigate opportunities for agritourism products and experiences e.g. paddock to plate, farm stays.	Completed/ongoing	Initial audit of Farm Gates between Robinvale and Swan Hill has been undertaken. Next stage is to develop product / experiences based on seasonality and product type and location. Audit to be undertaken in other outlying areas and stage the implementation.
2.3 Encourage organisations to joint tender for works and services.	2.3.1 Investigate, and where possible implement, shared contracts and services with the region's Councils.	Completed/ongoing	Ongoing discussion and liaison via Loddon Mallee Procurement Excellent Network. Joint procurement of waste management services underway. Council is participating in a group Purchase Agreement Tender.
	2.3.2 Conduct workshops and provide advice to local business and tenderers to improve their tendering processes.	Completed/ongoing	Procurement Policy reviewed and adopted at December 2018 Council Meeting. Several sessions on a range of topics have been conducted by EDU with local businesses. Doing Business with Council information sessions held in June 2019.
2.4 Actively pursue opportunities for regionally focused infrastructure.	2.4.1 Advocate for additional and upgraded infrastructure that will improve efficiency of local businesses e.g. rail freight.	Completed/ongoing	Council maintains an active role in the Victorian Rail Freight Alliance and is the coordinating member of the Central Murray Regional Transport Forum.
	2.4.2 Advocate for adequate and alternative utilities supplies.	In progress	An advocacy document was prepared for the recent Federal government election that outlined major infrastructure requirements for the municipality. A submission has been made to Australian Energy Market Operator in relation to the construction of infrastructure to enable additional solar farms to be established and fed into the grid.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
2.5 Investigate options for investment in renewable energy technologies for the municipality.	2.5.1 Complete and adopt a study.	Completed/ongoing	The Social Access Solar Garden Project led by the Institute of Sustainable Futures is now complete. However more work is required on site selection and the business model SHRCC was interested in testing was not adequately tested through the project. No further investigation has taken place since November 2018. Opportunities for landholders and businesses do exist however through the Mallee Sun Solar Bulk Buy to lower energy costs.
	2.5.2 Facilitate renewable energy projects.	In planning	Meetings have been held with State and Federal politicians to raise awareness of the need to fund a network upgrade to allow more solar energy to enter the grid and be used in Melbourne and parts of the state and interstate.
2.6 Encourage and assist existing business to pursue value adding to their industry.	2.6.1 Undertake forums and discussions with industry to understand opportunities.	Completed/ongoing	The Connect U program has included the manufacturing industry on the website/portal. This portal has been established as an alternative to setting up a committee.
	2.6.2 Complete an analysis of relevant industry data.	Completed/ongoing	Data recorded and analysed after each business visit.
	2.6.3 Identify and prioritise government grant applications.	Completed/ongoing	Ongoing
	2.6.4 Develop business prospectus.	Not started	

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
2.7 Improve the commercial position of the Pioneer Settlement.	2.7.1 Implement the Day Product Review.	In progress	Ongoing works continue including upgrades to kitchen equipment at Lodges and Lower Murray Inn, new toilet at Paragon Café, and Installation of cool room on the Pyap. Day product improvements include major building maintenance and soundscape implementation.
	2.7.2 Review the promotion plan.	Complete	Plan presented to Council Assembly in June 2018. Plan now in place for 2018-19 financial year onwards.
	2.7.3 Enhance the Heartbeat of the Murray night time product by improving operational effectiveness and adding additional elements to the visitor experience.	Complete	New evening soundscapes implemented enhancing the walk to and from the Paragon. Long term plan for new entry building will include the 'Heartbeat holding area'.
2.8 Utilise Swan Hill Incorporated, market and promote the region as a place to live, work and invest.	2.8.1 Continue agreement with Swan Hill Incorporated.	Complete	A Special Rate for marketing and business development programs in the Swan Hill region was declared at the April 2019 Council Meeting. The agreement between Council and Swan Hill Inc. was adopted by Council at the September Council Meeting.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
3.1 Assist local businesses to up-skill and retrain their workforce.	3.1.1 Identify skills shortages and training gaps.	In planning	Connect U program funding approved by RDV. Interviews with employers ongoing.
	3.1.2 Advocate for support for regional training opportunities.	In progress	Working with SuniTAFE, in particular the Farm of excellence project Sept 19.
	3.1.3 Create partnerships to deliver short courses and training.	Completed/ongoing	Training for job readiness delivered through Connect U. Business training in conjunction with Australian Small Business Advisory Services around Digital Solutions.
3.2 Promote the benefits of the region as a place to live, work and invest.	3.2.1 Participate in regional expos.	Not started	No regional expo opportunities in past three months have been applicable.
	3.2.2 Support regional promotion of the municipality.	Completed/ongoing	Council signed new MoU with Murray Regional Tourism Board in August 2017 and continues partnership with Swan Hill Inc to leverage and collaborate on regional promotional opportunities.
	3.2.3 Advertised all job vacancies with a link to a website that outlines regional information.	Completed	Job advertisements contain links to the New Residents Guide and Discover Swan Hill sections on Council's website.
	3.2.4 Develop New Residents Guide.	Completed	Launched in September 2017. Media release published in The Guardian on 27/08/17. Guides available for Swan Hill and Robinvale, printed and online and updated when needed.
3.3 Implement the Workforce Development Strategy.	3.3.1 Complete a project to quantify labour force data from within the municipality, with a particular focus on agricultural sector.	In progress	Connect U program funded by RDV. Constant monitoring via Agribusiness committee and industry visits.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
3.4 Encourage the development of appropriate accommodation for various workforces.	3.4.1 Review the Municipal Strategic Statement (MSS) and Planning Scheme to ensure diverse housing and land is available.	In progress	Review of MSS is complete. Diverse housing and land availability was considered during this review. Additional land was not required due to the approval of the C58 Amendment: South West Development. Continuing to review rural living land supply.
	3.4.2 Investigate opportunities for improved public transport.	Completed/ongoing	Continued support and involvement in Mallee Local Transport Forum.
	3.4.3 Investigate alternative ways to provide accommodation.	Completed/ongoing	Robinvale Housing Strategy and Population Determination completed and implementation planned. Dec 2019 Council is in the process of subdividing Ronald Street Robinvale and continues with Stage 12 development of Tower Hill.
3.5 Improve the employability skills of the long term unemployed and unskilled in Robinvale and district.	3.5.1 Continue to facilitate the Robinvale Employment Network project.	Completed	Council no longer facilitates the Robinvale Employment Network project.
4.1 Review of the Municipal Strategic Statement (MSS).	4.1.1 Revise Municipal Strategic Statement (MSS) and refer back to the Minister for approval.	Completed	MSS has been re-written removing the need for a review in 2018.
4.2 Identify and zone appropriate land for future development.	4.2.1 Identified land through strategic work program.	Completed/ongoing	Rural living land has been identified in the Rural Land Use Strategy to be rezoned. The Minister for Planning requested that the Rural Living Zone areas be taken out of Amendment C73. A further review of the Rural Residential land supply of the municipality will be undertaken to justify rural living re-zonings.
	4.2.2 Rezone land as approved by Council.	In progress	Rural Living land has been identified in the Rural Land Use Strategy to be rezoned. A further rural residential review will be undertaken to justify any rezoning of land to Rural Living Zone.
4.3 Investigate and develop options for de-watered farming land.	4.3.1 Complete audit of areas with dewatered land.	Complete	An audit was completed and further strategic work is to be undertaken.
	4.3.2 Develop and implement strategy to address issues.	In planning	Further strategic work to be undertaken.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
4.4 Review of the availability and suitability of industrial land in Swan Hill and Robinvale.	4.4.1 Complete an Industrial Zones Strategy.	Complete	The review has been completed and adopted by Council.
	4.4.2 Amend planning scheme as appropriate.	Complete	No amendment required as a result of the strategy.
4.5 Review Small towns for further housing development.	4.5.1 Develop and implement Small Town Strategy.	In planning	Further strategic work to be undertaken.



Key results area Community Enrichment

"We will provide a range of services to individuals and to the broader community that assist all in our community to live healthy, fulfilling lives. We will embrace our role as a regional centre by providing a range of cultural opportunities"

We will:

- 1. Help all people to find a place in our community.
- 2. Provide services and support initiatives that create a healthy and safe community.
- 3. Develop a community with a sense of pride and responsibility/ownership that strives to achieve its aspirations.

What have we done

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
5.1 Review and implement the Aboriginal Partnership Plan.	5.1.1 Undertake initiatives with the intent to work toward developing a Registered Aboriginal Party.	In progress	Wandarrah Action Committee (WAC) continue to implement initiatives from the Aboriginal Community Partnership Strategy (ACPS). The ACPS has been reviewed and will go to Council for adoption in February 2020. An Aboriginal Community Development Office employed 2 days per week with an additional option to engage an Aboriginal Liaison Officer through Altus to assist to develop the Our Place - Interpretive Centre on a needs base. (With a focus on identifying a Aboriginal language name and business model)
5.2 Investigate opportunities to develop Aboriginal leadership capabilities.	5.2.1 Investigate leadership opportunities e.g. scholarship, grants, host a forum with young people and local service providers.	Completed/ongoing	Koori Youth Council of Victoria held their Blackout event in Swan Hill in June 2017, and was targeted at engaging young Aboriginal community members. Around 90 attended on the day. Koori traineeship in Business Administration set up in July 2017.Koori scholarships advertised in 2019 with no applications received.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
5.3 Establish and maintain partnership with organisations that support Culturally and Linguistically Diverse (CALD) communities.	5.3.1 Participate in the Settlement Services Group to provide support to new arrivals through adapting how services are provided.	Completed/ongoing	June 2019: Council is represented on local refugee groups, including attendance at forums, consultations with Sunraysia Mallee Ethnic Communities Council and other groups. Regular updates to refugee groups on Council services, guidance and assistance is provided.
	5.3.2 Assist with the delivery of multi-cultural events.	Completed/ongoing	Annual Swan Hill Harmony Day community celebrations take place. The library meeting room is used weekly by a volunteer community group to run English conversation sessions for migrant women.
	5.3.3 Review of service access plans to ensure inclusion.	Complete	Plans reviewed and adopted in December 2017. Quarterly reports on achievements to be presented to Councillor Assembly, with six-monthly reports to Council Meeting.
	5.3.4 Investigate and advocate for ways of skilled people attaining permanent residency (included as part of 18/19 review).	In Progress	Council is in discussions with Sunraysia Migration Ethnic Communities (SMEC) regarding relocation of refugees and migrants within the municipality. Currently working with RDV to establish a program funded by the Commonwealth Government to settle metropolitan based refugees in the municipality.
5.4 Develop and implement Disability Action Plan.	5.4.1 Adopt the plan.	Complete	Adopted at December 2017 Council Meeting.
	5.4.2 Implement the actions within timelines.	Complete	The Community Access and Inclusion Strategy (CAIS) and its implementation plan was adopted by Council at the December 2017 meeting. The Community Access and Inclusion Strategy (CAIS) has been integrated into Council's core business. The Rural Access Officers role ceased at 31 December 2019. Council no longer receives external funding for this program. Infrastructure will be inclusive of all abilities as a way of doing things. This was recently exampled by the Swan hill Riverside Park adventure playground - all abilities status.

Key result area: Community Enrichment

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
5.5 Implement actions from the Youth Strategy 2015-19.	5.5.1 Review make up and role of Youth Council.	Complete	A review of the make up and role of Youth Council was undertaken by Youth Council and discussed at Council Assembly in July and September 2017.
	5.5.2 Implement actions in the Youth Strategy within budget and timelines.	In progress	2017-2018 Annual Operational Plan prepared and actions for 2017-18 were implemented. 2018-19 Operational Plan prepared and actions being implemented. An operational plan for 2019-20 is being prepared.
	5.5.3 Improve partnerships and relationships with other youth services.	Completed/ongoing	Youth Support Program staff record all activities undertaken on an annual reporting / evaluation template in chronological order that is cross referenced with the 2018-19 Annual Operational Plan. All events are evaluated.
	5.5.4 Hold youth specific events.	Completed/ongoing	Youth Support Program staff record all activities undertaken on an annual reporting / evaluation template in chronological order that is cross referenced with the 2018-19 Annual Operational Plan. Events held include Youth Week Leadership Camp, Youth Ball, and Empower Project has commenced.
	5.5.5 Review Youth Strategy (included as part of 18/19 review).	In progress	Local Logic Place has been appointed to conduct the new Youth Strategy 2020-2025

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
5.6 Strengthen our connection with youth.	5.6.1 Review the structure of the Youth Council with young people.	Complete	A review of the make up and role of Youth Council was undertaken by Youth Council and discussed at Council Assembly in July and September 2017.
	5.6.2 Deliver a responsive and relevant program of Youth Services.	Completed/ongoing	Youth Support Program staff record all activities undertaken on an annual reporting / evaluation template in chronological order that is cross referenced with the 2018-19 Annual Operational Plan.
	5.6.3 Deliver the actions within the Youth Strategy.	In progress	Events held include Youth Week Leadership Camp, Youth Ball, and Empower Project has commenced. Up Skilling and leadership opportunities have been delivered to young people.
	5.6.4 Develop work placement and work experience programs.	Completed/ongoing	2019 - 6 Scholarship places advertised and 5 were awarded into the following workgroups: Engineering, Economic Development x 2, Youth Inc, Depot.
	5.6.5 Implement the Robinvale Employment Program in accordance with the funding agreement.	Complete	Council has exited out of the Robinvale Employment Network program.
	5.6.6 Maintain and develop our partnerships with youth agencies.	Completed/ongoing	YACVic Rural Officer is co-located at Youth Inc. Youth Support Program staff attend relevant network meetings including Southern Mallee Sub Regional Group, Child Youth and Family Network, Victorian Rural Youth Services, and Swan Hill College Wellbeing Team. Empower Project has started and will continue over four years.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
5.7 Develop and implement Cultural Services Plan.	5.7.1 Develop and adopt a plan.	Complete	The Creative Strategy was adopted by Council at the October 2018 Council meeting.
	5.7.2 Implement initiatives within timeframes and subject to adequate resourcing.	Completed/ongoing	Sept 2019 The Library, Art Gallery and Performing Arts programs have delivered a range of programs, activities and exhibitions.
6.1 Review and implement actions within the Public Health and Wellbeing Plan.	6.1.1 Review the Plan, including actions, to address violence against women.	Complete	Adopted at the October 2017 Council Meeting. An annual operational action plan for quarterly reporting has been developed.
	6.1.2 Report on status of actions biannually.	Completed/ongoing	Reporting undertaken bi-annually, beginning in February 2018. Ongoing: No formal reporting is required linked to funding, but reports to key representative groups are provided.
6.2 Strategically position Council's ongoing role regarding the community- based aged care reforms.	6.2.1 Produce an options paper on integration of Commonwealth Home Support Program to National Standards.	Complete	Options paper completed - investigation of findings and responses to be developed.
	6.2.2 Ascertain how HACC/Commonwealth Home Support Program services can be delivered within funding levels.	In progress	In progress, due to uncertainty and lack of definitive information from the Commonwealth.
	6.2.3 Develop positive Aging Plan.	Not started	
6.3 Review and determine Council's role in early years and child care services.	6.3.1 Review early years services.	In planning	Local Logic Place is the consultant appointed to undertake the Municipal Early - Middle Years Plan in August 2019. One of the objectives of this project is to define Council's role and investment in early - middle years services.
	6.3.2 Produce a report on outcomes and provide recommendations.	In progress	Local Logic Place provided an overview of MEMYP consultation undertaken to date at Council Assembly on 26th November 2019. It is anticipated that a draft MEMYP will be presented at the February or March 2020 Council Meeting.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
6.3 Review and determine Council's role in early years and child care services (continued).	6.3.3 Develop an Early Years Plan (EYP).	In progress	Funding is scheduled for 2019-20, which is when Early Years Plan will be completed. June 2019: scoping of plan for the Municipal Early and Middle Years Plan has been completed following discussions with executive and Councillors, and request for submissions will be sought during June/July 2019 to engage an external agency to assist with this work. The engagement is set to commence in August and be completed in December 2019, allowing for Council consideration and adoption in early 2020.
	6.3.4 Implement EYP actions within timeframes and resources.	Not started	
6.4 Improve personal and community safety by working with partners on community safety issues.	6.4.1 Promote awareness of the Community Charter for the Prevention of Violence against Women.	In planning	Council participated in the '16 Days of Action' facilitated by the State, and undertook Orange events that were promoted on social media and in the press. Council will be undertaking a gender equity audit and assessing White Ribbon compliance during 2018-19. June 2019: gender equity audit delayed due to lack of resources, but with assistance of Women's Health Loddon Mallee, will take place during 2019-2020.
	6.4.2 Implement the requirements of Child Safety Standards.	Completed	Revised Child Safe Standards Policy presented for adoption at the December 2017 Council meeting. Ongoing actions to remain compliant will continue. DHHS conducted an audit of Child Safe Standards in June 2018, and determined Council is compliant.
	6.4.3 Expand and continue CCTV operation.	In progress	Requirements and opportunities are monitored and investigated with relevant stakeholders.
	6.4.4 Enforce local laws and develop a MOU with Victoria Police to support additional community crime prevention measures.	Completed/ongoing	Council has attended Police call out sessions to educate and update Officers on the new Local Law No.2 2017 and provided resources in Robinvale and Swan Hill. Council and Police MoU has been updated.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
6.5 Plan for the future provision of sport and recreation facilities and services.	6.5.1 Support the development of sport and recreation clubs across the municipality.	Completed/ongoing	Swan Hill Recreation Reserves Master Plan was endorsed at the Council meeting in May 2018. A Recreation Implementation Plan (working document) has been developed and was endorsed by Council on 19 March 2019. Clubs will continue to be supported through Council's Community Grants Programs. The Swan Hill Aquatics Strategic Plan is currently in progress.
	6.5.2 Complete and implement the Recreation Reserve Master Plan.	In progress	Masterplan completed and implementation commenced.
6.6 Expand library services in Robinvale and review the delivery of library services in our small communities.	6.6.1 Scope, fund and complete Robinvale Library Project within limitations.	In planning	The funding has been secured by the Education Department. An architectural firm has been engaged by the Education Department to manage the project. A community survey has been conducted to determine the library programming and opening hours the Robinvale community would like for the community library. The Design Brief has been developed. The project continues to remain on track with the schematic design phase completed mid June and the design development phase completed and signed off in August.
	6.6.2 Develop an effective partnership arrangement with Robinvale P-12 College.	In planning	June 2018: Community Joint Use Agreement (CJUA) has been developed into draft form, and scoping of the project will continue. June 2019: the joint use agreement with the Education Department is nearly completed, and initial concept drawings and schematics are agreed by all parties. The next piece of work is to finalise the operational needs of the facility. Tenders to be awarded by December 2019, with works completed in late 2020 and opening in early 2021.
	6.6.3 Confirm that the new library is meeting the Robinvale community's needs.	Not started	This can only be completed after the library opens which is expected to be in early 2021. Community consultation to determine the Robinvale community's needs was completed in late 2018 to determine the community's needs and incorporate these in the library design.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
6.7 Investigate the need for an off leash dog park.	6.7.1 Survey community needs for off-leash dog park.	Complete	Survey completed in May 2017. The survey results were taken to Council in November 2017 and resulted in Council adopting to trial four off leash areas for two years. At the half way point of the trial, a survey was completed to assess how the community thought that the trial was working. The survey was completed online in late January 2019.
	6.7.2 Develop a project scope if the community need is identified.	Completed/ongoing	In November 2017, Council adopted to trial four off leash areas for two years. Signage, rubbish bins, dog waste dispensers/bags were installed in all areas. Council conducted a media campaign to educate dog and non-dog owners about the use of these areas. Over the two year trial, quarterly assessments will be undertaken to gauge use, compliance and complaints. The community had the opportunity to provide feedback through a survey at the half way point of the trial that was made available through Council's website and Facebook.103 responses were received from the community. At the September Council meeting Council resolved to cease the trial and continue only with one off leash area. Council also resolved to budget in the future for off leash parks in Robinvale and Swan Hill.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
7.1 Support the capacity of communities to self-manage and self-regulate.	7.1.1 Review and renew Community plans as appropriate.	Completed/ongoing	Robinvale Plan - reviewed and updated Aug 2017 Lake Boga - Plan-reviewed and updated Nov 2017 Swan Hill - No review needed, Council does not want a Swan Hill Community Plan Piangil - reviewed 2018 Woorinen - review completed 2018 Nyah - Due now Boundary Bend - review complete 2018 Beverford - working to re establishing the group, possibility of joining with Speewa and Tyntynder Ultima - completed 2017 Manangatang - review complete 2018 Wemen - review complete 2018
	7.1.2 Implement ways to encourage all communities to actively participate in the community grants program.	Completed/ongoing	All communities are encouraged via email and by Council representatives at TRG meetings to apply for the community grants. TRG are encouraged to distribute the grant info throughout their community and networks encouraging other local community groups to be involved.
	7.1.3 Advocate on behalf of our communities for priority issues and opportunities.	Completed/ongoing	Continue to work with the Town Representative Groups (TRG) to prioritise their projects, updating implementation plans on a yearly basis. In March Council engaged a consultant to develop a Community Infrastructure Implementation Plan, with the aim of preparing a place-making and liveability plan for each of the small towns. These plans will guide Council and the TRG for funding applications and provide a structured five year plan.
	7.1.4 Sponsor Loddon Murray Community Leadership Program.	Completed/ongoing	Support is provided on an annual basis, subject to the Annual Budget process.
7.2 Review each of our Community Plans.	7.2.1 Develop and publish new Community Plans.	Completed/ongoing	Robinvale Plan-reviewed and updated Aug 2017 Lake Boga-Plan-reviewed and updated Nov 2017 Swan Hill - No review needed, Council does not want a SHCP Piangil - reviewed 2018 Woorinen - review completed 2018 Nyah - review completed 2018 Boundary Bend - review complete 2018 Beverford - working to re establishing the group, possibility of joining with Speewa and Tyntynder Ultima completed 2017 Manangatang - review complete 2018 Wemen - review complete 2018

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
7.3 Plan for the development of the Swan Hill Regional Art Gallery precinct.	7.3.1 Determine the long-term site for Swan Hill Regional Art Gallery.	Complete	December 2018 Council determined the preferred site.
	7.3.2 Prepare final Gallery designs for approval and costed.	In progress	Sept 2019 Council endorsed Option 1 concept for further design work by architects.
	7.3.3 Secure funding and complete the project.	In progress	Funding has been secured.



Key results area Infrastructure

"We will provide and maintain publicly accessible infrastructure that is appropriate for the community's needs in the most effective and efficient manner possible."

We will have:

- 1. Infrastructure that appropriately services community needs.
- 2. Infrastructure that is provided and appropriately maintained in accordance with agreed standards.
- 3. A strong focus on asset management systems and planning.

What have we done

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
8.1 Manage Council's roads and road related infrastructure in line with the Road Management Plan.	8.1.1 Complete 100% of inspections outlined in Road Management Plan (RMP) by identified time frames.	Completed/ongoing	New Road Management Plan (RMP) commenced on 1 July 2017. Council Officers are meeting all timeframes set out in the RMP.
	8.1.2 Ensure 100% defects are repaired in line with RMP timeframes	In progress	All defect repair timeframes are being met in accordance with RMP. An internal 'Safety Action Plan' process has been implemented and shall be used in instances where appropriate warning of a defect is required until a suitable repair or treatment can be completed.
8.2 Advocate for funding for an active trail between Lake Boga and Swan Hill.	8.2.1 Complete project scope and plan to enable future funding submission	Completed	Project scope and plan completed. Waiting on funding.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
8.3 Advocate for improved transport routes across the region.	8.3.1 Work with the Central Murray Regional Transport Forum (CMRTF) to identify regional priority projects.	Complete	Strategy endorsed by Council in September 2018.
	8.3.2 Advocate with CMRTF for funding for identified projects.	In progress	Advocacy brochures are being finalised to assist in sourcing funding.
	8.3.3 Advocate with the Rail Freight Alliance for funding for suitable rail projects.	In progress	Ongoing as opportunities arise
	8.3.4 Advocate for the full implementation of the Murray Basin Rail Project.	In progress	Letters have been written to relevant Ministers and the CEO has spoken with the media.
8.4 Pursue funding for a levee bank at Robinvale.	8.4.1 Complete detailed design.	Complete	 Detailed designs complete. DELWP and Parks Vic are agreeable on using the land south of Smythy Road as a borrow pit (detailed design needed). DELWP granted their approval for Geo-testing to the area Application lodged for a planning permit with the planning department. Geotechnical test confirmed the suitability of clay from south of Smythy Road. Process of designing the retarding basin for DELWP and Parks Victoria approval is underway. Council's Infrastructure unit applied for extra funding from NDRGS (\$379,960). Awaiting finalisation of Cultural Heritage Management Plan.
	8.4.2 Lodge funding application.	Complete	Council secured \$710,000 through the 2016-17 NDRGS and first instalment of \$355,000 received. We have applied for additional funding through DEWLP, which was successful. Project is at planning permit stage.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
8.5 Review the Swan Hill Active Transport Strategy.	8.5.1 Review the Strategy.	In planning	The Active Transport Strategy (ATS) is being reviewed as part of the Missing Links Strategy. Implementation table has been updated from ATS.
	8.5.2 Adopt the reviewed Strategy.	Not started	
8.6 Review the way that we procure and maintain our Infrastructure.	8.6.1 Continuously improve the efficiency of our works and maintenance crew.	In progress	Tablet computers are progressively being rolled out to Works teams. These enable staff to record daily completion of tasks.
	8.6.2 Identify opportunities to rationalise assets and facilities that do not have an identified service need.	In planning	Work is progressing on a Public Convenience Facilities Strategy. Asset rationalisation strategy will be developed by Dec 2019.
	8.6.3 Conduct a review of public facilities including public toilets (included as part of 18/19 review).	In planning	Working with the Engineering and Asset Departments to finalise a Public Convenience Strategy.
8.7 Maximise community benefits from the opportunities presented at the Chisholm Motor Sports Complex.	8.7.1 Continue to work with Community Groups of Chisholm Motor Sports complex.	Completed/ongoing	Council is developing a draft lease agreement which will replace the Recreation Reserve Agreements that Council currently has in place with each individual user group. This lease will be between Council and the Chisholm Reserve Complex Inc. (CRC Inc.) and will have sub lease agreements with each user group. A boundary proposal to be presented by the CRC Inc. for approval in October 2019.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
9.1 Implement Swan Hill and Robinvale Riverfront Masterplan.	9.1.1 Identify and successfully apply for funding opportunities.	Completed/ongoing	There has been three unsuccessful attempts for external funds to support the Lighting Up Riverside Park. Another application was submitted in the 2018/19 FY. Project costs \$270,000. Application to Regional Growth Fund was submitted to update Robinvale Riverfront Masterplan. This application was not successful. Funding was announced in March 2019 for implementation of Riverfront Masterplans within Swan Hill and Robinvale.
	9.1.2 Ensure projects complete in accordance with timelines.	In progress	Play precinct and Japanese garden projects to commence in October 2019. Works on the new Swan Hill skate park completed September 2019.
	9.1.3 Identify and encourage private sector investment.	In progress	Commercial Development Strategy completed. Currently pursuing land acquisition opportunities.
9.2 Ensure developers comply with the Infrastructure Design Manual where relevant to local standards.	9.2.1 Improve internal and external stakeholders understanding of the Infrastructure Design Manual.	Completed/ongoing	Ongoing communication with developers and Council's Planning Department through pre-application meetings and post-application Engineering referrals to Planning.
	9.2.2 Develop local policy position in areas where the Infrastructure Design Manual can be varied.	In planning	1. Ongoing discussions and consultation with key stakeholders including; IDM Author, Design and Development Consultants and Council Staff. 2. A report was presented to Council meeting in this regard. 3. Old policy named Footpath on Road Reserve has been cancelled and replaced by the IDM requirement. 4. It was recommended that the current IDM is to be reviewed over time to Councils particular needs.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
9.3 Upgrade Swan Hill Livestock Selling Complex.	9.3.1 Implement upgrade project.	Complete	Completed September 2019. Official launch being arranged.
	9.3.2 Identify funding opportunities for future stages.	In planning	No funding opportunities identified at present. Continuing to investigate new funding sources.
9.4 Review the Road network and classify each road.	9.4.1 Complete a service review of the road network.	Complete	Completed and incorporated in the Road Management Plan
	9.4.2 Identify and pursue funding opportunities for upgrades.	In progress	Round one grants have included: Lake Boga Ultima Road Reconstruction and Dead Horse Lane project design. The total contribution from the State Government to Swan Hill Rural City Council is \$700,000.
			Round two grants have included: - Dead Horse Lane (construct 2.3km from Sea Lake Swan Hill Road to EOS). \$336,250 has been budgeted for in the 2019/20 financial year Kenley Road (widen 4.1m seal to 6.2m for approximately 4km starting from MVH) \$210,000 has been budgeted for in the 2019/20 financial year Lutzies Road Ext (resheet 1.2km and realign intersection onto Sea Lake Swan Hill Rd) \$81,550 has been budgeted for in the 2019/20 financial year We received \$1,200,000 in extra funds from the second round to compliment SHRCC's budget.
9.5 Plan and deliver Council's capital works program and Major Project Plan.	9.5.1 Minimise capital works and major project carry over from year to year.	In planning	Work in progress.
	9.5.2 Complete Major Projects Plan review each year.	Complete/ongoing	Major Projects Plan is reviewed annually in Nov/Dec.
	9.5.3 Minimise project budget overruns.	In planning	Work in progress.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
10.1 Actively pursue opportunities from decommissioned irrigation infrastructure.	10.1.1 Work with Goulburn Murray Water to decommission channel number 9.	Complete	Work on decommissioning is complete.
	10.1.2 Identify opportunities for land parcels taken over by Council.	In progress	Initial discussions held with ELT and Council. 10-Year Major Projects Plan includes funding for scoping, design and implementation. A list of property owners, easements and GMW intentions for each separate parcel of land has been prepared. Advice has been received on the process to acquire unused land with former channels from deceased estates. A valuation on some of the parcels has been obtained to enable an estimate of the total acquisition costs to be prepared. Sept 2019 Awaiting concept plan and cost estimates on possible pathway(s).
	10.1.3 Identify funding opportunities to upgrade newly available land.	In planning	Concept plans are being prepared for discussion with Council.
10.2 Complete the Recreation Reserve Masterplan.	10.2.1 Adopt the Recreation Reserves Masterplan.	Completed	Completed and endorsed at May 2018 Council meeting.
	10.2.2 Establish a long term operational maintenance program for Council managed reserves.	In planning	Working through the Recreation Reserve Masterplan to identify key areas.
	10.2.3 Investigate funding options to implement actions within the Masterplan.	Completed/ongoing	Funding has been identified for the following projects: Robinvale Cricket Nets, Showground Cricket Nets, Gurnett Oval Cricket Nets, Showgrounds Change Rooms, Aquatics Strategic Plan, Lake Boga Recreation Reserve Playground, Riverside Park Robinvale Playground, Nyah Netball Courts.
	10.2.4 Review and update user agreements between Council and recreation reserve users groups.	In progress	Sept 19 finalising the Recreation Reserve and Pavilion Service Agreements

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
10.3 Review current use of council facilities.	10.3.1 Produce usage report, including analysis of non-Council facilities that provide similar services.	Not started	
	10.3.2 Identify opportunities to rationalise Council assets.	In progress	Asset Management Plans are being developed as assets are conditioned rated for valuation purposes. Asset management plans are to ISO55000 standard and include rationalisation discussion. Toilet Strategy in Progress and is looking at opportunities to rationalise. Multi-use options are considered for all new facilities.
10.4 Plan and deliver assets for the current and future needs of our growing community and changing environment.	10.4.1 Implement an effective asset management system.	Completed/ongoing	Council engaged Pacesetter Services to conduct full review for Civica Asset Module and report provided. Aug 19 - Asset Management Working Group has been reconvened to investigate the Asset Systems used within Council. Asset Framework to be developed which will drive the asset systems.
	10.4.2 Develop and update policies, strategies and registers.	In progress	Asset Management Plan adopted in December 2017. Further discussions and development of policy being undertake to incorporate Recreation Reserve Agreements. September 2019 The following policies, plans and strategies are being finalised - Footpath Asset Management Plan - Public Convenience Strategy - Asset Framework - Asset Naming Policy and Procedure The Asset Framework will lead to reviewed Asset Policy and strategies.
	10.4.3 Complete a centralised asset register.	In progress	Review existing register as recommended through Pacesetter Report (once Authority upgraded to include the Pacesetter). Asset Registers are all within Authority and constantly being updated to reflect capital works. Asset Framework will identify the future requirements and therefore Council will be able to make better decision regarding what needs to be in registers.



Key results area Governance and Leadership

"We will represent the interests of our community, conduct our affairs openly, with integrity, reflecting the high levels of governance expected by our community. We will plan for the long term growth and development of our municipality by committing to a robust program of strategic planning.

We will have:

- 1. Positive community engagement through appropriate and constructive consultation.
- 2. Effective and efficient utilisation of resources.
- 3. Effective partnerships and relationships with key stakeholders and staff.
- 4. Effective advocacy and strategic planning.

What have we done

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
11.1 Develop Council's systems and processes to improve our customer service, efficiency and effectiveness of our operations	11.1.1 Undertake Council Services Review.	In progress	Staff realignment occurred during November 2018. Ongoing Aged Care Reform. FDC program re-auspiced from July 2019.
	11.1.2 Implement the new IT Strategy.	In progress	We are currently working on improved Customer Services processes for Statutory Planning applications, we remain on target for the completion of the initiatives as per the ICT Strategic plan. The Planning processes improvements will feed directly into the community portal and will provide another channel in to Council for Customer Service improvements. System currently undergoing review.
	11.1.3 Implement Customer Service Strategy actions.	Completed/ongoing	Ongoing.

Key result area: Governance and Leadership

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
11.2 Use social media as a medium for community consultation and communication.	11.2.1 Introduce Facebook advertising.	Complete	Facebook advertising is regularly used and posts are continuing to be used to consult and communicate with the public. A new Facebook page for the Swan Hill Big Green Shed was launched in June 2019.
	11.2.2 Increase the use of online survey tools.	Completed/ongoing	Online surveys have been used as a community consultation tool for Council's - Communication and Engagement Strategy 2019-22 - 212 responses, Off-leash Dog Park - 103 responses, and Robinvale Community Library - 146 responses.
11.3 Establish new and alternative methods of consultation.	11.3.1 Research and report to council on contemporary consultation methods.	Complete	A discussion paper has been developed and was presented to Council Assembly in October 2017.
	11.3.2 Investigate the use of multilingual publications.	Not started	
	11.3.3 Increase the use of social media, online survey tools.	Complete	We have been increasing the use of social media for public information (Facebook), an online survey was used effectively for the consultation regarding the communication strategy in July 2018. This will continue to occur. We are also investigating use of other social media platforms, like Twitter and Instagram.
	11.3.4 Increase the use of current and professional networks and contacts to canvass opinion and share information.	In planning	MRGC CEOs continues to be a useful forum.
	11.3.5 Review Councils Communication strategy.	Complete	A Communication Survey was completed in July 2018 with 212 responses from the community. New Communication and Engagement Strategy adopted by Council in December 2018.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
11.4 Champion a culture that values strong community engagement.	11.4.1 Include effective community engagement processes in all planning and project delivery plans.	Completed/ongoing	As an organisation we are increasing our commitment to engage with the community affected by our projects. Nyah Road reconstruction and linemarking are recent examples. An online survey was used to consult with the community regarding the recently adopted Communication and Engagement Strategy.
	11.4.2 Conduct training for staff.	In planning	Internally mentoring and providing guidance for new and existing staff in effective community engagement. Investigating alternative engagement options eg. Bang the Table, Engagement HQ
	11.4.3 Implement a project management system.	In planning	The workflow and policies and procedures are currently under review.
11.5 Develop a strong positive message and image for Council and the region.	11.5.1 Publish two community newsletters a year.	Completed/ongoing	Winter newsletters published and distributed in July 2019. Next edition is planned for summer 2020.
	11.5.2 Use Facebook advertising and social media to promote Council.	Complete	Promotion continues through regular use of Council's Facebook page. A new Facebook page was created for the Swan Hill Big Green Shed was launched in June 2019.
	11.5.3 Use established connections/ partnerships to promote a positive Council image.	Complete	We seek opportunities to reinforce the message that we are here for the community through our media engagement and in our Mayoral Columns in local newspapers.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
12.1 Continually improve workplace safety and staff health and wellbeing.	12.1.1 Participate in MAV Workcover self insurance scheme.	Complete	Officially commenced in this scheme November 2017.
	12.1.2 Develop and implement an OH&S framework.	In progress	Initial audit has been completed. OHS Management plan adopted by ELT and OHS committee in August 2018. Worksafe occupational health and safety management system (OHSMS) audit in November 2019, 68% conformance. Remedial Action plan submitted and approved.
	12.1.3 Implement National Assessment Tool (NAT) auditing across the organisation.	Complete	Auditing schedule adopted by ELT October 2017. Four internal audits completed to date.
	12.1.4 Test the Business Continuity Plan.	Complete	Business Continuity Plan testing Completed November 2017.
	12.1.5 Review and develop Councils Risk Framework and Strategy.	Complete	July 2019 Council's Risk Management Framework adopted by Council, Policy, and Risk Register have been reviewed. Council's Business Continuity Management Framework and plans have been reviewed and approved by ELT. Risk Management for Risk Owners training has commenced. Risk management roles and responsibilities have been included in induction training for all staff and risk management responsibility statements for position descriptions have been developed. Risk reporting to the Audit Committee continues.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
12.2 Review results of community satisfaction survey, submissions and community consultations to identify and respond to changes in service demand or expectations.	12.2.1 Participate in annual community satisfaction survey.	Completed/ongoing	Community survey completed March 2019. Results presented to Council in August 2019
	12.2.2 Review, report and act as appropriate on survey results, formal submissions and specific consultations.	Completed/ongoing	Community Satisfaction Survey results are analysed and reported to Council annually. Complete for 2017, 2018 and 2019.
12.3 Implement a Project Management System.	12.3.1 Review and improve current processes.	In planning	The workflow and policies and procedures are currently under review.
	12.3.2 Implement a centralised Project Management System utilised throughout the organisation.	Not started	
12.4 Review council services for efficiency, effectiveness and quality.	12.4.1 Prioritise services for a detailed review.	In progress	Staff realignment occurred during November 2018. Councils involvement in Family Day Care ceased on 30 June 2019. Ongoing review of Councils role in Aged Care.
	12.4.2 Identify relevant benchmarks for a service review.	Not started	
	12.4.3 Implement an improvement plan.	Not started	
	12.4.4 Implement the IT Strategy.	Completed/ongoing	We are continually reviewing and improving Council's external facing business processes, the community portal, planning processes and an online payment gateway are currently being developed and are scheduled for testing in early June. In addition we have replaced paper based processes with a range of online forms.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
13.1 Engage and partner with organisations, business and individuals to increase cooperation and avoid duplication of resources when common objectives are	13.1.1 Conduct skills audit of community organisations.	In planning	
identified.	13.1.2 Identify areas in which to increase cooperation.	In progress	Council have engaged and partnered with organisations and businesses, holding business breakfasts and training sessions.
	13.1.3 Form strategies and partnerships for key issues / projects.	Completed/ongoing	Some examples include the Saleyards redevelopment, advocacy for the Swan Hill Bridge replacement, housing in Robinvale, and the Swan Hill hospital.
13.2 Encourage and support Council representatives to obtain positions on relevant boards that support council's activities, providing these duties do not conflict with Council responsibilities.	13.2.1 Identify Key Board positions.	Completed/ongoing	Council have a number of staff on boards including the Swan Hill Hospital Board, Robinvale Hospital Board, the local school boards and community sporting group boards. Councillors sit on a variety of boards which is determined following Mayoral elections each November.
	13.2.2 Discuss Board position opportunities regularly at Councillor Assemblies and Management meetings.	In progress	As opportunities arise these are discussed and relevant officers identified.
	13.2.3 Develop advocacy strategies.	Completed	A number of advocacy strategies have been developed including Our River – Our Region, Our Hospital, Central Murray Region Central Transport Strategy, and Our Top Five Projects. These documents are used when advocating for strategic projects with government bodies.
	13.2.4 Train staff and Councillors on Governance responsibilities and industry based awareness.	Completed/ongoing	Presentations given to Councillors on Conflict of Interest and Principal Conduct Officer provisions of Local Government Act in November 2017, and draft new Local Government Bill in February 2018. Audit of Returns of Interest conducted in January 2018. Presentation on return of Interest forms conducted in June 2018. Training session on Local Law No. 1 delivered to Councillors in May 2019.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
13.3 Ensure regular dialogue with neighbouring municipalities and other stakeholders.	13.3.1 Schedule regular meetings with Murray River Shire, Balranald Shire and Murray River Group of Councils.	Complete/ongoing	The CEO regularly attends Murray River Group of Councils meetings. Latest meeting was held in June 2019.
	13.3.2 Schedule meetings with State Government Representatives.	In progress	Meeting held regularly with local members. Meetings held prior to recent elections. CEO and Councillors attend the National General Assembly in June each year.
13.4 Ensure we have appropriately skilled staff that are aligned to the organisational values of Council and are recognised accordingly.	13.4.1 Implement ongoing training and education program.	Completed/ongoing	Training needs database developed post annual performance reviews in July each year and organisational training plan implemented. More than 4,500 hours of organisational training was provided to staff during the 2018-19 year, or 22 hours per EFT, this is due to additional online learning modules being assigned to staff.
	13.4.2 Recognise achievements in innovation and best practice, including through the staff awards.	Completed/ongoing	Staff awards were held in August 2017, 2018 and 2019. Commenced a regular innovation section in the Staff Matters Newsletter. Two staff recognised in December 2017 for innovative Occupational Health and Safety practices.
	13.4.3 Pursue industry and professional recognition for staff.	Not started	
	13.4.4 Utilise management and leadership development programs.	Completed/ongoing	The CEO, Directors and Managers are engaged in a leadership development program for 2017/18. Coordinators completed a Leadership Development program in 2017/18. Senior Accountant participating in LGFin Pro mentoring program.
	13.4.5 Increase cross -organisational awareness and resource sharing.	In progress	Staff short term vacancies filled internally in the first instance. Resource sharing occurs on an ongoing basis. Staff filling in across different work groups to up-skill.
	13.4.6 Invite Councillors to all staff recognition events.	Completed/ongoing	Councillors attended Staff Recognition Awards 2017, 2018, 2019 and the Staff/Councillor Christmas event in 2017, 2018 and 2019

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
13.5 Council to lead the conversation on Bridge placement with the community.	13.5.1 Represent councils views at stakeholder meeting.	In progress	Council has requested a review of the heritage values of the Swan Hill bridge and has requested authorities review the location of a new bridge in light of the BPAC Engineers Australia Report.
	13.5.2 Conduct public engagement and awareness campaign.	In progress	Council regularly issues media releases. The Swan Hill bridge is part of Councils state and federal advocacy strategy.
14.1 Improve effectiveness of Council's advocacy.	14.1.1 Identify the key issues to be advocated for.	Complete	The Advocacy Strategy outlining key issues was adopted by Council in May 2019.
	14.1.2 Develop and implement an Advocacy Strategy.	Complete	The Advocacy Strategy outlining key issues was adopted by Council in May 2019.
14.2 Work with Swan Hill District Health and Robinvale District Health Services to develop joint advocacy strategies for improved health services for our community.	14.2.1 Adopt the health precinct plan into the Swan Hill Planning Scheme.	Complete	Council adopted Health Precinct Plan into Swan Hill Planning Scheme in November 2017.
	14.2.2 Regular meetings with relevant bodies to determine needs.	Completed/ongoing	A 'Swan Hill needs a new Hospital' group has been operational for some time and includes officers and Councillors working with the community to advocate for a new hospital. The Group will continue to advocate to the newly elected State and Federal Government as appropriate.
	14.2.3 Advocate State and Federal Government.	Completed/ongoing	Swan Hill District Health and the proposed redevelopment is a key part of Council's Advocacy Strategy. Swan Hill Needs a New Hospital campaign was initiated in June 2018, and the process has continued with various activities, and presentation of petition/ letters to Minister, post-June.
14.3 Advocate to State and Federal governments to fund priorities in Community Plans, Major Projects Plan and other key Council plans and strategies.	14.3.1 Develop marketing material on key issues.	Complete	A prospectus of potential government investment opportunities has been prepared and will continue to be updated.
	14.3.2 Strategically meet with key stakeholders and policy makers.	Completed/ongoing	The Murray River Group of Councils has been particularly useful for Council in regional advocacy.



"We will adopt work practices and implement policies that reduce the environmental impact, advocate for the protection of our environment and fulfil our regulatory obligations."

We will have:

- 1. Sound policies and practices that protect and enhance our environment.
- 2. A waste management program that is environmentally and financially sustainable.

What have we done

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
15.1 Be actively involved in external discussions that affect the Murray River, its tributaries and lake systems.	15.1.1 Nominate a Councillor to represent Council on the Murray Darling Association.	Complete	Swan Hill Rural City Council has withdrawn its membership to the Murray Darling Association.
	15.1.2 Lodge submissions to Federal agencies via Murray River Group of Councils and report to Council.	In progress	CEO has contributed to the Murray River Group of Councils advocacy campaign ACT 2017. MRGC continues to have a voice on the socio-economic impacts of the Murray Darling Basin Plan.
15.2 Maintain and improve the condition of Lake Boga foreshore and its environs within our area of control in collaboration with other stakeholders.	15.2.1 Continue restoration works.	In planning	Discussions with other stakeholders will begin on who is responsible for certain areas.
	15.2.2 Chair and attend Lake Boga Land and On Water Management Plan meetings.	Completed/ongoing	Meetings of the committee are regular and a variety of projects are underway, including a grant for the construction of a new fishing platform.

Key result area: Environment

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
15.3 Seek to influence how environmental water is used within the municipality.	15.3.1 Attain membership to Catchment Management Authorities (CMA).	In progress	A Council position on MDBP is under development.
	15.3.2 Seek a position on CMA committees.	In progress	No positions were filled at the last CMA elections.
15.4 Investigate opportunities to improve stormwater runoff from townships into the River.	15.4.1 Complete an investigation.	Complete	Key issues Identified with needed work scoped and costed through updating the 10 Year Major Projects Plan. Concerns are captured through Sysaid, investigated with tasks assigned to the engineering design staff where needed. Ongoing.
	15.4.2 Action recommendations.	Not started	
	15.4.3 Identify funding opportunities and submit applications.	In progress	Successful funding application for \$410,000 from NDRGS with \$205,000 from Council.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
15.5 Investigate alternative energy for council buildings, and a community solar option.	15.5.1 Identify additional buildings to connect to renewable energies.	In progress	Council has joined Sustainability Victoria Local Government Energy Saver Program to take advantage of initiatives targeted at identified resource constrained municipalities. Stream 1: Establish Local Government Corporate Emissions Profile and Reduction Plan. Stream 2: Local Government owned facility energy audits. Stream 3: Implementation of Retrofit Work (funding opportunities of up to \$100,000). Ongoing investigation into solar options for facilities. Investigation of natural gas connection to Council owned buildings where possible.
	15.5.2 Prepare a business case for each option.	In progress	Sustainability Victoria has made available funding to identified resource constrained councils including the Swan Hill Rural City Council to participate. Detailed audits on selected facilities have now been completed ELT have approved priority works.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
STRATEGIC INITIATIVES 15.6 Advocate for improved control on private and public land of feral pests and weeds (continued)	15.6.1 Engage with local Landcare groups	Completed/ongoing	Council Officers continue to remain in close contact with Landcare Coordinators to assist groups in achieving the control targets and reporting requirements. 2018-19 The main focus of control includes Boxthorn and rabbit fumigation works around Ultima. Once these works are completed a draft control plan for 2019-20 will be developed and submitted to DELWP to access the the 2019-20 years funding. Funding amount allocated to this program is \$75,000.
	15.6.2 Identify and reduce box thorn infestations.	Completed/ongoing	The focus of 2018/19 Weeds and Pest Program was to Boxthorn control on roadsides. Granular chemical treatment technique for boxthorn on road reserves from Piangil to Swan Hill and out to Ultima during the 2018-19 Roadside Weeds and Pests Program. The aim was to achieve the successful treatment of over 10,000 boxthorn plants which will be significantly larger than previous attempts using different methods. Works are anticipated to be complete by the end of October 2019.
	15.6.3 Extend fruit fly program.	Completed/ongoing	New funding applied for at local and regional level. Good results with the tree removal program. SHRCC staff on executive committee board.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
15.7 Review our work methods to reduce the environmental impact of what we do.	15.7.1 Review our fuel usage.	Completed/ongoing	Fuel consumption figures captured and reports being established within fleet management system. Consumption data provided to Council's Environmental Officer for inclusion in energy and green house gas reduction study. Preliminary report received and discussed. Main recommendation to replace 32 vehicles with electric (impractical). Other suggestions for reduction of fuel will be further investigated.
	15.7.2 Review plant and corporate fleet requirements.	Complete	Established plant committee to review plant and equipment requirements, current and future. Utilisation of all plant and vehicles captured and reports being established. Car pool booking system established and accessible for all Council staff. Adjusted replacement program to reflect altered priorities. Identifying potentially underutilised plant, for discussion and action.

STRATEGIC INITIATIVES	ACTION	PROGRESS	COMMENTARY
15.7 Review our work methods to reduce the environmental impact of what we do (continued).	15.7.3 Investigate and use where possible sustainable building practices.	In progress	We are electing to use (where possible) less obtrusive means of auguring so as to minimise damage to earth integrity and use compaction rather than concrete. Removing excess sprinklers to eliminate excessive watering, ongoing investigations into reclaiming storm water.
	15.7.4 Investigate and use where possible recycled materials.	Complete/ongoing	Recycled materials used in Nyah Road median strip, (recycled material borders, drought tolerant plants, low maintenance landscaping). In April 2019, the resurfacing of Perrin Street, Robinvale was completed with asphalt incorporating crumbed rubber, made from recycled tyres. This material comes with a predicted life span of five to 10 extra years, compared with traditional asphalt.
15.8 Define Councils approach to fulfilling our environmental enforcement obligations.	15.8.1 Develop a clear Policy.	In progress	The planning scheme covers all the requirements for Council's environmental enforcement obligations. DELWP have developed amended native vegetation management rules which are now in force. The Planning Scheme will need to be amended to incorporate all relevant changes. Council staff have completed training to acquaint themselves with the new regulations. Additional training has been provided to field staff and Council was successful in securing the Roadside Maintenance Exemption within defined envelopes depending on classification assigned to particular roads throughout the municipality.
16.1 Review and implement the Waste Management Plan.	16.1.1 Approve a revised and updated Waste Management Plan.	Complete/ongoing	Ongoing review. Must be timed with the renewal of the Waste Management Service Contracts due for re-tendering in 2020. Ongoing- In line with the joint procurement process regarding the Waste management Contracts through Regional Waste Management Group. Tendering will be handled by Bendigo City Council. Tender Submissions currently being assessed.
	16.1.2 Implement identified actions.	Complete/ongoing	Ongoing progressive capping Ongoing investigation into relocating the Materials Recycling Facility from Gray Street to the Swan Hill Landfill site. Construction of the e-waste sheds is completed. Ongoing works to ensure compliance with EPA/ Licence conditions.

FOUR YEAR PRIORITY	OBJECTIVE	PROGRESS	COMMENTARY	
16.2 Investigate opportunities for green waste and organic collection service.	16.2.1 Review data for current green waste service.	Complete	Green waste service in place and it is expanding. Organics has been investigated by EDU. (Ongoing).	
	16.2.2 Develop and implement a green waste information campaign.	Complete	Council officers are running a green waste management media campaign in September each year. A plan in place for promoting free green waste disposal at Robinvale and Swan Hill Landfill one weekend per year.	
	16.2.3 Investigate organic waste disposal opportunities.	Completed/ongoing	Grant applied for to fund a business plan for regional composting facility between Buloke, Yarriambiack and Swan Hill.	
16.3 Continue to lobby for a state-wide container deposit scheme.	16.3.1 Have the container deposit scheme identified as a priority in the Loddon Mallee Waste Resource Recovery Forum	In progress	Loddon Mallee Waste Resource Recovery Forum continue to lobby government.	
16.4 Develop projects that can be funded from the Victoria Sustainability Fund that provide environmental benefits for our community.	16.4.1 Identify projects.	In planning	No viable projects identified at this stage.	
	16.4.2 Secure funding for identified projects.	In planning	No viable projects identified at this stage.	
	16.4.3 Investigate opportunities for recycling industry within the municipality (included as part of 18/19 review).	In planning	Working with a new business trying to establish a demolition recycling business in Swan Hill.	



Swan Hill Rural City Council Postal Address

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17 March 2020

SECTION C - DECISIONS WHICH NEED ACTION/RATIFICATION

C.20.3 SIGN & SEAL REPORT

Responsible Officer: Chief Executive Officer

Attachments: Nil.

Declarations of Interest:

John McLinden - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The following documents and agreements have been signed and sealed by the Councillors and the Chief Executive Officer on the respective dates. Those actions require the ratification of the Council.

Discussion

During the course of any month Council is required to sign and seal a range of documents arising from decisions made on a previous occasion(s). Examples include sale of land, entering into funding arrangements for Council programs etc.

As the decision to enter into these agreements has already been made, these documents are signed and sealed when received, with Council ratifying the signing and sealing at the next Council meeting.

The following documents were signed and sealed since the last Council meeting:

No.	Document Type	Document Description	Date signed/ sealed
973	Section 173 Agreement	65 Lake Road Woorinen resubdivision of land (house excision) in farming land	Between Swan Hill Rural City Council and Randawa Family Pty Ltd.
974	Section 173 Agreement	Protection of Cultural Heritage – 85 Hayes Road, Lake Boga, Planning Permit 2014/56	Between Swan Hill Rural City Council and W.J.Pye and J.D.C.Pye

17 March 2020

DECISIONS WHICH NEED ACTION/RATIFICATION

975	Deed of Renewal of Lease	Sun Centre Ultralights	Between
			Swan Hill
			Rural City
			Council and
			C.B.Banks
			and
			L.M.Banks

Conclusion

Council authorise the signing and sealing of the above documents.

Recommendation

That Council notes the actions of signing and sealing the documents under delegation as scheduled.

C.20.4 COUNCILLOR ASSEMBLIES - RECORD OF ATTENDANCE AND AGENDA ITEMS

Responsible Officer: Chief Executive Officer

File Number: S15-05-06

Attachments: 1 Councillor Attendance

Declarations of Interest:

John McLinden - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The Local Government Act 1989 requires that the details of Councillor Assemblies be reported to Council meetings on a monthly basis.

Discussion

The State Government has amended the Local Government Act 1989 which requires Council to report on Councillor Assemblies.

Whilst Minutes do not have to be recorded, Agenda items and those in attendance must be, and a report presented to Council.

An assembly of Councillors is defined as a meeting that is planned or scheduled at which at least half of the Council and one Officer are in attendance, and where the matters being considered that are intended or likely to be the subject of a Council decision.

No formal decisions can be made at an assembly but rather direction can be given that is likely to lead to a formal decision of Council.

Details of the most recent assemblies of Council are attached.

Consultation

Not applicable.

Financial Implications

Not applicable.

Social Implications

Not applicable.

DECISIONS WHICH NEED ACTION/RATIFICATION

17 March 2020

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Management Implications

Not applicable.

Council Plan Strategy Addressed

Governance and leadership - Effective advocacy and strategic planning.

Options

Council must comply with the requirements of the Local Government Act 1989.

Recommendation

That Council note the contents of the report.

Attachment 1 Councillor Attendance

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA 25 February 2020 at 11.30am, Swan Hill Town Hall – Council Chambers

AGENDA ITEMS

- Meeting with Greg Roberts
- Murray Regional Tourism Board
- Youth Strategy Draft Report
- Fairfax New Direction
- Our Place update
- Refusal 17 Albert Street Swan Hill Development of 4 Dwellings & 4 Lot Subdivision
- 106-108 Murray St Piangil Contractors Depot
- Our Place Stakeholder Presentation
- New Year's Eve events
- CEO's annual performance review

ADDITIONAL ITEMS DISCUSSED

- Piangil Accommodation Permit objections
- Distribution of Draft Budget Packs to Councillors

ATTENDANCE

Councillors

- Cr Bill Moar
- Cr Ann Young
- Cr Chris Jeffery
- Cr Jade Benham
- Cr Nicole McKay
- Cr Les McPhee

Apologies

• Cr Lea Johnson

OFFICERS

- David Lenton, Acting Chief Executive Officer/Director Corporate Service
- Heather Green, Director Development and Planning
- Bruce Myers, Director Community & Cultural Services
- Helen Morris, Organisational Development Manager
- Kane Sparks, Youth Support Co-Ordinator
- Jan McEwan, Family Youth & Children's Services Manager
- Stefan Louw, Development Manager
- Jess Warburton, Pioneer Settlement General Manager
- Ian Tully, Art Gallery Directory
- Amanda Smith, Economic Development and Events Officer
- Vicki Clarke
- Fiona Gormann, Economic and Community Development Manager
- Amanda Smith, Economic Development and Events Officer
- Rebecca Lyons, Visitors Services & Bookings Officer
- Muriel Scholz, Senior Economic Development Officer
- Yvette Myhill, Performing Arts & Venue Director

Attachment 1 Councillor Attendance

Other

- Lisa McCoy and Milla Devlin (Youth Inc)
- Mark Francis Murray Regional Tourism Board
- Greg Roberts and Colin Hedwards, Murray Downs Golf and Country Club
- James Golsworthy Planning consultant
- Brett and Marie Armstrong (Murray Street, Piangil)

CONFLICT OF INTEREST

Nil

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA 3 March 2020 at 9am, Swan Hill Town Hall – Council Chambers

AGENDA ITEMS

Presentation of Draft Budget

ADDITIONAL ITEMS DISCUSSED

Nil

ATTENDANCE

Councillors

- Cr Chris Jeffery
- Cr Lea Johnson
- Cr Jade Benham
- Cr Bill Moar
- Cr Nicole McKay
- Cr Ann Young

Apologies

• Cr Les McPhee

OFFICERS

- John McLinden, Chief Executive Officer
- David Lenton, Director Corporate Service
- Heather Green, Director Development and Planning
- Bruce Myers, Director Community & Cultural Services
- Svetla Petkova, Director Infrastructure
- Warren Snyder, Finance Manager
- Ash Free, Financial Accountant
- Helen Morris, Organisational Development Manager

Other

Nil

CONFLICT OF INTEREST

Nil

SECTION D – NOTICES OF MOTION

SECTION E - URGENT ITEMS NOT INCLUDED IN AGENDA

SECTION F – TO CONSIDER & ORDER ON COUNCILLOR REPORTS

SECTION G – IN CAMERA ITEMS