

AGENDA

ORDINARY MEETING OF COUNCIL

Tuesday, 19 August 2014

To be held at Robinvale Community Centre McLennan Drive, Robinvale Commencing at 7:00 PM

COUNCIL:

Cr LT McPhee - Mayor

Cr JN Katis Cr GW Norton Cr GI Cruickshank Cr JA Kiley Cr CM Adamson Cr JB Crowe

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SECTION A – PROCEDURAL MATTERS

- Open
- Acknowledgement to Country
- Prayer
- Apologies
- Confirmation of Minutes
 - 1) Ordinary Meeting held on 15 July 2014
 - 2) Extraordinary Council Meeting held on 22 July 2014
 - 3) Extraordinary Council Meeting held on 29 July 2014
- Declarations of Conflict of Interest
- Receptions and Reading of Petitions, Memorials, Joint Letters and Deputations
- Public Question Time

SECTION B - REPORTS

B.14.44 S5 INSTRUMENT OF DELEGATION TO THE CHIEF EXECUTIVE OFFICER

Responsible Officer: Director Corporate Services

File Number: 74-00-23

Attachments: 1 Maddocks Letter 17-6-14

2 S5 Delegation to Chief Executive Officer

Declarations of Interest: Officer

David Lenton - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Section 98 of the Local Government Act (1989) enables council to delegate to a member of council staff, with specified exemptions, 'any power, duty or function of a council under this Act or any other Act' and delegate the Chief Executive Officer the power to delegate a power of the council, other than power of delegation, to another member of council staff.

Maddocks, in their attached letter, has recommended that council should refresh the Chief Executive Officer's delegations as a matter of course.

Discussion

In order to comply with the various legislative requirements, Council delegates a range of powers to the Chief Executive Officer. These delegations are made in accordance with section 98 of the Local Government Act 1989.

As per letter attached from Maddocks dated 17 June 2014 it has been advised that all Instruments of Delegation should be updated, or refreshed, on a regular basis to ensure that they incorporate all recent legislative developments. This includes the Instrument of Delegation to Council's Chief Executive Officer, even though it is expressed in general terms.

Section 94A of the Act states:

- (1)A Council's Chief Executive Officer is responsible for -
 - (a) Establishing and maintaining an appropriate organisational structure for the Council; and
 - (b) Ensuring that the decisions of the Council are implemented without undue delay; and
 - (c) The day to day management of the Council's operations in accordance with the Council's Corporate Plan; and
 - (d) Providing timely advice to the Council.

- (2) The Chief Executive Officer may appoint as many members of Council staff as are required to enable the functions of the Council under this Act or any other Act to be carried out and to enable the Chief Executive Officer to carry out his or her functions.
- (3) The Chief Executive Officer is responsible for appointing, directing, managing and dismissing Council staff and for all other issues that relate to Council staff.

The delegation to the Chief Executive Officer is a 'delegation by exception'.

Consultation

This is a statutory requirement of Council and as such consultation is not part of the process.

Financial Implications

Nil

Social Implications

Nil

Economic Implications

Nil

Environmental Implications

Nil

Risk Management Implications

Nil

Council Plan Strategy Addressed

Responsible management of resources - We will continually improve the management of our finances, assets, systems and technology to achieve and maintain Best Value in our operations.

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Options

Council can choose to vary the level of delegations however the efficiency of day to day management of Council would be affected.

Recommendations

That Council:

- 1. Exercise the powers conferred by section 98(1) of the Local Government Act 1989 and the other legislation referred to in the attached Instrument of Delegation to the Chief Executive Officer as attached.
- 2. Delegate to the person holding the position of Chief Executive Officer, or Acting Chief Executive Officer, the powers, duties and functions set out in the attached Instrument of Delegation to the Chief Executive Officer as attached to the report, subject to the conditions and limitations specified in that Instrument.
- 3. Affix the common seal of the Council to the Instrument.

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Maddocks

Lawyers 140 William Street Melbourne Victoria 3000 Australia

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info@maddocks.com.au www.maddocks.com.au

DX 259 Melbourne

Email Letter

From Erin Tucker Date 17/06/2014

Direct

17/06/201

03 9258 3712

Email erin.tucker@maddocks.com.au

Partner

Melanie Olynyk

Dear Subscriber

Delegations and Authorisations Service Update First update for 2014

We are pleased to provide you with our first update to the Delegations and Authorisations Service for 2014. This update takes into account legislative changes made since our last update in December 2013, which affect councils' powers, functions and duties.

We have set out below a summary of the changes made to the Service in this update.

All of the updates are contained on our Delegations and Authorisations Website, which can be accessed by clicking on the following link: https://indepth.maddocks.com.au

As always, please carefully review this explanatory letter and refer to the updated instruments to ensure that you are aware of the recent legislative changes that affect your council's delegations and authorisations.

CHANGES MADE IN THIS UPDATE

This update amends our S6, S7, S11 and S12 Instruments. We have outlined some of the changes to each instrument below.

Changes to the S6 Instrument of Delegation from Council to Staff

 No statutory amendments have affected the content of the S6 Instrument of Delegation from Council to Staff since the last update. However, we have made a minor amendment to the Instrument, namely the insertion of comments in the "Conditions and Limitations" column for section 64 of the *Planning and Environment Act* 1987. These additional comments merely clarify the application of this provision and do not affect the substance of the delegation.

Changes to the S7 Instrument of Sub-Delegation from Council's CEO to Staff

In relation to the S7 Instrument of Sub-Delegation, we note the following in particular:

 we have updated the reference to the former "Victorian Urban Development Authority" to the "Urban Renewal Authority Victoria" for section 32A(2) of the Building Act 1993;

[628721: 13005394 1]



- we have included the additional council duties inserted into the *Domestic Animals Act* 1994.
 While these provisions are not yet in force, they are due to commence very shortly, on 1 July 2014:
- the new duty, in section 84C of the Electricity Safety Act 1998, to keep trees clear of electrical lines on public land managed by council, has been added to the S7 Instrument of Sub-Delegation;
- following legislative changes to the Environment Protection Act 1970, we have included the new council powers, functions and duties inserted in this Act. These are due to commence on 1 July 2015 (unless the amending act is proclaimed earlier). Additionally, we have recorded in the S7 Instrument that a number of provisions in this Act have been repealed, but that this change will not take effect until the amending act comes into force (being 1 July 2015, if not proclaimed earlier). The provisions which will be repealed in future have been left in our S7 Instrument, as they are still in force and are capable of delegation until the repeal takes effect;
- 6. for the Fences Act 1968, we have included a new council power and function in sections 14 and 16 of the Act, which are due to commence on 1 December 2014 (unless the amending act is proclaimed earlier). The council power and function previously existing in the S7 Instrument for this Act, in sections 13(1) and 13(4), have now been repealed. We have left these provisions in the S7 Instrument, with the notation that the repeal of these provisions will take effect on 1 December 2014 (or earlier if the amending act is proclaimed earlier);
- statutory amendments to the Fire Services Property Levy Act 2012 have been reflected in this update. These amendments affect a number of powers, duties and functions for councils. Some changes have already commenced and some are due to commence very shortly, on 1 July 2014;
- as the Heavy Vehicle National Law 2012 has now commenced, we have amended the "Conditions and Limitations" column for this Act to reflect that this is now in force;
- we have amended the provision reference numbers for the functions and powers contained in the Independent Broad-Based Anti-Corruption Commission Act 2011;
- we have deleted reference to the powers in sections 90 and 95 of the Liquor Control Reform Act 1998, which have now been removed from this Act;
- we have incorporated the recent statutory changes to the Local Government Act 1989, which mostly relate to councils' duties to make certain documents available for public inspection. The duties previously existing in section 131 of the Act have largely been repealed and replaced by duties in new provisions. These amendments are already in force.
- Also for the Local Government Act 1989, we have separated the power and function contained in clause 12(1) and (2) of Schedule 11 to the Act, for clarification;
- 13. for the Mineral Resources (Sustainable Development) Act 1980, we have updated the provision number reference for the function currently contained within section 77H(6) of the Act. Once a statutory amendment comes into force (on 1 November 2014, if not proclaimed earlier) the function will be contained in section 77HB(2) of the Act;
- 14. we have removed a duplicated table which contained the provisions of the Pipelines Act 2005:
- 15. for the Transfer of Land Act 1958, we have added reference to the power to consent to the creation of an easement, in section 45(1), which applies where council is the owner of the subject land. While this is a power of a landowner rather than a municipal council, we have inserted this provision following a number of requests from councils to include this power in the S7 Instrument of Sub-Delegation;

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- we have included the powers contained in the newly enacted Transport (Safety Schemes Compliance and Enforcement) Act 2014. These powers are currently in force and apply to a council where it is the responsible road authority;
- to reflect a minor amendment to regulation 415 of the Building Regulations 2006, we have updated the sub-regulation reference number and updated the narration for sub-regulation 415(6); and
- 18. we have also made a few minor alterations to the existing narrations contained within the "Miscellaneous and Administrative Powers" section of the S7 Instrument of Sub-Delegation.

Changes to the S11 Instrument of Appointment and Authorisation

19. Only one amendment has been made to the S11 Instrument of Appointment and Authorisation, namely, the removal of the reference to the Shop Trading Reform Act 1996 from Part A of the Instrument. Previously, this Act was relevant to council appointed authorised officers but, following amendments to the Act, this is no longer the case.

Changes to the S12 Municipal Building Surveyor Package

 A minor amendment has been made to the narration concerning regulation 321(1) of the Building Regulations 2006. This reflects statutory amendments which refer to new provision numbers for the Building Act 1993 within regulation 321. This amendment does not affect the substance of the council duties delegated under the Building Regulations 2006.

BILLS NOT YET ENACTED

We are aware of a number of Bills currently before the Victorian Parliament which will affect council powers, duties and functions once enacted. These include the Local Government Amendment (Governance and Conduct) Bill 2014 and the Building Legislation Amendment Bill 2014. We will continue to monitor the progress of these Bills through Parliament and will include any amendments made by these Acts in our Service, once they are assented to.

Also, we note that we have reviewed the Local Government (Planning and Reporting) Regulations 2014 as part of this update. These Regulations do not create any new powers, duties or functions, but give detail regarding the powers, duties and functions of councils already existing under the Local Government Act 1989. As these existing powers, duties and functions under the Act are already captured in our S7 Instrument of Sub-Delegation, there is no need for councils to delegate any provisions from the Local Government (Planning and Reporting) Regulations 2014.

PROVISIONS DUE TO BE REPEALED OR EXPIRE

As noted above, where a provision which contains a relevant power, duty or function is due to expire, or has been repealed by an amending act but the repeal has not yet taken effect, we take the approach of leaving the provision in the delegation instruments until the provision expires or the repeal takes effect. This is because the relevant power, duty or function is still capable of being delegated while it is still in force. As such, we recommend that these provisions remain in councils' delegation instruments until such time as they are no longer in force.

We always provide a notation in the "Conditions and Limitations" column regarding the date by which the provision is due to expire or be repealed.

We make particular note of the repeal of sections 38(c), 42 and 45 of the *Metropolitan Fire Brigades*Act 1958, which is due to take effect on 1 July 2014. If your council is not reviewing its delegations until after 1 July 2014, there is no need to include these provisions in councils' S7 Instrument of Sub-Delegation.

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LOCAL LAWS

We remind councils of the importance of delegating not only the powers, duties and functions existing under legislation, but also any council powers, duties and functions existing in any local laws made by their council.

Our Delegations and Authorisations Service covers only the former and so it is up to each council to ensure that it reviews all of its local laws and, where appropriate, delegates relevant powers, duties and functions.

UPDATING YOUR INSTRUMENTS

As a final comment, we recommend that you re-make all of your council delegations on a regular basis to ensure that they remain up to date and cover all relevant provisions. This includes the S5 Instrument of Delegation from council to the chief executive officer.

Please feel free to contact us if you have any questions regarding the Service or you would like assistance with your council's Instruments of Delegation or Authorisation.

Yours sincerely Maddocks

Transmission authorised by:

Melanie Olynyk

Partner

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Maddocks Delegations and Authorisations

S5. Instrument of Delegation to Chief Executive Officer

Swan Hill Rural City Council

Instrument of Delegation

to

The Chief Executive Officer

Instrument of Delegation

In exercise of the power conferred by section 98(1) of the *Local Government Act* 1989 (**the Act**) and all other powers enabling it, the Swan Hill Rural City Council (**Council**) delegates to the member of Council staff holding, acting in or performing the position of Chief Executive Officer, the powers, duties and functions set out in the Schedule to this Instrument of Delegation,

AND	declares	that
-----	----------	------

1.	this Instrument of Delegation is authorised by a Resolution of Council passed on ???? 2014;
2.	the delegation
2.1	comes into force immediately the common seal of Council is affixed to this Instrument of Delegation;
2.2	is subject to any conditions and limitations set out in the Schedule;
2.3	must be exercised in accordance with any guidelines or policies which Council from time to time adopts; and
2.4	remains in force until Council resolves to vary or revoke it.
3.	The member of Council staff occupying the position or title of or acting in the position of Chief Executive Officer may delegate to a member of Council staff any of the powers (other than the power of delegation conferred by section 98(3) of the Act or any other powers not capable of sub-delegation) which this Instrument of Delegation delegates to him or her.
RURAL (MMON SEAL OF THE SWAN HILL) CITY COUNCIL was hereunto) the presence of:)
	ecutive Officer
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Councillo	

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(Print Name)

SCHEDULE

The power to

- 1. determine any issue;
- 2. take any action; or
- 3. do any act or thing

arising out of or connected with any duty imposed, or function or power conferred on Council by or under any Act.

Conditions and Limitations

The delegate must not determine the issue, take the action or do the act or thing

- 4. if the issue, action, act or thing is an issue, action, act or thing which involves
- 4.1 awarding a contract exceeding the value of \$1,000,000;
- 4.2 making a local law under Part 5 of the Act;
- 4.3 approval of the Council Plan under s.125 of the Act;
- 4.4 adoption of the Strategic Resource Plan under s.126 of the Act;
- 4.5 preparation or adoption of the Budget or a Revised Budget under Part 6 of the Act;
- 4.6 adoption of the Auditor's report, Annual Financial Statements, Standard Statements and Performance Statement under Part 6 of the Act;
- 4.7 determining pursuant to s.37 of the Act that an extraordinary vacancy on Council not be filled;
- 4.8 exempting a member of a special committee who is not a Councillor from submitting a return under s.81 of the Act;
- 4.9 appointment of councillor or community delegates or representatives to external organisations; or
- 4.10 the return of the general valuation and any supplementary valuations;
- 5. if the issue, action, act or thing is an issue, action or thing which is required by law to be done by Council resolution;
- 6. if the issue, action, act or thing is an issue, action or thing which Council has previously designated as an issue, action, act or thing which must be the subject of a Resolution of Council;
- 7. if the determining of the issue, taking of the action or doing of the act or thing would or would be likely to involve a decision which is inconsistent with a
- 7.1 policy; or
- 7.2 strategy
 - adopted by Council; or
- 8. if the determining of the issue, the taking of the action or the doing of the act or thing cannot be the subject of a lawful delegation, whether on account of section 98(1)(a)-(f) (inclusive) of the Act or otherwise; or
- 9. the determining of the issue, the taking of the action or the doing of the act or thing is already the subject of an exclusive delegation to another member of Council staff.

REPORTS 19 August 2014

B.14.45 S6 INSTRUMENT OF DELEGATION TO MEMBERS OF COUNCIL STAFF

Responsible Officer: Director Corporate Services

File Number: 74-00-23

Attachments: 1 Maddocks Letter 17-6-14

2 S6 Delegation to Members of Council staff

Declarations of Interest: Officer

David Lenton- as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

In order to deliver services to the community and discharge obligations placed on Council by legislation in an efficient and effective manner, Council has in place a range of delegations to members of Council staff. Periodically these delegations need to be reviewed and, if appropriate, updated. This report recommends changes to some delegations made by Council to members of Council staff.

The changes are the result of legislative changes to the relevant Acts, changes to position titles and organisational structure.

The vast majority of the delegations have not changed.

Some new Acts have come into force. Delegations of power for these Acts are also included in the attached document.

Discussion

In order to comply with the various legislative requirements, Council delegates a range of powers and accountabilities to appropriately qualified and experienced members of Council staff. These delegations are made in accordance with section 98 of the Local Government Act 1989. A delegation may be made subject to limitations on these powers, such as the need to inform Council of a determination.

The powers and obligations delegated are mostly procedural in nature, allowing the delivery of services in accordance with Council policy, adopted strategies and plans, the authorised budget, and discharging Council obligations in accordance with legislative requirements.

The delegation of powers and obligations to Council staff by Council is managed by the Maddocks 'delegations and authorisations service'. Maddocks monitors changes to state legislation, and every six months provides a listing of the sections of legislation that a municipality could delegate to enable efficient and effective delivery of services.

n Hill Rural City Council Page 15

19 August 2014

The six-monthly review of legislative changes has resulted in the recommended amendments in the attached document which are summarised in the attached letter from Maddocks.

Council delegations are made to positions in the organisation rather than to individual members of staff to avoid the need to change the delegation upon the departure of a staff member or the staff member taking up a different position in the Council.

Consultation

Community consultation is not appropriate for the subject of this report.

Financial Implications

Nil

Social Implications

Nil

Economic Implications

Nil

Environmental Implications

Nil

Risk Management Implications

Nil

Council Plan Strategy Addressed

Responsible management of resources - We will continually improve the management of our finances, assets, systems and technology to achieve and maintain Best Value in our operations.

Options

Council can choose to vary the delegations however the efficiency of Council operations would be affected.

Recommendations

That Council:

- 1. Amend the schedule of delegated authorities, duties and functions of the various officers as detailed in the attached document.
- 2a) Delegate to the members of Council staff holding or acting in the officer's position referred to in the *Instrument of Delegation to members of Council staff*, the powers, duties and functions once amended by the attached changes, subject to the conditions and limitations specified in that amended Instrument effective from the date that the Common Seal of Council is affixed to the instrument.
 - b) Revoke all the previous delegations related to the amended instrument on the coming into force of the amended instrument.

Maddocks

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info@maddocks.com.au www.maddocks.com.au

DX 259 Melbourne

Email Letter

From Erin Tucker Date 17/06/2014

Direct 03 9258 3712 Email erin.tucker@maddocks.com.au

Partner Melanie Olynyk

Dear Subscriber

Delegations and Authorisations Service Update First update for 2014

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Changes to the S7 Instrument of Sub-Delegation from Council's CEO to Staff

In relation to the S7 Instrument of Sub-Delegation, we note the following in particular:

 we have updated the reference to the former "Victorian Urban Development Authority" to the "Urban Renewal Authority Victoria" for section 32A(2) of the Building Act 1993;

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- we have included the additional council duties inserted into the *Domestic Animals Act* 1994.
 While these provisions are not yet in force, they are due to commence very shortly, on 1 July 2014:
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- following legislative changes to the Environment Protection Act 1970, we have included the new council powers, functions and duties inserted in this Act. These are due to commence on 1 July 2015 (unless the amending act is proclaimed earlier). Additionally, we have recorded in the S7 Instrument that a number of provisions in this Act have been repealed, but that this change will not take effect until the amending act comes into force (being 1 July 2015, if not proclaimed earlier). The provisions which will be repealed in future have been left in our S7 Instrument, as they are still in force and are capable of delegation until the repeal takes effect;
- 6. for the Fences Act 1968, we have included a new council power and function in sections 14 and 16 of the Act, which are due to commence on 1 December 2014 (unless the amending act is proclaimed earlier). The council power and function previously existing in the S7 Instrument for this Act, in sections 13(1) and 13(4), have now been repealed. We have left these provisions in the S7 Instrument, with the notation that the repeal of these provisions will take effect on 1 December 2014 (or earlier if the amending act is proclaimed earlier);
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- we have deleted reference to the powers in sections 90 and 95 of the Liquor Control Reform Act 1998, which have now been removed from this Act;
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- Also for the Local Government Act 1989, we have separated the power and function contained in clause 12(1) and (2) of Schedule 11 to the Act, for clarification;
- for the Mineral Resources (Sustainable Development) Act 1980, we have updated the provision number reference for the function currently contained within section 77H(6) of the Act. Once a statutory amendment comes into force (on 1 November 2014, if not proclaimed earlier) the function will be contained in section 77HB(2) of the Act;
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- 15. for the Transfer of Land Act 1958, we have added reference to the power to consent to the creation of an easement, in section 45(1), which applies where council is the owner of the subject land. While this is a power of a landowner rather than a municipal council, we have inserted this provision following a number of requests from councils to include this power in the S7 Instrument of Sub-Delegation;

page 2



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- to reflect a minor amendment to regulation 415 of the Building Regulations 2006, we have updated the sub-regulation reference number and updated the narration for sub-regulation 415(6); and
- 18. we have also made a few minor alterations to the existing narrations contained within the "Miscellaneous and Administrative Powers" section of the S7 Instrument of Sub-Delegation.

Changes to the S11 Instrument of Appointment and Authorisation

19. Only one amendment has been made to the S11 Instrument of Appointment and Authorisation, namely, the removal of the reference to the Shop Trading Reform Act 1996 from Part A of the Instrument. Previously, this Act was relevant to council appointed authorised officers but, following amendments to the Act, this is no longer the case.

Changes to the S12 Municipal Building Surveyor Package

 A minor amendment has been made to the narration concerning regulation 321(1) of the Building Regulations 2006. This reflects statutory amendments which refer to new provision numbers for the Building Act 1993 within regulation 321. This amendment does not affect the substance of the council duties delegated under the Building Regulations 2006.

BILLS NOT YET ENACTED

We are aware of a number of Bills currently before the Victorian Parliament which will affect council powers, duties and functions once enacted. These include the Local Government Amendment (Governance and Conduct) Bill 2014 and the Building Legislation Amendment Bill 2014. We will continue to monitor the progress of these Bills through Parliament and will include any amendments made by these Acts in our Service, once they are assented to.

Also, we note that we have reviewed the Local Government (Planning and Reporting) Regulations 2014 as part of this update. These Regulations do not create any new powers, duties or functions, but give detail regarding the powers, duties and functions of councils already existing under the Local Government Act 1989. As these existing powers, duties and functions under the Act are already captured in our S7 Instrument of Sub-Delegation, there is no need for councils to delegate any provisions from the Local Government (Planning and Reporting) Regulations 2014.

PROVISIONS DUE TO BE REPEALED OR EXPIRE

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We always provide a notation in the "Conditions and Limitations" column regarding the date by which the provision is due to expire or be repealed.

We make particular note of the repeal of sections 38(c), 42 and 45 of the *Metropolitan Fire Brigades*Act 1958, which is due to take effect on 1 July 2014. If your council is not reviewing its delegations until after 1 July 2014, there is no need to include these provisions in councils' S7 Instrument of Sub-Delegation.

[628721: 13005394_1]



LOCAL LAWS

We remind councils of the importance of delegating not only the powers, duties and functions existing under legislation, but also any council powers, duties and functions existing in any local laws made by their council.

Our Delegations and Authorisations Service covers only the former and so it is up to each council to ensure that it reviews all of its local laws and, where appropriate, delegates relevant powers, duties and functions.

UPDATING YOUR INSTRUMENTS

As a final comment, we recommend that you re-make all of your council delegations on a regular basis to ensure that they remain up to date and cover all relevant provisions. This includes the S5 Instrument of Delegation from council to the chief executive officer.

Please feel free to contact us if you have any questions regarding the Service or you would like assistance with your council's Instruments of Delegation or Authorisation.

Yours sincerely Maddocks

Transmission authorised by:

Melanie Olynyk

Partner

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Maddocks Delegations and Authorisations

S6. Instrument of Delegation — Members of Staff

Swan Hill Rural City Council

Instrument of Delegation

to

Members of Council Staff

Instrument of Delegation

In exercise of the power conferred by section 98(1) of the *Local Government Act* 1989 and the other legislation referred to in the attached Schedule, the Council:

- 1. delegates each duty and/or function and/or power described in column 1 of the Schedule (and summarised in column 2 of the Schedule) to the member of Council staff holding, acting in or performing the duties of the office or position described opposite each such duty and/or function and/or power in column 3 of the Schedule;
- 2. records that a reference in the Schedule to:
 - "AC" means Asset Coordinator
 - "CEO" means Chief Executive Officer
 - "CSC" means Commercial Service & Revenue Coordinator
 - "CSO" means Customer Service Officer
 - "DDP" means Director Development & Planning
 - "DE" means Design Engineer
 - "DI" means Director Infrastructure
 - "DM" Means Development Manager
 - "EHO" means Environmental Health Officer
 - "EPAM" means Engineering Projects & Assets Manager
 - "MBS" means Municipal Building Surveyor
 - "MERO" means Municipal Emergency Resource Officer
 - "MFPO" means Municipal Fire Prevention Officer
 - "PHRSC" means Public Health & Regulatory Services Coordinator
 - "PC" means Planning Coordinator
 - "PO" means Planning Officer
 - "SRO" means Senior Revenue Officer
 - "TOS" means Technical Officer Survey

declares that:

2.1	this Instrument of Delegation is authorised by [#insert "a resolution" or "resolutions"#] of
	Council passed on [#date#] [#add "and [date]", if appropriate#]; and

- 2.2 the delegation:
 - 2.2.1 comes into force immediately the common seal of Council is affixed to this Instrument of Delegation;
 - 2.2.2 remains in force until varied or revoked;
 - 2.2.3 is subject to any conditions and limitations set out in sub-paragraph 3.3, and the Schedule; and
 - 2.2.4 must be exercised in accordance with any guidelines or policies which Council from time to time adopts; and
- 2.3 the delegate must not determine the issue, take the action or do the act or thing:
 - 2.3.1 if the issue, action, act or thing is an issue, action or thing which Council has previously designated as an issue, action, act or thing which must be the subject of a Resolution of Council; or
 - 2.3.2 if the determining of the issue, taking of the action or doing of the act or thing would or would be likely to involve a decision which is inconsistent with a
 - (a) policy; or
 - (b) strategy

adopted by Council; or

- 2.3.3 if the determining of the issue, the taking of the action or the doing of the act or thing cannot be the subject of a lawful delegation, whether on account of section 98(1)(a)-(f) (inclusive) of the Act or otherwise; or
- 2.3.4 the determining of the issue, the taking of the action or the doing of the act or thing is already the subject of an exclusive delegation to another member of Council staff.

	SEAL OF THE affixed in the pr	SWAN HILL RURAL CITY COUNCIL esence of
	Chief Executiv	e Officer
	(Print Name)	
Councillor		_Councillor
(Print Name)		(Print Name)

SCHEDULE

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DOMESTIC A	NIMALS ACT 1994		
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS AND LIMITATIONS
s.41A(1)	power to declare a dog to be a menacing dog	DDP, DM, PHRSC	Council may delegate this power to an authorised officer

ENVIRONMEN	ENVIRONMENT PROTECTION ACT 1970			
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.53M(3)	power to require further information	PHRSC, EHO		
s.53M(4)	duty to advise applicant that application is not to be dealt with	PHRSC, EHO		
s.53M(5)	duty to approve plans, issue permit or refuse permit	PHRSC, EHO	refusal must be ratified by council or it is of no effect	
s.53M(6)	power to refuse to issue septic tank permit	PHRSC, EHO	refusal must be ratified by council or it is of no effect	
s.53M(7)	duty to refuse to issue a permit in circumstances in (a)-(c)	PHRSC,EHO	refusal must be ratified by council or it is of no effect	

FOOD ACT 1984				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.19(2)(a)	power to direct by written order that the food premises be put into a clean and sanitary condition	DDP, DM, PHRSC, EHO	If section 19(1) applies	
s.19(2)(b)	power to direct by written order that specified steps be taken to ensure that food prepared, sold or handled is safe and suitable	DDP, DM, PHRSC, EHO	If section 19(1) applies	
s.19(4)(a)	power to direct that an order made under section 19(3)(a) or (b), (i) be affixed to a conspicuous part of the premises, and (ii) inform the public by notice in a published newspaper or otherwise	DDP, DM, PHRSC, EHO	If section 19(1) applies	
s.19(6)(a)	duty to revoke any order under section 19 if satisfied that an order has been complied with	PHRSC, EHO	If section 19(1) applies	
s.19(6)(b)	duty to give written notice of revocation under section 19(6)(a) if satisfied that an order has been complied with	PHRSC, EHO	If section 19(1) applies	
s.19AA(2)	power to direct, by written order, that a person must take any of the actions described in (a)-(c).	DDP, EHO	where council is the registration authority	
s.19AA(4)(c)	power to direct, in an order made under s.19AA(2) or a subsequent written order, that a person must ensure that any food or class of food is not removed from the premises	DDP, EHO	Note: the power to direct the matters under s.19AA(4)(a) and (b) not capable of delegation and so such directions must be made by a Council resolution	
s.19AA(7)	duty to revoke order issued under s.19AA and give written notice of revocation, if satisfied that that order has been complied with	DDP, EHO	where council is the registration authority	
s.19CB(4)(b)	power to request copy of records	PHRSC, EHO	where council is the registration authority	
s.19E(1)(d)	power to request a copy of the food safety program	PHRSC EHO	where council is the registration authority	

FOOD ACT 1984				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.19GB	power to request proprietor to provide written details of the name, qualification or experience of the current food safety supervisor	PHRSC, EHO	where council is the registration authority	
s.19M(4)(a) & (5)	power to conduct a food safety audit and take actions where deficiencies are identified	DDP, EHO	where council is the registration authority	
s.19NA(1)	power to request food safety audit reports	PHRSC, EHO	where council is the registration authority	
s.19U(3)	power to waive and vary the costs of a food safety audit if there are special circumstances	PHRSC, EHO		
s.19UA	power to charge fees for conducting a food safety assessment or inspection	PHRSC, EHO	except for an assessment required by a declaration under section 19C or an inspection under sections 38B(1)(c) or 39.	
s.19W	power to direct a proprietor of a food premises to comply with any requirement under Part IIIB	PHRSC, EHO	where council is the registration authority	
s.19W(3)(a)	power to direct a proprietor of a food premises to have staff at the premises undertake training or instruction	DDP, DM, PHRSC, EHO	where council is the registration authority	
s.19W(3)(b)	power to direct a proprietor of a food premises to have details of any staff training incorporated into the minimum records required to be kept or food safety program of the premises	PHRSC, EHO	where council is the registration authority	
	power to register, renew or transfer registration	DDP, DM, PHRSC, EHO	where council is the registration authority refusal to grant/renew/transfer registration must be ratified by Council or the CEO (see section 58A(2))	

FOOD ACT 19	FOOD ACT 1984				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.38AA(5)	power to (a) request further information; or (b) advise the proprietor that the premises must be registered if the premises are not exempt	PHRSC, EHO	where council is the registration authority		
s.38AB(4)	power to fix a fee for the receipt of a notification under section 38AA in accordance with a declaration under subsection (1)	Not Delegated fixed by Council	where council is the registration authority		
s.38A(4)	power to request a copy of a completed food safety program template	PHRSC, EHO	where council is the registration authority		
s.38B(1)(a)	duty to assess the application and determine which class of food premises under section 19C the food premises belongs	PHRSC, EHO	where council is the registration authority		
s.38B(1)(b)	duty to ensure proprietor has complied with requirements of section 38A	PHRSC, EHO	where council is the registration authority		
s.38B(2)	duty to be satisfied of the matters in section 38B(2)(a)-(b)	PHRSC, EHO	where council is the registration authority		
s.38D(1)	duty to ensure compliance with the applicable provisions of section 38C and inspect the premises if required by section 39	PHRSC, EHO	where council is the registration authority		
s.38D(2)	duty to be satisfied of the matters in section 38D(2)(a)-(d)	PHRSC, EHO	where council is the registration authority		
s.38D(3)	power to request copies of any audit reports	PHRSC, EHO	where council is the registration authority		
s.38E(2)	power to register the food premises on a conditional basis	DDP, DM PHRSC, EHO	where council is the registration authority; not exceeding the prescribed time limit defined under subsection (5).		
s.38E(4)	duty to register the food premises when conditions are satisfied	PHRSC, EHO	where council is the registration authority		

Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.38F(3)(b)	power to require proprietor to comply with requirements of this Act	PHRSC, EHO	where council is the registration authority
s.39A	power to register, renew or transfer food premises despite minor defects	DDP, DM, PHRSC, EHO	where council is the registration authority only if satisfied of matters in subsections (2)(a)-(c)
s.40(2)	power to incorporate the certificate of registration in one document with any certificate of registration under Part 6 of the <i>Public Health and Wellbeing Act</i> 2008	PHRSC, EHO	
s.40C(2)	power to grant or renew the registration of food premises for a period of less than 1 year	PHRSC, EHO	where council is the registration authority
s.40D(1)	power to suspend or revoke the registration of food premises	Not delegated, considered by Council.	where council is the registration authority
s.43F(6)	duty to be satisfied that registration requirements under Division 3 have been met prior to registering, transferring or renewing registration of a component of a food business	PHRSC, DM, EHO	where council is the registration authority
s.43F(7)	power to register the components of the food business that meet requirements in Division 3 and power to refuse to register the components that do not meet the requirements	PHRSC, DM	where council is the registration authority
s.46(5)	power to institute proceedings against another person where the offence was due to an act or default by that other person and where the first person charged could successfully defend a prosecution, without proceedings first being instituted against the person first charged	PHRSC, EHO	where council is the registration authority

HERITAGE ACT 1995			
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.84(2)	power to sub-delegate Executive Director's functions	CEO, DDP, DM	must obtain Executive Director's written consent first.

PLANNING AND ENVIRONMENT ACT 1987			
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.4B	power to prepare an amendment to the Victoria Planning Provisions	Not delegated, considered by Council.	if authorised by the Minister
s.4G	function of receiving prescribed documents and a copy of the Victoria Planning Provisions from the Minister	DDP, DM, PC, PO	
s.4H	duty to make amendment to Victoria Planning Provisions available	DDP, DM, PC, PO	
s.4l	duty to keep Victoria Planning Provisions and other documents available	DDP, DM, PC, PO	
s.8A(2)	power to prepare amendment to the planning scheme where the Minister has given consent under s.8A	DDP, DM, PC	
s. 8A(3)	power to apply to Minister to prepare an amendment to the planning scheme	Not delegated, considered by Council.	
s.8A(5)	function of receiving notice of the Minister's decision	DDP, DM, PC	
s.8A(7)	power to prepare the amendment specified in the application without the Minister's authorisation if no response received after 10 business days	DDP, DM	
s.8B(2)	power to apply to the Minister for authorisation to prepare an amendment to the planning scheme of an adjoining municipal district	DDP, DM, PC	

PLANNING AND ENVIRONMENT ACT 1987			
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.12(3)	power to carry out studies and do things to ensure proper use of land and consult with other persons to ensure co-ordination of planning scheme with these persons	DDP, DM, PC, PO	
s 12A(1)	duty to prepare a municipal strategic statement (including power to prepare a municipal strategic statement under section 19 of the <i>Planning and Environment (Planning Schemes) Act</i> 1996)	Not delegated, considered by Council.	
s.12B(1)	duty to review planning scheme	Not delegated, considered by Council.	
s.12B(2)	duty to review planning scheme at direction of Minister	Not delegated, considered by Council.	
s.12B(5)	duty to report findings of review of planning scheme to Minister without delay	Not delegated, considered by Council.	
s.14	duties of a Responsible Authority as set out in subsections (a) to (d)	Not delegated considered by Council	
s.17(1)	duty of giving copy amendment to the planning scheme	DDP, DM, PC, PO	
s.17(2)	duty of giving copy s.173 agreement	DDP, DM, PC, PO	
s.17(3)	duty of giving copy amendment, explanatory report and relevant documents to the Minister within 10 business days	CEO, DDP, DM, PC, PO	

PLANNING AND ENVIRONMENT ACT 1987			
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.18	duty to make amendment etc. available	DDP, DM, PC, PO	
s.19	power to give notice, to decide not to give notice, to publish notice of amendment to a planning scheme and to exercise any other power under section 19 to a planning scheme	DDP, DM, PC	
s.19	function of receiving notice of preparation of an amendment to a planning scheme	DDP,DM, PC	where Council is not the planning authority and the amendment affects land within Council's municipal district; or
			where the amendment will amend the planning scheme to designate Council as an acquiring authority.
s.20(1)	power to apply to Minister for exemption from the requirements of section 19	CEO, DDP, DM, PC	
s.21(2)	duty to make submissions available	DDP, DM, PC, PO	
s.21A(4)	duty to publish notice in accordance with section	DDP, DM, PC, PO	
s.22	duty to consider all submissions	Not delegated, considered by Council	
s.23(1)(b)	duty to refer submissions which request a change to the amendment to a panel	DDP, DM	
s.23(2)	power to refer to a panel submissions which do not require a change to the amendment	CEO, DDP, DM, PC	

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987			
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.24	function to represent council and present a submission at a panel hearing (including a hearing referred to in section 96D)	DDP, DM, PC, PO		
s.26(1)	power to make report available for inspection	DDP, DM, PC		
s.26(2)	duty to keep report of panel available for inspection	DDP, DM, PC, PO		
s.27(2)	power to apply for exemption if panel's report not received	DDP, DM, PC		
s.28	duty to notify the Minister if abandoning an amendment	DDP, DM, PC	Note: the power to make a decision to abandon an amendment cannot be delegated	
s.30(4)(a)	duty to say if amendment has lapsed	DDP, DM, PC, PO		
s.30(4)(b)	duty to provide information in writing upon request	DDP, DM, PC, PO		
s.32(2)	duty to give more notice if required	DDP, DM, PC, PO		
s.33(1)	duty to give more notice of changes to an amendment	DDP, DM, PC, PO		
s.36(2)	duty to give notice of approval of amendment	DDP, DM, PC, PO		
s.38(5)	duty to give notice of revocation of an amendment	DDP, DM, PC		
s.39	function of being a party to a proceeding commenced under section 39 and duty to comply with determination by VCAT	Not delegated considered by Council		

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.40(1)	function of lodging copy of approved amendment	DDP, DM, PC, PO			
s.41	duty to make approved amendment available	DDP, DM, PC, PO			
s.42	duty to make copy of planning scheme available	DDP, DM, PC, PO			
s.46AS(ac)	power to request the Growth Areas Authority to provide advice on any matter relating to land in Victoria or an objective of planning in Victoria	DDP,DM			
s.46N(1)	duty to include condition in permit regarding payment of development infrastructure levy	DDP, DM, PC PO			
s.46N(2)(c)	function of determining time and manner for receipt of development contributions levy	DDP, DM, PC, PO			
s.46N(2)(d)	power to enter into an agreement with the applicant regarding payment of development infrastructure levy	DDP, DM, PC			
s.46O(1)(a) & (2)(a)	power to ensure that community infrastructure levy is paid, or agreement is in place, prior to issuing building permit	DDP, DM, PC			
s.46O(1)(d) & (2)(d)	power to enter into agreement with the applicant regarding payment of community infrastructure levy	DDP, DM, PC			
s.46P(1)	power to require payment of amount of levy under section 46N or section 46O to be satisfactorily secured	DDP, DM, PC			
s.46P(2)	power to accept provision of land, works, services or facilities in part or full payment of levy payable	DDP, DM, PC			

PLANNING AI	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.46Q(1)	duty to keep proper accounts of levies paid	DCS, SRO, DM, PC, PO			
s.46Q(1A)	duty to forward to development agency part of levy imposed for carrying out works, services, or facilities on behalf of development agency	DDP, DM, PC			
s.46Q(2)	duty to apply levy only for a purpose relating to the provision of the works, services and facilities in respect of which the levy was paid etc.	DDP, DM, PC			
s.46Q(3)	power to refund any amount of levy paid if it is satisfied the development is not to proceed	Only applies when levy is paid to Council as a development agency.	only applies when levy is paid to Council as a 'development agency'		
s.46Q(4)(c)	duty to pay amount to current owners of land in the area	DDP, DM, PC	must be done within six months of the end of the period required by the development contributions plan and with the consent of, and in the manner approved by, the Minister		
s.46Q(4)(d)	duty to submit to the Minister an amendment to the approved development contributions plan	DDP, DM, PC	must be done in accordance with Part 3		
s46Q(4)(e)	duty to expend that amount on other works etc.	DDP, DM, PC	with the consent of, and in the manner approved by, the Minister		
s.46QC	power to recover any amount of levy payable under Part 3B	DDP, DM, PC			
s.46V(3)	duty to make a copy of the approved strategy plan (being the Melbourne Airport Environs Strategy Plan) and any documents lodged with it available	Not Applicable			

Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.46Y	duty to carry out works in conformity with the approved strategy plan	Not Applicable	
s.47	power to decide that an application for a planning permit does not comply with that Act	CEO, DDP, DM, PC	
s.49(1)	duty to keep a register of all applications for permits and determinations relating to permits	DDP, DM, PC, PO	
s.49(2)	duty to make register available for inspection	DDP, DM, PC, PO	
s.50(4)	duty to amend application	DDP, DM, PC, PO	
s.50(5)	power to refuse to amend application	DDP, DM, PC	
s.50(6)	duty to make note of amendment to application in register	DDP, DM, PC, PO	
s.50A(1)	power to make amendment to application	DDP, DM, PC, PO	
s.50A(3)	power to require applicant to notify owner and make a declaration that notice has been given	DDP, DM, PC, PO	
s.50A(4)	duty to note amendment to application in register	DDP, DM, PC, PO	
s.51	duty to make copy of application available for inspection	DDP, DM, PC, PO	

PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.52(1)(a)	duty to give notice of the application to owners/occupiers of adjoining allotments unless satisfied that the grant of permit would not cause material detriment to any person	DDP, DM, PC, PO		
s.52(1)(b)	duty to give notice of the application to other municipal councils where appropriate	DDP, DM, PC, PO		
s.52(1)(c)	duty to give notice of the application to all persons required by the planning scheme	DDP, DM, PC, PO		
s.52(1)(ca)	duty to give notice of the application to owners and occupiers of land benefited by a registered restrictive covenant if may result in breach of covenant	DDP, DM, PC, PO		
s.52(1)(cb)	duty to give notice of the application to owners and occupiers of land benefited by a registered restrictive covenant if application is to remove or vary the covenant	DDP, DM, PC, PO		
s.52(1)(d)	duty to give notice of the application to other persons who may be detrimentally effected	DDP, DM, PC, PO		
s.52(1AA)	duty to give notice of an application to remove or vary a registered restrictive covenant	DDP, DM, PC, PO		
s.52(3)	power to give any further notice of an application where appropriate	DDP, DM, PC, PO		
s.53(1)	power to require the applicant to give notice under section 52(1) to persons specified by it	DDP, DM, PC, PO		
s.53(1A)	power to require the applicant to give the notice under section 52(1AA)	DDP, DM, PC, PO		

PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.54(1)	power to require the applicant to provide more information	DDP, DM, PC, PO		
s.54(1A)	duty to give notice in writing of information required under section 54(1)	DDP, DM, PC, PO		
s.54(1B)	duty to specify the lapse date for an application	DDP, DM, PC, PO		
s.54A(3)	power to decide to extend time or refuse to extend time to give required information	DDP, DM, PC, PO		
s.54A(4)	duty to give written notice of decision to extend or refuse to extend time und section 54A(3)	DDP, DM, PC, PO		
s.55(1)	duty to give copy application, together with the prescribed information, to every referral authority specified in the planning scheme	DDP, DM, PC, PO		
s.57(2A)	power to reject objections considered made primarily for commercial advantage for the objector	CEO, DDP, DM, PC		
s.57(3)	function of receiving name and address of persons to whom notice of decision is to go	DDP, DM, PC, PO		
s.57(5)	duty to make available for inspection copy of all objections	DDP, DM, PC, PO		
s.57A(4)	duty to amend application in accordance with applicant's request, subject to section 57A(5)	DDP, DM, PC, PO		
s.57A(5)	power to refuse to amend application	DDP, DM, PC		

PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.57A(6)	duty to note amendments to application in register	DDP, DM, PC, PO		
s.57B(1)	duty to determine whether and to whom notice should be given	DDP, DM, PC, PO		
s.57B(2)	duty to consider certain matters in determining whether notice should be given	DDP, DM, PC, PO		
s.57C(1)	duty to give copy of amended application to referral authority	DDP, DM, PC, PO		
s.58	duty to consider every application for a permit	DDP, DM, PC, PO		
s.58A	power to request advice from the Planning Application Committee	DDP, DM, PC		
s.60	duty to consider certain matters	DDP, DM, PC, PO		
s60(1A)	power to consider certain matters before deciding on application	DDP, DM, PC, PO		
s.61(1)	power to determine permit application, either to decide to grant a permit, to decide to grant a permit with conditions or to refuse a permit application	CEO, DDP, DM, PC	the permit must not be inconsistent with a cultural heritage management plan under the Aboriginal Heritage Act 2006	
s.61(2)	duty to decide to refuse to grant a permit if a relevant determining referral authority objects to grant of permit	CEO, DDP, DM, PC, PO		
s.61(2A)	power to decide to refuse to grant a permit if a relevant recommending referral authority objects to the grant of permit	CEO, DDP, DM, PC		

Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.61(3)(a)	duty not to decide to grant a permit to use coastal Crown land without Minister's consent	DDP, DM, PC	
s.61(3)(b)	duty to refuse to grant the permit without the Minister's consent	DDP, DM, PC, PO	
s.61(4)	duty to refuse to grant the permit if grant would authorise a breach of a registered restrictive covenant	DDP, DM, PC, PO	
s.62(1)	duty to include certain conditions in deciding to grant a permit	DDP, DM, PC, PO	
s.62(2)	power to include other conditions	DDP, DM, PC, PO	
s.62(4)	duty to ensure conditions are consistent with paragraphs (a),(b) and (c)	DDP, DM, PC, PO	
s.62(5)(a)	power to include a permit condition to implement an approved development contributions plan	DDP, DM, PC, PO	
s.62(5)(b)	power to include a permit condition that specified works be provided on or to the land or paid for in accordance with section 173 agreement	DDP, DM, PC, PO	
s.62(5)(c)	power to include a permit condition that specified works be provided or paid for by the applicant	DDP, DM, PC, PO	
s.62(6)(a)	duty not to include a permit condition requiring a person to pay an amount for or provide works except in accordance with section 62(5) or section 46N	DDP, DM, PC, PO	

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.62(6)(b)	duty not to include a permit condition requiring a person to pay an amount for or provide works except a condition that a planning scheme requires to be included as referred to in section 62(1)(a)	DDP, DM, PC, PO			
s.63	duty to issue the permit where made a decision in favour of the application (if no one has objected)	DDP, DM, PC, PO			
s.64(1)	duty to give notice of decision to grant a permit to applicant and objectors	DDP, DM, PC, PO	this provision applies also to a decision to grant an amendment to a permit - see section 75		
s.64(3)	duty not to issue a permit until after the specified period	DDP, DM, PC, PO	this provision applies also to a decision to grant an amendment to a permit - see section 75		
s.64(5)	duty to give each objector a copy of an exempt decision	DDP, DM, PC, PO	this provision applies also to a decision to grant an amendment to a permit - see section 75		
s.64A	duty not to issue permit until the end of a period when an application for review may be lodged with VCAT or until VCAT has determined the application, if a relevant recommending referral authority has objected to the grant of a permit	DDP, DM, PC	this provision applies also to a decision to grant an amendment to a permit - see section 75A		
s.65(1)	duty to give notice of refusal to grant permit to applicant and person who objected under section 57	DDP, DM, PC, PO			
s.66(1)	duty to give notice under section 64 or section 65 and copy permit to relevant determining referral authorities	DDP, DM, PC, PO			

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.66(2)	duty to give a recommending referral authority notice of its decision to grant a permit	DDP, PM, PO, DM	if the recommending referral authority objected to the grant of the permit or the responsible authority decided not to include a condition on the permit recommended by the recommending referral authority		
s.66(4)	duty to give a recommending referral authority notice of its decision to refuse a permit	DDP, PM, PO, DM	if the recommending referral authority objected to the grant of the permit or the recommending referral authority recommended that a permit condition be included on the permit		
s.66(6)	duty to give a recommending referral authority a copy of any permit which Council decides to grant and a copy of any notice given under section 64 or 65	DDP, DM, PC	if the recommending referral authority did not object to the grant of the permit or the recommending referral authority did not recommend a condition be included on the permit		
s.69(1)	function of receiving application for extension of time of permit	DDP, DM, PC, PO			
s.69(1A)	function of receiving application for extension of time to complete development	DDP, DM, PC			
s.69(2)	power to extend time	DDP, DM, PC			
s.70	duty to make copy permit available for inspection	DDP, DM, PC, PO			
s.71(1)	power to correct certain mistakes	DDP, DM, PC, PO			

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.71(2)	duty to note corrections in register	DDP, DM, PC, PO			
s.73	power to decide to grant amendment subject to conditions	DDP, DM, PC			
s.74	duty to issue amended permit to applicant if no objectors	DDP, DM, PC			
s.76	duty to give applicant and objectors notice of decision to refuse to grant amendment to permit	DDP, DM, PC, PO			
s.76A(1)	duty to give relevant determining referral authorities copy of amended permit and copy of notice	DDP, DM, PC, PO			
s.76A(2)	duty to give a recommending referral authority notice of its decision to grant an amendment to a permit	DDP, DM, PC	if the recommending referral authority objected to the amendment of the permit or the responsible authority decided not to include a condition on the amended permit recommended by the recommending referral authority		
s.76A(4)	duty to give a recommending referral authority notice of its decision to refuse a permit	DDP, DM, PC, PO	if the recommending referral authority objected to the amendment of the permit or the recommending referral authority recommended that a permit condition be included on the amended permit		
s.76A(6)	duty to give a recommending referral authority a copy of any amended permit which Council decides to grant and a copy of any notice given under section 64 or 76	DDP, DM, PC	if the recommending referral authority did not object to the amendment of the permit or the recommending referral authority did not recommend a condition be included on the amended permit		
s.76D	duty to comply with direction of Minister to issue amended permit	CEO, DDP, DM, PC			
s.83	function of being respondent to an appeal	CEO, DDP, DM, PC			

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.83B	duty to give or publish notice of application for review	DDP, DM, PC, PO			
s.84(1)	power to decide on an application at any time after an appeal is lodged against failure to grant a permit	DDP, DM, PC			
s.84(2)	duty not to issue a permit or notice of decision or refusal after an application is made for review of a failure to grant a permit	DDP, DM, PC			
s.84(3)	duty to tell principal registrar if decide to grant a permit after an application is made for review of its failure to grant a permit	DDP, DM, PC			
s.84(6)	duty to issue permit on receipt of advice within 3 working days	DDP, DM, PC			
s.86	duty to issue a permit at order of Tribunal within 3 working days	DDP, DM, PC			
s.87(3)	power to apply to VCAT for the cancellation or amendment of a permit	CEO, DDP, DM, PC			
s.90(1)	function of being heard at hearing of request for cancellation or amendment of a permit	DDP, DM, PC			
s.91(2)	duty to comply with the directions of VCAT	DDP, DM, PC, PO			
s.91(2A)	duty to issue amended permit to owner if Tribunal so directs	DDP, DM, PC, PO			
s.92	duty to give notice of cancellation/amendment of permit by VCAT to persons entitled to be heard under section 90	DDP, DM, PC, PO			

PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.93(2)	duty to give notice of VCAT order to stop development	DDP, DM, PC, PO		
s.95(3)	function of referring certain applications to the Minister	CEO, DDP, DM, PC, PO		
s.95(4)	duty to comply with an order or direction	DDP, DM, PC, PO		
s.96(1)	duty to obtain a permit from the Minister to use and develop its land	CEO, DDP, DM, PC		
s.96(2)	function of giving consent to other persons to apply to the Minister for a permit to use and develop Council land	CEO, DDP, DM, PC		
s.96A(2)	power to agree to consider an application for permit concurrently with preparation of proposed amendment	DDP, DM, PC		
s.96C	power to give notice, to decide not to give notice, to publish notice and to exercise any other power under section 96C	DDP, DM, PC		
s.96F	duty to consider the panel's report under section 96E	Not Delegated considered by Council		
s.96G(1)	power to determine to recommend that a permit be granted or to refuse to recommend that a permit be granted and power to notify applicant of the determination (including power to give notice under section 23 of the <i>Planning and Environment (Planning Schemes) Act</i> 1996)	DDP, DM, PC		
s.96H(3)	power to give notice in compliance with Minister's direction	DDP, DM, PC, PO		

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.96J	power to issue permit as directed by the Minister	DDP, DM, PC, PO			
s.96K	duty to comply with direction of the Minister to give notice of refusal	DDP, DM, PC, PO			
s.97C	power to request Minister to decide the application	Not delegated, considered by Council.			
s.97D(1)	duty to comply with directions of Minister to supply any document or assistance relating to application	CEO, DDP, DM, PC			
s.97G(3)	function of receiving from Minister copy of notice of refusal to grant permit or copy of any permit granted by the Minister	CEO, DDP, DM, PC			
s.97G(6)	duty to make a copy of permits issued under section 97F available for inspection	CEO, DDP, DM, PC, PO			
s.97L	duty to include Ministerial decisions in a register kept under section 49	CEO, DDP, DM, PC			
s.97MH	duty to provide information or assistance to the Planning Application Committee	DDP, DM, PC			
s.97MI	duty to contribute to the costs of the Planning Application Committee or subcommittee	DDP, DM, PC			
s.97O	duty to consider application and issue or refuse to issue certificate of compliance	DDP, DM, PC			

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.97P(3)	duty to comply with directions of VCAT following an application for review of a failure or refusal to issue a certificate	CEO, DDP, DM, PC			
s.97Q(2)	function of being heard by VCAT at hearing of request for amendment or cancellation of certificate	CEO, DDP, DM, PC			
s.97Q(4)	duty to comply with directions of VCAT	CEO, DDP, DM, PC			
s.97R	duty to keep register of all applications for certificate of compliance and related decisions	CEO, DDP, DM, PC			
s.98(1)&(2)	function of receiving claim for compensation in certain circumstances	CEO, DDP, DM, PC			
s.98(4)	duty to inform any person of the name of the person from whom compensation can be claimed	CEO, DDP, DM, PC			
s.101	function of receiving claim for expenses in conjunction with claim	CEO, DDP, DM, PC			
s.103	power to reject a claim for compensation in certain circumstances	CEO, DDP, DM, PC			
s.107(1)	function of receiving claim for compensation	CEO, DDP, DM, PC			
s.107(3)	power to agree to extend time for making claim	CEO, DDP, DM, PC			
s.114(1)	power to apply to the VCAT for an enforcement order	CEO, DDP, DM, PC			

PLANNING AI	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.117(1)(a)	function of making a submission to the VCAT where objections are received	CEO, DDP, DM, PC, PO,			
s.120(1)	power to apply for an interim enforcement order where section 114 application has been made	CEO, DDP, DM, PC, PO,			
s.123(1)	power to carry out work required by enforcement order and recover costs	DDP, DM, PC			
s.123(2)	power to sell buildings, materials, etc salvaged in carrying out work under section 123(1)	CEO, DDP, DM, PC	except Crown Land		
s.129	function of recovering penalties	DDP, DM, PC			
s.130(5)	power to allow person served with an infringement notice further time	CEO, DDP, DM, PC			
s.149A(1)	power to refer a matter to the VCAT for determination	CEO			
s.149A(1A)	power to apply to VCAT for the determination of a matter relating to the interpretation of a s.173 agreement	DDP, DM, PC			
s.156	duty to pay fees and allowances (including a payment to the Crown under subsection (2A)), and payment or reimbursement for reasonable costs and expenses incurred by the panel in carrying out its functions unless the Minister directs otherwise under subsection (2B)power to ask for contribution under subsection (3) and power to abandon amendment or part of it under subsection (4)	CEO, DDP, DM, PC	where council is the relevant planning authority		
s.171(2)(f)	power to carry out studies and commission reports	Not delegated, considered by Council.			

PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.171(2)(g)	power to grant and reserve easements	Not delegated considered by Council.		
s.173	power to enter into agreement covering matters set out in section 174	DDP, DI, EPAM, DM, PC		
	power to decide whether something is to the satisfaction of Council, where an agreement made under section 173 of the <i>Planning and Environment Act</i> 1987 requires something to be to the satisfaction of Council or Responsible Authority	DDP, DI, EPAM, DM, PC		
	power to give consent on behalf of Council, where an agreement made under section 173 of the <i>Planning and Environment Act</i> 1987 requires that something may not be done without the consent of Council or Responsible Authority	Not delegated, considered by Council.		
s.177(2)	power to end a section 173 agreement with the agreement of all those bound by any covenant in the agreement or otherwise in accordance with Division 2 of Part 9	Not delegated, considered by Council.		
s.178	power to amend a s.173 agreement with the agreement of all those bound by any covenant in the agreement or otherwise in accordance with Division 2 of Part 9	Not delegated, considered by Council.		
s.178A(1)	function of receiving application to amend or end an agreement	CEO, DDP		
s.178A(3)	function of notifying the owner as to whether it agrees in principle to the proposal under s.178A(1)	DDP		
s.178A(4)	function of notifying the applicant and the owner as to whether it agrees in principle to the proposal	CEO, DDP		

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.178A(5)	power to propose to amend or end an agreement	CEO, DDP			
s.178B(1)	duty to consider certain matters when considering proposal to amend an agreement	DDP, DM, PC			
s.178B(2)	duty to consider certain matters when considering proposal to end an agreement	DDP, DM, PC			
s.178C(2)	duty to give notice of the proposal to all parties to the agreement and other persons who may be detrimentally affected by decision to amend or end	DDP, DM, PC			
s.178C(4)	function of determining how to give notice under s.178C(2)	DDP, DM, PC			
s.178E(1)	duty not to make decision until after 14 days after notice has been given	CEO, DDP			
s.178E(2)(a)	power to amend or end the agreement in accordance with the proposal	CEO, DDP	If no objections are made under s.178D Must consider matters in s.178B		
s.178E(2)(b)	power to amend or end the agreement in a manner that is not substantively different from the proposal	CEO, DDP	If no objections are made under s.178D Must consider matters in s.178B		
s.178E(2)(c)	power to refuse to amend or end the agreement	CEO, DDP	If no objections are made under s.178D Must consider matters in s.178B		
s.178E(3)(a)	power to amend or end the agreement in accordance with the proposal	CEO, DDP	After considering objections, submissions and matters in s.148B		

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.178E(3)(b)	power to amend or end the agreement in a manner that is not substantively different from the proposal	CEO, DDP	After considering objections, submissions and matters in s.148B		
s.178E(3)(c)	power to amend or end the agreement in a manner that is substantively different from the proposal	CEO, DDP	After considering objections, submissions and matters in s.148B		
s.178E(3)(d)	power to refuse to amend or end the agreement	CEO	After considering objections, submissions and matters in s.148B		
s.178F(1)	duty to give notice of its decision under s.178E(3)(a) or (b)	CEO, DDP			
s.178F(2)	duty to give notice of its decision under s.178E(2)(c) or (3)(d)	CEO, DDP			
s.178F(4)	duty not to proceed to amend or end an agreement under s.178E until at least 21 days after notice has been given or until an application for review to the Tribunal has been determined or withdrawn	CEO, DDP			
s.178G	duty to sign amended agreement and give copy to each other party to the agreement	CEO			
s.178H	power to require a person who applies to amend or end an agreement to pay the costs of giving notices and preparing the amended agreement	CEO, DDP			
s.178I(3)	duty to notify, in writing, each party to the agreement of the ending of the agreement relating to Crown land	CEO, DDP			
s.179(2)	duty to make available for inspection copy agreement	DDP, PO, DM, PC			

PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.181	dutyto apply to the Registrar of Titles to record the agreement and to deliver a memorial to Registrar-General	DDP, DM,PC		
s.181(1A)(a)	power to apply to the Registrar of Titles to record the agreement	DDP, DM, PC		
s.181(1A)(b)	duty to apply to the Registrar of Titles, without delay, to record the agreement	DDP, DM, PC		
s.182	power to enforce an agreement	CEO, DDP, DM, PC		
s.183	duty to tell Registrar of Titles of ending/amendment of agreement	DDP, DM, PC, PO,		
s.184F(1)	power to decide to amend or end an agreement at any time after an application for review of the failure of Council to make a decision	CEO, DDP		
s.184F(2)	duty not to amend or end the agreement or give notice of the decision after an application is made to VCAT for review of a failure to amend or end an agreement	CEO, DDP		
s.184F(3)	duty to inform the principal registrar if the responsible authority decides to amend or end an agreement after an application is made for the review of its failure to end or amend the agreement	DDP, DM, PC		
s.184F(5)	function of receiving advice from the principal registrar that the agreement may be amended or ended in accordance with Council's decision	DDP, DM, PC		
s.184G(2)	duty to comply with a direction of the Tribunal	DDP, DM, PC		

PLANNING A	PLANNING AND ENVIRONMENT ACT 1987				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.184G(3)	duty to give notice as directed by the Tribunal	DDP, DM, PC			
s.198(1)	function to receive application for planning certificate	DDP, DM, PC, PO,			
s.199(1)	duty to give planning certificate to applicant	DDP, DM, PC, PO,			
s.201(1)	function of receiving application for declaration of underlying zoning	DDP, DM, PC, PO,			
s.201(3)	duty to make declaration	DDP, DM, PC			
-	power to decide, in relation to any planning scheme or permit, that a specified thing has or has not been done to the satisfaction of Council	DDP, DM, PC, PO,			
	power, in relation to any planning scheme or permit, to consent or refuse to consent to any matter which requires the consent or approval of Council	DDP, DM, PC, PO,			
	power to approve any plan or any amendment to a plan or other document in accordance with a provision of a planning scheme or condition in a permit	DDP, DM, PC, PO,			
-	power to give written authorisation in accordance with a provision of a planning scheme	DDP, DM, PC, PO,			
s.201UAB(1)	function of providing the Growth Areas Authority with information relating to any land within municipal district	Not Applicable			
s.201UAB(2)	duty to provide the Growth Areas Authority with information requested under subsection (1) as soon as possible	Not Applicable			

RAIL SAFETY	RAIL SAFETY ACT 2006				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS AND LIMITATIONS		
s.33	duty to comply with a direction of the Safety Director under this section	DI, AC, EPAM	where council is a utility under section 3		
s.33A	duty to comply with a direction of the Safety Director to give effect to arrangements under this section	DI, AC, EPAM	duty of council as a road authority under the <i>Road</i> Management Act 2004		
s.34	duty to comply with a direction of the Safety Director to alter, demolish or take away works carried out contrary to a direction under section 33(1)	DI, AC, EPAM	where council is a utility under section 3		
s.34C(2)	function of entering into safety interface agreements with rail infrastructure manager	DI, AC, EPAM	where council is the relevant road authority		
s.34D(1)	function of working in conjunction with rail infrastructure manager in determining whether risks to safety need to be managed	DI, AC, EPAM	where council is the relevant road authority		
s.34D(2)	function of receiving written notice of opinion	DI, AC	where council is the relevant road authority		
s.34D(4)	function of entering into safety interface agreement with infrastructure manager	DI, AC, EPAM	where council is the relevant road authority		
s.34E(1)(a)	duty to identify and assess risks to safety	DI, AC, EPAM	where council is the relevant road authority		
s.34E(1)(b)	duty to determine measures to manage any risks identified and assessed having regard to items set out in section 34E(2)(a)-(c)	DI, AC, EPAM	where council is the relevant road authority		
s.34E(3)	duty to seek to enter into a safety interface agreement with rail infrastructure manager	DI, AC, EPAM	where council is the relevant road authority		

RAIL SAFETY ACT 2006					
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS AND LIMITATIONS		
s.34F(1)(a)	duty to identify and assess risks to safety, if written notice has been received under section 34D(2)(a)	AC, EPAM, WM	where council is the relevant road authority		
s.34F(1)(b)	duty to determine measures to manage any risks identified and assessed, if written notice has been received under section 34D(2)(a)	DI, AC, EPAM	where council is the relevant road authority		
s.34F(2)	duty to seek to enter into a safety interface agreement with rail infrastructure manager	DI, AC, EPAM	where council is the relevant road authority		
s.34H	power to identify and assess risks to safety as required under sections 34B, 34C, 34D, 34E or 34F in accordance with subsections (a)-(c)	AC, EPAM, WM	where council is the relevant road authority		
s.34I	function of entering into safety interface agreements	DI, AC EPAM	where council is the relevant road authority		
s.34J(2)	function of receiving notice from Safety Director	AC, EPAM, WM	where council is the relevant road authority		
s.34J(7)	duty to comply with a direction of the Safety Director given under section 34J(5)	AC, EPAM, WM	where council is the relevant road authority		
s.34K(2)	duty to maintain a register of items set out in subsections (a)-(b)	AC	where council is the relevant road authority		

RESIDENTIAL	RESIDENTIAL TENANCIES ACT 1997				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.142D	function of receiving notice regarding an unregistered rooming house	DM, PHRSC			
s.142G(1)	duty to enter required information in Rooming House Register for each rooming house in municipal district	DM, PHRSC, MBS			
s. 142G(2)	power to enter certain information in the Rooming House Register	DM, PHRSC, MBS			
s.142I(2)	power to amend or revoke an entry in the Rooming House Register if necessary to maintain the accuracy of the entry	DM, PHRSC, MBS			
s.252	power to give tenant a notice to vacate rented premises if subsection (1) applies	DDP, DM, PHRSC, MBS	where council is the landlord		
s.262(1)	power to give tenant a notice to vacate rented premises	DDP, DM, PHRSC, MBS	where council is the landlord		
s.262(3)	power to publish its criteria for eligibility for the provision of housing by council	DDP, DM, PHRSC, MBS			
s.518F	power to issue notice to caravan park regarding emergency management plan if determined that the plan does not comply with the requirements	DDP, DM, PHRSC, MBS			
s.522(1)	power to give a compliance notice to a person	DM, PHRSC, EHO MBS			
s.525(2)	power to authorise an officer to exercise powers in section 526 (either generally or in a particular case)	CEO			

RESIDENTIAL TENANCIES ACT 1997			
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.525(4)	duty to issue identity card to authorised officers	CEO	
s.526(5)	duty to keep record of entry by authorised officer under section 526	PHRSC, EHO, MBS	
s.526A(3)	function of receiving report of inspection	PHRSC, EHO, MBS	
s.527	power to authorise a person to institute proceedings (either generally or in a particular case)	PHRSC, EHO, MBS	

ROAD MANA	Column 2	Column 3	Column 4
Column	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.11(1)	power to declare a road by publishing a notice in the Government Gazette	Not delegated considered by Council.	obtain consent in circumstances specified in section 11(2)
s.11(8)	power to name a road or change the name of a road by publishing notice in Government Gazette	Not delegated considered by Council.	
s.11(9)(b)	duty to advise Registrar	DI, AC, EPAM	
s.11(10)	duty to inform Secretary to Department of Sustainability and Environment of declaration etc.	DI, AC, EPAM	clause subject to section 11(10A)
s.11(10A)	duty to inform Secretary to Department of Sustainability and Environment or nominated person	DI, AC, EPAM	where council is the coordinating road authority
s.12(2)	power to discontinue road or part of a road	DI, AC, EPAM	were council is the coordinating road authority
s.12(4)	power to publish, and provide copy, notice of proposed discontinuance	Not delegated, considered by Council.	power of coordinating road authority where it is the discontinuing body unless subsection (11) applies
s.12(5)	duty to consider written submissions received within 28 days of notice	DI, AC, EPAM	duty of coordinating road authority where it is the discontinuing body unless subsection (11) applies
s.12(6)	function of hearing a person in support of their written submission	DI, AC, EPAM	function of coordinating road authority where it is the discontinuing body unless subsection (11) applies

ROAD MANAGEMENT ACT 2004				
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
s.12(7)	duty to fix day, time and place of meeting under subsection (6) and to give notice	DI, AC, EPAM	duty of coordinating road authority where it is the discontinuing body unless subsection (11) applies	
s.12(10)	duty to notify of decision made	DI, AC, EPAM	duty of coordinating road authority where it is the discontinuing body does not apply where an exemption is specified by the regulations or given by the Minister	
s.13(1)	power to fix a boundary of a road by publishing notice in Government Gazette	DI, AC, EPAM	power of coordinating road authority and obtain consent under section 13(3) and section 13(4) as appropriate	
s.14(4)	function of receiving notice from VicRoads	CEO, DI		
s.14(7)	power to appeal against decision of VicRoads	DI, AC, EPAM		
s.15(1)	power to enter into arrangement with another road authority, utility or a provider of public transport to transfer a road management function of the road authority to the other road authority, utility or provider of public transport	CEO, DI, AC, EPAM		
s.15(1A)	power to enter into arrangement with a utility to transfer a road management function of the utility to the road authority	CEO, DI, AC, EPAM		
s.15(2)	duty to include details of arrangement in public roads register	DI, AC, EPAM		
s.16(7)	power to enter into an arrangement under section 15	CEO, DI, AC, EPAM		
s.16(8)	duty to enter details of determination in public roads register	DI, AC, EPAM		
s.17(2)	duty to register public road in public roads register	DI, AC, EPAM	where council is the coordinating road authority	

Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.17(3)	power to decide that a road is reasonably required for general public use	DI, AC, EPAM	where council is the coordinating road authority
s.17(3)	duty to register a road reasonably required for general public use in public roads register	DI, AC, EPAM	where council is the coordinating road authority
s.17(4)	power to decide that a road is no longer reasonably required for general public use	Not delegated, considered by Council.	where council is the coordinating road authority
s.17(4)	duty to remove road no longer reasonably required for general public use from public roads register	EPAM, TOS, AC	where council is the coordinating road authority
s.18(1)	power to designate ancillary area	DI, AC, EPAM	where council is the coordinating road authority, and obtain consent in circumstances specified in section 18(2)
s.18(3)	duty to record designation in public roads register	DI, AC, EPAM	where council is the coordinating road authority
s.19(1)	duty to keep register of public roads in respect of which it is the coordinating road authority	DI, AC, EPAM	
s.19(4)	duty to specify details of discontinuance in public roads register	DI, AC, EPAM	
s.19(5)	duty to ensure public roads register is available for public inspection	DI, AC, EPAM	
s.21	function of replying to request for information or advice	CEO, DI, AC, EPAM	obtain consent in circumstances specified in section 11(2)
s.22(2)	function of commenting on proposed direction	CEO, DI, AC, EPAM	

ROAD MANA	ROAD MANAGEMENT ACT 2004				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.22(4)	duty to publish a copy or summary of any direction made under section 22 by the Minister in its annual report.	CEO, DI, AC, EPAM			
s.22(5)	duty to give effect to a direction under this section.	DI, EPAM			
s.40(1)	duty to inspect, maintain and repair a public road.	DI, AC, EPAM			
s.40(5)	power to inspect, maintain and repair a road which is not a public road	DI, AC, EPAM			
s.41(1)	power to determine the standard of construction, inspection, maintenance and repair	AC, EPAM			
s.42(1)	power to declare a public road as a controlled access road	DI, AC, EPAM	power of coordinating road authority and Schedule 2 also applies		
s.42(2)	power to amend or revoke declaration by notice published in Government Gazette	DI, AC, EPAM	power of coordinating road authority and Schedule 2 also applies		
s.42A(3)	duty to consult with VicRoads before road is specified	DI, AC, EPAM	where council is the coordinating road authority if road is a municipal road or part thereof		
s.42A(4)	power to approve Minister's decision to specify a road as a specified freight road	DI, AC, EPAM	where council is the coordinating road authority if road is a municipal road or part thereof and where road is to be specified a freight road		
s.48EA	duty to notify the owner or occupier of land and provider of public transport on which rail infrastructure or rolling stock is located (and any relevant provider of public transport)	DI, AC, EPAM	where council is the responsible road authority, infrastructure manager or works manager		
s.48M(3)	function of consulting with the Secretary for purposes of developing guidelines under section 48M	DI, AC, EPAM			

ROAD MANA	ROAD MANAGEMENT ACT 2004				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.48N	duty to notify the Secretary of the location of the bus stopping point and the action taken by council	DI, AC, EPAM			
s.49	power to develop and publish a road management plan	DI, AC, EPAM			
s.51	power to determine standards by incorporating the standards in a road management plan	DI, AC, EPAM			
s.53(2)	power to cause notice to be published in Government Gazette of amendment etc of document in road management plan	Not delegated, considered by Council.			
s.54(2)	duty to give notice of proposal to make a road management plan	DI, AC, EPAM			
s.54(5)	duty to conduct a review of road management plan at prescribed intervals	DI, AC, EPAM			
s.54(6)	power to amend road management plan	DI, AC, EPAM			
s.54(7)	duty to incorporate the amendments into the road management plan	DI, AC, EPAM			
s.55(1)	duty to cause notice of road management plan to be published in Government Gazette and newspaper	DI, AC, EPAM			
s.63(1)	power to consent to conduct of works on road	DI, AC, EPAM	where council is the coordinating road authority		
s.63(2)(e)	power to conduct or to authorise the conduct of works in, on, under or over a road in an emergency	DI, AC, EPAM	where council is the infrastructure manager		
s.64(1)	duty to comply with clause 13 of Schedule 7	DI, AC, EPAM	where council is the infrastructure manager or works manager		

ROAD MANA	ROAD MANAGEMENT ACT 2004				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
s.66(1)	power to consent to structure etc	DI, AC, EPAM	where council is the coordinating road authority		
s.67(2)	function of receiving the name & address of the person responsible for distributing the sign or bill	DI, AC, EPAM	where council is the coordinating road authority		
s.67(3)	power to request information	DI, AC, EPAM	where council is the coordinating road authority		
s.68(2)	power to request information	DI, AC, EPAM	where council is the coordinating road authority		
s.71(3)	power to appoint an authorised officer	CEO, DI, AC, EPAM			
s.72	duty to issue an identity card to each authorised officer	CEO			
s.85	function of receiving report from authorised officer	DI, AC, EPAM			
s.86	duty to keep register re section 85 matters	DI, AC, EPAM			
s.87(1)	function of receiving complaints	DI, AC, EPAM			
s.87(2)	duty to investigate complaint and provide report	CEO, DI, AC, EPAM			
s.112(2)	power to recover damages in court	CEO, DI, AC, EPAM			
s.116	power to cause or carry out inspection	DI, AC, EPAM			
s.119(2)	function of consulting with VicRoads	DI, AC, EPAM			
s.120(1)	power to exercise road management functions on an arterial road (with the consent of VicRoads)	DI, EPAM			

Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s.120(2)	duty to seek consent of VicRoads to exercise road management functions before exercising power in section 120(1)	DI, AC, EPAM	
s.121(1)	power to enter into an agreement in respect of works	DI, AC, EPAM	
s.122(1)	power to charge and recover fees	DI, AC, EPAM	
s.123(1)	power to charge for any service	DI, AC, EPAM	
Schedule 2 Clause 2(1)	power to make a decision in respect of controlled access roads	Not delegated, considered by Council.	
Schedule 2 Clause 3(1)	duty to make policy about controlled access roads	Not delegated, considered by Council.	
Schedule 2 Clause 3(2)	power to amend, revoke or substitute policy about controlled access roads	Not delegated, considered by Council.	
Schedule 2 Clause 4	function of receiving details of proposal from VicRoads	DI, AC, EPAM	
Schedule 2 Clause 5	duty to publish notice of declaration	DI, AC, EPAM	
Schedule 7, Clause 7(1)	duty to give notice to relevant coordinating road authority of proposed installation of non-road infrastructure or related works on a road reserve	DI, AC, EPAM	where council is the infrastructure manager or works manager

ROAD MANA	ROAD MANAGEMENT ACT 2004			
Column 1	Column 2	Column 3	Column 4	
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS	
Schedule 7, Clause 8(1)	duty to give notice to any other infrastructure manager or works manager responsible for any non-road infrastructure in the area, that could be affected by any proposed installation of infrastructure or related works on a road or road reserve of any road	DI, AC, EPAM	where council is the infrastructure manager or works manager	
Schedule 7, Clause 9(1)	duty to comply with request for information from a coordinating road authority, an infrastructure manager or a works manager responsible for existing or proposed infrastructure in relation to the location of any non-road infrastructure and technical advice or assistance in conduct of works	DI, AC, EPAM	where council is the infrastructure manager or works manager responsible for non-road infrastructure	
Schedule 7, Clause 9(2)	duty to give information to another infrastructure manager or works manager where becomes aware any infrastructure or works are not in the location shown on records, appear to be in an unsafe condition or appear to need maintenance	DI, AC, EPAM	where council is the infrastructure manager or works manager	
Schedule 7, Clause 10(2)	where Schedule 7 Clause 10(1) applies, duty to, where possible, conduct appropriate consultation with persons likely to be significantly affected	DI, AC, EPAM	where council is the infrastructure manager or works manager	
Schedule 7 Clause 12(2)	power to direct infrastructure manager or works manager to conduct reinstatement works	DI, AC, EPAM	where council is the coordinating road authority	
Schedule 7 Clause 12(3)	power to take measures to ensure reinstatement works are completed	DI, AC, EPAM	where council is the coordinating road authority	
Schedule 7 Clause 12(4)	duty to ensure that works are conducted by an appropriately qualified person	DI, AC, EPAM	where council is the coordinating road authority	
Schedule 7 Clause 12(5)	power to recover costs	DI, AC, EPAM	where council is the coordinating road authority	

Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
Schedule 7, Clause 13(1)	duty to notify relevant coordinating road authority within 7 days that works have been completed, subject to Schedule 7, Clause 13(2)	DI, AC, EPAM	where council is the works manager
Schedule 7 Clause 13(2)	power to vary notice period	DI, AC, EPAM	where council is the coordinating road authority
Schedule 7, Clause 13(3)	duty to ensure works manager has complied with obligation to give notice under Schedule 7, Clause 13(1)	DI, AC, EPAM	where council is the infrastructure manager
Schedule 7 Clause 16(1)	power to consent to proposed works	DI, AC, EPAM	where council is the coordinating road authority
Schedule 7 Clause 16(4)	duty to consult	DI, AC, EPAM	where council is the coordinating road authority, responsible authority or infrastructure manager
Schedule 7 Clause 16(5)	power to consent to proposed works	DI, AC, EPAM	where council is the coordinating road authority
Schedule 7 Clause 16(6)	power to set reasonable conditions on consent	DI, AC, EPAM	where council is the coordinating road authority
Schedule 7 Clause 16(8)	power to include consents and conditions	DI, AC, EPAM	where council is the coordinating road authority
Schedule 7 Clause 17(2)	power to refuse to give consent and duty to give reasons for refusal	DI, AC, EPAM	where council is the coordinating road authority
Schedule 7 Clause 18(1)	power to enter into an agreement	DI, AC, EPAM	where council is the coordinating road authority
Schedule 7 Clause 19(1)	power to give notice requiring rectification of works	DI, AC, EPAM	where council is the coordinating road authority

ROAD MANA	ROAD MANAGEMENT ACT 2004				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS		
Schedule 7 Clause 19(2) & (3)	power to conduct the rectification works or engage a person to conduct the rectification works and power to recover costs incurred	DI, AC, EPAM	where council is the coordinating road authority		
Schedule 7 Clause 20(1)	power to require removal, relocation, replacement or upgrade of existing non-road infrastructure	DI, AC, EPAM	where council is the coordinating road authority		
Schedule 7A Clause 2	power to cause street lights to be installed on roads	DI, AC, EPAM	power of responsible road authority where it is the coordinating road authority or responsible road authority in respect of the road		
Schedule 7A Clause 3(1)(d)	duty to pay installation and operation costs of street lighting - where road is not an arterial road	DI, AC, EPAM	where council is the responsible road authority		
Schedule 7A Clause 3(1)(e)	duty to pay installation and operation costs of street lighting – where road is a service road on an arterial road and adjacent areas	DI, AC, EPAM	where council is the responsible road authority		
Schedule 7A Clause (3)(1)(f),	duty to pay installation and percentage of operation costs of street lighting – for arterial roads in accordance with clauses 3(2) and 4	DI, AC, EPAM	duty of council as responsible road authority that installed the light (re: installation costs) and where council is relevant municipal council (re: operating costs)		

PLANNING A	PLANNING AND ENVIRONMENT REGULATIONS 2005				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS AND LIMITATIONS		
r.6	duty of responsible authority to provide copy of matter considered under section 60(1A)(g) for inspection free of charge	PC, PO			
r. 8	function of receiving notice, under section 19(1)(c) of the Act, from a planning authority of its preparation of an amendment to a planning scheme	DDP,DM	where Council is not the planning authority and the amendment affects land within Council's municipal district; or		
			where the amendment will amend the planning scheme to designate Council as an acquiring authority.		
r.22	power of responsible authority to require verification of information (by statutory declaration or other written confirmation satisfactory to the responsible authority) in application for permit or to amend a permit or any information provided under section 54 of the Act	CEO, DDP, DM, PC			
r.40	function of receiving notice under section 96C(1)(c) of the Act from a planning authority of its preparation of an amendment to a planning scheme	DDP, DM	where Council is not the planning authority and the amendment affects land within Council's municipal district; or		
			where the amendment will amend the planning scheme to designate Council as an acquiring authority.		
r.55	duty of responsible authority to tell Registrar of Titles under section 183 of the Act of the cancellation or amendment of an agreement	PC, PO			

	PLANNING AND ENVIRONMENT (FEES) FURTHER INTERIM REGULATIONS 2013 Note: these Regulations expire on 18 October 2014				
Column 1	Column 2	Column 3	Column 4		
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS AND LIMITATIONS		
r.16	power to waive or rebate a fee other than a fee relating to an amendment to a planning scheme	CEO, DDP, DM, PC			
r.17	power to waive or rebate a fee relating to an amendment of a planning scheme	CEO, DDP, DM, PC			
r.18	duty to record matters taken into account and which formed the basis of a decision to waive or rebate a fee under r.16 or 17	DM, PC			

Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r.7	function of entering into a written agreement with a caravan park owner	DDP, DM, PHRSC	
r.11	function of receiving application for registration	PHRSC, EHO	
r.13(1)	duty to grant the registration if satisfied that the caravan park complies with these regulations	DDP, DM, PHRSC, EHO	
r.13(2)	duty to renew the registration if satisfied that the caravan park complies with these regulations	PHRSC, EHO	
r.13(4) & (5)	duty to issue certificate of registration	PHRSC, EHO	
r.15(1)	function of receiving notice of transfer of ownership	PHRSC, EHO	
r.15(3)	power to determine where notice of transfer is displayed	PHRSC, EHO	
r.16(1)	duty to transfer registration to new caravan park owner	PHRSC, EHO	
r.16(2)	duty to issue a certificate of transfer of registration	Set by Legislation Not Applicable	
r.17(1)	power to determine the fee to accompany applications for registration or applications for renewal of registration	PHRSC, EHO	
r.18	duty to keep register of caravan parks	PHRSC, EHO	
r.19(4)	power to determine where the emergency contact person's details are displayed	PHRSC, EHO	

Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r.19(6)	power to determine where certain information is displayed	PHRSC, EHO	
r.22A(1)	duty to notify a caravan park owner of the relevant emergency services agencies for the caravan park, on the request of the caravan park owner	CSO	
r.22A(2)	duty to consult with relevant emergency services agencies	MERO, MFPO	
r.23	power to determine places in which caravan park owner must display a copy of emergency procedures	PHRSC, EHO	
r.24	power to determine places in which caravan park owner must display copy of public emergency warnings	EPAM, PHRSC, EHO	
r.25(3)	duty to consult with relevant floodplain management authority	PC, PHRSC, EHO	
r.26	duty to have regard to any report of the relevant fire authority	EPAM, MBS, PHRSC, EHO	
r.28(c)	power to approve system for the collection, removal and disposal of sewage and waste water from a movable dwelling	PHRSC, EHO	
r.39	function of receiving notice of proposed installation of unregistrable movable dwelling or rigid annexe	MBS, PHRSC, EHO	
r.39(b)	power to require notice of proposal to install unregistrable movable dwelling or rigid annexe	MBS, PHRSC, EHO	
r.40(4)	function of receiving installation certificate	PHRSC, EHO	
r.42	power to approve use of a non-habitable structure as a dwelling or part of a dwelling	MBS, PHRSC, EHO	

RESIDENTIAL	TENANCIES (CARAVAN PARKS AND MOVABLE DWELLING	GS REGISTRATION	AND STANDARDS) REGULATIONS 2010
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
Schedule 3 clause 4(3)	power to approve the removal of wheels and axles from unregistrable movable dwelling	PHRSC, EHO, MBS	

ROAD MANA	GEMENT (GENERAL) REGULATIONS 2005		
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r.301(1)	duty to conduct reviews of road management plan	DI, AC, EPAM	
r.302(2)	duty to give notice of review of road management plan	DI, AC, EPAM	
r.302(5)	duty to produce written report of review of road management plan and make report available	DI, AC, EPAM	
r.303	duty to give notice of amendment which relates to standard of construction, inspection, maintenance or repair under section 41 of the Act	DI, AC, EPAM	
r.306(2)	duty to record on road management plan the substance and date of effect of amendment	DI, AC, EPAM	
r.501(1)	power to issue permit	DI, AC, EPAM	where council is the coordinating road authority
r.501(4)	power to charge fee for issuing permit under regulation 501(1)	DI, AC, EPAM	where council is the coordinating road authority
r.503(1)	power to give written consent to person to drive on road a vehicle which is likely to cause damage to road	DI, AC, EPAM	where council is the coordinating road authority
r.508(3)	power to make submission to Tribunal	DI, AC, EPAM	where council is the coordinating road authority
r.509(1)	power to remove objects, refuse, rubbish or other material deposited or left on road	DI, AC, EPAM	where council is the responsible road authority
r.509(2)	power to sell or destroy things removed from road or part of road (after first complying with regulation 509(3)	DI, AC, EPAM	where council is the responsible road authority
r.509(4)	power to recover in the Magistrates' Court, expenses from person responsible	DI, DDP	

ROAD MANA	GEMENT (WORKS AND INFRASTRUCTURE) REGULATIONS	2005	
Column 1	Column 2	Column 3	Column 4
PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r.10	power to exempt a person from requirement under clause 13(1) of Schedule 7 to the Act to give notice as to the completion of those works	DI, EPAM, AC	where council is the coordinating road authority and where consent given under section 63(1) of the Act
r.18(2)	power to waive whole or part of fee in certain circumstances	DI, EPAM, AC	where council is the coordinating road authority

B.14.46 KEY STATEGIC INITIATIVES FOR 2013/14 STATUS REPORT FOR THE FOURTH QUARTER

Responsible Officer: Director Corporate Services

File Number: 22-23-08

Attachments: 1 KSI Fourth Quarter Status Report

Declarations of Interest: Officer

David Lenton - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This is the fourth quarterly report identifying the status of the Key Strategic Initiatives from the Council Plan for the 2013/14 financial year.

Discussion

The Council Plan 2013/17 includes 77 initiatives and 235 actions, through which the achievement of the Council Plan may be measured over its four-year term.

There are 81 actions in total identified for the 2013/14 period and each action has a nominated responsible officer. In each case, the responsible officer is a member of the Executive Leadership Team, reflecting the importance placed on achieving targets.

Twenty-three actions were completed during the fourth quarter of the 2013/14 financial year.

In total, 44 of the 81 actions were completed during the 2013/14 period.

In addition, 17 actions that were scheduled for future years were also completed during 2013/14.

Of the 37 outstanding actions for 2013/14, 12 are expected to be completed within the first quarter of the 2014/15 financial year, 13 are subject to the budget or external funding and the remaining 12 will be completed later in 2014/15.

The progress of all actions is outlined in the comments section of the attachment to this report.

Consultation

Council consulted the community during the development of the Council Plan 2013/17. The Council Plan was adopted at the June Council Meeting 2013.

Financial Implications

The implementation of the 2013/14 Key Strategic Initiatives was included in the budget.

Social Implications

Not applicable.

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Management Implications

Monitoring of Council's progress to implement the Council Plan helps to reduce risks associated with governance and reputation.

Council Plan Strategy Addressed

Councillor and Staff accountability - We will represent the interests of our community and will conduct our affairs openly and with integrity, reflecting high levels of good governance.

Options

Nil

Recommendation

That Council approve the "Key Strategic Initiatives Status Report" for the fourth quarter 2013/14.

Social Modia Policy adopted in February 2013.

COMPLETED
Social Media stee (Pacebook and Twitter)

Lowerhead 1 Combaer 2013.

COMPLETED
COMPLETED
COMPLETED

HRGM

Social media "stars" established and maintained for Council and 4 selected areas of Countil operations.

1.5.2 Implement Social Media Policy within existing resources

New Website live and active

2013-14 2013-17

1.5.3 Launch new Council Website

SSO 900 DCS

Policy adopted by Council

2013-14

1.5.1 Develop a Social Media Policy

1.5 Council will investigate and implement new technologies to before communicate with our community

E

Quarterly report presented to both Councillors and EMT in April 2014, ONGORNG

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820

Annual report on completion of actions from LT. Strategy presented to Council

1.4.1 Implement the LT, Strategy within the evolution funds

1.4 Develop Council's systems and processes to improve Customer Service

August 2013 and December 2013 neveletters distributed.

HRGM

DCS

Newsletter distributed in April, August and December

2013-17

1.3.1 Produce and distribute a Community Newsletter three times a year

1,3 Produce and distribute a Community Newsletter fines 5 mes a year

		32		Council	Council Plan Worksheet	10	500		37
	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved this	Directorate	Officerts	Complete	Comments as at 30 June 2014
9									
Į	Completed	Currently underway/Ongoing	Action yet to be taken	gu -					
1	these carried over from previous Council Plan	int Chantell Plan							
	Housing	Facilists development of the South West Precincl of Sean Hill	Complete the Planning Scheme Artendment for the South West Development Precinct.	2014-15	Amendment to the Minister of Planning for sources!	θQQ	70		Swan Hill Bouth West Davelopment Precinct project will be submitted to Council seeking approval to send to the Minister for Planning for approximations.
	Attracting new business	Begin implementation of the Central Business District Masterplans for Robmosile and Swan Hill including identifying links to Rivertionia	4. Determine and complete Year 3 of the Swan Hit CBD Masterpian	May-14	Stage 3 worts complete.	ā	ESW	*	Wants completed in May 2014. COMPLETED
	Attracting new business	Development of a strategy to support the attraction of new business based on the regions competitive and competitive advantages as identified in the Economic Development Strategy.	Develop and implement an Investment Attraction Strategy to streamline processes for bustness investment and to promote the regions comperative and competitive advantages	Jun-14	Strategy developed.	900	EDM		The investment Attraction policy is in draft and is due to go to EMT in Julythuguel 2014. Chigaling and will continue to be reported on.
	Infrastructure	Conduct a review of Council operated aerodromes and implement both CASA requirements and Council recommendations	1. Renewal of current infrastructure	Dec-14	thin avoitable funds.	900	EDM		Committed funds will be spent in 2014, Organia and will continue to be reported on.
	Infrestructure	Conduct a review of Council operated aerodromes and implement both CASA requirements and Council recommendations.	4. Cal for expressions of interest in potential operation of passenger at services from Swan 2014 Hil serudroms	4102	Expressions of interest advertised if recommended by Business Case for Aeroforne.	400	EDM	>	Discussions with potential commercial operator has reconflict operator by the processor of
	Infrastructure	Commence Program to identify works required on access roads to enable B Doubte access	Determine suitability of Council roads in accordance with the hierarchy	2014	Identify appropriate reads.	daa	EDM	٠	National Heavy Vehicle Regulator will determine access as part of rational program. Council completed the pre-approval process to determine tractes. COMPLETED
E	nce and Leadership (16 St	emance and Leadership (16 Strategic Initiatives : 43 Actions)	Carolina colonial separation of the colonial sep		CHOCK CONTROL				
	1. Developing open community relationships	1.1 Review and implement actions from the 1.1.1 F. Communication Strategy	1.1.1 Review of existing Communication Strategy	2014-15	Revised Communication Strategy adopted by Council	SOO	HRGM		Review in process
			1.1.2 Progressively implement actions from revised strategy	2015-17	Half yearly report of achievement of Stratagy will be present to Council	SSO	HEGM		
		1.2 Review results of Community Seisfection Survays to identify and implement changes in service demand	1.2.1 Results of Surveys analysed by EMT and Council	2013-17	Avnual report to Council presenting Survey results and recommendations	850	HRGW		1. State Government Community Sestification Survey completed and result presented to Council in July 2013. 2. Steff presentations to be made in February 2014. August 2014.
ρ.—			1.2.2 Service Level Changes implemented where appropriate and funded	2014-17	Service Level changes identified and funded in DCS the Budget	DCS	HRGM		
1									

175					COUNTY FOR PROPERTY.				
Arres	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved this	Directorate	Officerite	Complete	Comments as at 30 June 2014
र्ड			1.5.4 Website content kept up to date	2013-17	Website page sudif reports to prompt review and updating of old information	SOC	ē		All web combinations grow goes through a manual auditing process. The autimated process will be immodized large 2014 as port of stage 2 of the web site received-primary project. As at June 2014 we have submediantly according to the second project. The second primary stage of the second primary stage. On target for late 2014 implementation.
8	Developing open community relationships	1.6 Progressively develop "Easy Read" Council communication documents	1.6.1 Review and update Council publications and forms to enteure they are easy to read and understand	2013-17	All media releases and speaches, Arrual Report, Council Plan, Policies due for review, wwestelle information to be written in "seay rese? format, Six Council forms to be reviewed and updated each year.	55	HRGW		Arrusi Report, Council Plan, reviewed policies and website content all writen in easy read format. ONGOING
ਰ			1.5.2 Easy Read training to be provided on an organization basis to appropriate staff.	2013-17	Training offered and undertaken.	DCS	HRGM		12 staff completed at the end of 2012. To be rescheduled in 2014/15. ONGOING
8	2. Councillor and staff accountability	2.1 Review the SHRCC Councilor and staff Godes of Conduct	2.1.1 Review existing Councilor Code of Conduct against DPCD guidelines and values statements in Council Plan.	2013-14	Existing Code reviewed, updated and presented at Councilor Assembly	500	HRGW	٠	Councillor Code of Constuct reviewed and presented at Councillor Assembly in October 2013.
đ			2.1.2 Adopted revised Councilor Code of Contict	2013-14	Revised Code adopted by Council	DCS	HRGM	٨	Revised Councillor Code of Corduit was approved at the November 2013 Statutory Council Meding. COMPLETED
룡			2.1.3 Review existing Staff Code of Conduct against DPCD guidelines, current employment law and values statements in Council Plan.	2014-15	Existing Code reviewed and presented to Consultative Committee meeting	500	HRGW		Currently under review.
8			2.1.4 Adopt revised Staff Code of Conduct	2015-16	Revised Code adapted by EMT	DCS	HRGM		
ਰ	3. Responsible Management of Resources	3.1 Develop and review plans, policies, directives and procedures as required.	3.1.1 List of all relevant documents to be prepared including a review date	2013-14	List finalised and approved by EMT	DCS	HRGM		Draft list has been collated. Will be presented to EMT in July.
8	New Control of the		3.1.2 Documents reviewed and updated prior to expiry	2014-17	No expired documents	pcs	HRGM		
ਰ	Responsible Management of Resources	3.2 Pursus Strategic Land Acquisitions a review Council's existing land bank	3.2.1 Conduct a review to identify what type, size and location of land Council may require for its Strangic objectives over the need 10.	2013-14	Confidential list of the sort of land Council may require to be prepared	DCS	DCS	83	Review has commenced. Report to be presented to EMT and Councilor Assembly in September 2014.
			3.2.2 Raview Councits existing "Land Banic" 20 against the above list	2013-14	Existing Land holdings to be identified as required or surplus to needs	sog	pcs		Review has commenced. Report to be presented to EMT and Councilor Assembly in September 2014.
8			3.2.3 Prepare a disposal strategy for any surplus land	2014-15	Strategy prepared and approved by Council	DCS	DCS		
8			3.2.4 Implement the Disposal Strategy as appropriate	2014-17	Surplus land progressively disposed of	DCS	DCS		
ਲ			3.2.5 Pursue acquisition and/or control of land identified as being required	2014-17	Appropriate land progressively acquired	SOO	DCS		77 Bromley Road acquired.
छ	4. Valuing our staff	4.1 Negotate of new EBA	4.1.1 Determine Council position on pay increases, work place harbitises ato	2013-14	Position determined	SOO	HRGM		Final EBA meeting in June, Draft EBA document to be voted on early July 2014.
8			4.1.2 Undertake negotistion with staff and unions and develop a draft agreement	2013-14	Draft agreement prepared	DCS	HRGM		Final EBA meeting in June, Draft EBA document to be voted on early July 2014.
8			4.1.3 Fair Work Australia Register the new PRA	2013-14	EBA registered	SOO	нвам		Final EBA meeting in June, Draft EBA document to be voted on early July 2014.
B			4.1.4 Implement the terms and conditions of the new EBA	2014-17	Ongoing monitoring of EBA terms and conditions by all parties	pcs	HRGM		
큥	Valuing our staff	4.2 Introduce measures to continually improve workplace safety and staff health and wellbeing	4.2.1 Review workcover clients, accident and injury reports and insurance claims to identify 2. The top 5 causes of workplace injury, accidents and near misses.	2013-14	Report with recommended improvement actions adopted by EMT	DC3	HRGW		WorkCover file reviews take place quarterly. Accident and Injury Reports presented to CHRS Committee bencorthy. Report in progress.
8			4.2.2 Implement recommendations to address top issue identified in the report.	2014-15	Recommended actions complete	SOO	HRGM		
8			4.2.3 Implement recommendations to address 2nd and 3rd top issues identified in the moon	2015-16	Recommended actions complete	SOO	HRGW		

			30		COURS FOR WORKSHIPE				
Area	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved this	Directorate	Officerits	Complete	Comments as at 30 June 2014
8			4.2.4 Implement recommendations to address 4th and 5th top issues identified in the report.	2016-17	Recommended actions complete	SOG	HRGM		
ø	5. Nurturing critical external relationships	5.1 Engage with community organisations to increase cooperation and avoid duplication of resources	5.1.1 Update register of community organisations	2013-17	Register is loaded onto a common retwork drive and a review period is implemented	820	CSRM CFM AM	0250	Coemunity Services Directory is now accessible through Customer Services Public site on Alfresco. Updated on an arrural or as-needs basis
Ħ			5.1.2 Identify duplication of resources and services provided	2014-15	Duplications identified	soo	CSRM CFM AM		
U			5.1.3 Prioritias a program of masting with various organisations to negotiate consolidating resources.	2015-16	Program developed	soo	CSRM CFM AM		
8			5.1.4 Assess infrastructure consolidation	2014-17	Program for rationalisation approved	SOO	CFM		
g.			5.1.5 Negotists shared resourcing with organisations	2014-17	Outcomes of negotistions approved by Council	sog	CSRM CFM AM		
ਡ	Nurturing ortical external relationships	5.2 Identify opportunities to nominate Council for industry recognition	5.2.1 Report to EMT & Council as opportunities arise and seek endorsement.	2013-17	Nominations approved	soa	DCS		Four projects normalised for LGPto Awards for Excellence of which three were successful. ONGOING
형			5.2.2 Maintain membership of professional and peak bodies	2013-17	Nominations lodged with various industry organisations	ENT	Вит	1,0	4 new memberships with LGPro and 1 membership with Australian Human Resource Institute ONGOING
ਰ	Nuturing ortical external relationships	6.3 Encourage and support Council representatives to obtain positions on relevant boards.	5.3.1 Identity appartunities that match the skill set of Councilions and Serior staff	2013-17	Board position opportunities discussed ingularly at Council Assemblies	EMT	BMT	00020	Council is well represented on boards and will continue to book for opportunities. Continue representation on MAV Board (Cr. Norton).
8	Nurturing oritical external relationships	5.4 Ensure regular disingue with neighbouring NSW municipalities to seeist in reAucing cross border lesues	5.4.1 Schodule regular mealings / assemblies with Welcol & Baliranaid Shree	2013-17	Schadule is established and egreed to by all municipalities	CEO	GF0	432000	Joint tour of Murray Downs and Swan Hill with Joint bour of Murray 2014. It is also shall be There will be a meeting of MSW Councils There will be a meeting of MSW Councils (RAMROC) and Murray River Group of Councils (RAMROC) in the second half of 2014.
छ			5.4.2 Maintain membership of Central Murray Regional Trans Forum & Murray Tourism Board	2013-15	Councillor rap and Senior staff nominaled to administer / participate	OEO	CEO	-	Membership of, and perticipation in, both organisations has been maintained. ONDORNO.
ਰ			5.4.3 Facilitate discussions with Cross Border Commissioner (NSW) and Dept of Premier & 23 Cabinet (Nc)	2013-17	Meeings scheduled	OEO	CEO		Determined that meeting should coincide with a quarterly meeting with Walcool Shire.
ਰ			5.4.5 Industry based discussions held with Council staff and industry reps	2013-17	Meetings scheduled	DEO	CEO	0120	CEO and Director Development and Planning have had meetings with large Swan Hill Businesses. Industry presentation to be made at Councilior Assembly. ONGOING
Comm	6. Council seeks to connect	7 Strategic Initiatives:88 Actions)			Projects identified in the plans are completed				25 projects combinited.
CHW	members of our community to bring people together to find solutions to community problems	6.1 Assist with the review and implementation of community plans	1.1 Implementation of plans are an organic process. There are currently 11 community plans in place.	2013-17	and algred off on by relevant community. There will be projects that are investigated by community members and are seen not to be a policity.	DCS	CPDO	200	Plens confinue to be implemented by individual communities.
CHW		2 2	6.1.2 Every community plan is reviewed approximately every 18 months, Over a four year period approximately 6 plans are reviewed yearly.	2013-17	New community plans are published	DCS	CPDO	2000	Nyah District Bewerford reviews completed, Leite Bogs - Ultims and Manangatang reviews commerced. ONGORIG
CHW	7. Building community capacity	7.1 Implement Youth Action Plan	7.1.1 Youth Strategy reviewed and Action Plan developed	2013-14	Council adopts reviewed Youth Strategy, andorses Action Plan	soog	PYCSM		Provision for new Youth Strategy included in draft Major Projects Plan.
CHW			7.1.2 Determine Council responsibilities and prioritise for resource allocation.	2013-14	se and priorities urce altocation complete.	poce	FYCSM		Projects referred to budget.

				-	COUNCY FIRM WORKSHIPME				
Ares	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved this	Directorate	Officerris Con	Complete Co	Comments as at 30 June 2014
CHN			1.3 Implementation of Actions	2014-16	Identified Actions are resourced and completed DDCS	pocs	FYCSM	- 253	
CHIN			7.1.4 Review of the Action Plan	2018-17	Process for continuel review undertaken and agreed, resources allocated,	pocs	PYC8W		
CHW	8. Building community capacity	8.1 Provide leadership/support to the community as leaues of significance arise	8.1.1 Determine Council's role in our community addressing youth mental health and early intervention service gaps.	2013-14	Service gape determined and Councif's role defined	pods	FYCSM	3 2 6 3 2 5	Council s participates actively in various working parties. Southarn Malles Youth Partnership Governors project steering committee, to establish a sub-regional governance structure. SelfCC minted to assess in developing the Malee Area Partnership led by DHS and DEECO.
CHW			8.1.2 (For example) Seek the establishment of a Headapace in Swan HII.	2014-15	A Headspace is established	pocs	FYCSM		
CHIN		500		2013-17	Actions are implemented,	occs	FYCSM		
CHW	Building community capacity	8.2 Provide leadership/support to the community as lasues of significance arise		2013-14		pocs	FYCSM	8 8 8	Council's participates actively in various working parties, and provides venue for trial of integrated vouth services.
CHW			8.2.2 Implement the agreed actions which are Council responsibility. 8.2.3 Implement the agreed actions.	2014-15	Actions are implemented within budget and to agreed limelines. Actions are implemented.	8000	PYCSM FYCSM		
						2000	1001	l	
CHW	9. Supporting people who need extra assistance	Resigne implications and opportunities through Council's role reparding the Community Based Aged Care reform	8.1.1 Review implications of aged care reform 2013-14	2013-14		soog	OCSM	# 60 8 F 6 E	Financial modeling and software development for managing CDO for possaged care underway. Consectum medical 24.13 Devember to examine obstiting and financial models. Tritational adament of intent from MAV, DSS and Debt confirms countril HACC funding level remain in place unit 2018.
CHW			8.1.2 Provide the community with a clear direction on what services Council could provide post-2015	2013-14	Community is tally informed of the direction of Council, the implications for changes to services.	pccs	OCSM	Ą	Anticipated May 2015.
CHW				2014-15	TO.	sood	осем	ą.	Anticipated July 2015,
CHW			8 1.4 (Example) Council will use the Consortum model for regional delivery of community-based aged care services.	2015-16	, 6	pocs	CCSM	₹ 8	Articipate to be identified during 2015-16 budget preparation.
CHW	Supporting people who need extra assistance	8.2 Finalise, adopt and implement an Early Years Priority Plan	9.2.1 Early Years Plan completed	2013-14	Council has adopted the Plan and andorsed the Actions for referral to annual budget processes.	pocs	FYCSM	TO S	Early Years Plan in draff form, EMT review anticopated in July/August 2014.
CHW			9.2.2 Identified actions for Council, and their outcomes to be undertaken	2014-15	2	poces	FYCSM		
CHW				2014-15	Project is scoped, outcomes determined and community benefit measurable.	poce	FYCSM		
CHA			9.2.4 Funding sought for action/project 9.2.5 Completion of action/project	2014-15	96	9000	FYCSM		
CHN	Pear our eldoed furnodding	9.3 Implement Disability Action Plan	Ŀ	2013-14	hin time frame.	ī	RAC	8	Of 20 actions, 17 have been addressed with some
	HICELY SESSIONATION		168	2013-14		ā	RAC	5 6 6 6 >	organing, 5 yet to be extransic. Organing, 5 yet to be extransic. Organing, 10 yet to be addressed and 2 ere COMPLETED
				2013-14	All actions completed within time frame,	6	RAC	88 ≻	Of 4 actions, 4 have been addressed COMPLETED
			9.3.4 Implement actions from Objective 4 - Planning for attitudinal change in the community	2013-14	All actions completed within time trame.	5	RAC	888 ≻	Of 15 artions, 12 have been addressed, 3, are ongoing.
CHIN	10. Maintaining e sete community	10.1 Promote the development of a strategy to enable communication of emergency management plans and activities to CALD communities	10.1.1 Formulate a process during the development of the Diversity Plan.	2014-15	Diversity Plan is adopted, a clear process is developed and resourced for communication of emergency plans to CALD communities	Docs Docs	Dices	正型物	Hazmat and Structural plan completed as part of Marticipal Fire Management Plan. Communication strategy to form part of the plan.

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33	3			Councy	Council Plan Worksheet	-	5		
Area	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved this	Directorate	Officerts	Complete	Comments as at 30 June 2014
			10.1.2 Implement the process following	2018.47	The communication process is irrelemented	ī	ī		
			T	11.0100		pocs	DCC6	253	
			10.1.3 Evaluation of effectiveness	2015-17	pacordingly.	Soci	poce		
CHW	Maintaining a safe community	10.2 Develop a Hazmat and Structural Fire Plan		2013-14	Completion of survey and Hazmat Plan presented to MEMPC	5	10	>	Municipal Fire Management Plan has been updated to include information on structural and hazaret expense.
			10.2.2 Complete an Environmental Scan Smuthras Including completion of Structure Fire Plan	2013-14	Completion of Scen and Structure Fire Plan presented to MEMPC	5	5	٨	As above, COMPLETED
CHW		Maintaining a safe community incertive for undertaking responsible pet ownersity fromtive for undertaking responsible pet		2013-14	Program will be implemented as part of the Domestic Arimal Management Plin. A report on the progress of the program will be provided to Goundi.	egg.	3		Domestic Animal Management Plan being re- direlled for presentation to Council in July August.
CHW	Maintaining a safe community	10.4 Pursue future funding apportunities to Work with the community with regards to projects that provide safety for its members	10.4.1 Active membership of the Police Community Safety Commisse	2013-17	Assisting, leading and facilitating initiatives that improve community safety	soog Docs	DICS		Applications for funding to assist with the installation(s) of GCTV in Swan Hill and Robinvale loaged in Merch 2014.
CHW			10.4.2 CLASP program outcomes	2013-17	CLASP program eucoeastuly completed and outcomes achieved	DOC8	9000		CLASP program expires 30 June 2014, All instealors are that it has been a success.
CHW			10.4.3 Participate in initiatives and projects that enhance community seriety	2013-17	ots are completed in er agencies and provide in sefety enhancements	D008	Docs		As above
CHN	11. Facilishs and provide services for health and wellbeing	11.1 Continue development and continue to identify other partners for Barry Staggall Reserve in partnership with Places Vic and Swen Hill Inc.	11.1.1 Develop specification for raid stage of sories (wellands)	2013-14	Specification complete	soa	NIA	>	No longer required. COMPLETED
CHIN			11.1.2 Identify potential funding sources	2013-14	lunding identified	820	NA	٨	No longer required.
CHN			11.1.3 Apply for funding	2013-14	application submitted	DCS	NA	¥	No longer required. COMPLETED
CHAN			11.1.4 Secure funding	2013-14	funding secured	SOO	NA	٨	No longer required. COMPLETED
CHN			11.1,5 Tender for works	2014-15	Tender issued	pcs	NA	٨	No longer required.
CHIN				2015-16	Construction complete	820	NIA	٨	No longer required. COMPLETED
WHID			11.1.7 Develop specification for next stage of works	2015-16	specification complete	pcs	ESM		
CHIN				2015-16	furding identified	DCS	CFW		
CHIN			11.1.9 Apply for funding	2018-17	application submitted	Soo	O DE		
CHAN			11.1.10 Secure funding	2016-17	funding secured	900	CFM		
CHW			11.1.11 Tender for works	2016-17	Tender issued	SOO	CSM		
CHW	Faciliate and provide services for health and wellbeing	11.2 Develop the Swan Hill Rivertront Masterplan	11.2,1 Appoint consultants	2013-14	Maeter Plan developed and adopted by Council.	ō	CFM	*	Master Plan developed and adopted. COMPLETED
CHW			11.2.2 Schedule internal committee meetings, stakeholder committee meetings and committy consultations	2013-14	Meetings scheduled	5	CFM	>	Meetings of all stateholders conducted. COMPLETED
CHN				2013-14	Communications Plan Developed	10	CFM	٨	Communications Plan Daveloped. COMPLETED
CHN				2013-14	Masterplan completed and adopted by Council	10	CFM	٨	Master Plan developed and adopted. COMPLETED
CHAN		11.3 Develop Implementation Plan		2013-14	Implementation program developed.	ū	CFM	٨	Projects identified. COMPLETED
CHN				2013-14	Resources altocated and echedule developed	5	CFM	,	Schedule developed. COMPLETED
CHW			11.3.3 Update Major Projects plan in econdence with Implementation Plan	2013-14	Major Projects Plan updated	ī	CFW	٨	Major projects plan updated. COMPLETED

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Artes	Objective	Strategic probabives	Actions	Men	How we will know we have achieved this	Directorate	Officeria	-	Comments as at 30 June 2014
CHW		11.4 Implement Riverfront Master Plen	11.4.1 Develop detailed designs and costings for projects	2013-17	Projects completed in accordance with travelnes	5	N CO		Designs and costings process commenced. Grants according spelled KV. Walking path near Carrivan park has been complicated. Evertheric Restoration Caulatines has been developed. Outdoor firees stations to be installed this year.
СНМ			11.4.2 loterity funding opportunities and submit applications in accordance with implementation Plan and Major Projects Plan	2013-17	Funding identified	<u> </u>	CFM	-	Funding opportunities identified for Slage 1 works.
CHW			11.4.3 Consider funding allocations through Council's arrural budgeting process	2013-17	Completion of annual budgeting process	10	CFM		Budget completed
CHW	Facilities and provide services for health and well being	11.5 Continue to implement actions within the Public Heath and Welbeing Plan	11.5.1 Action report tamplate baken to Councillor Assembly quanterly	2013-17	Copies of completed quantarily report	POO	PHSTL		Report presented to Council at Assembly held on 3 June 2014. ONGOING
			11.5.2 Continuous raviawhypdata of the Public Health and Welbeing Plan	2013-17	Referent updates included in the PHWP	dOD	рн8т.		PHMP presented and actorised by Council or November 2013 Council Meeting, A copy was also sent to Department Of Health in November 2013. OMGGNG
CHW	Faciliate and provide services for health and well being	11.5 invastgate options for the development of Chistolin Motor Sports Complex including the possibility of a drag racing facility.	11.6.1 Consider the SGS Business Plan and the Essential Economics Business Casa	2013-14	Council considered reports' recommendations	<u> </u>	CFM	*	Options considered. COMPLETED
CHW	Facilists and provide services for health and well being	11.7 Investigate the options for bus shelters in Sean Hill	11.7.1 Contact MAV and Public Transport 11.7.1 Investigate the options for Sue theleter Victoria (PTV) to determine responsibilities in regard to the statisticion and mantenance of bus shellers.	2013-14	Upon recept of advice	5	ESW		Agreement reached with Swan Hill inc to construct two shelpen and Council take responsibility of ownership.
CHIV			11.7.2 Determine the standards of construction of bus shelbers and the optimum 20 locations within the municipality	2013-14	Information received	10	ESM		As shove.
CHW			11.7.3 Obtain cost estimates and investigation of possible funding options	2013-14	Information received	DI.	ESM		Cost estimates being undertaken by SH Inc Industrial, Trade & Professional Services,
CHW	Facilitate and provide services for health and well being	11.8 Engage with appropriate organisations to co-loose community facilities	11.8.1 Through the building asset Mgr group. Through the building asset Mgr group, to co-locate community facilities	2013-17	Negotiations with various groups commerce	<u> </u>	CFW		Co-location opportunities identified with Socuts and Swan Hill band groups and the Robinsials Serior Gitzens Centro.
			11.8.2 Regular discussions with State Government authorities	2014-17	Updates provided at Councillor Assemblies	ō	CFW		
CHW	12 Calabrating our identity	12.1 Pursue funding for the redevelopment 12.1.1 Provide of the Swan Hill Regional Art Gallery confingencies	12.1.1 Provide final designs and all costs and confingencies	2016-17	Final designs are approved and accurately costed	doo	MelQQ		
			12.1,3 Seefffy lunding sources 12.1,3 Seef funding for development	2016-17	Funding sources are identified Funding is neceived for development to match Council Major Projects contribution	5 5	CFM		Research undertaken. No applications made to date.
CHW	Celebrating our identity	12.2 Support for new otioans to the municipality to increase awareness of local outbons and practices	12.2.1 Raview existing services to address short-term options.	2013-14	undertaken	soog	pccs		Early Years Services under review, and Community Care responding to State Diversity Framework.
CHN			12.2.2 (Following Diversity Plan) Actions identified for organig assistance to new particle. TBD	2015-16	Actions undertaken and reviewed for effectiveness	soog	8000		
CHAN			12.2.3 (Following Diversity Plan) Actions identified for ongoing assistance to new arrivals, TBD	2016-17	Actions undertaken and reviewed for effectiveness	pocs	pccs		
CHW	Celebrating our identity	12.3 Enourage Community harmony, cultural understanding and tolerance	y as	2013-14	-	SOOG	MCDL		Harmony Day 2014 hald 22 March, huga success. Review is underway, and level of organing commitment determined. Draft budget allocating an additional \$5000.
CHW			12.3.2 Harmony Day 2015 linked to other events	2014-15	Harmony Day 2015 Inked to Food and Wine Festival, greater local business participation	pocs	MCDL		
CHIN			12.3.3 Harmony Day 2016 linked closer to Proneer Settlement 50 year cefebrations	2015-16	15	soog	MCDI.		

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Area	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved this	Directorate	Officerts	Complete	Comments as at 30 June 2014
GHN.			12.3.4 Change perception of Harmony Day to illustrate iconic status for the region	2016-17	Harmony Day is imbedded as an iconic celebration for the region.	pocs	MCDL		
CHW	Celebration our identify	12.4 Pursue funding to develop a Diversity Plan and investigate the potential to develop a multicultural hub	8	2013-14	funding identified	pocs	pccs		Meetings held with Violonian Multicultural Commission in Desarbers 2013, some potential funding identified but not within timeriames to apply. Cultural Planning run by MAV are exorting towards incorporation of diversity into Cultural Plans, Ecrum held in May, June and upcoming. July 2014.
CHW			12.4.2 Develop project scope (consultants brief)	2013-14	project scope and brief approved	8000	pccs		Draft brief completed, Awating funding.
CHW			12.4.3 Apply for funding	2013-14	application submitted	pooce	Docs		Funding not yet obtained.
CHW			.4.5 Develop plan (including consultation)	2013-17	plan is adopted by Council	Social	poce		
CHW			12.4.8 Draw on findings of plan to determine need and location of multicultural hub	2013-17	plan assesses requirement for multicultural hub	poce	pccs		
CHW	Celebrating our identify	12.5 Develop and implement a Gultural Plan	12.5.1 Develop an understanding of the cultural experiences currently available in itsu- 2013-14 municipality	2013-14	Conduct audit and gap analysis of the cultural reseats and experiences analysis of the cultural	poces	MCDL		A basic sucit was carried out as part of the community consultation for the development of the Cultural Plan. A more detailed sucit will be carried out which the next 12 months. Cultural bean in involved with a MAV project to develop guidelines for suchestall planning and incorporating diversity ordinations.
CHW			12.5.2 Development of Plan undertaken	2014-15	Community consultation, and prioritising of potential actions	SDOG	MCDL		Community consultation has been completed. Plan is currently in draft format.
CHW			12.5.3 Development continues	2014-16	Community consultation, and prioritaing of potential actions	pocs	MCDL		- Building
CHW			12.5.4 Cultural Plan is completed and adopted 2015-17	2015-17	Adaption of Plan by Council and	sood	MCDL		Draft Cultural Plan has been presented to EMT, MCDL currently working on costings.
CHW	13. Aboriginal Identity	13.1 Review and implement identified actions following the review of Aberlyinal Partnership Plan.	13.1.1 Upon completion of Aboriginal Contractly Planning process Review Aboriginal Partnership Plan	2014-17	Plan review completed to the satisfaction of Council and the Aboriginal community	ī	NHO OF M		Aboriginal Planning Officer commenced review.
CHAN				71-9100	Actions completed	Ю	CFW		
CHW	Aborginal Identity	13.2 Continued Involvement in Abortginal Strakegic Placement program	13.2.1 Assist continuated amplityment placement provider to place Aborginal placement provider to place Aborginal placement provider to place and advise on local Aborginal lesues: sesist in option of placement place; sesist with standillustion of employment opportunities: assist with standillustion of employment opportunities: assist with post placement apport process apparent of placement support process apparent of placement and professional and post processing and professional and post processing and professional and post processing and professional and prof	2014-16	Achievement of contracted employment plecement and outcomes largets	=	WHO OHW		Contracted employment placement and outcomes bargets achieved on rolling process.
CHW	Aboriginal identity	13.3 Be and active participant in the Aboriginal Community Planning processes throughout the Municipality	13.3.1 Encourage Local Indigenous Networks(LIN) in Robinsels and Swen Hit to consider completion of Aborighast Community Plans	2013-14	Commitment gained from LIN to complete. Aboriginal Community Plans	ā	CFW	>	LIN commitment received.
CHW	Constitution of the State of th	allower 25 th Arthurs	13.3.2 Advise and assist LIN with the process and methodology to complete community piers.	2014-16	Completion of community plans in Robinvale and Swan Hill	5	N. Colon	>	LIN Community Plans have been completed. These will be used as Community Plans. COMPLETED.
93	14. Creating population growth	14.1 Separat the key initiatives arising from the Northern Loddon Mailee Regional Strengt: Plan	14.1.1 Align the Council Plan with the objectives of the Regional Strategic Plan	2013-17	Council Plan endonsed and communicated to State Government	egg.	2		Council Plan currently reflects Regional Strategio Plan. During annual review of Council Plan, we will ensure it confirmes to align with RSP. The MSS review will highlight and provide strategio directions for this.
			14.1.2 Participate in the review of the Strategic Plan	2013-14	Councils input is included in reviewed plan	HOO	20		Review not yet undertaken. Counts has pertopande in forms relating to the Regional Strategic Plan end will pertopate in full review onse it is commensed.

					Publishers				
Area	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved this	Directorate	Officerite	Complete	Comments as at 30 June 2014
			1.1.3 Pursue a position on seeding mmittees of key projects within the Strategy	2013-17	Council is granted positions on Committees (eg Natural Gas study committee)	даа	MG		
9	Creeting population growth	14.2 Review of the Municipal Strategic Statement (MSS) with a view to encourage population growth	14.2.1 Commerce MSS review	2014-17	MSS review report completed by end of 2015	agg	M		MSS Review was commence in April 2014. Due to the current review of the State Plenning Policy, MSS review has to be postpored to ned financial year until the State Government completes their private.
22	Creating population growth	14.3 Investigate opportunities of accommodation and services being provided for displaced people	Listee with key stakeholders to identify issues and possible actions.	2014-15	Results of investigation will be reported back to Council	PDDP	70		
9	15. Housing	15.1 Develop Rural Land Use/Living Strategy	15.1.1 Scaping paper to be developed	2013-14	Scoping paper approved by EMT and presented at Councilor Assembly	900	egg	>	Scaping paper complete. Whitchop with Councilors on 8 July to commence study. COMPLETED
9	Housing	15.2 Adopt the Swan Hill Residential Housing Statlegy and complete the planning achiene amendmenta.	15.2.1 Respective Planning Scheme Amendments to be initiated	2014-15	Minister's authorisation for the energinent, public exhibition and subsequent processes. Approval of the Amendment	4 00	900	>	Swan Hil Residential Strategy adopted by Council at the Ordinary Maeting in March 2013. Large number of recommendations will be undertaken with the Development Plan for the SWIDP.
9	Housing	15.3 Review of the Municipal Strategic Statement (MSS) taking into consideration appropriate accommodation options	15.3.1 Commerce MSS review	2014-15	Revised MSS referral to the Minister	dQQ	egg		The Victorian Covernment is revising the structure of the Victorian Planning Provision which includes the MSS. Review on held pending outcome of revision of VEP's. Council has written in the Department of Planning & Community Development and Charming & Community Development and Charming & Community Development and Charming & Community Development
9	Housing	15.4 investigate the connection of small towers to refordated severage and potable water.	15.4.1 Complete Rural LivingsLand Use Strategy (Including consultation)	2014-16	Runal LivingLand Use Strategy adopted by Council	900	PMG		Rural Land Use Strategy brief commercial, Will be required to be reviewed by EMT and Council. Briefing EMT and Council in April 2014.
88			15.4.2 Draw on findings to identify towns	2014-15	Council recommendations adopted	add	WO		
98			15.4.3 Develop a project scope for feasibility study for identified towns.	2014-15	completed project scope approved by EMT in consultation with Councillors	dQQ DI	WG		
9			15.4.4 Complete leasibility study	2014-15	feasibility study adopted by Council	900	20		CEO and DI met with Wicerinen Progress Association to look into options of a feasibility shuty.
g		(2-10 to 10	15.4.5 if feasible, proceed to community consultation	2015-16	completed consultation process for each town with existence of input from all relevant sectors	900	Wd		
0			15.4.6 Establish priority towns (council decision in conjunction with relevant community)	2015-16	Council adopted list of priority towns	et 10	100		
E3			as case for preferred	2015-17	adopted business cases for each town	DDP	MG		As above
9	16. Education/Skilling	18.1 Advocate for higher educational opportunities in our region	18.1.1 Engage with education providers and community representative bodies (MFC, School Boards, Surfairfaire act) to identify expression opportunities	2014-16	Opporanties identified	CEO	CEO		
			16.1.2 Gain community involvement to assist the process	2015-16	Community Planning working parties established	CEO	CEO		
EG	Education/skiling	16.2 Promote the evaluability of local University access		2013-17	University media exposure increased	DCS	HRGW		
			2,2 Actively promote Councils cadelships, intenships and apprenticeatips	2013-17	Cadelships are linked to University opportunities available locally	SOC	нязи		Investigating cadatehip funding through RDV.
2	Education/aktiling	16.3 Provide access to a study common recm and access to professionals for university students	Liaise with oducation providers and other shakeholders to identify opportunities.	2014-15	Opportunities are identified through discussions with local education providers	égg	e00	>	Discussions held with Sunitate representatives beneave opportunities limited. Swen Hill Library provides study spaces in circe within the CBD COMPLETED
Đ	17. Attracting new business	17.1 Investigate new opportunities to support new business development	17.1.1 Implement actions of Economic Development Strategies	2013-17	Progress reports against various actions provided to Council	da	EDM		Implementation of EDS continues, report to be presented to Council in July 2014.

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Area	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved this	Directorate	Officerts	Complete	Comments as at 30 June 2014
			17.1.2 Identify suitable land parcels for new business	2015-17	Land use statiogies are reviewed	900	EDM		Planning continues to support and facilitate new business through planning process, and is a part of deep of any planning fundamental and a part of
			17.1.3 Review Economic Development Incerthres within strategies	2015-17	Incertives reviewed and abered where necessary	dQQ	EDM		In deaf format to be presented to EMT in July/Nugust 2014.
8	Attracting new business	17.2 Encourage the establishment of value adding inclustries	17.2.1 Undertake industry forums / discussions	2013-15	Regular discussions take place	900	EDW		A business event calendar for 2014 has been developed and is being promoted monthly through the EDV inevelotier. Regular business events are benn feel.
			17.2.2 Priorities industries with greatest return	2014-16	Priorities established	900	EDM		Agribuatives forum held in Richinvele in May, plans for a agricultural working group to be established in the associated ASOTA.
			17.2.3 Seek State Govt assistance	2015-17	Grant applications successful	DDP	EDM		
60	Attracting new business	17.3 Conduct and Business Expansion Attraction and Retention survey	17.3.1 Establish oritoria for survey	2014-16	Survey Completed	daa	EDM	>	Survey was carducted during May and Jum, report presented to Council in October 2013. COMPLETED
0	Attracting new business.	17.4 Certima to investigate options for rememble exemp for the municipality	17.4.1 Complete a Study that explores apportunities to source terremable energy for Council operations	2013-14	Study completed and adopted by Council	ā	oas		Council is a member of the Central Victorian Greet/busher Alterna. This organisation consists of 13 other Councils and is collating information, to be provided freudy a business case, culting options to Councils options irragrits to installing solar power. This project is due to start in August.
			17.4.2 Implement preferred renewable energy, options for Council	2014-17	Renewable energies projects delivered	400	EDM		
93	Attracting new business	17.5 Encourage organisations to joint tender for works and services	17.5.1 Work with regions Councils to combine contracts and services	2013-17	Joint contracts established (eg ned seeing,	dQQ	EDM		
			17,5.2 Assist local business and tanderers to improve their tendering processes	2013-15	Increased success rate for local tenders	900	EDM		Business events topic for 2014.
g g	Attracting new business	17.8 Promos the benefits of the region as a place to live, work and invest	17.6.1 Participate in regional Expos	71-6102	Regular bookings established	e/QQ	EDM		Attended Regional Victoria Living Expo in April 2014. Received 85 strong leads that are now being Pollowed up. Concorne.
			17.6.2 Support regional promotions of the municipality	71-6102	Advertising in regionally distributed publications continue. SH Inc television campagns continue.	900	EDM		Atlanding national events with the Munay Regional Tourism Board. ONGOING
			17.8,3 All Job Vacancies advertised with description on the regions benefits	2013-17	Standard template ad developed	DCS	HRGM		800000
9	18. Existing Business Support	18.1 Assist local businesses to upskill and retrain their workforce	18.1.1 Establish specific skill shortages in the region	2013-14	Shortages identified	agg	EDM	٨	Straingines identified in the Swan Hit Region Wonforce Development Straingy adopted by Council November 2013. Implementation to Commission in 2014.
			18.1.2 Support regional training opportunities	2013-17	Council staff participate in regional training	dQQ	HRGM		
9	Existing Business Support	18.2 Invastigate opportunities arising from the Murray Darling Basin Plan	18.2.1 Support proposals that provide for economic infrastructure upgrades (natural gas)	2014-17	Regional funding applications lodged	400	900	*	Funding opportunities coming from the MDBP have been timined. No funding rounds have been released and Council has been unable to make any funding applications.
			18.2.2 Continue to work collaboratively with MRGoC on basin plan submissions	71-6102	MRGoC regular meetings with State and Federal Ministers	acio	900	>	Council has participated in the MRGaC meeting and has been introlwed in delegations to meet with State and Federal elected representatives impulsive impulsive minuting Ministers.
Di	Existing Business Support	18.3 Review of Special rates and Levies to support marketing activities	18.3.1 Review effectiveness of existing Special Marketing Rate and determine whether to confinue	2013-14	Council decision on confinuation of Special Marketing Rate determined	dQQ	EDM	>	Special Marketing Rate declared at the April 2014 Council meeting.
99			8	2013-14	Deed reviewed and agreed by Council and Swan Hill Inc	900	EDM		Deed has been reviewed and is in draft format requiring son off by EMT.
69				2013-14	Statutory Process Complete	dQQ	EDM	٨	COMPLETED

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Area	Objective	Strategic Initiatives	Actions	When	How we will know we have achieved thin	Directorate	Officerits	Complete	Comments as at 30 June 2014
2			18.3.4 New Special Merketing Rate in place	2013-14	Special marketing Rate included on Rate Notices	soo	CSRM	۶	Special Rate declared on 15 April 2014 for the period of 1 July 2014 to 30 June 2019.
88	Exeting Business Support	18.4 Develop and implement a Workforce Development Strategy	18.4.1 Develop Steering Committee to manage strategy development	2013-14	Committee established	daa	EDM	٨	Steering committee established in early 2013. COMPLETED
			18.4.2 Appoint consultancy to facilitate strategy development	2013-14	Consultant appointed	400	EDM	>	Wardone Planning Australia appointed in March 2013. COMPLETED
			18.4.3 Undertake stratogy development	2013-14	Strategy completed	400	БОМ	>	Swan Hill Region Workforce Development Strategy adopted by Council November 2013. COMPLETED
EG	19. Infrastructure	19.1 Commance implementation of Swan Hill and Robinsie Rivertion Plans	19.1.1 Identify individual projects within Master Plan	2013-14	Implementation program developed.	EMT	EMT		Funding for Swan Hill Riverfront projects applied for,
			19.1.2 Allocate resources and achedule Implementation of Master Plan	2013-14	Resources allocated and schedule developed	EMT	EMT		Steering committee has been developed and priority projects to be reported to Council.
			10000	2013-14	Major Projects Plan updated	EMT	EMT		This will occur during Major Projects Plan review.
			19.1.4 Develop detailed designs and costings for projects	2013-17	Projects completed in accordance with timelines	EMT	EMT		Four projects currently underway.
			19.1.5 Identify funding opportunities and submit applications in accordance with Implementation Plan and Major Projects Plan	2013-17	Funding identified	BAT	EMT		Funding identified from Healthy Communities Initiatives, Department of Justice, Puting Locale First and Dept Recreation and Sport.
			19.1,8 Consider funding allocations through Council's arrunal budgeting process	2013-17	Completion of arrural budgeting process	BMT	EMT		Councifs 2014/15 draft budget includes \$150k for Riverfrorf Macheplan
9	Infrastructure	19.2 Actively pursue exitable attenuative opportunities anising from decommissioned imgelon infrastructure.	19.2.1 Swan Hill modernisation plan approved by Federal Funding body	2013-14	Netfication from GMW connections program and Federal Govt.	5	ā	*	Notification received Continued negotiations with GANV Connectors Program. Project to be completed by 2017.
S S			19.2.2 letently perceits of land suitable for development as public space or residential development.	2013-15	Percels of land and ownership of land identified	5	ō		Currently ewesting implementation plan from GMW
00			19.2.3 if continuous length of land is available, complets a Meaterplan for its complete development.	2013-15	Plan completed	5	ā		
59		-	19.2.4 Engage with community on best use for community owned land	2014-16	List of suitable options identified for costing	ā	ā		Process to commence once the implementation timetable is established by GMM
EG			19.2.5 Identified projects designed and included in Major Projects Plan	2015-16	Projects included in plan	IG	IG		As above
50		21.20	19.2.8 Modernisation undertaken, Channel decommissioned.	2016-17	Channel removed in Swan Hill and along Kenne Street, works completed on Tyntynder Flats	ō	ā		All works to be completed by 2017
80			19.2.7 Gain ownership of the available land for future development	2016-17	Titles obtained / acquired	ī	IG		
08	Infrastructure	19.3 Actively pursue opportunities for regional focused infrastructure	19.3.1 Secure support from regional bodies (MRGAC, MV municipalities, Murrey Tourism Scient, RMF, Cent Murrey Transport Forum (KS)	2013-17	Writen confinsition of support from various groups	ā	ā		Completed study into freight intermodal opportunities for the region via the Central Murray Regional Transport Forum.
BG			19.3.2 Identity regional projects within Northern Loddon Mallee Strategic Plan	2013-17	Projects promoted as key initiatives of the plan.	ō	ō		Regional rail improvements study commissioned by the Central Munay Regional Transport Forum.
99			19.3,3 Create partnerships within region	2013-17	Agreements in place	5	ō		Intermodal study is joint project with Central Munsy Regional Transport Forum Councils, DTPLL, RMS and RDV
8G			19.3.4 identity funding sources	2013-17	Sources identified	io	īd		Funds for Rail study received from DoT and RDV.
EG			eements for	2018-17	Agreements in place	ō	Б		
9			19.3.6 Complete business cases to justify regional investment	2018-17	Value adding opportunities identified and prioritised	ō	IG		
88	Infrastructure	18.4 Implement outcomes of the review of the Swan Hill Regional Livestock exchange	19.4.1 Council endorsement of Functional Design Plan for the Livestock Exchange	2013-14	Endonsement of Plan	ā	5	*	Functional Design plan completed and received by Council. Feb 2013.

CHMP Plan completed July 2013 and draft plans completed August 2013, COMPLETED

>

Funds received from Dept of Transport and RDV for Intermodel shidy.

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Support received

19.8.4 Lobby State(s) and Federal members or support of projects

19.9.1 Complete Cultural Heritage Management Plan

19,9 Pursue funding for a levee bank at Robinvale

Working groups established

2013-15

19.8.2 Prioritise projects according to regional Industry need 19.8.1 Maintain membership of Forum group

18.8 Advance outcomes of Central Murray Regional Transport Study

Infrastructure

19.8.3 Working groups established to direct

Group satablished and meetings held in mid 2013, COMPLETED

Commissioned study into inter-model development COMPLETED

forum. COMPLETED

900 900

> to provide technical expertise egions transport sector on

membership confirmed

GM

900

Cultural Herhage Management Plan statutory chigations assistant complete. Soil contamination plan completed and actions to be programmed.

erts as at 30 June 2014

How we will know we have achieved this

Land sold

2013-14

19.4.2 Subdivision and sale of surplus land

9.4.3 Identify and Apply for funding

Council Plan Workshee

Commenced works to subdivide saleable land to assist in funding the redevelopment of the facility

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Currently napptiating with freetock agents on porceles to assist in hosting more regular sales.
Central Murray Reporal Transport Forum freemode opportunity shady completed.
COMPLETED
COMPLETED
COMPLETED

19.5.1 Develop project scope brief) 19.5.2 Apply for funding 19.5.3 Secure funding

18.5 investigate the possibilities for railread and rail freight centres in the municipality.

Infrastructure

As shows.

COMPLETED

CHAFF shull be identify investment opportunities best completed.

COMPLETED

ā

As above. COMPLETED

population submitted	funding secured	riarity projects commenced	Review and re-prioritiestion	project scope and brief appro	application submitted	funding secured	emand assessment comple	ites identified	Possible co-location and/or of accussed with Council.	petturque un project de la contraction de la con	funding secured	Laiding campleted	betimute nationitied	funding secured	Installation complete	application submitted	funding secured	council adopt reviewed plen	CEO and Councilor member and commitment to provide t	Acresment from regions tran
2013-14	2013-15 1	П		2013-14 p	2013-14 8	12:5	2014-16 d	2015-17			П	2013-14 B	2013-15	2014-15 #	000	891			2013-17	4

availability in Swan Hill and Robinvale for any opportunities that may arise

1930 Monitor apportunities for the potential of new Municipal Offices in Swan Hill and Robinvale as part of mixed use

19.5.4 Conduct a demand assessment (both current and future) that identifies types and

destinations of freight 19.5.5 Conduct assessment of appropriate locations including associated road assets 19.8,1 Monitor developments and land 19.7.1 identify funding source and apply for funding for steps 1.2 works 19.7.2 Secure funding

EMT

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prior to tendening. When being in modules, Notes buildings could be constructed in modules, Men's Shed has been completed by stabilising and framp out an existing building on site.

GM

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19.7.3 Tender and construct stage 1.2 works which includes new steam work shop, men's shed and workshops;

unding opportunities being sourced.

B

DDP

18.7.4 Identify funding source and apply for funding for New Evening Product (Prodescript of the Source funding 19.7.5 Secure funding 19.7.5 Secure funding 19.7.5 Develop and install new Evening

Product
18.7.7 Identify funding source and apply for funding for stage 2 works.
18.7.8 Secure funding 19.7.9 Review Ponners Settlement Master Plan and principles Arture works.

GM MB GM

DDP 900 900 ê a ê a 000

Construction plans completed, awaiting funding

Funding opportunities being sourced.

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Area Objective Environmental Manage 20. Contributing Environmental Environmental the Natural Environmental		Strategic beliefores		When	How we will know we have achieved this	Directorate	Officerits	Complete Y/N	Comments as at 30 June 2014
lioj									
Logi Logi			19.9.2 Complete detailed design	2013-14	Design Completed	io	5	٨	Design complete and Cultural Heritage Menagement Plan completed COMPLETED
loji loji			19.9.3 Develop applications to Federal Departments	2014-15	Application lodged	ō	10		Funding application to be developed during 2015
- Live			project in Major projects Plan	2015-16	Project included	5	Б	٨	Project in Major Projects Plan year 3 COMPLETED
7700		nent (6 Strategie Initiatives : 13 Actions)	The state of the s						
	20. Contributing to good environmental outcomes for the Natural Environment	20.1 Active involvement in external discussions that effect the Murray River, its tributaries and lake systems	20.1.1 Maintain membership of Muray Darling 2013-17 Association	2013-17	Councillor nominated as representative	DE CEC	GEO		Membership of Murray Darking Association has been markained. Cr Norten is Council's current representative. ONGOING
-			20.1.2 Support regional submissions to Federal agencies via Murray River Group of Councils	2013-17	Submissions lodged and reported to Council	GEO	CEO		Examples include Loddon Malee Regional Growth Plan, Loddon Malee Regional Investment Prospectus and joint delegations in Carberra, ONGOING
	Contributing to good environmental outcomes for the Natural Environment	20.2 Within available external funding, complete the restoration of the Lake Bogs forestore to pre-food condition or better	1/2	2013-14	Status of works assessment completed	ā	ESW	۶	All restoration works that were funded have been completed.
			20.2.2 Instruct contractor to complete works as soon as possible	2013-14	Works completed	ā	ESM	>	As above. COMPLETED
21. Regulation management environment	21. Regulation and management of the built environment	21.1 Implementation of Weate Management Plan	21.1.1 Raview current Waste Management Plan; 1. Lipdate Data infree with current practices and waste service contracts 2.community encadement	2013-15	EMT approval of Review	5	MPWM		Current Waste Management Plan raviewed with all data entry are updated.
a			21.1.2 Implementation of Capital Works/ improvement forgam; design & Investigation approvals & Permits constructs on work programs constructs.	2013-17	Capital Works/ improvements completed/ in place	5	MMM		Distributed inters with needs to ensure constant increment in garbaga catertion rate on rate payers. OMGOBIG
70			21.1.3 Conduct Feasibility Study for the construction of Transfer station at Swan Hill Landfill	2013-15	1. Feasibility Study Completed	5	MWM		The construction of a transfer station is not werenoted at this time. Hence, it would increase tables safely and reduce risk, Design done. The construction is pending Covernment Funding.
X.			21.1.4 implementation of Prograesive rehabilitation and effective program to Council's Landfill etes	2013-17	Ongoing Reparting on the completion of rehabilitation staging	ā	мьмм		Stage 1A capping has been completed. Stage 2A scheduled to commence by June 2014.
	Regulation and management of the built environment	21.2 Expand the Grean waste collection Service	21.3.1 Conduct Investigation & Data collection. 2. Water Volume I formage 2. Multiving Prices 4. Molecular planearistics 4. Molecular graduatistics 5. Multiving Prices washer formatistics 6. Molecular planearistics 6. Molecular planearis	2013-14	Data Reviews'Collection	ō	мьм	>	Green veste collection achains has continued to grow, Approx 200 new customers since initial commissional consistent of the first of th
No.			- 1	2014-15	Increased demand for the service	Б	MPWM		service to Robinsie and Lake Bags.
ZZ. Promo EM sound en prectices	22. Promote and advocate sound environmental practices	22.1 Continue to lobby for a state-wide container deposit softems		2013-14	Submissions to the RIS via MAV	ō	ī	٨	This activity will be undertaken via the Central Murray Regional Waste Management Group. COMPLETED
			1.2 Continue to provide waste data as uested to assist softeme development	2013-16	Data provided as requested	ō	ō		
Promote a environme	Promote and advocate sound environmental practices	22.2 Complete Rural Land Used Living Standary that considers the potential impact 22.2.1 Scoping paper to be developed, of desirated land and a changing climate	100	2013-14	Scoping paper approved by EMT and Councilors through Councilor Assembly	ado	egg	٨	Scaping pages complete. Workshop with Councilors on 8 July to commence shudy. COMPLETED

B.14.47 SOCIAL MEDIA POLICY & PROCEDURE

Responsible Officer: Director Corporate Services

File Number: 17-16-01

Attachments: 1 Social Media Policy POLGOV017

Declarations of Interest: Officer

David Lenton - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a Council resolution to adopt the reviewed Social Media Policy.

Discussion

The Social Media Policy has been in place for just over one year and is due for review.

Policy changes are being suggested as a result of the review. While the intent would not change, the wording has been simplified to clarify meaning.

Since the original policy was adopted, a Council Facebook page has been successfully established. Individual Council programs have continued their use of Facebook and Twitter, with ever-growing engagement levels.

Consultation

Media and Events Unit, Executive Leadership Team

Financial Implications

Social media continues to provide a cost-effective means of communication.

Social Implications

The continued use of social media will improve community participation and understanding of Council programs and initiatives.

Economic Implications

Nil

Environmental Implications

Nil

Risk Management Implications

The procedure provides guidance to employees and Councillors on appropriate use of social media, including content and comment management.

Council Plan Strategy Addressed

Developing open community relationships - We seek to achieve greater community inclusiveness and understanding of Council's operations and decisions.

Options

Nil

Recommendations

That Council:

- 1. Adopt the Social Media Policy.
- 2. Review the Social Media Policy in 2016.

Date Adopted February 2013

Date Reviewed-current as at

To be Reviewed February 2014

Fully compliant with Victorian Charter of Human Rights and Responsibilities Act 2006



POLICY TITLE SOCIAL MEDIA

POLICY NUMBER POL/GOV017

PURPOSE

The purpose of this policy is to improve the effectiveness of Council's communication with the community.

SCOPE

This policy applies to employees and Councillors.

POLICY

Council is committed to actively using social media as a form of community engagement.

RELATED POLICIES/DOCUMENTS

Website Directive – DIR/CORP225 IT Acceptable Use Directive – DIR/CORP218 Media Policy and Procedure – POL/GOV003D and PRO/GOV003D Communications Strategy

RELATED LEGISLATION

Copyright Act 1968 (Cth)
Defamation Act 2005 (Vic)
Local Government Act 1989 (Vic)
Information Privacy Act 2000 (Vic)
Privacy Act 1988 (Cth)

Signed:	Mayor	Date:	

B.14.48 FOOTPATHS IN ROAD RESERVE AND PARKS

Responsible Officer: Director Infrastructure

File Number: 84-08-00

Attachments: 1 Policy INFRA506

Declarations of Interest: Officer

David Leahy - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Council's Footpaths in Road Reserves and Parks Policy is due for review. The

review process to date has resulted in no change to the intent of the policy.

Discussion

Council has a range of policies that guide how the Council operates to deliver services and its dealings with the community. These policies are developed to ensure Council's position in relation to various issues and changing community circumstances.

The Footpaths in Road Reserves and Parks Policy provides clear guidelines as to the type and standard of footpaths to be constructed and maintained in streets and parks throughout the municipality. This policy reflects current practices and Council's Infrastructure Design Manual and therefore requires no change.

Consultation

All members of Executive Leadership Team have reviewed the policy.

Financial Implications

Annual financial commitment to maintain current network and new footpaths to be funded as part of overall projects.

Social Implications

Providing safe pedestrian access to road reserves and parks improves the level of physical activity and connection to facilities within the community.

Economic Implications

Nil

Environmental Implications

A well designed and linked network can reduce the reliance on motor vehicles as the primary short journey transport option.

Footpaths will be designed to be compliant with relevant standards whilst also fitting in with the natural surrounding environment.

Risk Management Implications

Compliance with relevant standards will reduce the potential for injury and liability claims.

Council Plan Strategy Addressed

Facilitate and provide services for health and wellbeing - We will provide or facilitate a range of services that maintain community health, and provide opportunities and infrastructure that contribute to the educational, recreational, cultural and leisure needs of our community.

Options

Nil

Recommendation

That Council approve the "Footpaths in Road Reserves and Parks Policy".

Attachment 1 Policy INFRA506

Date Adopted June 2001

Date Reviewed May 2012

To be Reviewed May 2014

Fully compliant with Victorian Charter of Human Rights and Responsibilities Act 2006



POLICY TITLE FOOTPATHS IN ROAD RESERVES AND PARKS

POLICY NUMBER POL/INFRA506

PURPOSE

This policy provides clear guidelines as to the type and standard of footpaths to be constructed and maintained in streets and parks throughout the Swan Hill Municipality.

SCOPE

This policy applies to the construction of all new footpaths and the reconstruction of existing paths within the municipality.

POLICY

All footpaths shall comply (where practicable) with AS1428.1 "Design for Access and Mobility". If compliance with AS1428.1 is not practical due to land slope, tree location etc, then the footpath should comply with AS1657 "Fixed Platforms, Walkways, Stairways and Ladders".

The standard width of footpath shall be 1.2m for most applications, and 2.0m or greater may be adopted in high pedestrian areas or shared bicycle paths. Council may further incorporate a kerb to property line construction. This shall only be adopted where pedestrian traffic makes it too difficult to maintain a grass nature strip e.g. commercial areas.

RELATED POLICIES/DOCUMENTS

Special Rates and Charges Policy – POL/INFRA507 Council's Infrastructure Design Manual Footpath Asset Management Plan

RELATED LEGISLATION

Road Management Act 2004 Victorian Charter of Human Rights and Responsibilities Act 2006

Signed:	Mayor	Date:	

B.14.49 POLICY REVIEW – YOUTH ENGAGEMENT POLICY

Responsible Officer: Director Community & Cultural Services

File Number: 20-21-97

Attachments: 1 Youth Engagement Policy 2014

Declarations of Interest: Officer

Bruce Myers - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Council adopted its first Youth Policy in 2008, and following the completion of the Youth Engagement project in 2013-14, the Policy has now been reviewed and renamed to reflect the accepted principles of engagement with young people.

Discussion

Since April 2007, Council has coordinated a program for young people, which led to the development of a Youth Council, securing of FReeZA events funding, establishment of multi-agency partnerships and the development and adoption of Council's first Youth Policy. This subsequently led to the Youth Strategy and Action Plan.

Since that time, Council has been successful with numerous strategic projects aimed at improving outcomes for young people, such as the Better Youth Services Pilot, which led to other initiatives of State and Federal Government in the region.

During 2013-14, Council was successful in attaining the Youth Inclusion funding, which allowed for more detailed development of principles and initiatives to improve engagement with young people.

These principles have now been included in the renamed Policy document presented for adoption.

Consultation

Initial work on reviewing the original Youth Policy took place during the works associated with the Youth Inclusion project, and the consultation process undertaken provided valuable direction from Youth Council members and key officers within the organisation.

The document was further reviewed by the Executive Leadership Team and presented to a Councillor Assembly in July, and changes suggested have been included.

Financial Implications

Not applicable.

Social Implications

This Policy outlines Council's commitment to actively engage with young people, and value and support their contributions to the community. Positive social outcomes are intended and anticipated as a result.

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Management Implications

Not applicable.

Council Plan Strategy Addressed

Developing open community relationships - We seek to achieve greater community inclusiveness and understanding of Council's operations and decisions.

Options

Council may adopt the Policy as presented, or provide further changes.

Recommendation

That Council adopt the Youth Engagement Policy as presented.

Date Adopted February 2008

Date Reviewed August 2014

To be Reviewed August 2015

Fully compliant with Victorian Charter of Human Rights and Responsibilities Act 2006



POLICY TITLE YOUTH ENGAGEMENT POLICY

POLICY NUMBER POL/COMM802

DEFINITION

Youth engagement is ensuring that young people have the ability to provide input on important issues and can work with Council and the community to develop practical solutions to issues that affect their lives now and into the future. Youth engagement provides the opportunities and support needed for young people to feel connected to their community and empowered to create positive change.

Youth participation is the process of building partnerships between adults and young people to promote the role of young people in decision making on issues that affect them – within services, programs, and society more broadly (Youth Affairs Council VIC, 2004).

PURPOSE

This policy confirms Swan Hill Rural City Council's commitment to actively engage with young people and value and support their contributions to the community. It will assist Council to respond to the needs of young people in our planning, policy, advocacy and service delivery.

SCOPE

Youth engagement refers to all young people aged 12-25 years living in the municipality. This policy applies to all Council's services that impact on young people

POLICY

Council will:

- Support the rights of local young people to live in a safe, caring, inclusive, nondiscriminatory and just community.
- Be an active partner in improving health and well-being of young people in the municipality.
- Support young people to have a voice and participate in decision-making that affects their lives so that they are able to play an integral role and make a positive contribution to their community.
- Support young people to celebrate multiculturalism and diversity and their different interests are recognised, promoted and supported.
- Provide access to information, services and resources for young people and their families.
- Promote, support and provide opportunities for young people's leadership and participation in Council activities in their community.

Date Adopted February 2008

Date Reviewed August 2014

To be Reviewed August 2015

Fully compliant with Victorian Charter of Human Rights and Responsibilities Act 2006



 Utilise the Youth Engagement and Participation Guide as an organisational resource to assist staff to engage with young people and embed youth engagement principles and processes into the culture of Council.

RELATED POLICIES/DOCUMENTS

Swan Hill Rural City Council Youth Engagement & Participation Guide 2014 Child and Youth Friendly Charter 2007
The Swan Hill Region Workforce Development Strategy 2013
Swan Hill Rural City Council's Youth Strategy 2009-2013
Better Youth Services Pilot Report 2010
Rural Youth Access Research- Swan Hill & Manangatang 2011
Public Participation Policy (2014)

RELATED LEGISLATION

United Nations Convention on the Rights of the Child (1989)
Child, Youth Families Act (2001)
Health Records Act (2001)
Equal Opportunities Act (2010)
Working with Children Act (2005)
The Victorian Charter of Human Rights & Responsibility's Act (2006)
Information Privacy Act (2001)

Signed:	Mayor	Date:

B.14.50 POLICY REVIEW – DIVERSITY POLICY

Responsible Officer: Director Community & Cultural Services

File Number: 20-06-00

Attachments: 1 Diversity Policy POL/COMM807

Declarations of Interest: Officer

Bruce Myers - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Council's *Diversity Policy* is due for review. The review process to date has resulted in no change to the intent of the policy.

Discussion

Council has a range of policies that guide how the Council operates to deliver services and its dealings with the community. These policies are developed to ensure Council's position in relation to various issues and changing community circumstances.

The growing number of community members born outside Australia is continuing to change the visible face of the Swan Hill Rural City Council community.

Council articulated its intention to develop a *Diversity Plan* in 2013, in response to the changing multicultural face of the community. The *Diversity Policy* will assist those agencies assisting Council officers in developing a relevant and achievable action plan.

Council's key strategic indicator to identify and acquire external funding for the development has not been successful during 2013-14, but it is likely the key elements of diversity will be incorporated into Council's *Cultural Plan*.

Many of Council's services, and indeed many external agencies who provide community services, are now required to produce individual diversity plans, and it would be a logical step to utilise those plans to assist in future work.

Consultation

During 2012, several local agencies specialising in working with our multicultural communities were engaged during the creation of the Diversity Policy.

During 2013 and 2014, the policy was used in discussions with potential funding partners, such as the Victorian Multicultural Commission, and other advocacy bodies including the Municipal Association of Victoria. Considerable work also took place with other local government authorities, mainly Greater Geelong, to ascertain a pathway for production of a plan.

All members of the Executive Leadership Team have reviewed the *Diversity Policy*, and Councillor feedback was included in early August.

Council may use this policy to ensure the key elements of diversity will be incorporated into Council's *Cultural Plan*, which is currently under development, and this process will involve considerable community engagement.

Financial Implications

Nil

Social Implications

This policy articulates Council's position in relation to diversity in all its forms. Council acknowledges the contribution that diversity brings to social and economic development opportunities within the municipality.

Economic Implications

This policy articulates Council's position in relation to diversity in all its forms. Council acknowledges the contribution that diversity brings to social and economic development opportunities within the municipality.

Environmental Implications

Nil

Risk Management Implications

Nil

Council Plan Strategy Addressed

Supporting people who need extra assistance - We will continue to provide a range of community services in partnership with other organisations and levels of government.

Options

Council may seek to make changes to the policy or adopt the policy as presented.

Recommendation

That Council adopt the *Diversity Policy* as presented.

Date Adopted September 2012

Date Reviewed-current as at August 2014

To be Reviewed August 2016

Fully compliant with Victorian Charter of Human Rights and Responsibilities Act 2006

POLICY TITLE DIVERSITY POLICY

POLICY NUMBER POL/COMM807

PURPOSE

This Policy articulates Swan Hill Rural City Council's position in relation to diversity in all its forms. Council acknowledges the contribution that diversity brings to social and economic development opportunities within the municipality.

SCOPE

This Policy applies to all Council programs providing services to communities within the Swan Hill Rural City Council.

POLICY

Council welcomes diversity in all its forms, in recognition and support of the diverse population of Swan Hill Rural City Council.

Council will strive to ensure equity and access in providing the services and infrastructure, taking into account the diversity of its community.

Council will advocate to other levels of government on behalf of the community to ensure that adequate, equitable and appropriate services and infrastructure are provided, taking into account the diverse needs of the community.

DEFINITION

Diversity relates to race, ethnicity, gender, sexual orientation, socio-economic status, age, physical and mental abilities, religious beliefs, political beliefs, other ideologies, within Australian law.

RELATED POLICIES/DOCUMENTS

Charter of Human Rights Policy Communication Policy

RELATED LEGISLATION

Local Government Act Racial Intolerance Act Disability Discrimination Act Victorian Equal Opportunity Act Charter of Human Rights

Signed:	Mayor	Date:

B.14.51 AUTHORISATION OF PLANNING TEAM LEADER

Responsible Officer: Director Development and Planning

File Number: 72-36-54

Attachments: 1 Instrument of Appointment and Authorisation

Declarations of Interest: Officer

Brett Luxford - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Many of the functions and powers of Council staff stem from their Appointments as Authorised Officers. Stefan Louw has recently commenced employment with Swan Hill Rural City Council as Planning Team Leader and requires the Authorisation of Council in order to fulfill his role.

Discussion

There is a basic distinction between a delegation and authorisation. A delegate acts on behalf of the Council, exercising the Council's powers. A person who is appointed as an Authorised Officer has the powers of that position.

Council's Chief Executive Officer has the power to authorise various members of Council staff under his instrument of delegation issued by Council. However, advice from Council's solicitors recommends the Appointment of Planning Officers as Authorised Officers by Council under section 147(4) of the *Planning and Environment Act* 1987.

Consultation

Nil

Financial Implications

Nil

Social Implications

Nil

Economic Implications

Nil

Environmental Implications

Nil

Risk Management Implications

Council requires appropriately qualified and authorised personnel to assist in its statutory functions.

Council Plan Strategy Addressed

Responsible management of resources - We will continually improve the management of our finances, assets, systems and technology to achieve and maintain Best Value in our operations.

Options

Nil

Recommendations

That Council:

- 1. Authorise the officer referred to in the attached instrument to be appointed and authorised as set out in the instrument.
- 2. Resolve that the instrument takes effect upon its signing and sealing and remains in force until varied or revoked.
- 3. Sign and seal the instrument as soon as possible.

Instrument of Appointment and Authorisation (*Planning and Environment Act* 1987)

In this instrument "officer" means -

Stefan Louw

By this instrument of appointment and authorisation Swan Hill Rural City Council -

- 1. under section 147(4) of the *Planning and Environment Act* 1987 appoints the officer to be an authorised officer for the purposes of the *Planning and Environment Act* 1987 and the regulations made under that Act; and
- 2. under section 232 of the *Local Government Act* 1989 authorises the officer generally to institute proceedings for offences against the Acts and regulations described in this instrument.

It is declared that this instrument -

THE COMMON SEAL

- (a) comes into force immediately upon its execution;
- (b) remains in force until varied or revoked.

This instrument is authorised by a resolution of the Swan Hill Rural City Council on 19th August 2014.

SWAN HILL RURAL CITY COUNCIL) Was hereunto affixed in the presence of:)	
Councillor	
Councillor	
Chief Executive C	fficer

)

B.14.52 PLANNING PERMIT APPLICATION FOR A RE-SUBDIVISION IN THE FARMING ZONE

Responsible Officer: Director Development and Planning

File Number: 2013/111

Attachments: Nil

Declarations of Interest: Officer

Brett Luxford - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This application seeks planning approval for a re-subdivision of the land consisting of 4 parcels located at 126 Royston Road, Tol Tol.

The subject site is currently occupied by two dwellings on two separate parcels of land. The subject land is currently being used for horticultural purposes and is located on the southern side of Royston Road. The proposal is to re-subdivide the current land titles to form new lots, where both of the dwelling lots are to be increased in size. Further information was requested to address Council's Natural Resource Management Policy particular Clause 21.06 of the planning scheme and revised plans were requested to clearly show vehicular access to each proposed lot. Following the further information request, the applicant has submitted additional information but has unfortunately failed to explain, in a planning context, why the dwelling lots have to be made larger and ultimately taking up more valuable farm land.

To aid the applicant in his application the planning department has proposed an alternative subdivision layout that would meet the relevant planning scheme criteria and would ultimately protect valuable agricultural land. The proposal put forward by the planning department will at the same time encourage agricultural production and growth, as the proposed lots would be large enough to allow dwellings to be constructed without the need for a planning permit, if such a need arose to support an agricultural activity.

A significant amount of time has passed since the alternative proposal was put to the applicant and no response was received. A letter was subsequently sent to the applicant on 12 June 2014 advising that if no response is received within 14 days that the planning department will proceed to determine the application based on the information submitted.

To date no further information has been received.

Discussion

Location and existing conditions

The subject site is located on the southern side of Royston Road surrounded by similar horticultural properties of various sizes. The subject land is located approximately 10km southwest of Robinvale with the Murray River further towards the east. There are also a number of small dwelling lots along Royston Road that could be considered as unique to this area.

The subject land, including 4 parcels, is irregular in shape with frontage to Royston Road to the north and Stoll Road to the south. As previously mentioned, there are two dwellings located on the subject land, one on each of the smaller parcels of land.

Proposal

The applicant proposes to re-subdivide 4 existing parcels of land into 4 new parcels with the existing dwelling lots being increased in size. No agricultural justification has been provided in support of the proposal.

Purpose of the zone

The subject site is located within the Farming Zone (FZ). The purpose of the Farming Zone is as follows:

- To implement the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies.
- To provide for the use of land for agriculture.
- To encourage the retention of productive agricultural land.
- To ensure that non-agricultural uses, including dwellings, do not adversely affect the use of land for agriculture.
- To encourage the retention of employment and population to support rural communities.
- To encourage use and development of land based on comprehensive and sustainable land management practices and infrastructure provision.

A permit is required to subdivide land pursuant to Clause 35.07-3 of the Farming Zone.

State Planning Policy Framework

Clause 11.05-3 Rural productivity

Objective: 'To manage land use change and development in rural areas to promote agriculture and rural production'.

The proposal in its current state does not promote agriculture and rural production as it proposes to reduce the existing agricultural productive land.

A key strategy of the above clause is to encourage consolidation of existing isolated small lots and to restructure old and inappropriate subdivisions to promote agriculture and rural production.

Clause 11.06-8 Agricultural productivity

Objective: To support long-term agricultural productivity.

The proposal to re-subdivide the subject land to create larger lots for existing dwellings, not being used for agricultural purposes, and reducing the productive agricultural land is not consistent with the above objective.

Strategies

- Support change and transition to maintain the viability and productivity of agricultural land.
- Support rural economies to grow and diversify and protect key agricultural assets from incompatible uses.
- Support the ongoing viability of agriculture by identifying land for primary production and agriculture, including intensive agriculture.

Clause 14.01-1 Protection of agricultural land

Objective: To protect productive farmland which is of strategic significance in the local or regional context.

The proposal does not protect productive agricultural land as the proposal will create larger lots for existing dwellings taking away more land from agricultural production. Lots for dwellings in the Farming Zone should be as small as possible to limit the loss of productive agricultural land.

In considering a proposal to subdivide or develop agricultural land, the following factors must be considered:

- The desirability and impacts of removing the land from primary production, given its agricultural productivity.
- The compatibility between the proposed or likely development and the existing uses of the surrounding land.
- Subdivision of productive agricultural land should not detract from the long-term productive capacity of the land.
- Where inappropriate subdivisions exist on productive agricultural land, priority should be given by planning authorities to their re-structure.

In response to the above it is noted that:

- Agriculture is an important part of the municipality's economy and permanent removal of agricultural land for non-related agricultural purposes is strongly discouraged.
- Any proposed non-agricultural use and development may give rise to land use conflicts between the agriculture and non-agricultural use.

Local Planning Policy Framework (including the Municipal Strategic Statement)

Clause 21.02 – Key issues

Key issues in relation to Natural Resource Management:

- The continued growth of the horticulture industry.
- The protection of horticultural land for agriculture.
- The need to support dry land agriculture.
- The significant potential for adding value to agricultural product including horticulture.

Any proposal for subdivision within the Farming Zone must consider this Clause. The Clause details the importance of the agricultural sector within the municipality and provides a framework for decision making regarding subdivision and development.

In this instance the proposal does not address the key issues and does not support the ongoing agricultural industry in the municipality. There is the opportunity to resubdivide the existing titles to protect valuable agricultural land and to decrease the size of the existing dwelling lots that is not being used for agricultural purposes. Such a proposal was presented to the applicant, but was not accepted.

Clause 21.06-1 Rural areas

Overview:

The agricultural sector is a significant source of economic activity in the municipality. Subdivision and rural housing in rural areas that is not associated with dedicated rural and agricultural activities can potentially undermine the viability of the rural sector through land use conflict, loss of productive agricultural land, use of infrastructure and water that could be used for agricultural production, and land values exceeding agricultural value. Housing for lifestyle purposes in rural areas has the potential to create demand for community and physical infrastructure that may be more appropriately located in dedicated rural living areas.

Key issues

- Recognising the importance of the agricultural sector to the local economy.
- Recognising the potential for subdivision and rural dwellings to undermine agriculture.

Objective 1:

To ensure that any subdivision of land is for the rural or agricultural use and development of land, rather than for rural lifestyle lots and developments.

The proposal to increase the lots containing dwellings that are not being used for agricultural purposes is inconsistent with the above objective. However, the applicant has provided the following reasons for the proposed increase of proposed lot 1:

- To increase the buffer zone between his house and farming activities;
- Including shedding, garden, a home orchard and other infrastructure to service the dwelling;
- Squaring up the lot boundaries to form a regular shape.

The simple fact that the applicant wants to increase the buffer zone between the house and the adjacent farming activity is a testament that a dwelling that is not used for agricultural purposes in the Farming Zone creates amenity issues and should not be supported. However, this is an existing condition. The existing dwelling on proposed lot 1 is already approximately 30m from the existing boundary which is acceptable and complies with the planning scheme at Clause 21.06. A further 10m is not necessary. The squaring up of the existing title is also considered unnecessary, as further valuable agricultural land will be taken out of agricultural production. The battle axe shape would not necessarily constitute an inappropriate subdivision particularly if the purpose of the re-subdivision is to protect valuable agricultural land, and the existing horticultural activities.

The reasons put forward to increase the size of the other dwelling lot (proposed lot 2) are also considered inconsistent with the purpose of the zone and the above objective. Again, the dwelling lot should be made as small as possible and not increasing the size.

Any subdivision proposal in the Farming Zone must also have regard to the following strategies:

Strategies:

- Strategy 1.1 Discourage any proposed excision of land to create a separate lot for an existing house in irrigated horticultural areas.
- Strategy 1.2 Consider any excision of land in dryland farming areas that is linked to and required for the ongoing rural and agricultural use of land.
- Strategy 1.3 Require any proposed dwelling excision of land to occur via the realignment of existing titles.
- Strategy 1.4 Discourage any proposed excision of land if the existing dwelling is to be excised is required to maintain the ongoing agricultural production and rural use of the land.

Policy guidelines:

Any subdivision in the Farming Zone must have regard to the following local policy guidelines. The guideline referring to the residual lot to be the minimum subdivision size of the zone is not applicable given that this proposal is for a re-subdivision of existing lots, which is exempt from this requirement. However, the other guidelines are still applicable and should be considered, which are:

- A maximum area of 2 hectares for the lot with the existing house located on it, or if existing buildings and dwelling infrastructure covers a large area, as near as practicable to this area.
- A minimum setback of 30 metres from the dwelling on the land to be excised from any agricultural activity or rural industry on any adjoining land.

When considering an application for any subdivision in an irrigated horticultural area, consider the use of a Section 173 agreement that notes:

- The area has intensive agricultural uses operating in it.
- The land and its occupants may experience off site rural activity effects, including noise, sprays and dust that may cause a loss of residential amenity.
- Existing agricultural and rural uses in the area have a 'right to farm' or right to legally continue the use.

Clause 21.06-2 Agriculture and horticulture

Agriculture is an important industry in the municipality and its protection and enhancement is linked to the environmental and economic well-being of the community.

Agricultural production is the cornerstone of the municipality's and regional economy. The Swan Hill region has one of the most productive and diverse agricultural sectors in Australia. Considerable opportunities have been identified for expansion and growth of the horticultural industry.

Key issues:

- The continued growth of the horticulture industry.
- Protection of horticultural land for agriculture.

Objective 4:

To realise and capitalise on agricultural/horticultural and food industry development opportunities.

The following strategies need to be considered when determining subdivision applications in the Farming Zone, particularly on irrigated horticultural land.

Strategies:

- Strategy 4.1 Support the diversification of agriculture, the development of agroforestry and the processing of agricultural products grown within the municipality.
- Strategy 4.2 Encourage development of high value irrigated agriculture and a mix of agricultural enterprises that optimises water use.
- Strategy 4.3 Encourage the location of value-added industries in industrial areas within urban centres and where appropriate in rural areas subject to site management and design guidelines.
- Strategy 4.4 Continue to develop and market the image of the municipality and the Murray Mallee region as 'clean and green agriculture' and producer of fine foods.
- Strategy 4.5 Extend efficient irrigation systems to areas which have a demonstrated capacity to be able to manage additional water without lessening the value and long term productive capacity of land.
- Strategy 4.6 Protect irrigation and road infrastructure in horticultural areas in the municipality.

The proposed application lacks information to address the above objectives and strategies.

Farming Zone

The proposed subdivision does not meet the purpose of the Farming Zone as it is not consistent with the State and Local Planning Policies and it does not encourage the retention of agricultural land.

Farming Zone – Decision	Comments		
Guidelines General issues			
The State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies.	Considered above. The application is not supported by the State and Local Planning Policies detailed in this report. The proposal is not considered an appropriate subdivision as it does not support the agricultural or horticultural industries of the municipality and reduces the amount of productive agricultural land.		
Any Regional Catchment Strategy and associated plan applying to the land.	Not applicable to this application.		
The capability of the land to accommodate the proposed use or development, including the disposal of effluent.	The application was referred to all relevant external and internal agencies and no objections were received.		
How the use or development relates to sustainable land management.	There is no evidence that the proposed subdivision relates to sustainable land management, given the reasons discussed earlier in the report.		
Whether the site is suitable for the use or development and whether the proposal is compatible with adjoining and nearby land uses.	The subject land is suitable to be resubdivided. However, the proposed resubdivision is not considered supportive of relevant State and Local Planning Policies.		
Agricultural issues			
Whether the use or development will support and enhance agricultural production.	It is considered the re-subdivision will not support and enhance agricultural production on the land, for reasons set out earlier in this report. Mainly because the applicant has the opportunity to re-subdivide the land to maximise the agricultural potential, but unfortunately the current proposal does not show this.		
Whether the use or development will remove land from agricultural production.	Yes. The proposed re-subdivision will remove more land from agricultural production.		
The potential for the use or development to limit the operation	It is not considered the proposal will limit adjoining agricultural uses.		

and expansion of adjoining and nearby agricultural uses.			
	The subject land has the notantial to sustain		
The capacity of the site to sustain	The subject land has the potential to sustain		
the agricultural use.	an agricultural use.		
The agricultural qualities of the land,	Not applicable to this application.		
such as soil quality, access to water			
and access to rural infrastructure.	N		
Any integrated land management	No such plan has been submitted as part of		
plan prepared for the site.	the proposal.		
Environmental issues			
The impact of the proposal on the	There is no expected negative impact on the		
natural physical features and	physical features and resources of the area.		
resources of the area, in particular			
on soil and water quality.			
The impact of the use or	Not applicable to this proposal, as the land		
development on the flora and fauna	is already cleared from native vegetation.		
on the site and its surrounds.			
The need to protect and enhance	See above.		
the biodiversity of the area,			
including the retention of vegetation			
and faunal habitat and the need to			
re-vegetate land including riparian			
buffers along waterways, gullies,			
ridgelines, property boundaries and			
saline discharge and recharge area.			
The location of on-site effluent	The applicant has not shown the location of		
disposal areas to minimise the	existing effluent disposal areas and that it		
impact of nutrient loads on	will be wholly within the proposed dwelling		
waterways and native vegetation.	lot boundaries.		

Issues

Notice of the application

Notice of the application was not given. There are no other issues associated with this application.

Consultation

Referrals

Comment was sought from Lower Murray Water, Powercor as well as Council's Building, Health and Engineering Services Departments.

Lower Murray Water and Powercor had no objections to the proposal subject to standard conditions.

The Building Department raised no objections subject to compliance with the Building Act and Regulations.

Engineering Services raised matters that are subject to the standard conditions for drainage, access etc.

Health Department raised no objections.

Advertising

The proposed application was not advertised to surrounding land owners and occupiers as it was considered that the proposal would not cause material detriment.

Matters for Consideration

Aboriginal Cultural Heritage

The subject land is not located within a culturally sensitive area.

Purpose of the zone

The purpose of the zone cannot be met by this re-subdivision as it proposes to take more land from agricultural production.

The potential for impact on the amenity of the area

The impact on the amenity of the area is likely to be unchanged. The dwellings exist.

State and Local Planning Policy Frameworks

The above frameworks do not support the proposed re-subdivision of the land as it is contrary to the main argument of protecting and enhancing agricultural land. The Natural Resource Management policy at Clause 21.06 strongly discourages this sort of subdivision that does not promote agriculture.

Suitability of the site for the proposal

The subject site is zoned for farming purposes and the proposed re-subdivision is allowed under the zone. However, any subdivision in the Farming Zone must meet the purpose of the zone that is, amongst others, to protect productive agricultural land. The subject land is capable of being re-subdivided provided the relevant planning scheme requirements and State and Local Planning Policies are met.

Compliance with the provisions of the planning scheme

The proposal is not considered to be compliant with the State and Local Planning Policies as previously addressed. However it is noted that the application is allowed under the re-subdivision provisions of the Farming Zone in the planning scheme.

Financial Implications

Nil

Social Implications

Nil

Economic Implications

Agriculture is an important part of the municipality's economy, and permanent removal of agricultural land for residential purposes would therefore have a negative economic impact.

Environmental Implications

Nil

Risk Management Implications

Nil

Council Plan Strategy Addressed

Regulation and management of the built environment - We will ensure appropriate control and oversight of areas where we have a regulatory responsibility and provide services to ensure impacts of people in our municipality on the environment and are managed appropriately.

Options

Council generally has two options when considering an application. These being:

- 1. Issue a Planning Permit, or
- 2. Issue a Refusal to Grant a Planning Permit.

Recommendations

That Council issue a Refusal to Grant a Planning Permit based on the following grounds:

- The proposed subdivision is contrary to the State and Local Planning Policies and in particular the following clause in the Swan Hill Planning Scheme:
 - Clause 11.05-3 Rural Productivity
 - Clause 11.06-8 Agricultural Productivity
 - O Clause 14.01-1 Protection of Agricultural Land
 - Clause 21.06 Natural Resource Management
- The proposed subdivision is contrary to the purpose of the Farming Zone and does not constitute orderly planning of the area.

B.14.53 DRAFT ACTIVE TRANSPORT STRATEGY 2014-2034

Responsible Officer: Director Development and Planning

File Number: 42-52-206

Attachments: 1 Placeholder for Active Transport Strategy

Declarations of Interest: Officer

Brett Luxford - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The Active Transport Strategy (ATS) aims to make walking, cycling and using public transport easier for more trips across the municipality. The ATS is a 20 year strategy, with a four year implementation plan in line with the Council Plan review timeframe.

The Draft ATS was presented to Council's Ordinary Meeting of 10 June 2014. Council released the document for a 42 day public submission period.

Five submissions were received and have been considered. Overall the submissions supported the document, while providing additional information and suggestions. The information has been circulated to relevant staff and where possible have been incorporated into the latest version of the document (attached).

Discussion

Council was approached by Robinvale District Health Services (RDHS) aiming to highlight the need for a more collaborative approach to address high numbers of lifestyle diseases within the municipality. As a result Council partnered with RDHS and Swan Hill District Health in 2011 and were successful in receiving funding through the National Partnership Agreement on Preventive Health. This funding was to deliver community-based physical activity programs and develop improved policy environments including the (ATS).

The ATS will replace the current Swan Hill Strategic Bicycle Plan – Final Report (2007).

Consultation

Surveys, meetings and presentations were used to collect data from the community. All town Community Planning groups were provided the opportunity to provide information and 277 surveys were completed across the municipality. Over 400 residents provided information during the development of the Draft ATS.

Financial Implications

The ATS Implementation Plan (2013-2017) is identified in existing budgets and staff roles unless the need for external funding is indicated.

Actions addressing improvements in current practices will be considered as part of future infrastructure renewal and upgrade works

Social Implications

Active transport is the most economically accessible form of transport. An environment that deters walking and cycling can contribute greatly to inequity in our communities.

The implementation of an ATS will assist the community to increase levels of physical activity and reduce the rates of lifestyle related diseases such as obesity and type 2 diabetes. It will also increase opportunities for residents without independent access to cars (all children, many older people and the economically disadvantaged) which will increase quality of life and ability for more people to become more involved in the wider community.

Economic Implications

A Sydney study found that investing in cycling gave an approximate return of \$4 on every dollar spent, compared with just \$2 for road projects.

Benefits include reduced wear on roads, reduced traffic congestion, improved liveability, improved tourism opportunities, increased productivity and reduced healthcare costs.

Environmental Implications

The ATS will increase access to and promote sustainable transport options (walking, cycling and public transport).

Risk Management Implications

Actions will be implemented as per Australian Standards and best practice guidelines (see Appendix 2 of ATS).

Council Plan Strategy Addressed

Facilitate and provide services for health and wellbeing - We will provide or facilitate a range of services that maintain community health, and provide opportunities and infrastructure that contribute to the educational, recreational, cultural and leisure needs of our community.

19 August 2014

Options

Nil

Recommendation

That Council adopt the Active Transport Strategy 2014-2034.

Attachment 1

• Active Transport Strategy 2014-2034

B.14.54 PUBLIC PARTICIPATION POLICY

Responsible Officer: Director Development and Planning

File Number: 26-36-00

Attachments: 1 Public Participation POL/GOV002

Declarations of Interest: Officer

Brett Luxford - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The purpose of this report is to advise Council that as a result of a review of the 'Consultation Policy' and the 'Fostering Community and Council Engagement and Participation Policy' a new 'Public Participation Policy' has been developed and is presented for approval.

Discussion

The Consultation Policy and the Fostering Community and Council Engagement and Participation Policy have been rewritten and combined into one policy and two procedures.

It was seen that the *Consultation Policy* and the *Fostering Community* and *Council Engagement* and *Participation Policy* were repetitive and covered similar issues. It was determined that the same intent and direction could be covered in one single policy.

The two procedures that ensure the policy is implemented and that our community are encouraged to get involved and have input into Council decision making are the *Public Participation Procedure* and the *Involving Communities in Council Decision Making Processes*.

All guiding principles from both policies have been included and the policy and procedures utilise the IAP2 Participation Spectrum. This will provide a guide to the levels of community engagement and consultation that can be undertaken.

This policy clearly documents Council's commitment to involving the community in Council's decision making processes.

Consultation

This policy reflects Council's commitment to engaging with our community on various levels.

19 August 2014

Nil

Social Implications

Nil

Economic Implications

Nil

Environmental Implications

Nil

Risk Management Implications

Nil

Council Plan Strategy Addressed

Councillor and Staff accountability - We will represent the interests of our community and will conduct our affairs openly and with integrity, reflecting high levels of good governance.

Options

Council may approve the policy for adoption or seek to make changes.

Recommendation

That Council adopt the Public Participation Policy.

Date Adopted October 2002

Date Reviewed July 2014

To be Reviewed July 2017

Fully compliant with Victorian Charter of Human Rights and Responsibilities Act 2006



POLICY TITLE PUBLIC PARTICIPATION POLICY

POLICY NUMBER POL/GOV002

PURPOSE

The purpose of this policy is to provide clear guidelines for when public participation should be undertaken in Council decision making processes.

SCOPE

This policy applies to all decisions of Council that have a significant impact on the built, social, economic and natural environment within Council's control which affect people within our municipality.

POLICY

Public participation will be undertaken where required by legislation or when significant changes in the levels, standards or modes of delivery of services is being contemplated, or where a decision of Council significantly impacts on the built, social, economic and natural environment within our municipality. This includes where a consultation process is required by legislation.

The extent of public participation will depend on the importance of the issue under consideration, and the diversity and accessibility of the sector(s) of the community affected by the proposed decision.

Council will respond to changes in technology and to a community that is responsive to different mediums of engagement when seeking public participation in Council decision making processes.

Public participation should maximise the use of existing networks.

Public participation will, as far as practicable, ensure that the affected members of the community are:

- Clearly, accurately and appropriately informed.
- Offered appropriate opportunities for feedback.
- Treated with respect and their contribution valued.

The information gained from public participation shall be prepared, and presented to the decision-makers in a way that accounts for all views.

RELATED POLICIES/DOCUMENTS

Involving Communities in Council's Decision Making Processes PRO/GOV002B

RELATED LEGISLATION

Victorian Charter of Human Rights and Responsibilities Act 2006 Planning Scheme (MMS)

Signed:	Mayor	Date:	
Jigiieu.	Wayor	Date.	

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SECTION C - DECISIONS WHICH NEED ACTION/RATIFICATION

C.14.12 COUNCILLOR ASSEMBLIES - RECORD OF ATTENDANCE AND AGENDA ITEMS

Responsible Officer: Chief Executive Officer

File Number: 22-13-12

DECISIONS WHICH NEED ACTION/RATIFICATION

Attachments: Councillor Assemblies Attendance and Agenda

Declarations of Interest: Officer

Dean Miller - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The Local Government Act 1989 requires that the details of Councillor Assemblies be reported to Council meetings on a monthly basis.

Discussion

The State Government has amended the Local Government Act 1989 which requires Council to report on Councillor Assemblies.

Whilst Minutes do not have to be recorded, Agenda items and those in attendance must be, and a report presented to Council.

An assembly of Councillors is defined as a meeting that is planned or scheduled at which at least half of the Council and one Officer are in attendance, and where the matters being considered that are intended or likely to be the subject of a Council decision.

No formal decisions can be made at an assembly but rather direction can be given that is likely to lead to a formal decision of Council.

Details of the most recent assemblies of Council are attached.

Consultation

Nil

Financial Implications

Nil

Social Implications

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DECISIONS WHICH NEED ACTION/RATIFICATION

19 August 2014

Economic Implications

Nil

Environmental Implications

Nil

Risk Management Implications

Nil

Council Plan Strategy Addressed

Councillor and Staff accountability - We will represent the interests of our community and will conduct our affairs openly and with integrity, reflecting high levels of good governance.

Options

Council must comply with the requirements of the Local Government Act 1989.

Recommendation

That Council note the contents of the report.

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA 22 July 2014 at 2pm TOWN HALL (COUNCIL CHAMBERS), SWAN HILL

AGENDA ITEMS

- Swan Hill Bridge potential way forward
- Public Participation Policy
- Fruit Fly presentation from Swan Hill Summer Fruits
- Mediation (Barrels Nightclub and Logan & Hall)

ADDITIONAL ITEMS DISCUSSED

Nil

ATTENDANCE

Councillors

- Cr Jessie Kiley
- Cr Jim Crowe
- Cr Les McPhee
- Cr Gary Norton
- Cr Greg Cruickshank
- Cr Michael Adamson

Apologies

John Katis

Officers

- Dean Miller, Chief Executive Officer
- David Lenton, Director Corporate Services
- Brett Luxford, Director Development and Planning
- David Leahy, Director Infrastructure
- Fiona Gormann, Community Development & Riverfront Coordinator
- Stefan Louw, Planning Team Leader

Other

- Michael Tripodi, Swan Hill Summer Fruits
- Mick Tempini, Swan Hill Summer Fruits
- Gino Salvo, Swan Hill Summer Fruits
- Andrew Gilchrist, Logan & Hall
- Gary Tomamichael, Logan & Hall
- Tony Phillips, Legal representation
- Steve Bartalotta, Barrels Nightclub

CONFLICT OF INTEREST

- Cr Les McPhee, Mediation (Barrels Nightclub)
- Cr Jim Crowe, Mediation (Barrels Nightclub)

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA 29 July 2014 at 1:30pm TOWN HALL (COUNCIL CHAMBERS), SWAN HILL

AGENDA ITEMS

Councillor Workshop

ADDITIONAL ITEMS DISCUSSED

Nil

ATTENDANCE

Councillors

- Cr Jessie Kiley
- Cr John Katis
- Cr Greg Cruickshank
- Cr Gary Norton
- Cr Jim Crowe
- Cr Michael Adamson
- Cr Les McPhee

Officers

- Dean Miller, Chief Executive Officer
- David Lenton, Director Corporate Services
- Brett Luxford, Director Development and Planning
- David Leahy, Director Infrastructure
- Bruce Myers, Director Community & Cultural Services
- Joyline Rovere, Executive Support Officer

CONFLICT OF INTEREST

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA 5 August 2014 at 1pm VISITOR INFORMATION CENTRE, SWAN HILL

AGENDA ITEMS

- Murray Basin Rail Project
- S5 & S6 Delegations
- Domestic Animal Management Plan
- Footpath Policy

ADDITIONAL ITEMS DISCUSSED

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ATTENDANCE

Councillors

- Cr Jessie Kiley
- Cr Les McPhee
- Cr John Katis
- Cr Greg Cruickshank
- Cr Gary Norton
- Cr Jim Crowe
- Cr Michael Adamson

Apologies

Nil

Officers

- Dean Miller, Chief Executive Officer
- David Lenton, Director Corporate Services
- Brett Luxford, Director Development and Planning
- David Leahy, Director Infrastructure
- Bruce Myers, Director Community & Cultural Services
- Melanie Bennett, Public Health Services Team Leader

Other

Bernie Cahir, Department of Transport

CONFLICT OF INTEREST

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA 12 August 2014 at 2pm VISITOR INFORMATION CENTRE, SWAN HILL

AGENDA ITEMS

- Youth Strategy Review
- Diversity Policy
- Community & Cultural Services update
- VicRoads Report Traffic signals
- Planning permit application Tol Tol

ADDITIONAL ITEMS DISCUSSED

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ATTENDANCE

Councillors

- Cr Jessie Kiley
- Cr Les McPhee
- Cr John Katis
- Cr Greg Cruickshank
- Cr Jim Crowe
- Cr Michael Adamson

Apologies

Gary Norton

Officers

- Dean Miller, Chief Executive Officer
- Brett Luxford, Director Development and Planning
- David Leahy, Director Infrastructure
- Bruce Myers, Director Community & Cultural Services
- Jan McEwan, Family Youth & Child Services Manager
- Stefan Louw, Planning Team Leader

Other

Nil

CONFLICT OF INTEREST

SECTION D - NOTICES OF MOTION

SECTION E - URGENT ITEMS NOT INCLUDED IN AGENDA

SECTION F - TO CONSIDER & ORDER ON COUNCILLOR REPORTS

SECTION G – IN CAMERA ITEMS